

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
2.1	CM&C	Reform the current major projects process to expedite and improve the efficiency of project approvals.	Establish an Office of Investment Attraction. Timing: 1 July 2019.	Superseded	Investor journey mapping and review of the Regulation Making Framework completed. This recommendation has been superseded by the Winning Investment and Regulatory Reform programs arising out of TERC, including establishment of Major Project Commissioner and Investment Commissioner roles in mid-2021.
2.2	DITT	Develop a microeconomic reform roadmap with the key objective of making the Territory a globally competitive capital investment destination.	Undertake a government-wide benchmarking of Territory regulation against best practice to inform the development of a microeconomic reform roadmap for industry consultation. Timing: within 12 months.	Superseded	The Beige Tape Review Final Report (addressing administration of regulation impacting major and significant projects in agriculture and mining industries) was completed in July 2020. Recommendation has been superseded by the Regulatory Reform Program and Winning Investment reforms arising out of TERC, including TERC recommendation B1 - Urgently implement an integrated investment delivery system focused on winning investment for the Territory and TERC recommendation RG1 - Quickly streamline regulatory processes to make it easy to do business in the Territory. The Territory Investment Commissioner and the Major Projects Commissioner were appointed in July 2021. With a broad investment mandate, the commissioners are key links between industry and government, ensuring a continuous focus on winning investment and accelerating the project pipeline. Government has also established the role of Infrastructure Commissioner and Infrastructure NT. This strategic infrastructure planning and development role plans for, coordinates and aligns infrastructure needs with industry and population growth.
2.3	CM&C	Consolidate the major projects, microeconomic reform and investment attraction functions into an Office of Investment Attraction.	Establish an Office of Investment Attraction. Timing: 1 July 2019.	Superseded	In 2019, Investment Territory was established within a restructured former Department of Trade, Business and Innovation (DTBI). Following Territory Economic Reconstruction Commission (TERC) reforms, Investment facilitation and major projects functions are now part of Investment Territory in CM&C. Investment attraction and microeconomic reform related functions are part of the new Department of Industry, Tourism and Trade (DITT).

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
3.1	DTF	Retain the twin objectives of the current fiscal strategy but specify that budget repair is the primary objective.	Implement in the 2019 Budget.	Complete	Fiscal strategy updated through the 2019 Budget.
3.2	DTF	Targets under the fiscal strategy should have a more medium to long-term focus.	Implement in the 2019 Budget.	Complete	Fiscal strategy updated through the 2019 Budget.
3.3	DTF	Expand the principles and targets of the fiscal strategy to include government owned corporations.	Implement in the 2019 Budget.	Complete	Fiscal strategy updated through the 2019 Budget.
3.4	DTF	Adopt the new fiscal strategy principles and targets outlined in Chapter 3.	Implement in the 2019 Budget.	Complete	Fiscal strategy updated through the 2019 Budget.
3.5	DTF	Adopt the proposed Charter of Budget Discipline.	Implement in the 2019 Budget.	Complete	Government approved the Charter of Budget Discipline detailing changes to the budget development process, which limits submissions with funding implications to the Mid-Year and Budget development rounds in the absence of formal approval from the Treasurer. This was communicated to agencies in August 2019 and published on the Department of Treasury and Finance website.
5.1.1	DTF	Remove the efficiency dividend exemption from grants and property management expenses across the forward estimates.	Apply the efficiency dividend to grants in the 2019 Budget. Efficiency dividend will not apply to property management expenses in recognition of contractual arrangements.	Complete	Implemented through revisions to parameters in the 2019 Budget.
5.1.3	OCPE	Review the wages indexation factor as part of the development of a new wages policy.	Immediately establish a working group with NTPS Unions to discuss and develop responses for implementation.	Complete	Wages indexation in agency budgets updated in accordance with approved wages policy. Refer recommendation 5.3.7.
5.1.4	DTF	Replace the special demand parameter for hospital and primary health services with a population based indexation factor applied equally across the health department and networks.	Implement in the 2019 Budget, effective from 2021-22.	Complete	Implemented through revisions to parameters in the 2019 Budget.
5.1.5	DTF	Publish 10-year budget and forward estimates key fiscal aggregate information in Budget Paper No. 2.	Implement in the 2020 Budget.	Complete	10-year fiscal balance projections were reported in the 2019 Mid-Year Report and subsequent budget publications.

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.1.6	DTF	Publish five-year agency output information in Budget Paper No. 3.	Original: Implement in the 2020 Budget. Revised: Implement in 2021 Budget.	Complete	Five-year total agency output appropriation information was published in Budget Paper No. 3 as part of the 2021 Budget and subsequent budget publications.
5.1.7	DTF	Strengthen the processes and level of ministerial and executive accountability for agency financial performance.	Implement in the 2019 Budget.	Complete	A number of strengthened budget accountability measures have been implemented through the 2021 Budget, effective 1 July 2021. Measures include amendments to the <i>Financial Management Act 1995</i> (FMA) to strengthen accountable officer requirements to contain agency annual expenditure within approved budgets, and a new chief executive code of conduct.
5.1.8	DTF	Establish a parliamentary committee to scrutinise agencies' actual financial performance against the original budget.	Previously implemented through reforms to the Estimates process, but ceased due to lack of bipartisan support.	Complete	Offer to establish a bipartisan parliamentary committee to scrutinise agency actual financial performance was made. Opposition opted to continue with current allocation of 60 hours for budget estimates.
5.1.9	DTF	Legislate a debt ceiling.	Work has commenced for implementation in the 2021 Budget.	Complete	A Northern Territory government debt ceiling has been introduced through amendments to the <i>Fiscal Integrity and Transparency Act 2001</i> (FITA) as part of the 2021 Budget.
5.1.10	DTF	Strengthen accountable officer requirements in the FMA to limit ability of accountable officers to commit money in excess of approved budget and develop Treasurer's Direction clearly outlining sanctions for non-compliance.	Chief Minister to write to Chief Executives notifying that measures and non-compliance sanctions will apply from 1 July 2019. Progress legislative changes and formally implement in the 2020 Budget.	Complete	A number of strengthened budget accountability measures have been implemented through the 2021 Budget, effective 1 July 2021. Measures include amendments to the <i>Financial Management Act 1995</i> (FMA) to strengthen accountable officer requirements to contain agency annual expenditure within approved budgets, and a new chief executive code of conduct.
5.2.1	DTF	Review the Financial Management and Accountability Framework and associated legislation, policies and procedures to ensure best practice.	Implement immediately.	Complete	Review completed. A prioritised work program has been developed to update the relevant policies and procedures, including embedding a rolling review program into business as usual activities.
5.2.2	DTF	Introduce bilateral meetings with the Budget Review Subcommittee prior to and during the development of Budget Cabinet submissions.	Implement immediately.	Complete	Government approved the Charter of Budget Discipline detailing changes to the budget development process, which limits submissions with funding implications to the Mid-Year and Budget development rounds in the absence of formal approval from the Treasurer. This was communicated to agencies in August 2019 and published on the Department of Treasury and Finance website.

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.2.3	CM&C	Require OCPE to provide advice to Cabinet on submissions with staffing implications.	Implement immediately.	Complete	Cabinet Handbook and template have been updated.
5.2.4	DTF	Limit supplementary funding submissions outside of the budget development process to extraordinary items and, where possible, require the identification of offsetting savings.	Implement immediately.	Complete	Government approved the Charter of Budget Discipline detailing changes to the budget development process, which limits submissions with funding implications to the Mid-Year and Budget development rounds in the absence of formal approval from the Treasurer. This was communicated to agencies in August 2019 and published on the Department of Treasury and Finance website.
5.2.5	DTF	Develop clear and strict eligibility guidelines to support the assessment of Treasurer's Advance applications to ensure it is used for genuinely unforeseen and unavoidable circumstances.	Implement via Treasurer's Direction	Complete	A new Treasurer's Advance Treasurer's Direction and associated guidance documentation have been implemented, effective from the 2020-21 financial year.
5.2.6	DTF	Publish a list of approved Treasurer's Advance items in the Treasurer's Annual Financial Report.	Implement in 2020 Treasurer's Annual Financial Report.	Complete	List of approved Treasurer's Advance items were published in the 2019-20 and subsequent Treasurer's Annual Financial Reports.
5.2.7	DTF	Implement reward/milestone-based budgeting for new initiatives to incentivise the achievement of desired outcomes.	Implement in the 2021 Budget.	Underway	Revised end of year carry-over process, new Chief Executive Code of Conduct and program evaluation requirements approved by Government. Review of Budget Paper No. 3 key performance indicators to be undertaken for implementation in the 2023 Budget.
5.2.8	DTF	Reward agencies that achieve outcomes and spend within their approved budget by allowing them to retain a share of underspends.	Implement in the 2020 Budget.	Complete	A new Carryover Treasurer's Direction and associated guidance document have been issued to complement the package of strengthening budget accountability measures implemented through the 2021 Budget, effective 1 July 2021. The Carryover Treasurer's Direction outlines the framework and eligibility requirements to financially reward agencies that operate within budget as part of revised end of financial year processes.
5.3.1	OCPE	Implement a cap on Territory-funded FTE positions for the next three years, with growth in the cap thereafter limited to population growth.	Implemented. Caps to be reviewed annually.	Complete	Complete. Agency staffing caps have been replaced with labour expense caps from 1 July 2021 as part of a suite of measures to strengthen budget accountability.

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.3.2	OCPE	Implement an immediate recruitment freeze for agencies currently exceeding their expenditure budget.	Implemented. Existing frontline positions not impacted.	Complete	Complete. Temporary measure prior to establishment of FTE, and subsequent labour expense, caps.
5.3.3	OCPE	Incorporate staffing KPIs into chief executive performance agreements.	Implement from 1 July 2019.	Complete	Complete.
5.3.4	OCPE	Review executive contract officer (ECO) levels and their associated remuneration structure.	Review and restructure will reduce ECO numbers by 10% (52 FTEs) and reduce ECO bands from six down to five.	Complete	Reduced ECO numbers by 10% (52 FTE) through agency staffing caps. Government is not pursuing a reduction in ECO bands.
5.3.5	DTF	Implement a cap on executive staffing (including SAO2/SP2 positions) with immediate effect, pending the outcome of the executive classification review.	Review and restructure will reduce ECO numbers by 10% (52 FTEs) and reduce ECO bands from six down to five.	Complete	ECO staffing cap established and monitored through quarterly reports to the Budget Review Subcommittee of Cabinet (BRS).
5.3.7	OCPE	Develop a new wages policy based on a \$1,000 per annum wage increase, including a wage freeze for executives and parliamentarians.	Wage freeze for executives and parliamentarians is accepted. Immediately establish a working group with NTPS Unions to discuss and develop responses for implementation.	Complete	Three-year ECO wage freeze implemented in 2019. Working Group with unions, the Minister and the Commissioner for Public Employment established. Government approved a new wages policy as part of the 2020 Budget, including a four-year wage and allowance freeze with annual lump sum bonus payments of \$1,000 (\$4,000 over four years). A revised wages policy was approved in late-2021, including a four-year wage freeze with annual lump sum bonus payments of \$4,000 in the first year and \$2,000 in each of the subsequent three years (\$10,000 over four years). The additional costs associated with the revised policy are funded through savings associated with cessation of NTPS employees that did not meet NTG COVID-19 vaccination requirements.
5.3.8	OCPE	Rationalise awards, harmonise conditions and review entitlements across the NTPS.	Wage freeze for executives and parliamentarians is accepted. Immediately establish a working group with NTPS Unions to discuss and develop responses for implementation.	Underway	Working group established. Enterprise Bargaining Policy approved by Cabinet, BRS and published, amended November 2021. PWC and Jacana Energy negotiations were unsuccessful; Firefighters offer made (currently taking protected action); Corrections offer made (currently taking protected action); Teachers and Medical Officers to go to ballot in April 2022; Police negotiations are continuing; Port Service Workers, T-Gen and Aboriginal Health Practitioners enterprise

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
					negotiations are commencing mid-2022. General EA offer voted up and approved 31 March 2022.
5.3.9	OCPE	Explicitly prohibit back pay or equivalent sign-on payments under the new wages policy to encourage timely bargaining resolution.	Wage freeze for executives and parliamentarians is accepted. Immediately establish a working group with NTPS Unions to discuss and develop responses for implementation.	Complete	NTPS Enterprise Bargaining Policy 2021-2024 approved in March 2021 and published. Refer recommendation 5.3.7.
5.3.10	OCPE	Expand the current PSEMA review to include assessment of the contemporaneity and efficiency of the broader NTPS employment framework including options to reduce duplication through consolidation of tribunals and legislation.	Review to be completed with 18 months.	Underway	<p>PSEMA Report of the Steering Group for the NTPS Employment Framework review and draft Cabinet submission and related documentation has been prepared for Minister's consideration.</p> <p>NTPS Disciplinary Handbook, Role of a Support Person Commissioner's Guideline finalised and published. DCDD working with agencies to streamline operational policies across the NTPS (e.g. study assistance).</p> <p>Next handbook to be reviewed will be Inability and Poor Performance.</p>
5.3.11	DTF	Move industrial relations to the Treasurer's portfolio and merge the Wages Subcommittee with the Budget Review Subcommittee.	Implement from 1 July 2019.	Complete	BRS terms of reference expanded and Wages Subcommittee ceased. Responsibility for the wages policy moved to the Treasurer's portfolio, with other elements remaining with the Minister for Public Employment. Amended Administrative Arrangements Order effective 1 July 2019.
5.3.12	OCPE	Establish a whole of government strategic workforce board.	Implement in the 2020 Budget.	Complete	A whole of government Strategic Workforce Board has been established and is guiding progression of recommendations 5.3.13 and 5.3.14.
5.3.13	OCPE	Develop a comprehensive training program to address concerns about the hollowing out of policy, administrative and technical capability across the NTPS.	Implement in the 2021 Budget.	Underway	<p>Project progressing under the Strategic Workforce Board. Five-year NTPS Workforce Strategy released in June 2021, which includes agreed set of shared sector wide priority capabilities to address gaps.</p> <p>Assessing Risk and Customer Focus capabilities - Pilot progressing with DIPL. Policy domain inclusion in training panel contract complete.</p>

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.3.14	OCPE	Introduce a Job Family model for corporate roles common across agencies.	Implement over 2020 and 2021 Budgets.	Underway	Project progressing under the Strategic Workforce Board. FRSC approved redirecting the project to a pilot of standardised roles and recruitment. Pilot agencies - DTF, TFHC, DoH, DCMC and DoE. Pilot successful with bulk recruitment for standardised role undertaken. Standardised JDs approved for 40x AO4 Executive Assistant roles, 4x AO5 Min-Liaison Officer roles, and 17x AO6-7 Communications Officer roles. Policy Officer roles AO5 - SAO1 being developed. Transitioning to business as usual.
5.4.1	DCDD	Implement the next phase of shared services reform by further centralising corporate services in the Department of Corporate and Information Services (now the Department of Corporate and Digital Development).	Phased implementation commencing 1 July 2019.	Complete	Completed in line with the CSR3 Implementation Plan.
5.4.2	DIPL	Further centralise infrastructure planning, management and delivery into the Department of Infrastructure, Planning and Logistics, including repairs and maintenance budgets.	Phased implementation commencing 1 July 2019. Management of housing infrastructure to remain with the Department of Local Government, Housing and Community Development.	Complete	Completed as part of 2019 Machinery of Government changes. Further centralisation of housing infrastructure into DIPL occurred in 2021 following 2020 Machinery of Government changes involving the former Department of Local Government, Housing and Community Development and the new Department of Territory Families, Housing and Communities.
5.4.3	CM&C	Restructure agencies to consolidate similar/related functions and reduce duplication.	Establish an Office of Investment Attraction. Timing: 1 July 2019.	Complete	Completed as part of the 2019 Machinery of Government changes. CM&C will continue to monitor other related cross-government activity to identify potential areas of duplication, particularly across the main Economic Development Framework areas.
5.4.4	DTF	Implement a rolling program of organisational reviews.	Implement in the 2020 Budget.	Complete	A whole of government organisation review framework has been approved by Government. The rolling program commenced 1 July 2021.
5.4.5	DTF	The annual schedule of reviews should be determined by the Budget Review Subcommittee as part of the Budget development process.	Implement in the 2020 Budget.	Complete	The 2021-22 program of agency reviews has been approved by BRS.

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.4.6	CM&C	Work with the Commonwealth and local government to improve remote service delivery coordination.	Already commenced.	Complete	Revised process including implementation of jointly (CM&C/National Indigenous Australians Agency – NIAA) developed regional coordination and collaboration on remote service projects and inclusion of local government on all Regional Coordination Committees. CM&C regional offices continue to work closely with local governments and the Commonwealth to deliver community and NTG priorities.
5.4.7	CM&C	Develop a centralised whole of government remote travel hub.	Commence development immediately with implementation across government phased over three years.	Nearly complete	An options paper to improve coordination of government travel, in particular charter flights, has been endorsed by the working group and is anticipated to be considered by the CE Coordination Committee in mid-2022.
5.5.1	DTF	Develop a whole of government program evaluation framework.	Implement in the 2020 Budget.	Complete	The whole of government program evaluation framework has been approved by government and the framework and accompanying toolkit have been published on the Department of Treasury and Finance website.
5.5.2	CM&C	Update the Cabinet submission template to include program evaluation requirements.	Implement in the 2020 Budget.	Complete	Cabinet Handbook and template have been updated.
5.5.3	DTF	Develop an annual schedule of evaluation of existing programs for approval by the Budget Review Subcommittee.	Implement in the 2020 Budget.	Complete	The annual Budget development process has been updated to include a program master list data request for agencies to complete, which includes information about what programs each agency delivers, how the programs align with government priorities, when they were last evaluated and when they will next be evaluated. The program master list is used to inform an annual schedule of evaluations. The 2021-22 evaluation schedule was endorsed by BRS in June 2021.
5.5.4	DTF	Mandate the use of sunset clauses in new programs.	Implement in the 2020 Budget.	Complete	Cabinet submission templates and handbook have been updated. Guidance material has been developed (program evaluation toolkit) and changes communicated through presentations and training.
5.5.5	DTF	Foster the development of behavioural economics capability across the NTPS with a focus on adopting proven approaches from other jurisdictions.	Implement in the 2020 Budget.	Complete	An informal NTG Behavioural Economics interagency network has been established, which shares examples of how other jurisdictions are using behavioural economics, and meets monthly. The Program Evaluation Unit's capability-building

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
					work includes a focus on behavioural economics as part of its core business.
5.5.6	DITT	Develop a process to ensure new and existing business-related regulations are actively maintained and improved through a regulatory stewardship model.	Implement in the 2020 Budget.	Superseded	This recommendation has been superseded by the Regulatory Reform Program arising out of TERC. DITT is currently implementing the actions under the Implementation Plan on Regulating for Growth (TERC recommendations RG1 and RG2) including: <ul style="list-style-type: none"> • Mapping regulatory processes in selected priority sectors identified by TERC, such as retail and hospitality, mining and agribusiness. • Identifying timeframe requirements within regulations and identify improvements to processes that will reduce time and increase efficiency. • Recommending standards and timeframes for efficiency regulatory approvals. • Contemporising the Regulation Making Framework.
5.5.7	CM&C	Update the Cabinet submission template to include regulation evaluation requirements.	Implement in the 2020 Budget.	Complete	Cabinet Handbook and template have been updated.
5.5.8	DITT	Develop and communicate clear timeframes for decision-making processes to minimise the impact of beige tape and improve investor certainty.	Implement in the 2020 Budget.	Superseded	This recommendation has been superseded by the Regulatory Reform Program arising out of TERC. Refer to recommendation 2.2.
5.5.9	DITT	Publicly report actual performance against approved regulatory decision-making process timeframes through annual reports and budget papers.	Implement in the 2020 Budget.	Superseded	This recommendation has been superseded by the Regulatory Reform Program arising out of TERC. Refer to recommendation 2.2.
5.5.10	DITT	Mandate the use of sunset clauses in new regulations that affect the cost of doing business in the Territory.	Implement in the 2020 Budget.	Superseded	This recommendation has been superseded by the Regulatory Reform Program arising out of TERC. Refer to recommendation 5.5.6.
5.5.11	DITT	Implement the Northern Territory Project Development Framework (NTPDF) via Treasurer’s Direction to support a	Implement in the 2020 Budget.	Complete	Government approved the NTPDF in October 2019, for use in the 2020 Budget. A revised Infrastructure Treasurer’s Direction and guidance documentation, including mandating

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
		structured approach to capital project development.			the use of the NTPDF in certain circumstances, has been issued, effective 1 July 2021.
5.5.12	CM&C	Work with the Commonwealth to secure increased capital investment to address the Territory's infrastructure deficit.	Already commenced.	Complete	The Commonwealth's 2022 Budget, which includes significant economic enabling investment across the Territory such as the \$2.6 billion in investment in Territory infrastructure under its Energy Security and Regional Investment Plan, reflects the outcome of negotiations for a Budget Compact by the Territory and Commonwealth governments.
5.6.1	DCDD	Adopt a digital first mindset in relation to government service delivery.	Underpins other digital transformation initiatives and will progress in parallel.	Complete	Digital Service Standard and Policy approved. Data Governance Framework approved by Government. A digitally aware culture and mindset change will continue to develop.
5.6.2	DCDD	Develop a digital government transformation plan to identify technologies that could create efficiencies in the delivery of government services across the Territory, such as telehealth/ videoconferencing/ drones.	To inform 2021 Budget.	Complete	The Digital Transformation Plan approved by Government in April 2022. The Plan will frame digital initiatives to streamline delivery of government digital services to Territorians and Territory business. The Plan also aligns with digital priorities identified in TERC recommendations.
5.6.3	DCDD	Undertake a whole of government ICT system stocktake.	Deliver in 2020 as prerequisite to inform other digital transformation initiatives.	Complete	Systems stocktake and analysis complete. Master Systems Index developed as the 'source of truth' with ongoing work to maintain the Index.
5.6.4	DCDD	Develop and maintain a five-year ICT system roadmap outlining priority projects and major system replacement requirements.	To inform 2021 Budget.	Complete	NT Digital Solutions Roadmap was approved by Government in April 2022.
5.6.5	DCDD	Rationalise the number of bespoke/standalone ICT systems across the NTPS.	To inform 2021 Budget.	Complete	ICT systems across agencies identified. Rationalisation is being applied as opportunities arise noting that only minor instances of duplication and overlap have been identified to date. The approach will be anchored in the digital government transformation plan at recommendation 5.6.2.
5.6.6	DCDD	Develop and implement a single integrated budget management system for agencies.	System development commenced. Phased implementation over the 2020 and 2021 Budgets.	Nearly complete	Development of Sage system is well progressed with pilots of the solution with multiple agencies scheduled for Q3 2022, and further deployment scheduled later in the year.
5.6.7	DCDD	Develop an automation roadmap for Territory Government service delivery.	To inform 2021 Budget.	Nearly complete	Links to other digital initiatives (e.g. the Digital/ICT system roadmap recommendation 5.6.4, and the Digital Government Transformation Plan recommendation 5.6.2). Automation

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
					opportunities have been identified in the ICT system Roadmap and Digital Transformation Plan.
5.7.1	DTF	Maintain a competitive taxation environment and revenue raising effort relative to other jurisdictions.	Implement immediately.	Complete	The Fiscal Strategy was reviewed and updated in the 2019 Budget. Principle 3 includes an ongoing objective to maintain a competitive taxation environment, assessed against a taxation effort KPI that is monitored as part of business as usual fiscal strategy reporting.
5.7.2	DTF	Reform gambling taxation arrangements for bookmaker and betting exchange taxes.	Original: Stakeholder engagement to commence in 2019. Implement in the 2020 Budget. Revised: Deferred to the 2021 Budget due to COVID-19.	Complete	Taxation arrangements for bookmakers and betting exchanges were reformed through amendments to the <i>Racing and Betting Act 1983</i> , effective 1 July 2021.
5.7.3	DTF	Increase accountability for the performance of government owned corporations against their statements of corporate intent, including developing clear sanctions for non-compliance.	Commence implementation through the 2019-20 Statement of Corporate Intent (SCI) process.	Underway	Relevant fiscal strategy targets included in 2020-21 SCIs. Work to develop options to strengthen accountability against SCIs is underway.
5.7.4	DTF	Develop a commercial asset management framework.	Framework to be developed within 12 months.	Underway	Draft framework has been developed for consideration by BRS in mid-2022.
5.7.5	DTF	Undertake review of existing commercial assets in accordance with the commercial asset management framework.	Government will consider efficiency improvements, but has ruled out all commercial asset sales.	Underway	See recommendation 5.7.4. A prioritised assessment of commercial assets will be undertaken once the framework is finalised and endorsed.
5.7.6	DTF	Develop a government services pricing framework.	Implement in the 2021 Budget.	Complete	A Government Pricing Framework was approved by Government on 10 March 2022. Guidance material will be developed to assist agencies to implement the framework.
5.7.7	CM&C	Commission an independent review of areas where Commonwealth expenditure in the Territory is lower than other jurisdictions (for example, Medicare) and where funding is required to close the gap in Aboriginal disadvantage.	Review to commence by December 2019.	Complete	Review complete. The National Disability Insurance Scheme (NDIS), Medicare Benefits Scheme and Pharmaceutical Benefits Scheme were identified as key focus areas, with NDIS identified as the highest priority. The Children and Families Standing Committee (CFSC) has been tasked with developing a response and implementation plan.

A PLAN TO FIX THE BUDGET IMPLEMENTATION STATUS UPDATE BY RECOMMENDATION – MAY 2022

Rec #	Lead Agency	Recommendation	Government response	Status	Status detail
5.7.8	DTF	Seek relief of debt inherited from the Commonwealth on self-government.	Implement immediately.	Complete	To be progressed through negotiation of a broader Budget Compact between the Territory and Commonwealth governments. Refer to recommendation 5.5.12
6.1	DTF	Adopt a staged process to budget repair, incorporating phases of reform linked to the annual budget development process.	Adopt a phased approach linked to the budget cycle where relevant over the 2019, 2020 and 2021 Budgets.	Complete	A staged implementation strategy was endorsed by BRS in October 2019 (<i>A plan to fix the budget: Implementation strategy</i>). Implementation progress is monitored through the Fiscal Repair Standing Committee (FRSC) and BRS.
6.2	DTF	Implement the governance model outlined at Figure 13, including the establishment of a Budget Repair Standing Committee and Budget Repair Office.	Governance structure to be established in June 2019, with quarterly reporting to the Budget Review Subcommittee.	Complete	The Budget Repair Office (BRO) and FRSC have been established.

Summary Table

Agency	Complete	Nearly Complete	Underway	On hold	To be Commenced	Superseded	Total
DTF	33	-	4	-	-	-	37
CM&C	7	1	-	-	-	2	10
OCPE	8	-	4	-	-	-	12
DCDD	6	2	-	-	-	-	8
DITT	1	-	-	-	-	5	6
DIPL	1	-	-	-	-	-	1
TOTAL	56	3	8	-	-	7	74