

**The Budget
2012-13**

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Overview

The 2012-13 Budget is an accrual output-based budget prepared in accordance with the Territory's fiscal management legislation and framework.

Budget Paper No. 3 provides detailed information on the budgets of Northern Territory Government agencies and business divisions, and focuses on the services and outputs delivered across Government. The information provided in *Budget Paper No. 3* for 2011-12 and 2012-13 encompasses:

- agency expenses and appropriation amounts;
- agency profiles, strategic issues and budget highlights;
- description of variations between years;
- output statements for agencies and business line statements for government business divisions, including key deliverables and estimates;
- accrual financial statements (Operating Statement, Balance Sheet and Cash Flow Statement);
- community service obligation payments to government business divisions and government owned corporations; and
- a summary of revenue received by the Central Holding Authority, agencies and government business divisions.

The legislative basis for the 2012-13 Budget and the Territory's financial management framework is explained below.

Legislative Basis

Two principal Acts combine to form the framework for the management of the Territory's financial resources and ensure that the range of accountability requirements are satisfied:

- *Fiscal Integrity and Transparency Act* – whole of government reporting requirements; and
- *Financial Management Act* – agency and government business division accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides legal authority for the Government's funding decisions.

Fiscal Integrity and Transparency Act

The *Fiscal Integrity and Transparency Act* (FITA) requires the reporting of the budget and forward estimates on the basis of external reporting standards. The reporting standard used in the Northern Territory is the Uniform Presentation Framework as agreed by states, territories and the Commonwealth. This is based on AASB 1049 Whole of Government and General Government Sector Financial Reporting. The 2012-13 Budget is presented in accordance with the FITA.

Financial Management Act

The *Financial Management Act* (FMA) provides a financial framework within which the Territory Government as a whole, agencies and government business divisions operate and manage resources. *Budget Paper No. 3* covers agencies and government business divisions that are subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules that govern the monitoring and management of the budgets for each agency and government business division during the year. In this regard, the

FMA specifies accountability and approval requirements for budget variations in situations where unforeseen circumstances arise during the year, or where Government functions are redistributed between agencies.

The FMA also specifies agency and government business division internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

The Power and Water Corporation is not included in *Budget Paper No. 3*. It is a government owned corporation and is subject to the financial provisions of the *Government Owned Corporations Act*, not the FMA.

For reference, a list of Northern Territory Government Ministers and their respective Ministerial portfolios, as they apply from 31 January 2012, is provided at the end of this overview.

Financial Management Framework

The Territory's financial management framework is based on outputs and the accrual methodology for budgeting, accounting and reporting, with performance management as a central tenet. The use of an accrual output-based framework ensures the Territory's financial management systems are contemporary and consistent with the frameworks of other jurisdictions across Australia.

Agencies – Outputs and Key Deliverables

The framework provides a uniform approach for the 2012-13 Budget and reflects agency output structures and key deliverables, including modifications made to align changes in functions and activities as a result of administrative rearrangements during 2011-12. The main change was the transfer of adult training functions from the Department of Education and Training to the Department of Business and Employment. For those agencies where changes have been made, the 2011-12 Budget and Estimate have been back cast to 1 July 2011 as required by the FMA and to enable comparisons with the 2012-13 Budget.

Each output includes a series of key deliverables, with measures established to enable an assessment of performance. Agency annual reports will record actual performance against the estimates published in *Budget Paper No. 3* and will provide explanations of significant variations.

Government Businesses – Business Lines and Performance

Although government business divisions (GBDs) are expected to operate on a commercial basis, they remain subject to the financial framework and accountabilities contained in the FMA, with the chief executive officer of a GBD accountable to the responsible Minister for financial performance.

Commercial practices that have been implemented for GBDs are:

- the requirement to fully attribute costs and to be subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses;
- adoption of efficient pricing methods which account for costs;
- identification and budget funding of community service obligation payments to compensate GBDs for undertaking non-commercial activities at the direction of Government; and
- performance monitoring.

GBDs are required, where appropriate, to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A statement is provided concerning the GBDs' expected performance in the Budget year, relative to the current year, along with performance measures for each business line. As with agencies, GBDs will report on actual outcomes against their business lines and performance measures in their annual reports.

Government owned business activities are required to comply with competitive neutrality principles to ensure that privately owned businesses can compete effectively and to minimise any commercial advantages accruing as a result of Government ownership.

The Territory Government has established a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs. Northern Territory Treasury is responsible for managing competitive neutrality complaints. If a complaint is upheld, appropriate action to ensure compliance with competitive neutrality principles is determined on a case by case basis.

Accruals

Under an accrual framework, income (revenue and gains) and expenses are recorded in the period in which they occur, even though no cash may have been received or paid. Accrual accounting includes transactions where no cash is exchanged, such as transactions involving the creation of obligations to pay or rights to receive cash in the future. Accrual accounting also records transactions relating to the cost of using assets in the production of outputs, which is known as depreciation expense and is a non-cash cost.

Appropriation Arrangements

The Northern Territory has a cash Appropriation framework. Appropriation is provided to fund agencies and this is their main income and cash source. Three types of appropriation for agencies are recognised – output appropriation, capital appropriation and Commonwealth appropriation. All three appropriation types are designated in the *Appropriation Act* as 'Purposes' as they reflect a purpose for providing funds, and are shown separately on agency financial statements.

2011-12 Estimate

The estimates information presented in this Budget Paper for 2011-12 reflects the approved revised 2011-12 Budget. This is determined from the original 2011-12 Budget, as tabled in May 2011, adjusted for the Government's new policy decisions and changes in response to demand that have occurred during the year. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments then tabled in the Territory Parliament.

2012-13 Budget

The 2012-13 Budget has been developed from the forward estimates model, with inflator and deflator factors applied and additional funding incorporated for initiatives approved in the budget development process.

Specifically in relation to the 2012-13 Budget, the parameters applied are:

- CPI – 2.8 per cent, being Darwin CPI growth in 2011;
- wages – 3 per cent; and
- efficiency dividend – 3 per cent for most agencies. For key service delivery agencies with high fixed staff costs, one-quarter of the dividend is applied. These agencies include the Department of Health, the Department of Education and Training, Northern Territory Police, Fire and Emergency Services and the Correctional Services component of the Department of Justice.

In addition, the budget improvement strategy implemented in the 2010-11 Budget remains in place for 2012-13, requiring agencies to identify and redirect 2 per cent of output appropriation towards funding new initiatives and offsetting demand growth and emerging cost pressures. These amounts and initiatives for each agency are presented in Chapter 4 of *Budget Paper No. 2*.

Agency Budget Presentation

Agencies and government business divisions are presented in the order set out in the Administrative Arrangements Order as it applies from 31 January 2012. The following information describes each element within the agency and government business division sections.

Expenses and Appropriation Summary

This summary table depicts expenses for each output group and output (or business line for government business divisions) that equate to total expenses as recorded in the Operating Statement. Output level information as well as output appropriation, capital appropriation and appropriation of Commonwealth revenue, as specified in the 2012-13 *Appropriation Act*, are also identified, along with 2012-13 full-time equivalent staffing.

Agency and Business Division Profile

A concise narrative overview of the agency's or business division's key responsibilities is provided.

Strategic Issues for 2012-13

This sub-section outlines the major emerging or strategic management issues for 2012-13. The issues are organised to align with the Government's Territory 2030 Strategic Plan action areas.

Budget Highlights for 2012-13

The Budget Highlights sub-section provides a snapshot of the significant policy initiatives, main features of the agency's budget and important capital projects funded in the Budget. The focus is on identifying important resource issues relating to the agency's key functional responsibilities and strategic issues, as well as recording additional funding for initiatives in 2012-13, and significant initiatives approved since the 2012-13 Budget. Budget highlights are aligned to the Government's Territory 2030 Strategic Plan action areas.

Outputs, Business Lines and Performance

This section is structured so that detailed information on each output group is provided in the form of output statements (business line statements for government business divisions). These statements describe outcomes, outputs and key variations in output costs between the published 2011-12 Budget figures, the revised 2011-12 Estimate, and the 2012-13 Budget. For government business divisions, this section describes financial performance that focuses on key variations between the years.

Key deliverables are listed for the outputs, with estimates identified for each measure. To enable meaningful comparisons where measures have changed, agencies and business divisions have recast key deliverables and estimates to be on a basis consistent with information presented for 2012-13. Where measures have been modified and 2011-12 data is not available, no estimate is provided.

Output group expense figures and key variations are presented within each output group statement. Key deliverables are focused on presenting measures that are meaningful, nationally consistent and most relevant to assessing the achievement of the output.

Financial Statements

A set of financial statements – Operating Statement, Balance Sheet and Cash Flow Statement – is presented on an accrual basis for each agency and government business division for both 2011-12 and 2012-13.

Operating Statement – presents an agency's expenses, revenues, gains and net result. It excludes payments and receipts of a capital nature, as these only impact the Balance Sheet and Cash Flow Statement. With appropriation covering only cash costs, most agencies will show a deficit due to their depreciation and amortisation expenses being unfunded. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of these timing differences in the Accounting Standards. Therefore, where revenue is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second. This surplus or deficit is either offset or increased by the depreciation expense.

Balance Sheet – presents an agency's expected assets and liabilities and records the net assets, or equity, of the agency at the end of the year. Deficits (as recorded in the Operating Statement) will reduce the equity position over time, while surplus results will increase equity.

Cash Flow Statement – presents the movement of cash into and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency's cash account at the end of the year, which is reported in the Balance Sheet.

Community Service Obligations

The Community Service Obligations (CSO) section of the Budget paper details the CSO payments made to GBDs or government owned corporation (GOCs). These payments reflect activities undertaken by GBDs and GOCs to enable the Territory Government to achieve identifiable community or social objectives, not otherwise achievable if left to economic or market forces.

The requirement for CSOs is reviewed on an annual basis.

Revenue

The Revenue section of this Budget paper provides a detailed breakdown of the revenue for Territory Government agencies, business divisions and the Central Holding Authority (CHA). Each revenue category is described and key variations summarised.

Revenue is also reported in *Budget Paper No. 2* where the whole of government financial performance is presented. Unlike the presentation in *Budget Paper No. 3*, which provides total revenue by entity, the *Budget Paper No. 2* presentation consolidates transactions between Territory Government entities. As an example of the impact of the different presentation, all agencies pay payroll tax to the CHA and this would be reported as CHA income in *Budget Paper No. 3*, but the payment by agencies and receipt by the CHA would offset each other in the *Budget Paper No. 2* presentation.

All estimates for revenue from the Commonwealth reflect best estimates as at the time of publication. With the Commonwealth Budget to be tabled after the Territory Budget, any new or changed payments subsequently announced will be incorporated as part of the 2012-13 Mid-Year Report. Details of Commonwealth revenue provided to the Territory are recorded in the Revenue section of this Budget Paper, with a comprehensive discussion on the main Commonwealth revenue sources provided in *Budget Paper No. 2*.

Ministerial Portfolios

The Hon. P. R. Henderson, MLA

Chief Minister

Minister for Police, Fire and Emergency Services

Minister for Major Projects and Economic Development

Minister for Multicultural Affairs

Minister for Defence Liaison

The Hon. D. P. Lawrie, MLA

Treasurer

Minister for Business and Employment

Minister for Trade

Minister for Asian Relations

Minister for Racing, Gaming and Licensing

Minister for Alcohol Policy

Minister for Defence Support

Dr C. B. Burns, MLA

Minister for Education and Training

Minister for Public and Affordable Housing

Minister for Public Employment

The Hon. K. Vatskalis, MLA

Minister for Health

Minister for Children and Families

Minister for Child Protection

Minister for Primary Industry, Fisheries and Resources

The Hon. D. R. Knight, MLA

Minister for Justice and Attorney-General

Minister for Essential Services

Minister for Senior Territorians

Minister for Young Territorians

The Hon. M. B. A. McCarthy, MLA

Minister for Local Government
Minister for Regional Development
Minister for Indigenous Development
Minister for Tourism
Minister for Women's Policy
Minister for Statehood

Mr K. R. Hampton, MLA

Minister for Natural Resources, Environment and Heritage
Minister for Parks and Wildlife
Minister for Climate Change
Minister for Sport and Recreation
Minister for Information, Communications and Technology Policy
Minister for Central Australia

The Hon. G. F. McCarthy, MLA

Minister for Lands and Planning
Minister for Transport
Minister for Construction
Minister for Correctional Services
Minister for Arts and Museums

Part 1

Agencies

Auditor-General's Office

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Audits and Reviews	3 776	3 772
Audits and Reviews	3 776	3 772
Total Expenses	3 776	3 772
Appropriation		
Output	3 094	3 090
Capital		
Commonwealth		

2012-13 Staffing: 4

Agency Profile

The Northern Territory Auditor-General's Office provides support to the Auditor-General in the discharge of statutory obligations under various Acts of Parliament, such as the *Audit Act* and the *Public Information Act*, including:

- the conduct of field work as part of examining financial information prepared by the Treasurer, agencies, statutory bodies and other public sector entities that are controlled by the Northern Territory Government;
- the conduct of performance management and information system audits;
- the conduct of reviews of public information issued by public authorities; and
- operational support in areas such as financial, information technology and records management.

Strategic Issues for 2012-13

Business Improvements

- Extension of the audit program for 2012-13, following recent Commonwealth legislative changes, in order to assess the adequacy of Northern Territory agencies' performance management systems in connection with national funding agreements.
- Reviewing and refining the performance management system methodology to ensure consistency with contemporary developments in this area.

Budget Highlights for 2012-13

Business Improvements

- Ongoing funding for audit activities, including an increased focus on performance management system audits.
- \$62 000 to undertake increased audit work following more prescriptive Commonwealth audit standards.

Outputs and Performance

Output Group: Audits and Reviews

Outcome: Report the results of audits and reviews of public information performed throughout the year to the Northern Territory Legislative Assembly and issue audit opinions on financial statements and management letters to senior managers of agencies and other entities that are subject to audit.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Audits and Reviews	3 749	3 776	3 772
Audits and Reviews	3 749	3 776	3 772

Key Variations

There are no significant variations.

Audits and Reviews

Audits of financial statements are undertaken by the Auditor-General's Office as part of the discharge of statutory obligations established under a number of Acts of Parliament. Other classes of audit are performed in order to establish the effectiveness of performance management systems and agencies' internal controls.

Reviews of information provided by a public authority to the general public are conducted in accordance with the provisions of the *Public Information Act* upon the receipt by the Auditor-General of a written request by a Member of the Legislative Assembly, or upon a decision by the Auditor-General to conduct such a review.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Statutory audits ¹	92	93	92
Other audits ²	14	18	15
Audit tasks conducted in accordance with Australian Auditing Standards	100%	100%	100%
Recommendations agreed by agency management	85%	85%	85%
Audit tasks completed in accordance with work program	95%	95%	95%
Audit opinions issued within statutory timeframes	100%	100%	100%
Number of reviews performed	6	1	6
Recommendations agreed by agency management	80%	80%	90%
Reviews completed in accordance with work program	100%	100%	100%
Review recommendations issued within agreed timeframes	100%	100%	100%

1 Audits of the Northern Territory's Public Account and other accounts (including government owned corporations and companies and statutory bodies) are pursuant to section 13 of the *Audit Act*.

2 Performance management system audits undertaken pursuant to section 15 of the *Audit Act*, together with audits of acquittals on behalf of various external funding bodies.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 094	3 090
Commonwealth		
Sales of goods and services	490	490
Interest revenue		
Goods and services received free of charge	192	192
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	3 776	3 772
EXPENSES		
Employee expenses	724	724
Administrative expenses		
Purchases of goods and services	2 858	2 854
Repairs and maintenance	2	2
Depreciation and amortisation		
Services free of charge	192	192
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	3 776	3 772
NET SURPLUS(+)/DEFICIT(-)		

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	361	361
Receivables	223	223
Prepayments	8	8
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	592	592
LIABILITIES		
Deposits held		
Creditors and accruals	127	127
Borrowings and advances		
Provisions	130	130
Other liabilities		
TOTAL LIABILITIES	257	257
NET ASSETS	335	335
EQUITY		
Capital		
Opening balance	200	200
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	135	135
Current year surplus(+)/deficit(-)		
Accounting policy changes and corrections		
TOTAL EQUITY	335	335

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 094	3 090
Commonwealth		
Other agency receipts from sales of goods and services	490	490
Interest received		
Total operating receipts	3 584	3 580
Operating payments		
Payments to employees	724	724
Payments for goods and services	2 860	2 856
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	3 584	3 580
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held		
Cash at beginning of financial year	361	361
CASH AT END OF FINANCIAL YEAR	361	361

Northern Territory Electoral Commission

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Electoral Services	4 500	3 149
Electoral Services	4 500	3 149
Total Expenses	4 500	3 149
Appropriation		
Output	2 174	2 261
Capital		
Commonwealth		

2012-13 Staffing: 11

Agency Profile

The Northern Territory Electoral Commission provides an independent electoral service to the people of the Northern Territory, the Northern Territory Legislative Assembly, municipal and shire councils and other organisations.

Strategic Issues for 2012-13

Society

- Implementing electoral roll register reviews to improve roll quality and elector participation for the Legislative Assembly general elections scheduled for August 2012.
- Evaluating services provided at the March 2012 council elections in conjunction with developing plans for the 2012 Legislative Assembly general elections.
- Implementing a Legislative Assembly election awareness campaign for the general public and special needs groups to ensure election messages are widely disseminated.
- Continuing to enhance and increase the electoral education program in schools.
- Refining election service delivery models in the context of a fixed date Legislative Assembly general election to take advantage of increased planning opportunities and meet increased public expectations.
- Reviewing local government legislation following new administrative responsibilities for the legislation expected to be effective in the 2012-13 reporting year.

Budget Highlights for 2012-13

Society

- Additional funding of \$0.4 million in 2011-12 and \$0.6 million in 2012-13 to conduct the Legislative Assembly general elections in August 2012.

Outputs and Performance

Output Group: Electoral Services

Outcome: An effective electoral service that supports:

- the planning and conduct of electoral events and redistributions;
- a community that is well informed on electoral matters and elector and voter rights and responsibilities;
- fair and lawfully administered elections; and
- public confidence and participation in electoral processes.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Electoral Services	3 899	4 500	3 149
Electoral Services	3 899	4 500	3 149

Key Variations

The increase in the Electoral Services output group in 2011-12 is the result of additional funding for the cost of the 2012 Legislative Assembly elections to be incurred in 2011-12, Australian Electoral Commission's contribution to joint initiatives and costs associated with the local government elections.

Electoral Services

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Electors on the Territory electoral roll	123 000	122 000	123 000
Electoral education sessions ¹	50	70	85
Electoral awareness media campaigns	1	1	1
Voter turnout at Legislative Assembly general elections ²	80%	N/A	82%
Client satisfaction ³	5	5	5

1 Primarily for school groups, conducted either in schools or at Parliament House, in conjunction with its education program. Also involves English as a Second Language and other community groups.

2 Legislative Assembly general elections are now fixed, with the next general election due on 25 August 2012.

3 Clients include municipal and shire councils and other organisations. Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	50	50
Capital		
Appropriation		
Output	2 174	2 261
Commonwealth		
Sales of goods and services	1 620	70
Interest revenue		
Goods and services received free of charge	583	745
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	4 427	3 126
EXPENSES		
Employee expenses	2 515	1 494
Administrative expenses		
Purchases of goods and services	1 372	880
Repairs and maintenance	7	7
Depreciation and amortisation	23	23
Services free of charge	583	745
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	4 500	3 149
NET SURPLUS(+)/DEFICIT(-)	- 73	- 23

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	214	214
Receivables	128	128
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	1 022	999
Other assets		
TOTAL ASSETS	1 364	1 341
LIABILITIES		
Deposits held	3	3
Creditors and accruals	91	91
Borrowings and advances		
Provisions	209	209
Other liabilities		
TOTAL LIABILITIES	303	303
NET ASSETS	1 061	1 038
EQUITY		
Capital		
Opening balance	264	1 062
Equity injections/withdrawals	798	
Reserves		
Accumulated funds		
Opening balance	72	- 1
Current year surplus(+)/deficit(-)	- 73	- 23
Accounting policy changes and corrections		
TOTAL EQUITY	1 061	1 038

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	50	50
Capital		
Appropriation		
Output	2 174	2 261
Commonwealth		
Other agency receipts from sales of goods and services	1 620	70
Interest received		
Total operating receipts	3 844	2 381
Operating payments		
Payments to employees	2 515	1 494
Payments for goods and services	1 379	887
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	3 894	2 381
NET CASH FROM OPERATING ACTIVITIES	- 50	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	- 50	
Cash at beginning of financial year	264	214
CASH AT END OF FINANCIAL YEAR	214	214

Ombudsman's Office

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Ombudsman's Office	2 220	2 178
Ombudsman for the Northern Territory	2 220	2 178
Total Expenses	2 220	2 178
Appropriation		
Output	1 868	1 868
Capital	276	
Commonwealth		

2012-13 Staffing: 15

Agency Profile

The Ombudsman's role is to receive, investigate and resolve complaints made by members of the public about any administrative action to which the *Ombudsman Act* applies and to foster excellence in public sector services.

In addition to these responsibilities, the Ombudsman is required to inspect, audit and report on compliance by Northern Territory Police with the *Telecommunications (Interception) Northern Territory Act*, *Commonwealth Telecommunications (Interception and Access) Act* and the *Surveillance Devices Act 2007*.

Strategic Issues 2012-13

Society

- Contributing to a strong and vibrant democracy by investigating and reporting on complaints of inappropriate administrative actions.
- Establishing a service to remote communities commensurate with that provided by the Commonwealth Ombudsman and in other states.

Economic Sustainability

- Developing processes to monitor National Heavy Vehicle Haulage regulation.

Business Improvements

- Training public officials to investigate skilfully, thoroughly and with fairness.
- Closing the Gap in service to people outside cities from the Territory Ombudsman and Commonwealth Ombudsman.

Budget Highlights 2012-13

Education

- Conducting nationally accredited Certificate IV courses on investigations, available to all agencies.

Society

- Conducting outreach to remote communities and shared management of complaints under a joint Commonwealth and Northern Territory partnership.

Business Improvements

- Implementation of a new Information Technology Case Management system compatible with all Australian and New Zealand Ombudsman Offices to enable sharing of statistics, identification of common trends and seamless transfer of information, under Memoranda of Understanding.

Outputs and Performance

Output Group: Ombudsman's Office

Outcome: Resolve complaints about Territory Government agencies, police and shire councils, and make recommendations to Government agencies, responsible ministers and the Legislative Assembly, to improve public administration.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Ombudsman's Office	2 215	2 220	2 178
Ombudsman for the Northern Territory	2 215	2 220	2 178

Key Variations

There are no significant variations.

Ombudsman for the Northern Territory

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total complaints and inquiries received	2 000	2 600	2 700
Inquiries and complaints resolved	1 850	1 750	1 850
Complainants satisfied with service	85%	85%	85%
Inquiries and general complaints resolved within 90 days of receipt	85%	85%	85%
Police complaints resolved within 180 days of receipt ¹	80%	80%	80%
Recommendations accepted	95%	90%	95%
Reviews of decisions requested	1%	1%	1%
Telecommunications interception audits conducted	2	2	2
Telecommunications interception audit reports completed within 40 days	100%	100%	100%
Surveillance devices inspection reports	2	2	2
Surveillance devices inspections and reports completed within the <i>Surveillance Devices Act</i> timeframe	100%	100%	100%

¹ Resolution of complaints within this timeframe allows for recourse through the disciplinary provisions under section 162(6) of the *Police Administration Act*.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	1 868	1 868
Commonwealth		
Sales of goods and services	36	
Interest revenue		
Goods and services received free of charge	303	303
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	2 207	2 171
EXPENSES		
Employee expenses	1 642	1 631
Administrative expenses		
Purchases of goods and services	260	232
Repairs and maintenance	2	5
Depreciation and amortisation	13	7
Services free of charge	303	303
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	2 220	2 178
NET SURPLUS(+)/DEFICIT(-)	- 13	- 7

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	406	416
Receivables	14	14
Prepayments	2	2
Inventories		
Advances and investments		
Property, plant and equipment	297	290
Other assets		
TOTAL ASSETS	719	722
LIABILITIES		
Deposits held		
Creditors and accruals	103	103
Borrowings and advances		
Provisions	259	259
Other liabilities		
TOTAL LIABILITIES	362	362
NET ASSETS	357	360
EQUITY		
Capital		
Opening balance	50	336
Equity injections/withdrawals	286	10
Reserves		
Accumulated funds		
Opening balance	34	21
Current year surplus(+)/deficit(-)	- 13	- 7
Accounting policy changes and corrections		
TOTAL EQUITY	357	360

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	1 868	1 868
Commonwealth		
Other agency receipts from sales of goods and services	36	
Interest received		
Total operating receipts	1 904	1 868
Operating payments		
Payments to employees	1 642	1 631
Payments for goods and services	262	237
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	1 904	1 868
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	276	
Advances and investing payments		
Total investing payments	276	
NET CASH FROM INVESTING ACTIVITIES	- 276	
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	276	
Commonwealth		
Equity injections	10	10
Total financing receipts	286	10
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	286	10
Net increase(+)/decrease(-) in cash held	10	10
Cash at beginning of financial year	396	406
CASH AT END OF FINANCIAL YEAR	406	416

Department of the Chief Minister

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Policy Advice and Public Sector Coordination	52 589	12 833
Policy Advice and Coordination	14 957	5 878
Multicultural Advancement	1 919	1 898
Alice Springs Transformation Plan	35 713	5 057
Territory Development	11 614	6 513
Major Projects	8 600	3 835
Asian Relations and Trade	3 014	2 678
Government Business Support	31 267	29 358
Support to Ministers and Leader of the Opposition	25 384	23 808
Legislation Production	2 444	2 321
Support to Administrator and Government House	3 439	3 229
Community Support	26 917	26 926
Community Support	26 917	26 926
Total Expenses	122 387	75 630
Appropriation		
Output	69 803	63 015
Capital	395	395
Commonwealth		

2012-13 Staffing: 268

Agency Profile

The Department of the Chief Minister is responsible for ensuring Government priorities are reflected in policy and implemented effectively by the public sector. It provides whole of government policy advice and leadership in coordinating approaches to priority issues throughout the Northern Territory Public Sector. The agency's primary contribution to the strategic direction of the Government is through the coordination of coherent, rigorous and evidence-based advice to the Chief Minister and Cabinet.

Strategic Issues for 2012-13

Society

- Coordinating the implementation of the Territory's long-term strategic plan, Territory 2030, including monitoring and reporting on Territory 2030 targets across all core areas and agencies, delivering relevant Territory 2030 conferences and workshops, and coordinating the Territory 2030 Scorecard.
- Proactively engaging in emerging issues through the Council of Australian Governments, Council of Australian Federation, and other national frameworks to ensure optimal outcomes across all policy areas.
- Developing Northern Territory security arrangements aligned with national frameworks, strengthening coordinated whole of government emergency planning and response procedures.

- Supporting regional development through leadership of the Chief Executives' Coordination Committee, engagement with municipal councils and shires, monitoring initiatives in Territory Growth Towns and coordinating the Alice Springs Transformation Plan.
- Providing support to the Northern Territory Major Events Company to deliver major events, advancing the Northern Territory Multicultural Policy and facilitating social inclusion and social responsibility initiatives.

Economic Sustainability

- Identifying key economic opportunities for the Territory by coordinating a whole of government approach to major projects including implementation of the Ichthys LNG project and strategies to cater for growth.
- Attracting investment and new trade opportunities through developing Darwin as an onshore gas-based processing hub, establishing the Marine Supply Base, leveraging opportunities from the Ichthys LNG project, promoting local industry capacity to national and international markets, developing and maintaining strong international relationships with priority countries and markets, and leading implementation of the Growing International Trade 2009-2013 strategy.

Knowledge, Creativity and Innovation

- Improving government service delivery by supporting strong executive governance frameworks, ensuring the agency has the ongoing capability to deliver its priorities and services and refining the frameworks for improved delivery of, and access to, government services.

Budget Highlights for 2012-13

Society

- \$1 million for monitoring and reporting on Territory 2030 targets across all core areas and agencies.
- \$28.8 million to support various community organisations across the Territory through the multicultural and community support grants program and operational grant funding to support the Darwin Waterfront Corporation and the Northern Territory Major Events Company.
- Continuation of the Territory and Commonwealth Government Alice Springs Transformation Plan, including \$4.7 million of Commonwealth funding in 2012-13 to enhance social support services and implement measures to reduce homelessness.
- \$5.9 million for the provision of strategic policy advice, intergovernmental relations, and coordinating and implementing the Government's economic, social and security policies and strategies.

Economic Sustainability

- \$3.8 million to facilitate major economic development projects including the Ichthys LNG Project and the Marine Supply Base.
- \$2.7 million to promote Asian relations and trade development including the implementation of the Growing International Trade 2009-2013 strategy.

	\$M
2012-13 New Capital Works	
Marine Supply Base – essential services headworks	6.0
Marine Supply Base – construction, stage 1	70.0

Outputs and Performance

Output Group: Policy Advice and Public Sector Coordination

Outcome: Informed strategic, economic and social policy decisions and effective implementation of priorities across Government.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Policy Advice and Public Sector Coordination	25 319	52 589	12 833
Policy Advice and Coordination	6 275	14 957	5 878
Multicultural Advancement	1 881	1 919	1 898
Alice Springs Transformation Plan	17 163	35 713	5 057

Key Variations

The Policy Advice and Public Sector Coordination output group decrease in 2012-13 is due to the revised timing of commitments related to Commonwealth Government-funded programs, including the Alice Springs Transformation Plan.

Policy Advice and Coordination

Work with relevant Northern Territory Government agencies to develop, guide and implement whole of government strategies and priorities. Achieved by providing advice to agencies and the Chief Minister on Cabinet submissions, leadership and coordination in the development and implementation of initiatives to advance Government's strategic priorities, and monitoring key policy issues across the Territory and nationally.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Advice provided within agreed timeframes	> 80%	> 80%	> 80%

Multicultural Advancement

Coordinate, monitor and report on Government services and programs for the multicultural community, develop and deliver initiatives that promote multicultural participation and facilitate the contribution of multicultural groups to Government decision making.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Value of grants paid	\$1.1M	\$1.1M	\$1.2M
Grants issued	100	100	100
Forums, workshops and consultations conducted	50	50	50

Alice Springs Transformation Plan

Expanded support services to improve life outcomes for Indigenous people in Alice Springs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Value of projects funded ¹	\$15.9M	\$34.7M	\$4.7M
Client satisfaction	> 80%	> 80%	> 80%
Grant payments within agreed timeframes	> 80%	> 80%	> 80%

¹ Reflects timing of project commitments.

Output Group: Territory Development

Outcome: An integrated whole of government focus for the development of the Northern Territory that maximises opportunities for successful growth.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Territory Development	7 800	11 614	6 513
Major Projects	4 953	8 600	3 835
Asian Relations and Trade	2 847	3 014	2 678

Key Variations

The Territory Development output group decrease in 2012-13 is due to one-off funding in 2011-12 for the Marine Supply Base project, establishment of the Strategic Projects Implementation Office and support for Territory 2030.

Major Projects

Facilitate major economic, resource development and other projects of strategic interest to the Territory, including onshore gas industry developments, major mineral developments, marine supply base facilities and coordinating the implementation of the Territory 2030 Strategic Plan across sectors.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Territory 2030 Strategic Plan stakeholder consultation activities completed within agreed timeframes	> 80%	> 80%	> 80%

Asian Relations and Trade

Promote international trade and investment opportunities in the Territory and foster relationships with countries of strategic interest in the wider Asian region.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Trade and investment opportunities pursued within agreed timeframes	> 80%	> 80%	> 80%
Developments in regional relationships responded to within appropriate timeframes	> 80%	> 80%	> 80%

Output Group: Government Business Support

Outcome: The efficient and effective support of executive government.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Government Business Support	27 888	31 267	29 358
Support to Ministers and Leader of the Opposition	22 289	25 384	23 808
Legislation Production	2 345	2 444	2 321
Support to Administrator and Government House	3 254	3 439	3 229

Key Variations

The decrease in the Government Business Support output group in 2012-13 is a result of a funding increase in 2011-12.

Support to Ministers and Leader of the Opposition

Provide operational advice, administrative support, hospitality services and advice on protocol matters to the Chief Minister, ministers and Leader of the Opposition, as well as secretariat services to the department, Cabinet and the Executive Council.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Official functions supported	168	140	140
Cabinet, Cabinet sub-committee and Executive Council meetings supported	120	120	120
Advice provided within agreed timeframes	> 80%	> 80%	> 80%

Legislation Production

Provide legislative drafting services including the drafting of, and advice about, Bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments for Government and members of the Legislative Assembly. Participate in the Australian Parliamentary Counsel's Committee in relation to national uniform legislation and manage the publication of legislation to meet Government and community needs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Pages of legislation drafted	3 000	3 000	3 000
Legislative deadlines met	> 80%	> 80%	> 80%

Support to Administrator and Government House

Provide administrative, secretarial, hospitality and ceremonial support to the Administrator of the Northern Territory and maintain and upkeep Government House.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction	> 80%	> 80%	> 80%
Number of internal and external hospitality, and ceremonial and statutory events supported	490	490	490
Government House maintenance programs implemented within agreed timeframes	> 80%	> 80%	> 80%

Output Group: Community Support

Outcome: Support of events and activities that benefit the Territory community.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Community Support	26 128	26 917	26 926
Community Support	26 128	26 917	26 926

Key Variations

There are no significant variations.

Community Support

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Number of grants issued	86	90	86
Value of grants paid to:			
– Darwin Waterfront Corporation	\$16.9M	\$16.9M	\$17.4M
– Northern Territory Major Events Company	\$5.1M	\$5.4M	\$5.2M
– Other organisations	\$0.9M	\$0.9M	\$0.9M
Grant payments provided within agreed timeframes	> 80%	> 80%	> 80%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	347	83
Capital	42	
Appropriation		
Output	69 803	63 015
Commonwealth		
Sales of goods and services	3 279	3 115
Interest revenue		
Goods and services received free of charge	4 076	4 076
Gain(+)/loss(-) on disposal of assets		
Other revenue	45	45
TOTAL INCOME	77 592	70 334
EXPENSES		
Employee expenses	31 418	29 943
Administrative expenses		
Purchases of goods and services	19 783	10 413
Repairs and maintenance	333	333
Depreciation and amortisation	582	582
Services free of charge	4 076	4 076
Other administrative expenses		
Grants and subsidies expenses		
Current	34 139	28 751
Capital	32 056	1 532
Community service obligations		
Interest expenses		
TOTAL EXPENSES	122 387	75 630
NET SURPLUS(+)/DEFICIT(-)	- 44 795	- 5 296

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	695	3 481
Receivables	1 033	1 033
Prepayments	180	180
Inventories		
Advances and investments		
Property, plant and equipment	34 197	34 010
Other assets		
TOTAL ASSETS	36 105	38 704
LIABILITIES		
Deposits held		
Creditors and accruals	1 622	1 622
Borrowings and advances		
Provisions	5 252	5 252
Other liabilities		
TOTAL LIABILITIES	6 874	6 874
NET ASSETS	29 231	31 830
EQUITY		
Capital		
Opening balance	50 529	52 859
Equity injections/withdrawals	2 330	7 895
Reserves	12 608	12 608
Accumulated funds		
Opening balance	8 559	- 36 236
Current year surplus(+)/deficit(-)	- 44 795	- 5 296
Accounting policy changes and corrections		
TOTAL EQUITY	29 231	31 830

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	347	83
Capital	42	
Appropriation		
Output	69 803	63 015
Commonwealth		
Other agency receipts from sales of goods and services	3 324	3 160
Interest received		
Total operating receipts	73 516	66 258
Operating payments		
Payments to employees	31 418	29 943
Payments for goods and services	20 116	10 746
Grants and subsidies paid		
Current	34 139	28 751
Capital	32 056	1 532
Community service obligations		
Interest paid		
Total operating payments	117 729	70 972
NET CASH FROM OPERATING ACTIVITIES	- 44 213	- 4 714
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	5	5
Repayment of advances		
Sales of investments		
Total investing receipts	5	5
Investing payments		
Purchases of assets	442	400
Advances and investing payments		
Total investing payments	442	400
NET CASH FROM INVESTING ACTIVITIES	- 437	- 395
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	395	395
Commonwealth		
Equity injections		7 500
Total financing receipts	395	7 895
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	395	7 895
Net increase(+)/decrease(-) in cash held	- 44 255	2 786
Cash at beginning of financial year	44 950	695
CASH AT END OF FINANCIAL YEAR	695	3 481

Department of the Legislative Assembly

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Parliamentary Services	28 909	28 616
Assembly Services	5 302	4 827
Members and Client Services	13 976	14 242
Building Management Services	9 631	9 547
Total Expenses	28 909	28 616
Appropriation		
Output	22 765	22 472
Capital	41	41
Commonwealth		

2012-13 Staffing: 104

Agency Profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly Members and other clients, and promotes community understanding of the work of the Legislative Assembly and its committees.

Strategic Issues for 2012-13

Society

- Promoting awareness and understanding in the community of representative parliamentary democracy through the delivery of educational programs and promotional activities.

Business Improvements

- Ongoing review of parliamentary practice and procedures to ensure effective operation of the Legislative Assembly and a timely and efficient legislative process.
- Ongoing asset management planning for the maintenance and upgrading of the Parliament House facility to ensure a consistently high standard of amenity and service.
- Ongoing improvements to the delivery of services to Members of Parliament to ensure prompt and responsive services that meet their needs.
- Ongoing procedural, research and administrative support to ensure that committees are able to operate effectively and fulfil their role in examining and reporting on a range of issues.
- Continuing development of a capable and engaged workforce to ensure a sustainable organisation.

Budget Highlights for 2012-13

Business Improvements

- \$3.7 million for ongoing management and maintenance of Parliament House and electorate offices including the establishment of the Stuart Electorate Office in Katherine.
- \$0.57 million for the Parliamentary committees unit.
- \$0.89 million to fund educational and promotional activities.

Outputs and Performance

Output Group: Parliamentary Services

Outcome: Delivery of parliamentary services throughout the Territory to facilitate effective representation by Members of the Legislative Assembly, good governance and parliamentary democracy.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Parliamentary Services	28 549	28 909	28 616
Assembly Services	5 017	5 302	4 827
Members and Client Services	13 954	13 976	14 242
Building Management Services	9 577	9 631	9 547

Key Variations

- The Assembly Services output decrease in 2012-13 is primarily due to additional expenditure incurred in 2011-12 to support the Statehood program.
- The Members and Client Services output increase in 2012-13 reflects changes in Members' entitlements.

Assembly Services

This output is responsible for:

- provision of administrative and procedural support, and advice to Members, the Parliament and its committees;
- production of parliamentary documentation and records, and management of related databases;
- management of Members' participation in the Commonwealth Parliamentary Association and other interparliamentary activities; and
- development and management of parliamentary information, education and community awareness programs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Chamber support and advice			
Member satisfaction with Chamber support and advice	95%	89%	95%
Records and transcripts produced within agreed timeframes	95%	95%	95%
Committee support			
Member satisfaction with committee support	95%	83%	95%
Committees supported	9	10	6
Parliamentary committee reports completed	14	13	4
Information/education programs			
Clients indicating improved knowledge of parliamentary processes	85%	73%	85%
People attending educational and promotional activities	8 500	8 000	8 000

Members and Client Services

Provision of administrative services and support to Members in accordance with the Remuneration Tribunal Determination.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Client satisfaction with services provided	95%	83%	95%
Services delivered within agreed timeframes	95%	95%	95%

Building Management Services

Provision of a secure, safe and well-maintained building facility and precinct to facilitate the operation of Parliament and activities to Members and other clients.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Projects delivered in line with annual works programs	100%	100%	100%
Client satisfaction with amenity and safety of building	95%	100%	100%
Contractual obligations are complied with by external contractors	95%	95%	95%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	22 765	22 472
Commonwealth		
Sales of goods and services	32	32
Interest revenue		
Goods and services received free of charge	2 087	2 087
Gain(+)/loss(-) on disposal of assets		
Other revenue	5	5
TOTAL INCOME	24 889	24 596
EXPENSES		
Employee expenses	13 887	14 202
Administrative expenses		
Purchases of goods and services	6 472	5 864
Repairs and maintenance	2 443	2 443
Depreciation and amortisation	4 020	4 020
Services free of charge	2 087	2 087
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	28 909	28 616
NET SURPLUS(+)/DEFICIT(-)	- 4 020	- 4 020

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	676	676
Receivables	110	110
Prepayments	5	5
Inventories	22	22
Advances and investments		
Property, plant and equipment	284 969	280 990
Other assets		
TOTAL ASSETS	285 782	281 803
LIABILITIES		
Deposits held		
Creditors and accruals	796	796
Borrowings and advances		
Provisions	1 138	1 138
Other liabilities		
TOTAL LIABILITIES	1 934	1 934
NET ASSETS	283 848	279 869
EQUITY		
Capital		
Opening balance	155 460	155 880
Equity injections/withdrawals	420	41
Reserves	150 741	150 741
Accumulated funds		
Opening balance	- 18 753	- 22 773
Current year surplus(+)/deficit(-)	- 4 020	- 4 020
Accounting policy changes and corrections		
TOTAL EQUITY	283 848	279 869

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	22 765	22 472
Commonwealth		
Other agency receipts from sales of goods and services	37	37
Interest received		
Total operating receipts	22 802	22 509
Operating payments		
Payments to employees	13 887	14 202
Payments for goods and services	8 915	8 307
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	22 802	22 509
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2	2
Repayment of advances		
Sales of investments		
Total investing receipts	2	2
Investing payments		
Purchases of assets	43	43
Advances and investing payments		
Total investing payments	43	43
NET CASH FROM INVESTING ACTIVITIES	- 41	- 41
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	41	41
Commonwealth		
Equity injections		
Total financing receipts	41	41
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	41	41
Net increase(+)/decrease(-) in cash held		
Cash at beginning of financial year	676	676
CASH AT END OF FINANCIAL YEAR	676	676

Northern Territory Police, Fire and Emergency Services

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Community Safety and Crime Prevention	94 559	97 410
Community Safety and Crime Prevention	94 559	97 410
General Policing, Crime Detection, Investigation and Prosecution	174 531	179 792
Response and Recovery Services	56 051	57 741
Investigations	76 332	78 633
Services to Judicial Process	42 148	43 418
Road Safety Services	24 647	25 390
Road Safety Services	24 647	25 390
Fire Prevention and Response Management	34 606	35 319
Fire Prevention and Response Management	34 606	35 319
Emergency Services	6 415	4 750
Emergency Services	6 415	4 750
Total Expenses	334 758	342 661
Appropriation		
Output	263 710	268 422
Capital	10 187	11 404
Commonwealth	48 532	6 131

2012-13 Staffing: 2017

Agency Profile

Northern Territory Police, Fire and Emergency Services is a tri-service comprising the Northern Territory Police Force, the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service. The Commissioner of Police exercises chief executive officer authority over all three entities.

Strategic Issues for 2012-13

Society

- Keeping people safe through:
 - delivering a highly visible police presence;
 - tackling alcohol-related crime and anti-social behaviour;
 - crime reduction initiatives focusing on assaults, theft, unlawful entry and property damage; and
 - working with key stakeholders, including other government agencies, non-government organisations, the private sector and the public, to enhance public safety.
- Improving safety on Territory roads through education and enforcement.
- Responsive and professional customer service that enhances community safety perceptions.
- Continuing to enhance the all-hazards emergency response capability.
- Focusing on developing proactive community safety.
- Fire education programs, building community resilience to better cope with emergencies.
- Improving the delivery of services.

Budget Highlights for 2012-13

Society

- \$49 million over three years, including \$22 million in 2012-13, under the Memorandum of Understanding (MOU) with the Department of Immigration and Citizenship (DIAC), for the provision of policing services to immigration detention facilities in the Territory.
- \$1.5 million to support police bans under the Banned Drinkers Register as part of the Enough is Enough Alcohol Reform package.
- \$7.37 million to maintain the Police Beat offices.
- \$1.75 million to maintain the closed-circuit television system.
- \$0.97 million to maintain the First Response Patrol.
- \$7.51 million to meet the operational requirements of the new fire station at Berrimah and continued resourcing of Fire and Rescue Services.
- \$0.7 million to enhance the capacity of the Forensic Science Branch.
- \$0.3 million to expand Youth Diversion Units in Katherine and Tennant Creek.

	\$M
2012-13 New Capital Works	
Working Future	
Numbulwar Police Post – upgrade to police station	1.5
Police overnight facilities – Mt Liebig, Areyonga and Robinson River	1.8

Outputs and Performance

Output Group: Community Safety and Crime Prevention

Outcome: Enhanced community safety and protection.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Community Safety and Crime Prevention	92 617	94 559	97 410
Community Safety and Crime Prevention	92 617	94 559	97 410

Key Variations

The increase in 2012-13 is largely the result of additional Commonwealth funding, under the MOU with DIAC, for the provision of police services to immigration detention facilities.

Community Safety and Crime Prevention

Provides a range of services to address community safety issues including:

- intelligence-led policing focused on problem solving;
- targeting repeat offenders and crime 'hot spots';
- targeting the underlying causes of crime, including alcohol;
- visible police patrols, crime prevention and education programs;
- fostering community involvement and building community relationships; and
- developing and testing plans to respond to threats and minimise their impact.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline police time delivered to the community	668 000	669 000	699 000
Community programs, meetings and forums delivered ¹	5 000	5 000	5 000
An environment where the proportion of people surveyed felt 'safe' or 'very safe' at home alone during the day ^{2,3}	≥national average	≥national average	≥national average
An environment where the proportion of people surveyed felt 'safe' or 'very safe' at home alone during the night ^{2,4}	≥national average	≥national average	≥national average
An environment where the proportion of people surveyed said they were 'satisfied' or 'very satisfied' with police services ^{2,5}	≥national average	≥national average	≥national average

1 Programs delivered include community advisory committees, forums, meetings and public events attended. Also includes exercises conducted, or participated in, relating to threats, emergencies and disasters.

2 Source: National Survey of Community Satisfaction with Policing commissioned by the Australian and New Zealand Police Advisory Agency (ANZPAA) and conducted by the Social Research Centre. Data is based on responses from people 15 years and over.

3 The national average for 2010-11 was 95.1 per cent.

4 The national average for 2010-11 was 87.1 per cent.

5 The national average for 2010-11 was 74.7 per cent.

Output Group: General Policing, Crime Detection, Investigation and Prosecution

Outcome: Effective and efficient response, investigation and prosecution services.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
General Policing, Crime Detection, Investigation and Prosecution	170 946	174 531	179 792
Response and Recovery Services	54 900	56 051	57 741
Investigations	74 764	76 332	78 633
Services to Judicial Process	41 282	42 148	43 418

Key Variations

The increase in 2012-13 is largely the result of additional Commonwealth funding, under the MOU with DIAC, for the provision of police services to immigration detention facilities.

Response and Recovery Services

Provides the capacity to respond to requests for assistance from the community, including:

- call centre operations;
- response tasking;
- incident attendance;
- search and rescue operations; and
- incident recovery services.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline police time delivered to the community	457 000	457 000	478 000
An environment where the proportion of people surveyed were 'satisfied' or 'very satisfied' with police services ^{1,2}	≥ national average	≥ national average	≥ national average
Proportion of 000 calls answered within 10 seconds	≥ 90%	≥ 90%	≥ 90%
Proportion of other general calls answered within 20 seconds	≥ 80%	≥ 80%	≥ 80%
Proportion of incidents where police are dispatched within 10 minutes ³	≥ 80%	≥ 80%	≥ 80%

1 Source: National Survey of Community Satisfaction with Policing commissioned by the ANZPAA and conducted by the Social Research Centre. Data is based on responses from people 15 years and over.

2 The national average for 2010-11 was 74.7 per cent.

3 Territory-wide.

Investigations

Policing activities undertaken to respond effectively to the crime environment, including:

- proactive strategies aimed at reducing opportunities and conditions for crime to occur;
- effectively using intelligence to assist crime investigations;
- crime scene examination; and
- crime investigation and forensics.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline police time delivered to the community	601 000	602 000	629 000
Outcomes of investigations within 30 days ¹ :			
– property crime ²	≥ national average	≥ national average	≥ national average
– crime against the person ³	≥ national average	≥ national average	≥ national average

1 Source: Report on Government Services 2012 and ABS Cat. No. 4510.0, Recorded Crime – Victims.

2 The national average for 2010 was 13.8 per cent.

3 The national average for 2010 was 42.7 per cent.

Services to the Judicial Process

Provides prosecution services, court case and evidence presentation, bail processing and reporting, support to the Coroner, court security, custody and transport of persons, care and protection of victims and witnesses and diversion of juveniles from the criminal justice system.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline police time delivered to the community	321 000	323 000	340 000
Actions that result in a guilty verdict	≥ 80%	≥ 80%	≥ 80%
Prosecution briefs ready for initial court mention	≥ 85%	≥ 85%	≥ 85%

Output Group: Road Safety Services

Outcome: An environment that encourages road users to behave safely and lawfully.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Road Safety Services	24 141	24 647	25 390
Road Safety Services	24 141	24 647	25 390

Key Variations

There are no significant variations.

Road Safety Services

Provides education and enforcement activities to contribute to improved road user behaviour and safety, and compliance with road laws. This includes responding to motor vehicle accidents, undertaking adequate investigation and reporting to the Coroner and other relevant stakeholders.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline police time delivered to the community	182 000	182 000	190 000
Mobile speed camera checks of vehicles	1M	1M	1M
Drivers breath tested	150 000	150 000	150 000
People who had driven in the previous 6 months and 'rarely' or 'more often' travelled in a car without wearing a seatbelt ^{1,2}	≤ national average	≤ national average	≤ national average
People who indicated that they had driven in the previous 6 months when possibly over the 0.05 alcohol limit 'rarely' or 'more often' ^{1,3}	≤ national average	≤ national average	≤ national average
People who indicated that they had driven in the previous 6 months more than 10km/h above the speed limit 'rarely' or 'more often' ^{1,4}	≤ national average	≤ national average	≤ national average
Proportion of vehicles that pass a mobile speed camera checkpoint that results in the issue of an infringement notice	≤ 3%	≤ 3%	≤ 3%
Proportion of drivers breath tested who were detected for drink driving offences	≤ 4%	≤ 4%	≤ 4%
Proportion of incidents where police are dispatched within 10 minutes ⁵	80%	80%	80%

1 Source: National Survey of Community Satisfaction with Policing commissioned by the ANZPAA and conducted by the Social Research Centre. Data is based on responses from people 15 years and over.

2 The national average for 2010-11 was 6.7 per cent.

3 The national average for 2010-11 was 9.6 per cent.

4 The national average for 2010-11 was 58.7 per cent.

5 Territory-wide.

Output Group: Fire Prevention and Response Management

Outcome: The incidence and impact of fire and other emergencies is minimised.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Fire Prevention and Response Management	34 005	34 606	35 319
Fire Prevention and Response Management	34 005	34 606	35 319

Key Variations

Additional funding for the operation of the new Berrimah Fire Station.

Fire Prevention and Response Management

Provides a range of fire and emergency management activities aimed at:

- prevention and preparedness;
- enhancing response and recovery capability and capacity; and
- building community resilience through community participation and education.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Firefighters ¹	200	200	212
Community education and awareness programs delivered	400	400	400
Hazard abatement programs and activities undertaken	6 000	6 000	6 000
Building fire safety reports completed	560	560	560
Fire safety inspections undertaken	600	600	600
Incidents responded to within jurisdictional benchmarks ²	90%	90%	90%
Structure fires contained to room or object of origin ²	≥ national average	80%	80%
Formal fire investigations undertaken	30	30	30

1 Fire auxiliaries and volunteers are not included in this figure.

2 Measure previously based on national benchmarks. Internal performance targets have now been introduced.

Output Group: Emergency Services

Outcome: Effective counter-disaster planning and mitigating measures to minimise the impact of disasters and hazards on Territorians.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Emergency Services	6 166	6 415	4 750
Emergency Services	6 166	6 415	4 750

Key Variations

The Emergency Services output group decreases in 2012-13 due to the finalisation of the Cyclone Shelter grant program and an adjustment between years of funding from the Natural Disaster Resilience Program.

Emergency Services

Provides a range of emergency management activities aimed at prevention, preparedness, response and recovery.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hours of frontline emergency service time delivered to the community ¹	30 344	30 344	30 344
Community education, awareness and prevention programs delivered	60	60	60
Emergency service training programs delivered	50	50	50
Proportion of emergency service volunteer units available to respond to incidents (19 units)	≥ 85%	≥ 85%	≥ 85%
Proportion of incidents where emergency service units are dispatched within 30 minutes	≥ 75%	≥ 75%	≥ 75%
Incidents responded to effectively by emergency service as tasked	≥ 90%	≥ 90%	≥ 90%

1 Volunteers are not included in this figure.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	4 255	21 578
Capital	5 170	1 590
Appropriation		
Output	263 710	268 422
Commonwealth	44 592	6 131
Sales of goods and services	5 583	4 129
Interest revenue		
Goods and services received free of charge	10 597	10 597
Gain(+)/loss(-) on disposal of assets	169	100
Other revenue	728	633
TOTAL INCOME	334 804	313 180
EXPENSES		
Employee expenses	229 327	239 209
Administrative expenses		
Purchases of goods and services	68 572	69 457
Repairs and maintenance	9 288	7 888
Depreciation and amortisation	13 936	13 966
Services free of charge	10 597	10 597
Other administrative expenses		
Grants and subsidies expenses		
Current	1 890	1 544
Capital	1 148	
Community service obligations		
Interest expenses		
TOTAL EXPENSES	334 758	342 661
NET SURPLUS(+)/DEFICIT(-)	46	- 29 481

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	3 202	3 202
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	3 202	3 202

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	20 975	8 770
Receivables	1 652	1 652
Prepayments	235	235
Inventories	1 702	1 702
Advances and investments		
Property, plant and equipment	302 172	301 300
Other assets		
TOTAL ASSETS	326 736	313 659
LIABILITIES		
Deposits held	936	936
Creditors and accruals	9 361	9 361
Borrowings and advances		
Provisions	43 469	43 469
Other liabilities		
TOTAL LIABILITIES	53 766	53 766
NET ASSETS	272 970	259 893
EQUITY		
Capital		
Opening balance	257 867	275 927
Equity injections/withdrawals	18 060	16 404
Reserves	98 781	98 781
Accumulated funds		
Opening balance	- 101 784	- 101 738
Current year surplus(+)/deficit(-)	46	- 29 481
Accounting policy changes and corrections		
TOTAL EQUITY	272 970	259 893

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	6	6
TOTAL ASSETS	6	6
LIABILITIES		
Central Holding Authority income payable	6	6
Unearned Central Holding Authority income		
TOTAL LIABILITIES	6	6
NET ASSETS		

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	4 255	21 578
Capital	5 170	1 590
Appropriation		
Output	263 710	268 422
Commonwealth	44 592	6 131
Other agency receipts from sales of goods and services	6 311	4 762
Interest received		
Total operating receipts	324 038	302 483
Operating payments		
Payments to employees	229 327	239 209
Payments for goods and services	77 860	77 345
Grants and subsidies paid		
Current	1 890	1 544
Capital	1 148	
Community service obligations		
Interest paid		
Total operating payments	310 225	318 098
NET CASH FROM OPERATING ACTIVITIES	13 813	- 15 615
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 767	4 692
Repayment of advances		
Sales of investments		
Total investing receipts	4 767	4 692
Investing payments		
Purchases of assets	24 655	17 686
Advances and investing payments		
Total investing payments	24 655	17 686
NET CASH FROM INVESTING ACTIVITIES	- 19 888	- 12 994
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	10 187	11 404
Commonwealth	3 940	
Equity injections	2 500	5 000
Total financing receipts	16 627	16 404
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	3 733	
Total financing payments	3 733	
NET CASH FROM FINANCING ACTIVITIES	12 894	16 404
Net increase(+)/decrease(-) in cash held	6 819	- 12 205
Cash at beginning of financial year	14 156	20 975
CASH AT END OF FINANCIAL YEAR	20 975	8 770

Northern Territory Treasury

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Financial Management	7 123	7 122
Financial Management	7 123	7 122
Economic	76 565	78 007
Economic Services	8 059	7 650
Payments on Behalf of Government	68 506	70 357
Territory Revenue	17 976	17 704
Territory Revenue	7 910	7 644
Tax-Related Subsidies	10 066	10 060
Superannuation	4 431	4 031
Superannuation	4 431	4 031
Economic Regulation	1 294	1 354
Utilities Commission	1 294	1 354
Total Expenses	107 389	108 218
Appropriation		
Output	104 443	105 465
Capital		
Commonwealth	153	

2012-13 Staffing: 177

Agency Profile

Northern Territory Treasury contributes to the achievement of the Northern Territory Government's economic, fiscal and social policies through analysis and advice on sustainable Government finances, strategic positioning and effective risk management of the Government's economic, commercial and revenue activities.

Strategic Issues for 2012-13

Economic Sustainability

Issues that will influence the Territory's economic and fiscal circumstances include:

- the outcome of the review into the distribution of Goods and Services Tax (GST) revenue;
- the increased complexity of Commonwealth/state intergovernmental financial arrangements, particularly the requirements of national partnership agreements and associated performance targets and achievements in a range of areas including health reform and Stronger Futures;
- the continued constraints on commercial finance following the impacts of the European debt crises on investment markets;
- the final investment decision by INPEX for the Ichthys project will have a significant impact on the Territory economy during construction and over the 40-year life of the project;
- national economic conditions leading to lower Territory revenues and a more constrained fiscal outlook;
- the continued development of frameworks for reliable, secure and cost-effective provision of electricity, water and sewerage; and
- continued collaborative arrangements with the Australian Bureau of Statistics and Territory agencies.

Budget Highlights for 2012-13

Economic Sustainability

- Active involvement in the Review of GST Distribution to protect and enhance the Territory's revenue share.
- Ongoing review of the Territory's own-source revenue policies to promote efficiency and equity, having regard to issues that may arise from Commonwealth tax changes and tax harmonisation.
- Investment over a two- to three-year period in new Territory Revenue management systems to enhance on-line payments and reporting.
- Ongoing commitment to continuously enhance Treasury's capacity to analyse, present and forecast key Territory economic and fiscal indicators in order to provide better information for the community and decision makers.
- Continuation and implementation of reforms in the Territory's superannuation schemes to simplify arrangements to the benefit of members and reduce administrative complexity and costs.
- Continued oversight of the performance of the Territory's regulated utilities and regulatory compliance to encourage the adoption of good industry practice in the Territory.
- Expanded graduate and other trainee programs to enhance financial and economic management within the Territory public sector.
- Implementation of Treasury's enhanced Indigenous Employment and Career Development Strategy to increase Indigenous apprentices, cadets and work experience students.

Outputs and Performance

Output Group: Financial Management

Outcome: Effective financial management analysis, reporting and strategic policy advice to inform Government decision making on:

- whole of government resource issues, including financial management frameworks, fiscal policy and strategy, budget development and infrastructure investment; and
- major government priorities with resource implications, including the Territory's commitments under the Intergovernmental Agreement on Federal Financial Relations.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Financial Management	7 020	7 123	7 122
Financial Management	7 020	7 123	7 122

Key Variations

There are no significant variations.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Treasurer satisfaction with: ¹			
– fiscal and strategic policy advice	≥ 5	≥ 5	≥ 5
– key financial reports and publications	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

¹ Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Output Group: Economic

Outcome: Accurate and timely analysis and policy advice relevant to commercial, economic, demographic and intergovernmental financial issues affecting the Territory and payments made on behalf of Government as a result of formal agreements or legislative requirements.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Economic	75 382	76 565	78 007
Economic Services	7 648	8 059	7 650
Payments on Behalf of Government	67 734	68 506	70 357

Key Variations

The increase in the Economic output group is due to indexation of the community service obligation (CSO) payment to the Power and Water Corporation and an increase in fees paid to the Australian Tax Office for administration of the GST revenue, as agreed by all jurisdictions.

Economic Services

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Treasurer satisfaction with the provision of timely and accurate advice and analysis on: ¹			
– economic and commercial matters	> 5	> 5	> 5
– national and Territory economic, social, demographic and statistical issues including development and oversight of economic reforms and frameworks	> 5	> 5	> 5
– the policy aspects of intergovernmental financial relations under the Intergovernmental Agreement on Federal Financial Relations including the distribution of GST revenue	> 5	> 5	> 5

¹ Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Payments on Behalf of Government

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
CSO payment for uniform tariff subsidy	\$61.26M	\$61.56M	\$63.08M
GST collection costs	\$6.48M	\$6.96M	\$7.28M

Output Group: Territory Revenue

Outcome: Provision of fair, efficient and timely Territory own-source revenue management services and advice in a manner that is responsive and transparent to deliver benefits for all Territorians.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Territory Revenue	19 690	17 976	17 704
Territory Revenue	7 990	7 910	7 644
Tax-Related Subsidies	11 700	10 066	10 060

Key Variations

The decrease in the Territory Revenue output reflects the conclusion of the National Standard Business Reporting agreement.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Territory revenue collected ¹	\$617.01M	\$592.1M	\$594.82M
Subsidy/grant payments	\$11.7M	\$10.07M	\$10.06M
Stakeholder satisfaction: ²			
– taxpayers ³	≥ 85%	≥ 85%	≥ 85%
– Treasurer	≥ 5	≥ 5	≥ 5
Assessment accuracy	≥ 99%	≥ 99%	≥ 99%
Accuracy of grant payments	100%	100%	100%
Revenue received within agreed timeframes	> 95%	> 95%	> 95%
Services completed within agreed service standards	> 95%	> 95%	> 95%

1 Includes taxes, gambling revenue and mining royalties.

2 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

3 Taxpayers' satisfaction rating represents the percentage of respondents who indicate a score of ≥ 5.

Output Group: Superannuation

Outcome: Effective and responsive superannuation services that meet the expectations of fund beneficiaries, members and employers.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Superannuation	4 130	4 431	4 031
Superannuation	4 130	4 431	4 031

Key Variations

The decrease in the Superannuation output is due to one-off expenditure in 2011-12 associated with digitising superannuation records.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Benefits processed	2 100	1 650	1 900
Compliance with legislative processing timeframes	100%	100%	100%
Number of lost superannuation members	5 050	3 900	3 500
Seminars held	20	15	20
Stakeholder satisfaction ¹	≥ 5	≥ 5	≥ 5

1 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Output Group: Economic Regulation

Outcome: An economic regulatory framework for the delivery of utility services that serves the long-term interests of Territory consumers.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Economic Regulation	1 196	1 294	1 354
Utilities Commission	1 196	1 294	1 354

Key Variations

There are no significant variations.

Utilities Commission

Regulates the Territory's utility services, develops and enforces standards of service and codes of conduct, licenses industry participants, investigates complaints relating to licensed entities, and provides information and advice to industry participants, consumers and other stakeholders.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Determinations and approvals issued within statutory timeframes ¹	100%	100%	100%
Stakeholder satisfaction ²	≥ 5	≥ 5	≥ 5

¹ Covers determinations and approvals on monopoly pricing, minimum service standards and other activities as provided for under the *Utilities Commission Act* and other relevant industry regulation legislation.

² Stakeholder is the Regulatory Minister. Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	14	14
Capital		
Appropriation		
Output	104 443	105 465
Commonwealth	153	
Sales of goods and services	384	384
Interest revenue		
Goods and services received free of charge	2 388	2 367
Gain(+)/loss(-) on disposal of assets		
Other revenue	110	110
TOTAL INCOME	107 492	108 340
EXPENSES		
Employee expenses	17 845	17 694
Administrative expenses		
Purchases of goods and services	8 065	7 541
Repairs and maintenance	26	26
Depreciation and amortisation	72	53
Services free of charge	2 388	2 367
Other administrative expenses	6 957	7 284
Grants and subsidies expenses		
Current	10 441	10 134
Capital		
Community service obligations	61 556	63 080
Interest expenses	39	39
TOTAL EXPENSES	107 389	108 218
NET SURPLUS(+)/DEFICIT(-)	103	122

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue	450 776	477 084
Commonwealth revenue		
GST revenue	2 494 000	2 704 000
Specific purpose payments	357 300	356 119
National partnership agreements	812 261	433 009
Current grants	11 301	18 910
Capital grants		
Fees from regulatory services	1 142	1 142
Interest revenue		
Royalties and rents	141 327	117 732
Other revenue	200	200
TOTAL INCOME	4 268 307	4 108 196

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	9 608	9 783
Receivables	271	271
Prepayments	180	180
Inventories		
Advances and investments	423	423
Property, plant and equipment	146	93
Other assets		
TOTAL ASSETS	10 628	10 750
LIABILITIES		
Deposits held		
Creditors and accruals	1 333	1 333
Borrowings and advances		
Provisions	2 682	2 682
Other liabilities		
TOTAL LIABILITIES	4 015	4 015
NET ASSETS	6 613	6 735
EQUITY		
Capital		
Opening balance	- 21 242	- 21 190
Equity injections/withdrawals	52	
Reserves		
Accumulated funds		
Opening balance	27 700	27 803
Current year surplus(+)/deficit(-)	103	122
Accounting policy changes and corrections		
TOTAL EQUITY	6 613	6 735

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable	52 787	56 312
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	6 776	6 776
TOTAL ASSETS	59 563	63 088
LIABILITIES		
Central Holding Authority income payable	53 193	56 718
Unearned Central Holding Authority income	6 370	6 370
TOTAL LIABILITIES	59 563	63 088
NET ASSETS		

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	14	14
Capital		
Appropriation		
Output	104 443	105 465
Commonwealth	153	
Other agency receipts from sales of goods and services	494	494
Interest received		
Total operating receipts	105 104	105 973
Operating payments		
Payments to employees	17 845	17 694
Payments for goods and services	15 048	14 851
Grants and subsidies paid		
Current	10 441	10 134
Capital		
Community service obligations	61 556	63 080
Interest paid	39	39
Total operating payments	104 929	105 798
NET CASH FROM OPERATING ACTIVITIES	175	175
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	175	175
Cash at beginning of financial year	9 433	9 608
CASH AT END OF FINANCIAL YEAR	9 608	9 783

Central Holding Authority

Overview

The Central Holding Authority (CHA) records, on behalf of the Territory:

- assets, which are not assigned to agencies, such as the Territory's investment portfolio;
- liabilities, where it is not practical or effective to assign them to individual agencies. The CHA has two major liabilities – Territory borrowings and unfunded employee liabilities. Territory borrowings comprise the stock of general government debt that has been used to fund major infrastructure in the Territory since Self-Government. Unfunded employee liabilities are those that have accrued but are not yet due to be paid, such as superannuation and long service leave;
- revenue classified as Territory revenue. The main categories are taxation, royalties, fines revenue, untied grants (predominantly GST revenue) and National Partnership (NP) and Specific Purpose Payments (SPPs) from the Commonwealth; and
- expenses, limited to those managed on behalf of the Territory. The main expense is appropriation to agencies. Other expenses are interest on Territory borrowings, interest on cash balances of government businesses and superannuation and long service leave costs.

Appropriations from Central Holding Authority

The *Appropriation Act* provides the CHA with the authority to pay appropriations for specific purposes. The main appropriation purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide. Capital appropriation is the payment for capital investment. Capital works for most general government agencies are centrally managed by the Department of Construction and Infrastructure, which receives capital appropriation for the capital works managed on behalf of other agencies. General government agencies also receive capital appropriation for capital items and payments of advances.

Commonwealth appropriation relates to SPP and NP funding received. The Commonwealth Treasury makes payments that are received by Northern Territory Treasury on behalf of the CHA and are then on-passed to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements (such as superannuation and long service leave), interest, taxes, other administrative payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in the CHA Operating Statement including GST revenue, SPPs, NPs and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for output or capital purposes. Output appropriation is recorded in the Operating and the Cash Flow Statements whereas capital appropriation is recorded only in the Cash Flow Statement.

Performance

The significant increase in the headline operating surplus in 2012-13 compared to 2011-12 is largely the result of the movement in the bond rate used in valuing the Territory's superannuation liability between years, as a result of current fluctuating financial markets. Without these revaluation based changes the underlying surplus is around \$300 million in both years.

The revaluation-based loss in 2011-12 is \$315 million and compares to a revaluation-based gain of \$105 million in 2012-13. This difference is due to the different bond rates used to value the Territory's superannuation liability at particular points in time (4.25 per cent in 2011-12 and 5 per cent in 2012-13).

When the bond rate effect is removed, the underlying operating surplus of around \$300 million in both years is as a result of a significant portion of Commonwealth tied funding recorded as revenue, being used for capital purposes, with the associated expenditure being recorded in the Cash Flow Statement rather than the Operating Statement.

Other significant offsetting variations include:

- a greater proportion of NP revenue being used for capital spending in 2011-12 than in 2012-13 predominantly related to Remote Indigenous Housing and the last stages of the Nation Building and Jobs Plan stimulus package; offset by
- an increase in GST in 2012-13 of \$210 million, albeit from a reduced base in 2011-12 due to an anticipated growth in the GST pool and the increase in the Territory's GST relativity. Despite this projected increase, GST levels for both years remain significantly lower than those predicted in the 2011-12 Budget and in forecasts made prior to the global financial crisis.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue	480 405	507 924
Commonwealth revenue		
GST revenue	2 494 000	2 704 000
Specific purpose payments	357 300	356 119
National partnerships agreements	812 261	433 009
Current grants	11 301	18 910
Capital grants	7 841	5 856
Fees from regulatory services	16 529	16 529
Interest revenue	43 592	51 902
Royalties, rents and dividends	180 230	163 954
Superannuation contributions	42 270	39 636
Other revenue	12 987	13 039
TOTAL INCOME	4 458 716	4 310 878
EXPENSES		
Long service leave expense	39 684	36 907
Superannuation expense	522 136	- 15 738
Other salary expenses	4 545	5 082
Administrative expenses	25 800	29 799
Interest expense	141 679	158 271
Appropriation expenses	3 721 862	3 694 983
TOTAL EXPENSES	4 455 706	3 909 304
NET SURPLUS(+)/DEFICIT(-)	3 010	401 574

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	35 543	78 056
Receivables	88 022	97 340
Prepayments	459	459
Advances and investments	985 115	596 246
Equity investments	7 629 097	8 233 549
Other assets		
TOTAL ASSETS	8 738 236	9 005 650
LIABILITIES		
Deposits held	971 070	416 986
Creditors and accruals	2 918	3 170
Borrowings and advances	2 031 610	2 623 809
Superannuation liability	3 098 756	2 916 245
Provision for long service leave	239 737	249 721
Provision for workers' compensation	64 809	64 809
Other Liabilities	10 632	10 632
TOTAL LIABILITIES	6 419 532	6 285 372
NET ASSETS	2 318 704	2 720 278
EQUITY		
Capital		
Reserves		
Accumulated funds		
Opening balance	2 315 694	2 318 704
Current year surplus(+)/deficit(-)	3 010	401 574
Accounting policy changes and corrections		
TOTAL EQUITY	2 318 704	2 720 278

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	470 961	503 937
Commonwealth revenue received		
GST receipts	2 494 000	2 704 000
Specific purpose payments	357 300	356 119
National partnership agreements	812 261	433 009
Current grants	11 301	18 910
Capital grants	7 841	5 856
Receipts from regulatory services	29 963	30 015
Interest received	48 684	42 389
Royalties, rents and dividends received	173 500	158 161
Superannuation contributions	42 270	39 636
Total operating receipts	4 448 081	4 292 032
Operating payments		
Long service leave payments	26 678	27 479
Superannuation benefits paid	162 573	166 773
Other salary payments	4 013	4 526
Payments for goods and services	25 471	29 784
Interest paid	141 626	158 019
Appropriation payments	3 721 862	3 694 983
Total operating payments	4 082 223	4 081 564
NET CASH FROM OPERATING ACTIVITIES	365 858	210 468
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Repayment of advances		
Equity withdrawals from agencies	66 601	6 540
Total investing receipts	66 601	6 540
Investing payments		
Advance payments	196 549	- 398 382
Appropriation payments	882 122	533 237
Equity injections to agencies	182 708	77 755
Total investing payments	1 261 379	212 610
NET CASH FROM INVESTING ACTIVITIES	- 1 194 778	- 206 070
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	352 000	594 000
Deposits received	399 310	- 554 084
Total financing receipts	751 310	39 916
Financing payments		
Repayment of borrowings	26 610	1 801
Total financing payments	26 610	1 801
NET CASH FROM FINANCING ACTIVITIES	724 700	38 115
Net increase(+)/decrease(-) in cash held	- 104 220	42 513
Cash at beginning of financial year	139 763	35 543
CASH AT END OF FINANCIAL YEAR	35 543	78 056

Northern Territory Treasury Corporation

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	233 250	261 232
Government Loans and Investments	233 250	261 232
Expenses	201 579	223 806
Government Loans and Investments	201 579	223 806
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	31 671	37 426

2012-13 Staffing: 8

Business Division Profile

The Northern Territory Treasury Corporation is the central financing authority for the Northern Territory Government. The Corporation undertakes borrowing and investment activities on behalf of Government and provides cost-efficient loans to its public sector clients.

Strategic Issues for 2012-13

- Managing the Territory Government's investments efficiently.
- Securing cost-effective refinancing of maturing debt and financing of additional borrowings.
- Continuous development of the Corporation's business continuity planning and corporate governance framework.

Budget Highlights for 2012-13

- A borrowing program (including refinancing) of approximately \$721 million.

Performance

Interest rate fluctuations and investor demand for semi-government securities are the two key variables that affect the Corporation's financial performance. From 1 July 2011 to April 2012, the Reserve Bank of Australia's official cash rate target has decreased by 0.50 per cent to 4.25 per cent, in line with weakening economic conditions in Europe and uncertainty about global economic growth.

The Corporation's cost of borrowing is expected to be 5.0 per cent for 2011-12, a significant improvement on its original budget forecast of 6.5 per cent. However, given the ongoing volatility in credit markets, funding conditions are expected to remain challenging throughout 2012-13. As a result, the Corporation's cost of borrowings is estimated to increase to 6.0 per cent in 2012-13.

The semi-government bond sector has been well supported throughout 2011-12, however any deterioration in global credit markets will place further pressure on the Corporation's borrowing margins.

Relative to its peers, the Corporation's borrowing program is small and is perceived to be less liquid by wholesale investors, and therefore pays a slightly higher yield. In 2010-11, this liquidity premium was approximately 0.22 per cent over comparable AAA-rated

semi-government issuers. Market conditions have been mixed since then and the Corporation expects the 2011-12 borrowing margin to be approximately 0.40 per cent at year end.

The Corporation has maintained seven major bond series throughout the year with a combined value of approximately \$3.2 billion. These issues have been established to meet investor demand for liquidity and promote greater market awareness.

Two major bond series were established in 2011-12, one maturing in November 2017, the other maturing in September 2018, of which approximately \$420 million contributes towards the funding requirement in 2012-13.

The Corporation will continue to focus on domestic sources, including retail and institutional investors, for its borrowing program.

Business Line: Government Loans and Investments

Outcome: Optimised investment revenue generation and loan funding for the Territory.

Funding loans to Government using appropriate borrowing strategies and risk management principles.

Investment of the Government's surplus cash balances on behalf of the Central Holding Authority, with the aim of optimising returns within approved guidelines and cash flow requirements.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Weighted average cost of borrowings during the year ¹	6.50%	5.00%	6.00%
Borrowing rate margin compared to industry peers ²	≤ 0.20%	≤ 0.40%	≤ 0.50%
Investment portfolio return above benchmark ³	> indices	> indices	> indices
Volatility of investment portfolio return against benchmark ³	± 0.25%	± 0.25%	± 0.25%
Stakeholder satisfaction ⁴	≥ 5	≥ 5	≥ 5

1 Borrowing cost forecasts are based on prevailing financial market expectations for interest rates.

2 Increase in borrowing margin reflects increased market volatility.

3 The benchmark is measured against weighted relevant UBS Warburg indices.

4 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	473	471
Interest revenue	232 719	260 761
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue	58	
TOTAL INCOME	233 250	261 232
EXPENSES		
Employee expenses	754	754
Administrative expenses		
Purchases of goods and services	1 649	1 650
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	199 176	221 402
TOTAL EXPENSES	201 579	223 806
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	31 671	37 426
Income tax expense	9 501	11 228
NET SURPLUS(+)/DEFICIT(-)	22 170	26 198

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	448 717	27 419
Receivables	9 022	9 656
Prepayments	58	58
Inventories		
Advances and investments	3 558 891	4 344 478
Property, plant and equipment		
Other assets		
TOTAL ASSETS	4 016 688	4 381 611
LIABILITIES		
Deposits held	786	786
Creditors and accruals	43 729	46 480
Borrowings and advances	3 918 742	4 275 158
Provisions	31 800	37 556
Other liabilities		
TOTAL LIABILITIES	3 995 057	4 359 980
NET ASSETS	21 631	21 631
EQUITY		
Capital		
Opening balance	18 714	18 714
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 917	2 917
Current year surplus(+)/deficit(-)	22 170	26 198
Dividends paid/payable	- 22 170	- 26 198
Accounting policy changes and corrections		
TOTAL EQUITY	21 631	21 631

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	531	471
Interest received	231 963	259 927
Total operating receipts	232 494	260 398
Operating payments		
Payments to employees	754	754
Payments for goods and services	1 649	1 650
Grants and subsidies paid		
Current		
Capital		
Interest paid	195 085	217 451
Income tax paid	7 053	9 501
Total operating payments	204 541	229 356
NET CASH FROM OPERATING ACTIVITIES	27 953	31 042
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	44 195	13 608
Sales of investments		
Total investing receipts	44 195	13 608
Investing payments		
Purchases of assets		
Advances and investing payments	524 340	799 195
Total investing payments	524 340	799 195
NET CASH FROM INVESTING ACTIVITIES	- 480 145	- 785 587
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	1 676 934	720 910
Deposits received		
Equity injections		
Total financing receipts	1 676 934	720 910
Financing payments		
Repayment of borrowings	786 154	365 494
Finance lease payments		
Dividends paid	16 458	22 169
Equity withdrawals		
Total financing payments	802 612	387 663
NET CASH FROM FINANCING ACTIVITIES	874 322	333 247
Net increase(+)/decrease(-) in cash held	422 130	- 421 298
Cash at beginning of financial year	26 587	448 717
CASH AT END OF FINANCIAL YEAR	448 717	27 419

Department of Business and Employment

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Business Development	16 730	17 336
Business and Industry Development Support	16 730	17 366
Employment and Training	96 663	99 912
Workforce Growth	6 996	7 336
Training	89 667	92 576
Shared Services	151 005	147 179
Finance Services	18 829	18 717
Human Resource Services	31 090	29 717
Procurement Policy and Services	6 165	6 565
Information and Communication Technology Services	24 153	21 718
Office Leasing Management	70 768	70 462
Total Expenses	264 398	264 427
Appropriation		
Output	205 247	209 601
Capital	1 379	2 249
Commonwealth	20 963	17 292

2012-13 Staffing: 668

Agency Profile

The Department of Business and Employment provides:

- strategic programs to develop and broaden the Territory's economy, in particular, support to industry and individual businesses to grow industry capability and business competitiveness, and investment attraction, promotion and facilitation services;
- research and innovation facilitation through grants and advisory services;
- funds and administers the provision of an Australian standard adult vocational education and training (VET) system in the Territory;
- coordination of training, employment and workforce growth initiatives to respond to occupational skill shortages in the emerging economic conditions;
- strategic labour market analysis, including major projects workforce impacts;
- facilitation of skilled migration programs that meet industry and employer needs, and support for Territorians to gain and retain employment; and
- shared corporate services for government agencies, including financial and human resource administration, procurement services, information and communication technology (ICT) services and office leasing.

Strategic Issues for 2012-13

Economic Sustainability

- Investment attraction and project facilitation to drive economic growth and business development across the Territory.

- Implementing a Territory-wide employment strategy to maximise employment opportunities for Territorians and assist in meeting business and employer workforce needs.
- Continuing partnerships with industry and other stakeholders to attract a skilled workforce to the Territory to meet the needs of employers and major projects.
- Working with the Commonwealth Government to implement a Regional Migration Agreement to assist businesses impacted by major projects with their workforce needs.
- Reforming Government procurement policy and practices to improve transparency and user-friendliness while delivering cost-efficient, effective, value for money procurement outcomes.
- Broadening the Territory's industry base with a particular focus on oil and gas-based activities.
- Improving Indigenous employment outcomes through strategic policy initiatives and leveraging Government's position as the Territory's largest employer.
- Investment in infrastructure and business development in Territory Growth Towns that will help drive economic and business development.

Education

- Supporting apprentices and trainees, commencing and in training, in occupations experiencing skill shortages in the Territory.
- Continuing targeted skill development programs and initiatives to respond to occupational skill shortages and emerging industry needs.

Environment

- Assist businesses to improve their energy efficiency through the delivery of the ecoBiz NT program.
- Reducing greenhouse gas emissions through implementing a greener fleet, green-leased office accommodation, energy efficient ICT infrastructure and services, and the use of video conferencing and green technologies for government meetings.

Knowledge, Creativity and Innovation

- Assisting Territory industry and business to respond to growth opportunities and challenges by taking up new knowledge and technologies to improve competitiveness and productivity.

Budget Highlights for 2012-13

Economic Sustainability

- \$13.46 million to support Territory workforce development with particular focus on Indigenous employment including:
 - \$1.3 million for the Skilled Worker Campaign, skilled migration and small to medium enterprises engaged in workforce planning across the Territory;
 - \$1.25 million for the Workwear/Workgear Bonus scheme to assist apprentices and trainees with the cost of workgear, safety equipment and tools;
 - \$2.3 million in incentives to eligible employers for taking on apprentices and trainees in areas of identified occupational shortage and from disadvantaged groups;
 - \$1.48 million for the Industry Development Support Program to assist peak industry associations to grow the capability and capacity of local industry, and develop and grow a skilled workforce;

- \$1.2 million for the Northern Territory Public Sector (NTPS) apprenticeship program, employing up to 140 apprentices per year, including 40 school-based apprentices;
- \$0.14 million to support industry and small to medium enterprises develop workforce action plans to support workforce development;
- \$2.5 million, including Commonwealth funding, for the Indigenous Training Employment Program to support employment of working age Indigenous Territorians in regional and remote communities;
- \$0.5 million for the NTPS Entry Level Indigenous Employment Program, employing up to 80 Indigenous recruits;
- \$2.5 million to commence training reforms that deliver a more responsive, agile and equitable training system to meet the needs of industry, businesses and students; and
- \$0.29 million for the Northern Territory Jobs Portal to enable employers to lodge vacancies and search for suitable candidates and individuals to register their resumé and search employment opportunities.
- \$4.49 million to support Territory businesses including:
 - \$0.5 million for the Industry Development Grant Scheme to assist individual businesses and investors pursue projects that will develop and broaden the Territory’s industry and economy;
 - \$0.33 million for the Territory Business Growth Grants Program to assist Territory small to medium enterprises with strategic business development;
 - \$0.26 million for the Business Enterprise Centre, which provides support and advice to those who want to start, expand or buy a business;
 - \$0.12 million for the Industry Sponsorship Program to assist industry representative groups to deliver programs, workshops, functions and seminars;
 - \$0.24 million for the Business Upskills initiative to help business owners develop and strengthen their businesses;
 - \$0.18 million for October Business Month;
 - \$1.9 million for Territory Business Centres, which provide the initial contact point for starting a business, industry licences, business planning assistance and links to other government departments;
 - \$0.5 million for the Trade Support Scheme to assist Territory businesses develop export opportunities;
 - \$0.23 million to establish Territory business employment support to assist business develop workforce planning skills; and
 - \$0.23 million to establish Territory business technology support to assist businesses to adopt e-business solutions to improve productivity, efficiency and security.
- \$0.13 million to support the development of improved governance and financial management practices for parent-managed, community-based, child care centres.

Education

- \$40 million for Charles Darwin University, Batchelor Institute of Indigenous Tertiary Education and other providers to deliver training to Territorians to develop new skills or build on existing skills that leads to employment.
- \$45 000 for the Chief Minister’s ANZAC Spirit Study Tour Award under the Defence Liaison Program for three Territory year 9 and 10 students to travel to France for the ANZAC Day ceremony.

Knowledge, Creativity and Innovation

- \$0.37 million as part of the rollout over three years of \$1.12 million for the Research and Innovation Fund, which provides grants for research, innovation, proof of concept and scholarships across the Territory.
- \$0.94 million for initiatives at the Desert Knowledge Precinct in Alice Springs and to assist the Desert Knowledge Statutory Authority in carrying out its functions.
- \$0.4 million to continue the ecoBiz NT program to assist businesses to improve their energy efficiency.
- \$0.3 million in grant funding to support remote economic participation.

Outputs and Performance

Output Group: Business Development

Outcome: Support to industry and individual businesses to grow industry capability and business competitiveness, and attract investment.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Business Development	16 687	16 730	17 336
Business and Industry Development Support	16 687	16 730	17 336

Key Variations

The Business Development output group increases in 2012-13 primarily as a result of the new e-business portal, business employment support grants and business technology support grants.

Business and Industry Development Support

Work with business and industry to develop a broader-based and more competitive Territory business community through:

- providing business information, access to training, coaching and business planning;
- pursuing industry development and investment opportunities;
- providing strategic policy advice and analysis to enhance economic development; and
- supporting the development of knowledge and innovation.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Licence and business infrastructure services provided by Territory Business Centres	120 000	140 000	140 000
Economic reports and fact sheets issued	35	52	52
Grants and sponsorships to support business and industry development	\$4.7M	\$4.7M	\$5.3M
Research and innovation grants ¹	22	18	22
October Business Month participant satisfaction	94%	92%	94%
Upskills Workshops participant satisfaction	96%	96%	96%
Business growth applications assessed within 30 days	100%	100%	100%

¹ Grant applications decreased in 2011-12 due to a timing change for the receipt of related Commonwealth health research grants.

Output Group: Employment and Training

Outcome: Strategic advice on employment and the labour market in the Territory to align resourcing of training and workforce growth programs to ensure a skilled workforce is available to meet identified employment needs and maximise opportunities for Territorians.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Employment and Training	104 627	96 663	99 912
Workforce Growth	7 627	6 996	7 336
Training	97 000	89 667	92 576

Key Variations

The Workforce Growth output decrease in 2011-12 and subsequent increase in 2012-13 is a result of the timing of expenditure for Indigenous training and employment funds between years.

The Training output decreased in 2011-12 primarily as a result of the Commonwealth-funded Productivity Places program transfer to future years, offset by a one-off increase for the VET industry skills centre. The increase in 2012-13 primarily relates to the transfer of Productivity Places funding between years and funding for new training reforms commencing in 2012-13.

Workforce Growth

Match labour and skills supply and demand through Workforce Growth NT and skilled migration to meet employers' needs across the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Workforce Growth NT/skilled migration database registrations:			
– international	700	750	800
– interstate	2 500	2 700	3 000
Business and skilled migration visas for nominations and sponsorships certified	1 200	1 200	1 200
Client satisfaction with employment programs	80%	80%	80%
Timeframes met as agreed	100%	100%	100%

Training

Maximising skilling opportunities for Territorians through the provision of vocational education and training that meets the present and future needs of industry and the community.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Annual hours curriculum delivered	3.7M	4.0M	4.1M
Number of students enrolled in VET	24 000	24 000	24 850
Apprenticeship and traineeship commencements	2 750	2 800	2 850
Apprentices and trainees in training	3 900	4 350	4 600
Proportion of invalid student enrolments (audit)	2%	1.5%	2%
Successful training completions	75%	75%	75%
Resource agreements issued and monitored within appropriate timeframes	95%	95%	95%

Output Group: Shared Services

Outcome: Cost-effective shared financial and human resource administration, procurement, information technology management and office leasing services to Government.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Shared Services	138 713	151 005	147 179
Finance Services	18 032	18 829	18 717
Human Resource Services	29 184	31 090	29 717
Procurement Policy and Services	5 739	6 165	6 565
Information and Communication Technology Services	22 014	24 153	21 718
Office Leasing Management	63 744	70 768	70 462

Key Variations

The Shared Services output group increased in 2011-12 primarily as a result of additional ICT infrastructure funding and office leasing, and payroll processing costs. The decrease in 2012-13 is largely due to the cessation of the Digital Regions National Partnership Agreement.

Finance Services

Corporate finance services for all agencies through systems, processes and reports that support agencies in effectively managing their financial resources.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Payments processed	375 000	430 000	430 000
Debts processed	32 000	38 000	38 000
Processing accuracy	99.5%	99.5%	99.5%
Invoices paid within 30 days	90%	90%	90%
Average days to collect debts	55	55	55

Human Resource Services

Corporate human resource services for all agencies through systems, processes and reports that support agencies in effectively managing their human resources.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Payroll transactions processed	1.1M	1.1M	1.2M
Commencements and terminations processed	14 000	14 000	14 500
Processing accuracy	99.5%	99.5%	99.5%
Proportion of apprentices graduated	80%	80%	80%

Procurement Policy and Services

Procurement leadership, advice and systems to support value for money outcomes from Government procurement activity.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Tenders released to market	900	1 050	1 150
Tender responses lodged and processed	3 560	4 100	4 500
Proportion of responses lodged electronically	65%	66%	67%
Contracts awarded	1 015	1 150	1 250

Information and Communication Technology Services

ICT leadership, advice and corporate services to support requirements of all agencies through outsourced services and government-wide strategies.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Laptops/workstations	14 700	15 800	16 000
Outsourced ICT services provided within agreed service levels	98%	97%	98%
Severe desktop faults restored within service level agreement	100%	100%	100%

Office Leasing Management

Corporate property leasing services for all agencies to meet Government's accommodation needs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Property leases	200	200	200
Area leased (000m ²)	200	200	200
Average cost per m ²	\$340	\$350	\$380
Leased property area accredited for NABERS 4 star or better energy efficiency rating (000m ²) ¹	55	40	60

¹ National Australian Built Environment Rating System (NABERS) is the Australian built environmental ratings system, 4 star is equivalent to Australian best practice.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	2 320	3
Capital		
Appropriation		
Output	205 247	209 601
Commonwealth	20 963	17 292
Sales of goods and services	30 645	26 789
Interest revenue	20	20
Goods and services received free of charge	1 913	1 913
Gain(+)/loss(-) on disposal of assets		
Other revenue	70	70
TOTAL INCOME	261 178	255 688
EXPENSES		
Employee expenses	58 916	57 830
Administrative expenses		
Purchases of goods and services	109 755	105 624
Repairs and maintenance	1 220	1 220
Depreciation and amortisation	5 806	6 144
Services free of charge	1 913	1 913
Other administrative expenses		
Grants and subsidies expenses		
Current	81 604	87 943
Capital	5 184	3 753
Community service obligations		
Interest expenses		
TOTAL EXPENSES	264 398	264 427
NET SURPLUS(+)/DEFICIT(-)	- 3 220	- 8 739

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	23 720	19 125
Receivables	5 708	5 708
Prepayments	5 134	5 134
Inventories		
Advances and investments	60	60
Property, plant and equipment	69 266	67 743
Other assets	1 136	764
TOTAL ASSETS	105 024	98 534
LIABILITIES		
Deposits held	7 940	7 940
Creditors and accruals	4 770	4 770
Borrowings and advances		
Provisions	9 580	9 580
Other liabilities		
TOTAL LIABILITIES	22 290	22 290
NET ASSETS	82 734	76 244
EQUITY		
Capital		
Opening balance	24 268	75 124
Equity injections/withdrawals	50 856	2 249
Reserves	1 329	1 329
Accumulated funds		
Opening balance	9 501	6 281
Current year surplus(+)/deficit(-)	- 3 220	- 8 739
Accounting policy changes and corrections		
TOTAL EQUITY	82 734	76 244

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	2 320	3
Capital		
Appropriation		
Output	205 247	209 601
Commonwealth	20 963	17 292
Other agency receipts from sales of goods and services	30 428	26 859
Interest received	20	20
Total operating receipts	258 978	253 775
Operating payments		
Payments to employees	58 035	57 830
Payments for goods and services	110 802	106 844
Grants and subsidies paid		
Current	81 604	87 943
Capital	5 184	3 753
Community service obligations		
Interest paid		
Total operating payments	255 625	256 370
NET CASH FROM OPERATING ACTIVITIES	3 353	- 2 595
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	6 440	4 249
Advances and investing payments		
Total investing payments	6 440	4 249
NET CASH FROM INVESTING ACTIVITIES	- 6 440	- 4 249
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	1 379	2 249
Commonwealth		
Equity injections	6 413	
Total financing receipts	7 792	2 249
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	7 792	2 249
Net increase(+)/decrease(-) in cash held	4 705	- 4 595
Cash at beginning of financial year	19 015	23 720
CASH AT END OF FINANCIAL YEAR	23 720	19 125

Data Centre Services

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	24 358	24 462
Data Centre Management	24 358	24 462
Expenses	19 466	20 185
Data Centre Management	19 466	20 185
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	4 892	4 277
2012-13 Staffing: 62		

Business Division Profile

Data Centre Services delivers a range of information technology services to Northern Territory Government agencies.

Strategic Issues for 2012-13

Environment

- Manage and contain the carbon footprint that results from an energy-intensive facility.

Business Improvements

- Improve the disaster recovery capability of information and communication technology (ICT) infrastructure that provides support for key business systems.
- Review the Territory Government's Identity and Access Management System to ensure it meets agencies' emerging requirements.

Knowledge, Creativity and Innovation

- Modernise information technology systems in the mainframe environment and deliver improved value for money from this technology platform.
- Implement a utility computing service allowing agencies to access capacity on demand to meet their business needs without the need to acquire their own ICT infrastructure.

Budget Highlights for 2012-13

Environment

- Limit growth in the number of physical servers through extension of the virtual server environment, which assists in containing the carbon footprint of the Data Centre.

Business Improvements

- Expansion of Data Centre Services' capability through modernising the information computing technology infrastructure:
 - \$0.8 million to expand the enterprise data storage system;
 - \$0.2 million to upgrade the automatic tape library data backup system; and
 - \$0.6 million to expand the virtual server infrastructure.
- Continue investigating options to improve disaster recovery capability for critical business systems.

Performance

Data Centre Services will continue to pursue cost and energy efficiencies through innovative technologies and greater economies of scale.

Business Line: Data Centre Management

Outcome: Government's critical business systems operate in a computing environment that is flexible, reliable and secure, with high levels of access and availability.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Cost per mainframe CPU second	\$0.26	\$0.26	\$0.26
Servers hosted in Chan Data Centre	600	600	600
Fully managed servers ¹	460	629	700
Data storage area network (terabytes) ¹	650	700	1 000
Carbon emissions avoided (tonnes) ²	800	1 800	2 000

1 Increase is due to the centralisation of data storage systems into the Data Centre.

2 Increase in 2011-12 reflects revised methodology for calculation of emissions.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	23 999	23 999
Interest revenue	359	463
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	24 358	24 462
EXPENSES		
Employee expenses	5 790	6 590
Administrative expenses		
Purchases of goods and services	11 769	11 287
Repairs and maintenance	21	22
Depreciation and amortisation	1 886	2 286
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	19 466	20 185
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	4 892	4 277
Income tax expense	1 468	1 283
NET SURPLUS(+)/DEFICIT(-)	3 424	2 994

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	9 048	10 951
Receivables	2 445	2 445
Prepayments	2 328	2 328
Inventories		
Advances and investments		
Property, plant and equipment	5 936	5 130
Other assets		
TOTAL ASSETS	19 757	20 854
LIABILITIES		
Deposits held		
Creditors and accruals	926	926
Borrowings and advances		
Provisions	4 357	3 957
Other liabilities	192	192
TOTAL LIABILITIES	5 475	5 075
NET ASSETS	14 282	15 779
EQUITY		
Capital		
Opening balance	913	1 003
Equity injections/withdrawals	90	
Reserves		
Accumulated funds		
Opening balance	11 567	13 279
Current year surplus(+)/deficit(-)	3 424	2 994
Dividends paid/payable	- 1 712	- 1 497
Accounting policy changes and corrections		
TOTAL EQUITY	14 282	15 779

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	23 999	23 999
Interest received	359	463
Total operating receipts	24 358	24 462
Operating payments		
Payments to employees	5 790	6 590
Payments for goods and services	11 790	11 309
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	1 553	1 468
Total operating payments	19 133	19 367
NET CASH FROM OPERATING ACTIVITIES	5 225	5 095
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	3 467	1 480
Advances and investing payments		
Total investing payments	3 467	1 480
NET CASH FROM INVESTING ACTIVITIES	- 3 467	- 1 480
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	1 811	1 712
Equity withdrawals		
Total financing payments	1 811	1 712
NET CASH FROM FINANCING ACTIVITIES	- 1 811	- 1 712
Net increase(+)/decrease(-) in cash held	- 53	1 903
Cash at beginning of financial year	9 101	9 048
CASH AT END OF FINANCIAL YEAR	9 048	10 951

Government Printing Office

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	5 983	5 979
Printing and Publication Services	5 983	5 979
Expenses	5 686	5 824
Printing and Publication Services	5 686	5 824
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	297	155
2012-13 Staffing: 31		

Business Division Profile

The Government Printing Office (GPO) provides printing and publication distribution services to Northern Territory Government agencies.

Strategic Issues for 2012-13

Environment

- Reduce greenhouse gas emissions through greener, more energy-efficient printing practices.

Business Improvements

- Deliver cost-effective printing services and identify innovative delivery methods that meet customer expectations in an industry where technology is evolving rapidly.

Budget Highlights for 2012-13

Business Improvements

- Work in partnership with private sector printers to provide cost-effective printing, publication and distribution services to Government in line with the GPO's Charter of Operations.

Performance

The GPO's 2012-13 operating performance is expected to be similar to 2011-12, on the basis that customer demand for printed materials remains consistent with prior year volumes.

Business Line: Printing and Publication Services

Outcome: Printing and publications that meet customer requirements in respect of time, cost, quality and security.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Print jobs delivered	2 600	2 685	2 600
Proportion of printing sales outsourced	25%	25%	25%
Print jobs completed within required timeframes	99%	99%	99%
Print jobs error free	99.9%	99.9%	99.9%
Print jobs quoted and won	85%	85%	85%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	5 774	5 889
Interest revenue	102	75
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	92	
Other revenue	15	15
TOTAL INCOME	5 983	5 979
EXPENSES		
Employee expenses	2 351	2 421
Administrative expenses		
Purchases of goods and services	3 177	3 268
Repairs and maintenance		
Depreciation and amortisation	158	135
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	5 686	5 824
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	297	155
Income tax expense	89	47
NET SURPLUS(+)/DEFICIT(-)	208	108

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 596	2 453
Receivables	888	888
Prepayments	71	71
Inventories	220	220
Advances and investments		
Property, plant and equipment	832	937
Other assets		
TOTAL ASSETS	4 607	4 569
LIABILITIES		
Deposits held		
Creditors and accruals	539	539
Borrowings and advances		
Provisions	752	660
Other liabilities	85	85
TOTAL LIABILITIES	1 376	1 284
NET ASSETS	3 231	3 285
EQUITY		
Capital		
Opening balance	373	373
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 754	2 858
Current year surplus(+)/deficit(-)	208	108
Dividends paid/payable	- 104	- 54
Accounting policy changes and corrections		
TOTAL EQUITY	3 231	3 285

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	5 789	5 904
Interest received	102	75
Total operating receipts	5 891	5 979
Operating payments		
Payments to employees	2 351	2 421
Payments for goods and services	3 177	3 268
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	13	89
Total operating payments	5 541	5 778
NET CASH FROM OPERATING ACTIVITIES	350	201
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	92	
Repayment of advances		
Sales of investments		
Total investing receipts	92	
Investing payments		
Purchases of assets	672	240
Advances and investing payments		
Total investing payments	672	240
NET CASH FROM INVESTING ACTIVITIES	- 580	- 240
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	15	104
Equity withdrawals		
Total financing payments	15	104
NET CASH FROM FINANCING ACTIVITIES	- 15	- 104
Net increase(+)/decrease(-) in cash held	- 245	- 143
Cash at beginning of financial year	2 841	2 596
CASH AT END OF FINANCIAL YEAR	2 596	2 453

NT Fleet

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	54 302	53 922
Management of the Government Vehicle Fleet	54 302	53 922
Expenses	38 695	38 544
Management of the Government Vehicle Fleet	38 695	38 544
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	15 607	15 378
2012-13 Staffing: 33		

Business Division Profile

NT Fleet is responsible for management of the Northern Territory Government vehicle fleet, except police, fire and emergency services vehicles.

Strategic Issues for 2012-13

Environment

- Reduce greenhouse gas emissions and improve fuel efficiency through assisting agencies to implement the Greening the Fleet Strategy.
- Work with agencies to improve the cost-effective utilisation of four-wheel-drive vehicles across the fleet.

Budget Highlights for 2012-13

Environment

- Coordinate and monitor whole of government implementation of the Greening the Fleet Strategy. The target is a 20 per cent reduction in greenhouse gas emissions across the whole fleet over five years.
- Continue to work with agencies to improve the utilisation and cost-effectiveness of four-wheel-drive vehicles in the Government fleet.

Performance

NT Fleet operating surplus for 2012-13 is expected to be similar to 2011-12.

In 2011-12, NT Fleet undertook a review of the pricing structure of trailers. The outcome of the review resulted in a 41 per cent reduction in costs across all agencies.

Across-government implementation of the Vehicle Booking System will facilitate improved vehicle utilisation, greater transparency and reporting of vehicle usage. Key features of the Vehicle Booking System implemented are:

- Fringe Benefits Tax reporting;
- handling of traffic infringement notifications;
- electronic accident reporting; and
- improved suite of reports that will enable agencies to better manage their fleet vehicles.

Business Line: Management of the Government Vehicle Fleet

Outcome: Provide agencies with a modern fleet of vehicles matched to their operational needs.

In cooperation with client agencies, strive to achieve a safe, environmentally friendly and cost-effective Government vehicle fleet consistent with the objectives of the Greening the Fleet strategy.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Light vehicles managed	2 910	2 910	3 025
Light vehicles disposed	1 000	1 000	1 000
Heavy vehicles managed	662	662	690
Vehicles disposed within replacement criteria	80%	80%	80%
Reduction in greenhouse gas emissions ¹	7%	7%	2%
Vehicles available for auction sale within 36 days	90%	90%	90%

¹ Target reductions of 20% are projected to be achieved over five years with targets of two per cent per annum over the final years.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	48 342	48 512
Interest revenue	320	270
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	5 500	5 000
Other revenue	140	140
TOTAL INCOME	54 302	53 922
EXPENSES		
Employee expenses	2 762	2 762
Administrative expenses		
Purchases of goods and services	12 357	12 364
Repairs and maintenance		
Depreciation and amortisation	23 418	23 418
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	158	
TOTAL EXPENSES	38 695	38 544
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	15 607	15 378
Income tax expense	4 682	4 613
NET SURPLUS(+)/DEFICIT(-)	10 925	10 765

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	12 212	17 363
Receivables	1 641	1 641
Prepayments	45	45
Inventories	8	8
Advances and investments		
Property, plant and equipment	96 026	96 108
Other assets		
TOTAL ASSETS	109 932	115 165
LIABILITIES		
Deposits held	2	2
Creditors and accruals	3 475	3 475
Borrowings and advances		
Provisions	10 707	10 558
Other liabilities	46	46
TOTAL LIABILITIES	14 230	14 081
NET ASSETS	95 702	101 084
EQUITY		
Capital		
Opening balance	502	529
Equity injections/withdrawals	27	
Reserves		
Accumulated funds		
Opening balance	89 711	95 173
Current year surplus(+)/deficit(-)	10 925	10 765
Dividends paid/payable	- 5 463	- 5 383
Accounting policy changes and corrections		
TOTAL EQUITY	95 702	101 084

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	48 482	48 652
Interest received	320	270
Total operating receipts	48 802	48 922
Operating payments		
Payments to employees	2 762	2 762
Payments for goods and services	12 357	12 364
Grants and subsidies paid		
Current		
Capital		
Interest paid	197	
Income tax paid	4 341	4 682
Total operating payments	19 657	19 808
NET CASH FROM OPERATING ACTIVITIES	29 145	29 114
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	23 500	23 500
Repayment of advances		
Sales of investments		
Total investing receipts	23 500	23 500
Investing payments		
Purchases of assets	46 000	42 000
Advances and investing payments		
Total investing payments	46 000	42 000
NET CASH FROM INVESTING ACTIVITIES	- 22 500	- 18 500
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings	3 000	
Finance lease payments		
Dividends paid	5 064	5 463
Equity withdrawals		
Total financing payments	8 064	5 463
NET CASH FROM FINANCING ACTIVITIES	- 8 064	- 5 463
Net increase(+)/decrease(-) in cash held	- 1 419	5 151
Cash at beginning of financial year	13 631	12 212
CASH AT END OF FINANCIAL YEAR	12 212	17 363

Department of Education and Training

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Government Education	664 698	685 717
Early Years	19 175	18 286
Preschool Education	37 523	47 806
Primary Education	343 423	349 839
Middle Years Education	121 967	124 482
Senior Years Education	124 648	127 370
International Education	763	759
Tertiary Education	17 199	17 175
Non-Government Education	157 742	163 890
Primary Education	74 546	76 902
Middle Years Education	50 141	52 546
Senior Years Education	33 055	34 442
Total Expenses	822 440	849 607
Appropriation		
Output	542 072	562 179
Capital	1 870	
Commonwealth	223 486	215 576

2012-13 Staffing: 4416

Agency Profile

The role of the Department of Education and Training is to improve the educational and training outcomes and options for Territorians from their early years through to senior years.

Strategic Issues for 2012-13

Education

- Increasing access to quality early learning programs and engagement with families, particularly for children in very remote locations.
- Improving student attendance at school.
- Further improving levels of achievement in national testing for years 3, 5, 7 and 9, with particular attention to closing the gap between Indigenous and non-Indigenous students.
- Increasing cohesion and rigour around a comprehensive school improvement program.
- Providing quality learning experiences at all stages of schooling through implementation of the Australian Curriculum.
- Providing robust and flexible options, including virtual delivery models, for senior years students to ensure students are maximising access to, and participation in, future education, training and employment pathways.
- Embedding and sustaining recruitment, retention and development of quality teachers and school leaders with a particular emphasis on our Indigenous workforce.
- Enhancing cohesion of innovative, integrated place-based service delivery, particularly in the Territory Growth Towns.

Budget Highlights for 2012-13

Education

- \$4.6 million to establish a re-engagement centre for disengaged 12 to 17 year olds in the Darwin, Palmerston and Top End regions including:
 - \$0.8 million to fit-out a re-engagement centre in Malak;
 - \$3.02 million to co-locate a range of transition support programs and services; and
 - an additional \$0.79 million to expand enrolment and attendance initiatives to a total of \$4.84 million under the Every Child Every Day strategy, with eight more attendance and truancy officers based in the regions.
- An additional \$1.47 million towards a total of \$10.16 million to expand 'virtual' very remote early childhood integrated service hubs and Families as First Teachers programs.
- An additional \$1.5 million to upgrade preschool facilities to comply with new standards under the *Education and Care Services (National Uniform Legislation) Act 2011*.
- An additional \$2.15 million to expand stage one implementation of the Australian Curriculum to a total of \$3 million.
- An additional \$1.2 million to expand counselling and resilience support services to a total of \$4.4 million with a particular focus on at-risk students in very remote communities.
- An additional \$1.1 million to expand Positive Learning Centres in Alice Springs, Katherine, Darwin and Palmerston to a total of \$2.42 million.
- An additional \$0.35 million to expand positive behaviour support to schools, to a total of \$2.24 million including rollout of the School-Wide Positive Behaviour initiative, anti-bullying strategies and peer mediation training, and to deliver drug education professional learning.
- \$0.9 million to expand engagement programs for girls, including establishment of the Girls Engagement, Mentoring and Support (GEMS) program to add to the successful Clontarf engagement programs.
- \$1.97 million from the More Support for Students with Disabilities National Partnership Agreement over two years to expand services in speech therapy, assistive technology, autism and school-based special education teachers and support officers.
- An additional \$5.8 million to further align, co-locate and tailor curriculum and special needs support services in regions to a total of \$43.78 million.
- \$1.56 million to lead the national Teach Remote initiative including the National Alliance for Remote Indigenous Schools teacher recruitment, selection and support programs.
- Strategic utilisation of the Territory's co-investment of \$17 million and additional complementary investment, leveraging Commonwealth funding of \$62.5 million under the Smarter Schools and Stronger Futures national partnerships, including:
 - \$23.45 million for continuation of 170 teachers for remote schools;
 - \$12.55 million under Stronger Futures to continue and expand a range of reforms in remote schools resulting in more Indigenous teachers, quality literacy and numeracy teaching, and re-engagement of students with education and training;
 - \$5.16 million to enable the delivery of local initiatives to address barriers to education experienced by disadvantaged students, including continued investment in Strong Start Bright Futures colleges;
 - \$3.87 million to continue training and supporting teachers with evidence-based teaching of literacy and numeracy;

- \$1.5 million from the Low Socio-Economic Status School Communities National Partnership Agreement towards a total of \$3 million to continue developing existing and aspiring educational leaders through the Centre for School Leadership, Learning and Development;
- \$1.28 million to continue providing English as a second language (ESL) training and support for teachers; and
- \$1.1 million to provide site-based mentoring and coaching for school principals and senior leadership teams, particularly those in remote and very remote locations.
- An additional \$2 million ongoing from 2011-12 to establish a Charles Darwin University (CDU) city campus.
- An additional \$1 million for a state-of-the-art student administration management system to a total of \$2.38 million.

	\$M
2012-13 New Capital Works	
Kintore Street School – primary school infrastructure upgrade	1.8
National Solar Schools Program	1.0
Palmerston Senior College – special education upgrade, stage 2	0.8
Working Future	
Child and Family Centres – Gunbalanya, Maningrida, Ngukurr and Yuendumu	16.1
Child Care Centre – Ntaria	1.9
Homeland Learning Centre – early learning centre on Elcho Island	1.0
Kalkarindji School – new classroom block	1.6
Walungurru School – replace administration block	1.1

Outputs and Performance

Output Group: Government Education

Outcome: Improve educational outcomes for students, particularly Indigenous students, in all key learning areas.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Government Education	683 351	664 698	685 717
Early Years	18 969	19 175	18 286
Preschool Education	40 914	37 523	47 806
Primary Education	362 409	343 423	349 839
Middle Years Education	133 242	121 967	124 482
Senior Years Education	114 208	124 648	127 370
International Education	664	763	759
Tertiary Education	12 945	17 199	17 175

Key Variations

The Government Education output group increase in 2012-13 includes additional Territory Government funding of \$12.8 million to meet annual indexation arrangements, \$2 million for the establishment of a CDU city campus and additional Commonwealth funding of \$6.4 million for Universal Access, which has been deferred from 2011-12 to align with the planned rollout of the *Education and Care Services (National Uniform Legislation) Act 2011*.

Early Years

Policy advice, standard setting and monitoring, and financial assistance that promotes children's early learning and development and provides parenting information and education. Activities include assistance to, and regulation of, child care services and the provision of resources to toy libraries, mobile services, play groups, and parenting support and information programs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Approved long-day care places ¹	4 216	4 149	4 149
Child care subsidy payments made on time	95%	95%	95%

¹ Following the introduction of the *Education and Care Services (National Uniform Legislation) Act 2011*, Commonwealth Government-funded services previously licensed by the Northern Territory are no longer included.

Preschool Education

Provision of optional part-time or full-time preschool services for children aged from four years in urban areas and from three years in remote areas.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total preschool student enrolment	3 295	3 334	3 370
Indigenous preschool students enrolments	1 375	1 394	1 415
Attendance rates:			
– non-Indigenous	90%	88%	90%
– Indigenous	65%	62%	65%
Students attending over 80%: ¹			
– non-Indigenous		81%	84%
– Indigenous		27%	30%

¹ Not comparable to previous years due to a break in series. Reporting systems for this measure have been improved and replaced, providing greater accuracy.

Primary Education

Provision of comprehensive education programs for government primary school students from transition to year 6. Delivery of curriculum programs to develop the knowledge, attitudes, skills and processes that promote children's learning and development and prepare them for further schooling.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total primary student enrolments	18 650	18 618	18 650
Indigenous primary students enrolments	9 000	8 964	9 000
Attendance rates:			
– non-Indigenous	93%	93%	93%
– Indigenous	72%	71%	72%
Students attending over 80%: ¹			
– non-Indigenous		92%	94%
– Indigenous		37%	40%
Students achieving minimum standard:			
Reading non-Indigenous students			
– year 3	91%	87%	90%
– year 5	88%	86%	88%
Reading Indigenous students			
– year 3	53%	46%	50%
– year 5	36%	29%	33%
Writing non-Indigenous students ²			
– year 3		91%	93%
– year 5		85%	87%
Writing Indigenous students ²			
– year 3		43%	45%
– year 5		28%	31%
Numeracy non-Indigenous students			
– year 3	93%	91%	93%
– year 5	93%	91%	93%
Numeracy Indigenous students			
– year 3	51%	59%	60%
– year 5	55%	47%	55%

1 Not comparable to previous years due to a break in series. Reporting systems for this measure have been improved and replaced, providing greater accuracy.

2 National Assessment Program–Literacy and Numeracy (NAPLAN) writing results for 2011 are not comparable to previous years due to a change in the testing genre from narrative to persuasive.

Middle Years Education

Delivery of quality education tailored to the specific needs of students in government schools from year 7 to year 9 that facilitates the transition of students from the primary to senior years of education.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total middle years student enrolments ¹	6 000	5 903	6 000
Indigenous middle years student enrolments ¹	2 680	2 686	2 700
Attendance rates:			
– non-Indigenous	90%	90%	90%
– Indigenous	70%	65%	70%
Students attending over 80%: ²			
– non-Indigenous		81%	83%
– Indigenous		25%	27%
Students achieving minimum standard:			
Reading non-Indigenous students			
– year 7	91%	90%	91%
– year 9	89%	83%	89%
Reading Indigenous students			
– year 7	46%	52%	53%
– year 9	38%	41%	43%
Writing non-Indigenous students ³			
– year 7		80%	82%
– year 9		72%	82%
Writing Indigenous students ³			
– year 7		25%	30%
– year 9		22%	30%
Numeracy non-Indigenous students			
– year 7	93%	90%	92%
– year 9	93%	88%	93%
Numeracy Indigenous students			
– year 7	50%	47%	50%
– year 9	51%	45%	50%

1 2011-12 Estimate and 2012-13 Budget figures include enrolments at Northern Territory Open Education Centre, which were not previously included, and excludes enrolments in the Intensive English Unit at Darwin High School, which are now included under senior years.

2 Not comparable to previous years due to a break in series. Reporting systems for this measure have been improved and replaced, providing greater accuracy.

3 NAPLAN writing results for 2011 are not comparable to previous years due to a change in the testing genre from narrative to persuasive.

Senior Years Education

Provision of full-time or part-time secondary schooling for students in government schools from year 10 to year 12. Delivery of quality education to promote and enhance the intellectual, personal and social development of senior years students, including Vocational Education and Training (VET).

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total senior years student enrolment ¹	4 625	5 304	5 320
Indigenous senior years student enrolments ¹	1 474	1 820	1 850
Attendance rates:			
– non-Indigenous	89%	87%	89%
– Indigenous	73%	65%	70%
Students attending over 80%: ²			
– non-Indigenous		68%	75%
– Indigenous		21%	22%
Students who qualified for the Northern Territory Certificate of Education and Training ³	774	829	835
Indigenous students who qualified for the Northern Territory Certificate of Education and Training	110	106	116
Students who achieved one or more VET competencies ⁴	1 600	1 729	1 867
Students who completed a Certificate I or II qualification ⁴	360	604	650
Students who completed a Certificate III qualification ⁴	18	71	77
Students enrolled in School-Based New Apprenticeships ⁵	55	93	98

1 2011-12 Estimate and 2012-13 Budget figures include enrolments at Northern Territory Open Education Centre, which were not previously included, and enrolments in the Intensive English Unit at Darwin High School, which were previously included under middle years.

2 Not comparable to previous years due to a break in series. Reporting systems for this measure have been improved and replaced, providing greater accuracy.

3 Reduction in 2012-13 Budget target reflects that the completion requirements for the Northern Territory Certificate of Education and Training are more rigorous than the previous Northern Territory Certificate of Education.

4 Increase relates to different recognition arrangements for VET under the Northern Territory Certificate of Education and Training and improved data capture.

5 Improvement due to increased focus on work transition in line with preparing the Territory for the expected demand increases related to oil and gas projects.

International Education

Provision of policy advice, facilitation of teacher and student exchanges, management of the fee-paying overseas students program, and hosting and organising study tour groups.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Fee-paying overseas students	60	59	60
Study tours	3	3	3
Student and teachers exchange program ¹	9	3	3
International students achieving minimum curriculum requirement	90%	90%	90%

1 The Indonesian Student and Teacher Exchange Program involves teachers and students from various Indonesian provinces. In recent years, contact has been lost with key officials in some provinces or, as in the case of Bali, they have opted not to participate in the program.

Tertiary Education

Provision of funding for Charles Darwin University and assistance to tertiary level students.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Operating grant to Charles Darwin University	\$7.37M	\$9.4M	\$9.6M
Other tertiary assistance	\$1.15M	\$1.10M	\$1.18M

Output Group: Non-Government Education

Outcome: Quality alternative education choices for Territory students.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Non-Government Education	140 691	157 742	163 890
Primary Education	81 643	74 546	76 902
Middle Years Education	40 554	50 141	52 546
Senior Years Education	18 494	33 055	34 442

Key Variations

The Non-Government Education output group increase in 2012-13 includes additional Territory Government funding of \$1.25 million to meet annual indexation arrangements and timing differences relating to \$5.3 million in grant funding in 2011-12.

Primary Education

Administration of Commonwealth and Territory Government grants for non-government primary schools.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total primary student enrolments	5 250	5 148	5 150
Indigenous primary student enrolments	1 370	1 294	1 310
Grants administered in accordance with policy	100%	100%	100%

Middle Years Education

Administration of Commonwealth and Territory Government grants for non-government middle schools.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total middle years student enrolments	3 295	3 110	3 110
Indigenous middle years student enrolments	1 030	989	1 000
Grants administered in accordance with policy	100%	100%	100%

Senior Years Education

Administration of Commonwealth and Territory Government grants for non-government senior schools.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total senior years student enrolments	1 857	1 989	2 000
Indigenous senior years student enrolments	580	608	610
Students who qualified for the Northern Territory Certificate of Education and Training	297	315	318
Indigenous students who qualified for the Northern Territory Certificate of Education and Training	52	42	53
Students who achieved one or more VET competencies ¹	550	579	625
Students who completed a Certificate I or II qualification ¹	34	268	290
Students who completed a Certificate III qualification ¹	5	29	31
Students enrolled in School-Based New Apprenticeships	43	39	43
Grants administered in accordance with policy	100%	100%	100%

¹ Increase relates to improved data capture in schools and different recognition arrangements for VET under the Northern Territory Certificate of Education and Training.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	21 656	13 575
Capital		
Appropriation		
Output	542 072	562 179
Commonwealth	223 486	215 576
Sales of goods and services	498	478
Interest revenue		
Goods and services received free of charge	12 059	12 059
Gain(+)/loss(-) on disposal of assets		
Other revenue	2 074	438
TOTAL INCOME	801 845	804 305
EXPENSES		
Employee expenses	428 354	422 735
Administrative expenses		
Purchases of goods and services	61 491	63 661
Repairs and maintenance	34 314	33 758
Depreciation and amortisation	28 120	30 480
Services free of charge	12 059	12 059
Other administrative expenses		
Grants and subsidies expenses		
Current	255 672	284 618
Capital	2 430	2 296
Community service obligations		
Interest expenses		
TOTAL EXPENSES	822 440	849 607
NET SURPLUS(+)/DEFICIT(-)	- 20 595	- 45 302

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	1 789	756
Fees from regulatory services	456	456
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	2 245	1 212

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	52 647	39 003
Receivables	9 043	9 043
Prepayments	1 264	1 264
Inventories		
Advances and investments		
Property, plant and equipment	985 655	955 175
Other assets		
TOTAL ASSETS	1 048 609	1 004 485
LIABILITIES		
Deposits held	7	7
Creditors and accruals	13 380	13 380
Borrowings and advances		
Provisions	50 166	51 344
Other liabilities		
TOTAL LIABILITIES	63 553	64 731
NET ASSETS	985 056	939 754
EQUITY		
Capital		
Opening balance	1 017 705	1 116 623
Equity injections/withdrawals	98 918	
Reserves	97 416	97 416
Accumulated funds		
Opening balance	- 208 388	- 228 983
Current year surplus(+)/deficit(-)	- 20 595	- 45 302
Accounting policy changes and corrections		
TOTAL EQUITY	985 056	939 754

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	21 656	13 575
Capital		
Appropriation		
Output	542 072	562 179
Commonwealth	223 486	215 576
Other agency receipts from sales of goods and services	2 859	916
Interest received		
Total operating receipts	790 073	792 246
Operating payments		
Payments to employees	428 057	421 557
Payments for goods and services	94 763	97 419
Grants and subsidies paid		
Current	255 672	284 618
Capital	2 430	2 296
Community service obligations		
Interest paid		
Total operating payments	780 922	805 890
NET CASH FROM OPERATING ACTIVITIES	9 151	- 13 644
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 870	
Advances and investing payments		
Total investing payments	1 870	
NET CASH FROM INVESTING ACTIVITIES	- 1 870	
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	1 870	
Commonwealth		
Equity injections	175	
Total financing receipts	2 045	
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	6 915	
Total financing payments	6 915	
NET CASH FROM FINANCING ACTIVITIES	- 4 870	
Net increase(+)/decrease(-) in cash held	2 411	- 13 644
Cash at beginning of financial year	50 236	52 647
CASH AT END OF FINANCIAL YEAR	52 647	39 003

Department of Housing, Local Government and Regional Services

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Territory Housing Services	287 837	255 856
Urban Public and Affordable Housing	100 957	124 217
Remote Public Housing	158 445	108 274
Government Employee Housing	28 435	23 365
Local Government, Regional and Community Services	131 974	101 358
Local Government	110 052	85 725
Regional Development	8 429	6 287
Interpreter and Translator Services	11 369	7 276
Water Safety and Animal Welfare	2 124	2 070
Indigenous Policy and Remote Services Coordination	83 858	92 407
Indigenous Policy	1 686	1 655
Indigenous Essential Services	76 484	86 933
Remote Service Delivery Coordination	4 152	2 282
Remote Infrastructure Coordination	1 536	1 537
Total Expenses	503 669	449 621
Appropriation		
Output	175 201	207 375
Capital	113 163	72 406
Commonwealth	442 001	176 423

2012-13 Staffing: 665

Agency Profile

The primary role of the Department of Housing, Local Government and Regional Services is to deliver social and affordable housing programs, coordinate remote infrastructure across the Territory, build stronger regions and communities through sustainable economic development and effective local government, provide interpreter and translator services, and deliver water safety and animal welfare programs.

Strategic Issues for 2012-13

Society

- Continuing to implement key social housing initiatives, in partnership with the Commonwealth, under the National Affordable Housing Agreement and national partnership agreements on Homelessness, Social Housing and Remote Indigenous Housing.
- Addressing homelessness by increasing social housing supply, improving transitional and supported accommodation options, and building capacity within the non-government sector.
- Supporting Venture Housing to provide additional affordable rental housing options for eligible Territorians.
- Improving safety and security for public housing tenants and their neighbours through public housing safety officers in Darwin and Alice Springs to address antisocial behaviour of tenants, visitors and itinerants in and around public housing.

- Developing new web-based initiatives to increase access to affordable home ownership properties and products.
- Developing an integrated public housing framework that is consistent across urban and remote communities.
- Providing and improving access to public housing assistance and support to Indigenous people in remote communities and town camps.
- Supporting the transition of town camps and urban living areas to normalised living and service arrangements.
- Supporting outstations and homelands with funding for essential and housing-related services.
- Implementing a strategic and coordinated approach to the construction, maintenance and management of housing, essential services and other government infrastructure in Indigenous communities.
- Continuing to improve access to an appropriate range and standard of government services for residents in the 20 Territory Growth Towns under the Working Future strategy.
- Working in partnership with the Commonwealth, local governments and local people to deliver commitments under the Remote Service Delivery National Partnership Agreement and under the Stronger Futures partnership with the Commonwealth.
- Strengthening the capacity and capability of the Aboriginal Interpreter Service to improve access for Territorians to government services.
- Supporting the local government sector to strengthen governance, management capability and sustainable delivery of services.
- Coordinating, reporting and monitoring outcomes of the nationally agreed Closing the Gap targets specified in the National Indigenous Reform Agreement.
- Improving animal welfare awareness and ensuring legislative compliance.
- Addressing water safety by providing a pool safety compliance program and educational campaigns through the Northern Territory Water Safety Plan.

Economic Sustainability

- Leading the implementation of the Working Future strategy and local implementation plans for each Territory Growth Town.
- Contributing to economic development and job creation in regional areas by facilitating investment and developing business and job opportunities.
- Supporting the shire councils to build capable workforces.
- Securing land tenure to establish and maintain government infrastructure and support private sector development on Aboriginal land.

Budget Highlights for 2012-13

Society

- \$103.1 million in Commonwealth funding under the \$1.7 billion, ten-year National Partnership Agreement on Remote Indigenous Housing to construct new housing, upgrade existing housing and provide associated infrastructure in remote Indigenous communities, including delivery of the Strategic Indigenous Housing and Infrastructure Program.
- \$51.6 million for property and tenancy management under the Remote Public Housing Framework.

- \$30.8 million in Commonwealth funding for the provision of financial assistance to local governments for municipal services.
- \$25.8 million for the Territory Government's commitment to improve remote Indigenous housing and related infrastructure.
- \$24.1 million in local government operational subsidy grants provided to shire councils to assist with the provision of local government services.
- \$21.2 million in joint Commonwealth and Territory funding under Stronger Futures to provide municipal and essential services to outstations.
- \$20 million in Commonwealth funding for employment programs to support fencing projects in remote communities.
- \$13.3 million, as part of a \$20.3 million two-year program under the National Partnership Agreement on Water for the Future, to implement the Council of Australian Governments' Strategy on Water and Wastewater in Remote Communities.
- \$10.6 million in joint Commonwealth and Territory funding under the National Partnership Agreement on Homelessness to construct additional social housing to support families that are homeless or at risk of homelessness.
- \$8.4 million in Territory funding and a further \$1.6 million from the Commonwealth as part of the \$30 million, three-year Indigenous employment package for shire councils to support core local government service delivery.
- \$3.7 million in joint Commonwealth and Territory funding to address homelessness through tenancy support programs and managed accommodation.
- \$2.9 million for the Public Housing Safety Strategy to address antisocial behaviour and improve safety of tenants in public housing complexes.
- \$2.5 million in Territory funding to continue municipal and essential services to town camps including Alice Springs and Darwin.
- \$1.2 million to operate a transitional accommodation facility at Crerar Road, Berrimah.
- \$1.1 million in joint Commonwealth and Territory funding to support community organisations to provide housing options to special needs groups.
- \$0.8 million to manage the Apmere Mwerre Visitor Park, a short-term accommodation facility in Alice Springs.
- \$0.5 million, as part of a \$1 million two-year Intensive Support Tenancy Enabling Program, to provide intensive tenancy support and case management to assist tenants transitioning from town camps into urban public housing in Alice Springs by developing their capacity to maintain an independent public housing tenancy.
- \$0.4 million in 2012-13, as part of a \$1.3 million three-year package, to manage and maintain sporting and other infrastructure at Fred's Pass Reserve.
- \$0.4 million, as part of a \$0.8 million two-year contribution to the construction of an Alice Springs regional waste management facility.
- \$0.4 million in Commonwealth funding, as part of a \$1 million four-year program, to support Indigenous economic development in regional areas.

	\$M
2012-13 New Capital Works	
Government Employee Housing	
Working Future	
Construct additional housing in remote locations	3.0
Land servicing in remote locations	1.0
Upgrade housing in remote locations	3.0
Public Housing	
A Place to Call Home – construct new public housing in Bellamack	4.6
A Place to Call Home – construct new public housing in Zuccoli	6.0
Redevelop existing unit complexes across all regions	4.0
Rosebery – construct seven two-bedroom units	2.4
Indigenous Housing and Infrastructure	
Working Future	
Strategic Indigenous Housing and Infrastructure Program including land servicing and essential services	111.5
2012-13 Major Capital Grants – Indigenous Essential Services	
Working Future	
Lajamanu – water supply upgrades	3.0
Maningrida – water supply upgrades	1.8
Ntaria – water supply upgrades	2.2
2012-13 Major Capital Grants – Other	
Working Future	
Municipal and essential services	5.0
Closing the Gap – community infrastructure grant	1.0

Outputs and Performance

Output Group: Territory Housing Services

Outcome: Access to safe, affordable and appropriate housing for all eligible Territorians.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Territory Housing Services	246 338	287 837	255 856
Urban Public and Affordable Housing	85 036	100 957	124 217
Remote Public Housing	136 746	158 445	108 274
Government Employee Housing	24 556	28 435	23 365

Key Variations

- The Urban Public and Affordable Housing output increase in 2011-12 is primarily due to \$2 million in property management funding from increased rent revenue, \$3.5 million for additional repairs and maintenance, \$1.9 million for the Alice Springs Transformation Plan and \$4.5 million for depreciation as a result of the revaluation of housing assets. The increase in 2012-13 is due to the \$23.3 million expense for the National Rental Affordability Scheme eligible dwellings to be transferred to the Territory's new affordable housing rental company, Venture Housing.

- The Remote Public Housing output increase in 2011-12 is due to the carryover of funding from 2010-11 into 2011-12 and additional one-off Commonwealth funding to support the delivery of new and refurbished remote housing. The decrease in 2012-13 is due to one-off Commonwealth funding in 2011-12 and revised timing of Commonwealth payments under the National Partnership Agreement on Remote Indigenous Housing.
- The Government Employee Housing output increase in 2011-12 is predominantly due to additional funding for increased employee housing, with negotiations for 2012-13 continuing.

Urban Public and Affordable Housing

Provide safe and appropriate public and affordable housing to eligible Territorians. In collaboration with the community housing sector, assist in delivering crisis and supported accommodation to clients with high and complex needs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Urban housing stock			
– public housing dwellings	5 161	5 080	5 123
– industry housing dwellings	426	509	509
Affordable housing dwellings provided ^{1,2}	0	0	35
Managed accommodation beds provided ³	728	674	674
Net recurrent cost per urban housing dwelling ⁴	\$11 000	\$13 000	\$13 000
Urban public housing occupancy rate	98%	98%	98%
Average number of days to occupy vacant stock ⁵	21	45	21
New households assisted in urban public housing	586	485	502
New households assisted as a proportion of total applicants ¹	15%	15%	15%
New households assisted through Bond Assistance Scheme	220	220	220
Households supported to maintain a successful tenancy through tenancy sustainability programs	350	582	488

1 New measure.

2 Venture Housing commenced operations in January 2012.

3 2011-12 calculation methodology has been reviewed.

4 New measure. Excludes the cost of capital, calculated as per Report on Government Services.

5 Although higher than anticipated in 2011-12, there has been a significant reduction in the time taken to occupy vacant stock from 96 days since June 2010.

Remote Public Housing

Provide and manage public housing to ensure Territorians in remote areas and town camps have access to safe, healthy, sustainable and affordable housing, including appropriate tenancy management and maintenance. Meet the needs of Indigenous and remote communities by providing new and upgraded housing and related infrastructure. Provide strategic planning and policy advice, including community engagement, to support the implementation of the Remote Public Housing Framework.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Remote public housing dwellings ¹	6 924	4 906	5 107
Town camp/community living area housing dwellings ¹	621	447	449
Refurbished and rebuilt dwellings ²	1 175	765	558
New dwellings ^{2,3}	350	336	274
Households supported to maintain a successful tenancy through intensive tenancy support programs ⁴	915	915	646
Community housing reference groups established	80	77	77
Indigenous employment on SIHIP ⁵ projects	20%	20%	20%
Indigenous employment in tenancy management	50%	50%	50%
Indigenous employment in property management	40%	40%	40%

1 Amended measure. Estimates have been revised due to methodology change.

2 Targets for these deliverables were revised as a result of the finalisation of the Implementation Plan for the National Partnership Agreement on Remote Indigenous Housing.

3 Figures are included in the number of remote public housing and town camp dwellings.

4 New measure. Intensive tenancy support program offered to all tenants when they enter a new tenancy agreement. Lower number in 2012-13 consistent with construction targets.

5 Strategic Indigenous Housing and Infrastructure Program.

Government Employee Housing

Provide housing and manage tenancies for eligible employees of Territory Government agencies.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Dwellings in urban localities	292	289	289
Dwellings in remote localities	1 060	1 023	1 061
Private headleasing arrangements	582	623	661

Output Group: Local Government, Regional and Community Services

Outcome: Stronger regions and communities.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Local Government, Regional and Community Services	99 963	131 974	101 358
Local Government	84 975	110 052	85 725
Regional Development	6 051	8 429	6 287
Interpreter and Translator Services	7 989	11 369	7 276
Water Safety and Animal Welfare	948	2 124	2 070

Key Variations

- The Local Government output increase in 2011-12 is primarily due to one-off Commonwealth funding of \$22.7 million for the Community Development Employment

Program (CDEP) converted jobs and fencing programs and funding of \$2.7 million for Natural Disaster Relief and Recovery Arrangements.

- The increase to the Regional Development output in 2011-12 is primarily due to the carryover of funding from 2010-11 to 2011-12 and one-off Commonwealth funding of \$0.5 million to support improving the Territory's remote roads network.
- The Interpreter and Translator Services output increase is predominantly due to the carryover of funding from 2010-11 into 2011-12 and one-off Commonwealth funding of \$1.3 million for the Aboriginal Interpreter Service in 2011-12.
- The increase from 2011-12 for the Water Safety and Animal Welfare output is due to the transfer of water safety officers from the Local Government output.

Local Government

Develop the strength and capacity of shire and municipal councils to provide legitimate representation, effective governance, improved service delivery and sustainable development, through business support and compliance activities.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Local government grants	\$56.9M	\$57.3M	\$57.3M
Municipal and essential services grants for homelands and outstations	\$19.1M	\$19.1M	\$21.2M
Municipal and essential services grants for town camps ¹			\$2.5M
Local government key stakeholder forums working towards strengthening shire governance and service delivery	12	12	12

1 New measure.

Regional Development

Work in partnership with business, industry and communities to support activities that stimulate sustainable economic growth and wealth creation.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Indigenous businesses and organisations assisted under the Indigenous Business Development Program ¹	36	27	30
Regional businesses and organisations assisted under the Regional Economic Development Fund ¹	12	12	12
Regional development grants administered ²	\$1.35M	\$2.73M	\$1.38M

1 The Indigenous Business Development Program and the Regional Economic Development Fund are application-based assistance programs driven by individual business needs.

2 New measure.

Interpreter and Translator Services

Provide interpreter and translator services for Territorians with English as their second language to alleviate language barriers and enable fair and equitable access to government and non-government services.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Aboriginal Interpreter Service			
Bookings attended ^{1,2}	4 800	4 800	4 800
Registered interpreters ³	400	404	400
NAATI ⁴ accredited or recognised interpreters ⁵	66	66	100
Languages covered ¹	104	104	104
Interpreting and Translating Service NT			
Interpreting bookings attended ¹	5 000	7 000	7 500
Translating assignments completed ¹	900	1 000	1 500
Registered interpreters	200	200	210
Registered translators	90	90	95
NAATI accredited or recognised interpreters and translators	75	85	88
Languages covered	65	65	68

1 New measure.

2 Bookings include one-off interpreting jobs and booking of interpreters on weekly duty rosters. Rostered interpreters complete various numbers of interpreting jobs per day, depending on demand. Rosters are calculated as equivalent to 2.5 bookings per day.

3 Registered interpreters are recruited on a casual needs basis.

4 NAATI – National Accreditation Authority for Translators and Interpreters.

5 New measure.

Water Safety and Animal Welfare

Promote safer communities through the Water Safety Strategy and administration of the *Swimming Pool Safety Act* and the *Animal Welfare Act*.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Water Safety			
Enrolments in the Under 5 Water Safety Awareness Program	1 100	1 100	1 200
Under 5 Water Safety Awareness Program completion rate	80%	80%	80%
New pool fencing inspections conducted within three weeks of application	70%	70%	70%
Animal Welfare			
Complaints responded to within three days	90%	95%	90%
Funds granted	\$0.2M	\$0.2M	\$0.2M

Output Group: Indigenous Policy and Remote Services Coordination

Outcome: Improved social wellbeing and living conditions for Indigenous Territorians, especially those living in remote communities.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Indigenous Policy and Remote Services Coordination	96 840	83 858	92 407
Indigenous Policy	1 811	1 686	1 655
Indigenous Essential Services	91 553	76 484	86 933
Remote Service Delivery Coordination	1 940	4 152	2 282
Remote Infrastructure Coordination	1 536	1 536	1 537

Key Variations

- The decrease to the Indigenous Policy output in 2011-12 is due to the transfer of the Native Title function to the Department of Justice.
- The Indigenous Essential Services output decrease in 2011-12 is due to \$17.8 million for the Wadeye gas-fired power station being paid in 2010-11, partially off-set by one-off Commonwealth funding for CDEP-converted jobs. The increase in 2012-13 is primarily due to additional funding of \$5 million and one-off funding of \$7 million for essential services upgrades.
- The increase to the Remote Service Delivery Coordination output in 2011-12 is due to carryover of funding from 2010-11 into 2011-12.

Indigenous Policy

Work with Territory, Commonwealth and local government agencies and Indigenous people to provide strategic policy and advice on Indigenous affairs from a whole of government perspective.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Advice and reporting on national agreements delivered within agreed timeframes ¹	100%	100%	100%

¹ New measure.

Indigenous Essential Services

Coordinate funding and provide strategic planning and policy advice for the delivery of electricity, water and sewerage services to remote Indigenous communities through the contracted service provider, Power and Water Corporation.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total annual cost of purchasing services for remote localities	\$80.5M	\$63.0M	\$68.0M
Customer satisfaction with services ¹	75%	75%	75%
Indigenous ESO employment ²	40%	40%	40%

¹ Customer satisfaction surveys from remote Indigenous communities where fair is rated 50 per cent, good 75 per cent and very good 100 per cent.

² Indigenous Essential Service Officers (ESOs) as a proportion of total ESOs working in remote locations.

Remote Service Delivery Coordination

Coordinate integrated planning and delivery of services in Territory Growth Towns, and monitor and report on progress of commitments in local implementation plans and national partnership agreements targeting improved services in remote towns and communities.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Local implementation plans monitored and reviewed	15	15	21

Remote Infrastructure Coordination

Coordinate and support, on a whole of government basis, planning and delivery of infrastructure and capital works in remote communities.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Establishment of infrastructure working groups ^{1,2,3}	15	15	21
Indigenous communities with a scheduled town area plan ^{1,3}	10	10	40
Remote towns where all Territory Government infrastructure is secured with long-term tenure arrangements ^{1,3}	1	1	21
Remote towns where secure tenure is in place for remote public housing – including town camps ^{3,4}	53	53	88

1 New measure.

2 Includes Remote Service Delivery sites and Territory Growth Towns.

3 Cumulative total.

4 Amended measure.

Operating Statement

	2011-12 Estimate \$000	2012-13 Budget \$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	62 791	32 152
Capital	21 911	
Appropriation		
Output	175 201	207 375
Commonwealth	144 613	88 018
Sales of goods and services	51 744	51 688
Interest revenue		
Goods and services received free of charge	7 801	7 755
Gain(+)/loss(-) on disposal of assets		2 000
Other revenue	20 931	30
TOTAL INCOME	484 992	389 018
EXPENSES		
Employee expenses	59 321	58 968
Administrative expenses		
Purchases of goods and services	70 148	60 772
Repairs and maintenance	23 513	26 813
Depreciation and amortisation	29 852	28 974
Services free of charge	7 801	7 755
Other administrative expenses		23 313
Grants and subsidies expenses		
Current	224 427	198 646
Capital	76 735	32 652
Community service obligations	1 191	1 191
Interest expenses	10 681	10 537
TOTAL EXPENSES	503 669	449 621
NET SURPLUS(+)/DEFICIT(-)	- 18 677	- 60 603

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	84 009	52 353
Receivables	8 254	8 254
Prepayments	974	974
Inventories		
Advances and investments	1 000	1 000
Property, plant and equipment	2 807 406	2 936 731
Other assets		
TOTAL ASSETS	2 901 643	2 999 312
LIABILITIES		
Deposits held	5 397	5 397
Creditors and accruals	48 349	48 349
Borrowings and advances	82 227	81 028
Provisions	8 169	8 169
Other liabilities	2 426	2 426
TOTAL LIABILITIES	146 568	145 369
NET ASSETS	2 755 075	2 853 943
EQUITY		
Capital		
Opening balance	825 013	1 255 815
Equity injections/withdrawals	430 802	159 471
Reserves	1 629 761	1 629 761
Accumulated funds		
Opening balance	- 111 824	- 130 501
Current year surplus(+)/deficit(-)	- 18 677	- 60 603
Accounting policy changes and corrections		
TOTAL EQUITY	2 755 075	2 853 943

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	62 791	32 152
Capital	21 911	
Appropriation		
Output	175 201	207 375
Commonwealth	144 613	88 018
Other agency receipts from sales of goods and services	89 475	51 718
Interest received		
Total operating receipts	493 991	379 263
Operating payments		
Payments to employees	59 321	58 968
Payments for goods and services	93 661	87 585
Grants and subsidies paid		
Current	224 427	198 646
Capital	76 735	32 652
Community service obligations	1 191	1 191
Interest paid	10 681	10 537
Total operating payments	466 016	389 579
NET CASH FROM OPERATING ACTIVITIES	27 975	- 10 316
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		19 000
Repayment of advances		
Sales of investments		
Total investing receipts		19 000
Investing payments		
Purchases of assets	398 271	198 612
Advances and investing payments		
Total investing payments	398 271	198 612
NET CASH FROM INVESTING ACTIVITIES	- 398 271	- 179 612
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	113 163	72 406
Commonwealth	297 388	88 405
Equity injections	20 000	
Total financing receipts	430 551	160 811
Financing payments		
Repayment of borrowings	1 054	1 199
Finance lease payments		
Equity withdrawals	100	1 340
Total financing payments	1 154	2 539
NET CASH FROM FINANCING ACTIVITIES	429 397	158 272
Net increase(+)/decrease(-) in cash held	59 101	- 31 656
Cash at beginning of financial year	24 908	84 009
CASH AT END OF FINANCIAL YEAR	84 009	52 353

NT Home Ownership

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	13 036	14 565
NT Home Ownership	13 036	14 565
Expenses	11 317	12 458
NT Home Ownership	11 317	12 458
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	1 719	2 107
2012-13 Staffing: 3		

Business Division Profile

NT Home Ownership provides housing assistance products to Territorians, including loans, grants and subsidies, to increase home ownership opportunities for low to middle-income earners.

Strategic Issues for 2012-13

Society

- Increasing home ownership among low to middle-income earners in the Territory through alignment of HOMESTART NT with market conditions.
- Growing the number of Indigenous clients who access home ownership opportunities through HOMESTART NT.

Budget Highlights for 2012-13

Society

- Provision of \$39.4 million in new loans and \$7.6 million in shared equity to assist low to middle-income households gain access to home ownership.

Performance

NT Home Ownership operating performance in 2012-13 is expected to improve significantly from the 2011-12 estimate. The improvement is largely due to higher interest revenue generated through an increase in lending activity in 2011-12, that is expected to continue in 2012-13.

Business Line: NT Home Ownership

Outcome: Access for low to middle-income Territorians to affordable housing through home ownership.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
New home loans	103	154	150
Proportion of loans to Indigenous households	6%	6%	5%
Value of new home ownership loans	\$28.0M	\$40.0M	\$39.4M
Value of new shared equity purchases	\$6.0M	\$9.0M	\$7.6M
Loan accounts in arrears greater than 30 days	1.8%	1.3%	1.8%
Average loan amount	\$270 000	\$262 000	\$262 000
Median purchase price	\$335 000	\$325 000	\$330 000

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	1 191	1 191
Sales of goods and services		
Interest revenue	10 552	12 081
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	1 293	1 293
Other revenue		
TOTAL INCOME	13 036	14 565
EXPENSES		
Employee expenses	267	267
Administrative expenses		
Purchases of goods and services	2 435	2 435
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current	84	84
Capital		
Interest expense	8 531	9 672
TOTAL EXPENSES	11 317	12 458
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	1 719	2 107
Income tax expense	128	244
NET SURPLUS(+)/DEFICIT(-)	1 591	1 863

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	17 392	14 152
Receivables	40	40
Prepayments		
Inventories		
Advances and investments	207 768	215 802
Property, plant and equipment	562	562
Other assets		
TOTAL ASSETS	225 762	230 556
LIABILITIES		
Deposits held		
Creditors and accruals	637	713
Borrowings and advances	186 356	189 244
Provisions	314	566
Other liabilities		
TOTAL LIABILITIES	187 307	190 523
NET ASSETS	38 455	40 033
EQUITY		
Capital		
Opening balance	22 745	22 745
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	14 268	15 710
Current year surplus(+)/deficit(-)	1 591	1 863
Dividends paid/payable	- 149	- 285
Accounting policy changes and corrections		
TOTAL EQUITY	38 455	40 033

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	1 191	1 191
Receipts from sales of goods and services		
Interest received	10 552	12 081
Total operating receipts	11 743	13 272
Operating payments		
Payments to employees	267	267
Payments for goods and services	2 435	2 435
Grants and subsidies paid		
Current	84	84
Capital		
Interest paid	8 320	9 596
Income tax paid	469	128
Total operating payments	11 575	12 510
NET CASH FROM OPERATING ACTIVITIES	168	762
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	23 510	27 510
Sales of investments	9 750	12 750
Total investing receipts	33 260	40 260
Investing payments		
Purchases of assets		
Advances and investing payments	49 001	47 001
Total investing payments	49 001	47 001
NET CASH FROM INVESTING ACTIVITIES	- 15 741	- 6 741
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	30 000	10 000
Deposits received		
Equity injections		
Total financing receipts	30 000	10 000
Financing payments		
Repayment of borrowings	6 787	7 112
Finance lease payments		
Dividends paid	548	149
Equity withdrawals		
Total financing payments	7 335	7 261
NET CASH FROM FINANCING ACTIVITIES	22 665	2 739
Net increase(+)/decrease(-) in cash held	7 092	- 3 240
Cash at beginning of financial year	10 300	17 392
CASH AT END OF FINANCIAL YEAR	17 392	14 152

Office of the Commissioner for Public Employment

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Employment Services	7 775	7 642
Employee and Industrial Relations	3 235	3 146
Workforce Planning and Development	3 785	3 802
Promotion, Disciplinary and Inability Appeals and Grievance Reviews	755	694
Total Expenses	7 775	7 642
Appropriation		
Output	5 956	5 992
Capital		
Commonwealth		

2012-13 Staffing: 31

Agency Profile

The Office of the Commissioner for Public Employment has principal responsibility to Government in the areas of public sector management and industrial relations.

The Office supports the Commissioner for Public Employment's statutory employer role as defined in the *Public Sector Employment and Management Act* (PSEMA). The Commissioner is also required to provide strategic and policy advice to support the Minister in undertaking his duties under PSEMA.

Strategic Issues for 2012-13

Society

- Increasing the proportion of Indigenous people and people with a disability employed in the public sector.
- Increasing the proportion of women in senior public sector positions.

Business Improvements

- Negotiating new Northern Territory Public Sector (NTPS) workplace agreements in line with the NTPS Wages Policy.
- Developing a collaborative NTPS training framework.
- Developing an executive mobility program to further develop NTPS capacity.

Budget Highlights for 2012-13

Society

- Implement a revised Indigenous Employment and Career Development Strategy across the NTPS.

Business Improvements

- \$1.1 million to support training and development opportunities for NTPS employees in remote localities.
- \$0.5 million to coordinate sector-wide executive and leadership development programs.

Outputs and Performance

Output Group: Employment Services

Outcome: A skilled, fair and creative public sector that provides the highest quality service to the people of the Northern Territory.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Employment Services	7 513	7 775	7 642
Employee and Industrial Relations	3 101	3 235	3 146
Workforce Planning and Development	3 690	3 785	3 802
Promotion, Disciplinary and Inability Appeals and Grievance Reviews	722	755	694

Key Variations

There are no significant variations.

Employee and Industrial Relations

Develop and manage employment policies and provide employment services that ensure NTPS employees have appropriate remuneration and conditions of service and that merit, equity and fairness and all legislative requirements are applied to the management of NTPS staff. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act* and *Public Holiday Act*.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Services provided to the satisfaction of the Minister, agency Chief Executives and other stakeholders	> 95%	> 95%	> 95%
Services provided in a timeframe satisfactory to the Minister, agency Chief Executives and other stakeholders	> 95%	> 95%	> 95%

Workforce Planning and Development

Build capacity within the NTPS through preparation and implementation of appropriate workforce planning and development strategies, including executive leadership and management, and promotion of equity and diversity throughout the NTPS.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Percentage of NTPS employees who are:			
– Indigenous	10%	8%	10%
– women in executive positions	40%	43%	43%
NTPS staff completing OCPD leadership programs	180	190	180
Services provided to the satisfaction of the Minister, agency Chief Executives and other stakeholders	> 95%	> 95%	> 95%

Promotion, Disciplinary and Inability Appeals and Grievance Reviews

Provide employees with the opportunity to seek independent and impartial consideration of actions or decisions by agencies, through promotion, disciplinary and inability appeals and reviews of agency decisions affecting employees. Provide training and education on merit, equity and fairness.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Services provided to the satisfaction of the Minister, agency Chief Executives and other stakeholders	> 85%	> 85%	> 85%
Grievance reviews finalised within 3 months	> 90%	> 90%	> 90%
Promotion appeals finalised within 6 weeks	> 90%	> 90%	> 90%
Disciplinary and inability appeals finalised within 6 months	> 90%	> 90%	> 90%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	5 956	5 992
Commonwealth		
Sales of goods and services	1 006	965
Interest revenue		
Goods and services received free of charge	675	675
Gain(+)/loss(-) on disposal of assets		
Other revenue	98	
TOTAL INCOME	7 735	7 632
EXPENSES		
Employee expenses	3 817	3 818
Administrative expenses		
Purchases of goods and services	2 163	2 008
Repairs and maintenance	9	16
Depreciation and amortisation	29	10
Services free of charge	675	675
Other administrative expenses		
Grants and subsidies expenses		
Current	1 082	1 115
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	7 775	7 642
NET SURPLUS(+)/DEFICIT(-)	- 40	- 10

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 477	3 477
Receivables	34	34
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	60	50
Other assets		
TOTAL ASSETS	3 571	3 561
LIABILITIES		
Deposits held		
Creditors and accruals	269	269
Borrowings and advances		
Provisions	627	627
Other liabilities		
TOTAL LIABILITIES	896	896
NET ASSETS	2 675	2 665
EQUITY		
Capital		
Opening balance	47	47
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 668	2 628
Current year surplus(+)/deficit(-)	- 40	- 10
Accounting policy changes and corrections		
TOTAL EQUITY	2 675	2 665

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	5 956	5 992
Commonwealth		
Other agency receipts from sales of goods and services	1 104	965
Interest received		
Total operating receipts	7 060	6 957
Operating payments		
Payments to employees	3 817	3 818
Payments for goods and services	2 172	2 024
Grants and subsidies paid		
Current	1 082	1 115
Capital		
Community service obligations		
Interest paid		
Total operating payments	7 071	6 957
NET CASH FROM OPERATING ACTIVITIES	- 11	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	- 11	
Cash at beginning of financial year	3 488	3 477
CASH AT END OF FINANCIAL YEAR	3 477	3 477

Department of Health

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Hospitals	748 565	775 035
Admitted Patient Services	586 476	613 295
Non-Admitted Patient Services	162 089	161 740
Health and Wellbeing Services	375 071	371 963
Community Health Services	200 629	196 749
Mental Health Services	49 192	52 983
Community Support Services for Frail Aged People and People with a Disability	103 159	98 141
Support for Senior Territorians and Pensioner Concessions	22 091	24 090
Public Health Services	76 966	74 832
Environmental Health Services	6 961	6 661
Disease Control Services	26 911	22 396
Alcohol and Other Drugs Services	35 579	37 974
Health Research	7 515	7 801
Total Expenses	1 200 602	1 221 830
Appropriation		
Output	764 895	822 852
Capital	4 825	4 445
Commonwealth	233 994	218 803

2012-13 Staffing: 5470

Agency Profile

The role of the Department of Health is to improve the health and wellbeing of all Territorians and their families by:

- providing individual, family and community health and wellbeing services;
- ensuring timely access to emergency and acute hospital care;
- working with communities in the planning, development, delivery and evaluation of health and family services;
- changing attitudes and behaviours harmful to health and wellbeing;
- promoting independence and self sufficiency; and
- providing advice and support to advance the interests of senior Territorians and Aboriginal people.

Strategic Issues for 2012-13

Health and Wellbeing

Reforming the Territory's health system through:

- providing sustainable health care by incorporating National Safety and Quality Health Service Standards into existing accreditation processes;
- implementing and operating the Top End and Central Australian Hospital Networks as part of National Health Reforms;

- developing a Stakeholder Engagement framework to involve stakeholders in the process of identifying, understanding and responding to issues to better inform the delivery of health and wellbeing services;
- enhancing patient flow and managing increasing hospital activity through clinical redesign, particularly in surgery and emergency departments;
- modernising public health legislation to better meet the needs of Territorians through the implementation of the new *Medicines, Poisons and Therapeutic Goods Act*, public and environmental health regulations and establishment of the National Australian Radiation Dose Register;
- using cultural security standards within health services to deliver services that are both effective for Aboriginal people and that protect and respect their cultural rights and values;
- improving Territorians' understanding of their own health and the health system in order to increase engagement through health promotion and prevention activities along with publishing regular data on health system performance;
- reforming the Patient Assistance Travel Scheme to allow for improved approval processes;
- increasing the Aboriginal workforce to provide a diverse health workforce that meets the needs of Territorians; and
- participating in Working Future and Territory Growth Towns strategies through local implementation plans to address agreed core primary health care services in each town.

The health and wellbeing of Territorians will be better at all stages of life by:

- making gains in the health and wellbeing of young Territorians through implementing the Northern Territory Early Childhood Plan;
- ensuring the safety of clients and the community by establishing secure care accommodation services for young people and adults with complex care needs requiring behavioural intervention and support; and
- promoting integration of primary prevention across multiple professional groups throughout the health sector to provide better care outcomes.

The Territory makes considerable headway into lifestyle illnesses by:

- supporting the implementation of the Northern Territory Nutrition and Physical Activity Action Plan and the Northern Territory Tobacco Action Plan; and
- improving service delivery under the alcohol reform framework to increase treatment options and pathways for withdrawal support, community outreach programs and referral pathways.

Budget Highlights for 2012-13

Health and Wellbeing

- An additional \$12.47 million in 2011-12 and \$10.7 million from 2012-13 for the Patient Assistance Travel scheme to support Territorians living in rural and remote regions who require specialist health services.
- An additional \$12.53 million in 2011-12, increasing to \$12.73 million from 2012-13 for Individual Support Packages to assist clients in the community.
- An additional \$7.78 million for hospitals to meet the health and wellbeing needs of those in the community who require acute or specialist care.

- \$8.75 million to continue alcohol reform services development including the Substance Misuse Assessment and Referral for Treatment (SMART) Court, withdrawal support and community outreach programs.
- \$9.22 million for secure care accommodation services for young people and adults with complex care needs.
- \$4.97 million to continue prisoner health care.
- \$7.26 million towards cancer treatment and accommodation for cancer patients.
- An additional \$13.6 million for expansion of Top End Aero Medical Retrieval Services, including improved service delivery and coordination.
- \$0.80 million towards a new Pharmaceutical Management System.
- \$3 million to provide clinical service systems, enhance children and adolescent mental health services and implement suicide prevention programs in the Territory.
- An additional \$4.57 million to support the Pensioner and Carer Concession Scheme.

	\$M
2012-13 New Capital Works	
Alice Springs Hospital – remediation and upgrade	5.0
Gove District Hospital – continuation of fire upgrades	0.7
Katherine Hospital – patient accommodation	7.7
Palmerston Hospital – construction, stage 1	10.0
Royal Darwin Hospital – fire detection upgrade	1.6
Tennant Creek Hospital – emergency department upgrade	3.7
Working Future	
Construct new health centre at Elliott	6.2
Construct new health centre at Galiwinku	6.4
Construct new health centre at Milingimbi	4.5
Construct new health centre at Ngukurr	5.9
Construct new health centre at Ntaria	6.4
Upgrade health centre at Borroloola	0.8
Upgrade health centre at Papunya	1.8

Outputs and Performance

Output Group: Hospitals

Outcome: Improving the health and wellbeing of those in the community who require acute or specialist care. Services to inpatients, non-admitted patients and transport of patients are provided through the Royal Darwin, Katherine, Gove, Tennant Creek and Alice Springs hospitals.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Hospitals	720 672	748 565	775 035
Admitted Patient Services	570 859	586 476	613 295
Non-Admitted Patient Services	149 813	162 089	161 740

Key Variations

- The Hospitals output group increased in 2011-12 by \$27.9 million mainly due to an increase of \$11.9 million in the Patient Assistance Travel Scheme, \$8.2 million in eHealth Tripartite Commonwealth funding and \$4.6 million in Territory funding for Top End Aero Medical Retrieval Services.
- The output group increases in 2012-13 are mainly due to an additional \$7.78 million to meet demand for hospital services, \$9 million for Top End Aero Medical Retrieval Services, and \$7 million in Commonwealth funding for Improving Public Hospital Services.
- These variations are in addition to funding from annual indexation arrangements.

Admitted Patient Services

Provision of timely and appropriate admitted patient services.

Key Deliverables ¹	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Separations ²	117 500	119 800	119 850
– same-day separations (excluding haemodialysis)	19 800	21 550	21 550
– overnight separations (excluding haemodialysis)	49 200	50 250	50 300
– haemodialysis separations	48 500	48 000	48 000
– weighted separations ³	71 900	72 200	72 750
Average length of stay ⁴	5.4	5.4	5.4
Interstate patient travel	3 500	3 500	3 600
Intrastate patient travel	24 200	24 600	24 700
Elective surgery waiting list admissions	7 100	7 700	7 200
Emergency admissions	36 700	37 100	37 400
Elective surgery waiting times:			
– Category 1: admission within 30 days	88%	84%	88%
– Category 2: admission within 90 days	70%	70%	70%

1 Due to remoteness, the dispersed population and absence of alternative health care providers, Territory public hospitals fill numerous non-acute care service gaps in the community. A number of the measures in the table are therefore not directly comparable with other jurisdictions.

2 The number of admitted patients who have separated from a Territory hospital.

3 A weighted separation is a measure of the complexity of a hospital separation using average weight for episodes that have the same diagnosis and treatment. Cost weights from the National Hospital Cost Data Collection have been applied.

4 The average number of days in hospital for patients who stay at least one night.

Non-Admitted Patient Services

Provision of non-admitted accident and emergency services and access to specialist clinics.

Key Deliverables ¹	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Non-admitted specialist clinic occasions of service ²	164 800	175 000	168 100
Emergency department attendances ³	139 500	145 100	142 300
Emergency department waiting times:			
– Category 1: resuscitation – attended to immediately	100%	100%	100%
– Category 2: emergency – attended to within 10 minutes	70%	64%	70%
– Category 3: urgent – attended to within 30 minutes	70%	50%	70%
– Category 4: semi-urgent – attended to within 60 minutes	60%	52%	60%
– Category 5: non-urgent – attended to within 120 minutes	85%	90%	85%

1 Due to remoteness, the dispersed population and absence of alternative health care providers, Territory public hospitals fill numerous non-acute care service gaps in the community. A number of these measures are therefore not directly comparable with other jurisdictions.

2 Number of specialist consultations for non-admitted patients.

3 Number of patients presenting at an emergency department who are registered and triaged (clinically assessed).

Output Group: Health and Wellbeing Services

Outcome: Maintaining and enhancing the health and wellbeing of Territorians through a range of preventive, health promoting, early intervention, treatment and support services.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Health and Wellbeing Services	323 874	375 071	371 963
Community Health Services	171 873	200 629	196 749
Mental Health Services	47 984	49 192	52 983
Community Support Services for Frail Aged People and People with a Disability	84 211	103 159	98 141
Support for Senior Territorians and Pensioner Concessions	19 806	22 091	24 090

Key Variations

- The Health and Wellbeing output group increased in 2011-12 mainly due to an additional \$12.7 million for Individual Support Packages to assist clients in the community with exceptional and complex needs, \$23.7 million in additional Commonwealth funding for Community Health Services and an additional \$5 million under the National Disability agreement.
- The output group decreases in 2012-13 predominantly due to timing of Commonwealth agreements, which are yet to be finalised. This is partly offset by an increase of \$4.6 million to the Pensioner Concession Scheme.

Community Health Services

These services build the capacity of the community to maintain and improve health through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services. Medical, nursing, Aboriginal health, allied health, oral health, nutrition, and breast and cervical cancer screenings are provided through government and non-government providers in a number of settings including community care centres, 54 government-managed and 30 non-government-managed rural health centres, clinics, schools and in the home.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Episodes of health care services in government-managed remote health centres	385 000	424 000	425 000
Community health events urban	120 000	120 000	120 000
Adult Health Checks ¹	4 000	1 820	1 900
Healthy Under 5 Kids Checks ¹	4 000	23 300	23 300
Oral health occasions of service	44 600	44 600	44 600
Proportion of screened Indigenous babies born with low birth weight	12.5%	12.5%	12.5%
Proportion of screened Indigenous children under 5 years who are underweight	8%	8%	8%

¹ Variation reflects a change in the scope of activities captured in the measurement.

Mental Health Services

Provision of services that aim to promote mental health, prevent the development of mental disorders and provide specialist mental health services including assessment, case management and treatment.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Individuals receiving community-based public mental health services ¹	6 000	6 400	6 900
Individuals under 18 years of age receiving community-based mental health services ¹	1 200	1 200	1 350
Non-weighted occupied bed days by designated services ²	14 000	10 800	13 200
Non-weighted inpatient separations from designated services ²	1 270	970	1 100
Post-discharge community mental health care ³	30%	30%	30%
28-day mental health re-admissions ⁴	10%	10%	10%

1 Community-based public mental health services include all mental health services provided by Government (excluding government-funded non-government organisations) dedicated to the assessment, treatment, rehabilitation or care of non-admitted patients.

2 Measure refers to inpatient services provided within two approved treatment facilities (Darwin and Alice Springs Mental Health Inpatient Units), declared pursuant to section 20 of the *Mental Health and Related Services Act 1998*.

3 Measure indicates the proportion of separations from mental health service organisations' acute care unit(s) for which a community service contact was recorded in the seven days immediately following that separation.

4 This measure indicates the percentage of separations from the mental health services' acute mental health inpatient units that results in unplanned re-admission to the same or to another public acute mental health inpatient unit within 28 days of discharge.

Community Support Services for Frail Aged People and People with a Disability

Services are provided to people in their homes and in the community to maximise community participation and the independence of senior Territorians and people with disabilities for as long as possible. Services include professional support services such as assessment, case management, allied health and specialist services, as well as community support services such as community care and access, information and advocacy, and accommodation support.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Supported accommodation places	164	178	180
Clients accessing community support services ^{1,2}	5 200	4 410	2 105
Clients accessing professional support services ³	7 100	7 050	6 900
Occasions clients access professional support services ²	77 560	64 050	63 100
Aged Care Assessment Team clients receiving timely intervention in accordance with priority at referral	80%	80%	80%

1 Community support services include community care and support, in-home support, community access and respite care, but exclude supported accommodation (group homes).

2 The decrease in the measure reflects the transfer of responsibility for some functions to the Commonwealth.

3 Professional support services include Adult and Disability teams, Aged Care Assessment Program, Children's Development Team, Community Adult Health Team, TIME Scheme, Transitional Care Unit, Local Area Coordination and Seating Equipment and Technology (SEAT) Service.

Support for Senior Territorians and Pensioner Concessions

Support for senior Territorians and pensioner concession recipients to maintain financial independence and promote health, fitness and community participation through services to seniors and progressing policy priorities to advance seniors' economic and social standing. This includes the Pensioner Concession Scheme, which provides a number of concessions or rebates to eligible clients.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Pensioner concession ¹ recipients	22 300	23 800	24 600
Grants issued for seniors' advancement	52	52	52
Applicants able to access pensioner concessions within 14 days	100%	100%	100%

1 Services or items for which the Department of Health provides concessions and rebates are electricity or alternate energy costs, local council property rates, water charges, sewerage charges, garbage charges, motor vehicle registration, drivers' licences, spectacles, public transport and interstate travel.

Output Group: Public Health Services

Outcome: Strengthened capacity of individuals, families and communities to improve and protect their health through promotion and prevention strategies and appropriate interventions that minimise harm from disease, substance use and environmental factors. This outcome is also supported through multi-disciplinary research and education.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Public Health Services	70 614	76 966	74 832
Environmental Health Services	6 851	6 961	6 661
Disease Control Services	25 013	26 911	22 396
Alcohol and Other Drugs Services	31 131	35 579	37 974
Health Research	7 619	7 515	7 801

Key Variations

- The Public Health Services output group increased in 2011-12 due to additional funding of \$2.36 million for alcohol reforms and Commonwealth funding increases across various agreements such as essential vaccines and Indigenous Early Childhood National Partnership Agreement.
- Output group reductions in 2012-13 are mainly attributable to the National Health Care agreement and other national partnership agreements, reducing in 2012-13, which are due to be re-negotiated with the Commonwealth for forward estimates.

Environmental Health Services

This output includes education, statutory surveillance and monitoring, and complaint resolution relating to physical, chemical, biological and radiological agents in the environment. Services include managing environmental health standards, environmental planning, sanitation and waste management, food safety, radiation protection and poisons control.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Regulatory compliance activities ¹	10 000	10 000	10 000
Premises achieving a satisfactory standard of compliance with environmental health legislation ² within 28 days of receiving legal notice ³	100%	100%	100%
Environmental health complaint investigations initiated within one working day of notification	95%	95%	95%

1 Regulatory compliance activities include premises inspections, issuance of licences, registrations and legal notices, complaint investigations, food sampling, radiation equipment inspections, processing of development and building applications, septic system activities, water quality activities, food recalls and health protection activities (for example, vector and vermin monitoring).

2 Environmental health legislation consists of the *Food Act*, *Public Health Act*, *Notifiable Diseases Act*, *Radiation (Safety Control) Act* and regulations subordinate to each.

3 Legal notices are those that relate to issues of imminent or actual public health risk and require the owner to carry out alterations, repairs and general improvement works to ensure the health of the public.

Disease Control Services

Provision of services that include disease prevention and early intervention, immunisation, disease surveillance, monitoring and response, medical management, screening services, contact tracing for mycobacterial diseases and for HIV/AIDS and sexually transmitted infections, and environmental management for mosquito-borne diseases.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2011-13 Budget
Notifications of:			
– sexually transmitted infections	7 200	8 000	8 400
– HIV	7	10	10
– Hepatitis C	210	230	230
Occasions of service at Clinic 34 in Darwin and Alice Springs	13 000	13 000	14 000
Mosquito traps analysed ¹	1 835	1 610	1 530
Hectares treated by mosquito control program	2 000	1 700	1 580
Children fully immunised at age:			
– 12 months	93%	91%	91%
– 2 years	93%	93%	93%
People completing treatment for tuberculosis	95%	95%	95%

1 Mosquito traps analysed are overnight mosquito trap collections set weekly from major towns in the Territory.

Alcohol and Other Drugs Services

Services that relate to the use and misuse of alcohol, tobacco and other drugs and include community development, education and training, intervention, treatment and care options.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Community education and community development activities	360	360	360
Completed accredited training units ¹	280	280	280
Utilisation rate of sobering-up shelter bed hours	31%	30%	30%
Admissions to sobering-up shelters	20 400	18 000	18 000
Closed episodes ² in non-government treatment services	2 820	2 820	2 960
Closed episodes completed in non-government treatment services	1 690	1 690	1 774
Closed episodes in government treatment services	1 000	1 000	1 050
Closed episodes completed in government treatment services	300	300	315

1 The Alcohol and Other Drugs Program delivers a range of vocational education and training accredited qualifications, where a qualification comprises at least 12 units.

2 An episode of alcohol and other drugs treatment is a "period of contact, with defined dates of commencement and cessation" (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed episode is one where there is a valid date of cessation and the reason for cessation is 'completed'.

Health Research

Health research spans population health, the burden of disease, non-communicable and communicable diseases, social and environmental determinants of health, health systems and information systems. Research is undertaken by the agency and external organisations such as the Menzies School of Health Research and the Cooperative Research Centre for Aboriginal Health, which have multi-disciplinary research programs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Numbers of grants provided ¹	3	4	4
Grant payments made within stipulated timeframe	100%	100%	100%

1 Grants include payments to the Cooperative Research Centre for Aboriginal Health, Father Frank Flynn fellowship and Menzies School of Health Research.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	68 366	50 582
Capital	389	
Appropriation		
Output	764 895	822 852
Commonwealth	233 994	218 803
Sales of goods and services	59 250	57 576
Interest revenue		
Goods and services received free of charge	30 303	30 303
Gain(+)/loss(-) on disposal of assets		
Other revenue	3 019	514
TOTAL INCOME	1 160 216	1 180 630
EXPENSES		
Employee expenses	613 541	620 620
Administrative expenses		
Purchases of goods and services	348 339	364 729
Repairs and maintenance	22 118	22 008
Depreciation and amortisation	28 714	30 214
Services free of charge	30 303	30 303
Other administrative expenses	500	
Grants and subsidies expenses		
Current	143 048	139 183
Capital	2 331	333
Community service obligations	11 708	14 440
Interest expenses		
TOTAL EXPENSES	1 200 602	1 221 830
NET SURPLUS(+)/DEFICIT(-)	- 40 386	- 41 200

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	312	
Fees from regulatory services	126	126
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	438	126

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	28 907	25 921
Receivables	28 613	28 613
Prepayments	1 852	1 852
Inventories	7 527	7 527
Advances and investments		
Property, plant and equipment	748 166	722 397
Other assets	42	42
TOTAL ASSETS	815 107	786 352
LIABILITIES		
Deposits held	1 022	1 022
Creditors and accruals	68 969	68 969
Borrowings and advances		
Provisions	78 610	86 610
Other liabilities	134	134
TOTAL LIABILITIES	148 735	156 735
NET ASSETS	666 372	629 617
EQUITY		
Capital		
Opening balance	559 176	641 870
Equity injections/withdrawals	82 694	4 445
Reserves	247 139	247 139
Accumulated funds		
Opening balance	- 182 251	- 222 637
Current year surplus(+)/deficit(-)	- 40 386	- 41 200
Accounting policy changes and corrections		
TOTAL EQUITY	666 372	629 617

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	68 366	50 582
Capital	389	
Appropriation		
Output	764 895	822 852
Commonwealth	233 994	218 803
Other agency receipts from sales of goods and services	62 269	58 090
Interest received		
Total operating receipts	1 129 913	1 150 327
Operating payments		
Payments to employees	605 541	612 620
Payments for goods and services	370 957	386 737
Grants and subsidies paid		
Current	143 048	139 183
Capital	2 331	333
Community service obligations	11 708	14 440
Interest paid		
Total operating payments	1 133 585	1 153 313
NET CASH FROM OPERATING ACTIVITIES	- 3 672	- 2 986
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	23	23
Repayment of advances		
Sales of investments		
Total investing receipts	23	23
Investing payments		
Purchases of assets	6 510	4 468
Advances and investing payments		
Total investing payments	6 510	4 468
NET CASH FROM INVESTING ACTIVITIES	- 6 487	- 4 445
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	4 825	4 445
Commonwealth		
Equity injections	20 610	
Total financing receipts	25 435	4 445
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	8 704	
Total financing payments	8 704	
NET CASH FROM FINANCING ACTIVITIES	16 731	4 445
Net increase(+)/decrease(-) in cash held	6 572	- 2 986
Cash at beginning of financial year	22 335	28 907
CASH AT END OF FINANCIAL YEAR	28 907	25 921

Department of Children and Families

Output Group/Output	2011-12	2012-13
	Estimate	Budget
	\$000	\$000
Children and Families	173 805	177 052
Family and Parent Support Services	23 319	22 753
Child Protection Services	47 754	52 217
Out of Home Care Services	49 698	52 507
Youth Services	18 454	18 193
Family Violence and Sexual Assault Services	34 580	31 382
Total Expenses	173 805	177 052
Appropriation		
Output	138 609	146 377
Capital		
Commonwealth	25 373	13 257

2012-13 Staffing: 632

Agency Profile

The Department of Children and Families provides assistance to children and young people, families and communities to provide for the care and protection of children and young people and support the wellbeing of families and communities.

Strategic Issues for 2012-13

Society

- Reforming the statutory child protection system by supporting and retaining skilled carers, and creating pathways to safety and stability.
- Expanding and supporting an enhanced child and family service system, particularly in remote communities.
- Strengthening the child protection and family support systems through improved compliance with legislation and policy, and changes to court practices.
- Working in partnership across agencies and with the non-government sector to build a better connected and coordinated child protection and family support system.
- Working with family violence services to strengthen support to individuals in breaking the cycle of violence and aiding with recovery.
- Enhancing the capacity of specialist homelessness services to better respond to those people seeking support.
- Reforming the child protection and out of home care systems to better respond to the needs of Aboriginal and Torres Strait Islander children, families and communities.
- Investing in the training, development and supervision of staff, and introducing new quality and accountability mechanisms, to meet the needs and expectations of the community.
- Encouraging young people to participate in leadership opportunities within government and the non-government sector.
- Promoting leadership opportunities for Territory women through strengthened career pathways and decision making processes.

Budget Highlights for 2012-13

Society

- \$33.71 million, including an additional \$7.1 million in 2012-13, to continue and expand the work of reforming child protection and creating new child protection and family support systems to improve the safety and wellbeing of children, incorporating:
 - \$7.2 million for the increase in payments to foster and kinship carers, residential care services and therapeutic programs, along with funding to Foster Care NT to continue its work as recommended by the Board of Inquiry;
 - \$2.87 million allocated for community education programs, foster care recruitment and hospital-based inter-agency teams, to deal with particularly complex child abuse and neglect cases;
 - \$6.04 million to provide additional services for families who do not require a statutory response but need family support measures and the continued rollout of Community Child Safety and Wellbeing teams in Territory Growth Towns;
 - \$11.2 million to support improved caseload ratios for child protection workers as well as the allocation of the incentive package to frontline staff and increased training for employees;
 - \$2.92 million for the Aboriginal child, youth and families peak body Strong Aboriginal Families, Together, Aboriginal Child Care agencies, and system reforms to better respond to the needs of Aboriginal and Torres Strait Islander children, families and communities; and
 - \$3.47 million to support the implementation of new policies, legislation and workforce reforms.

	\$M
2012-13 New Capital Works	
Alice Springs Youth Hub	1.0

Outputs and Performance

Output Group: Individuals, families and young people are able to maintain social independence and overcome crises, with children protected from harm and able to achieve optimal development.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Children and Families	182 093	173 805	177 052
Family and Parent Support Services	23 167	23 319	22 753
Child Protection Services	51 347	47 754	52 217
Out of Home Care Services	49 744	49 698	52 507
Youth Services	17 956	18 454	18 193
Family Violence and Sexual Assault Services	39 879	34 580	31 382

Key Variations

The decrease in the Children and Families output group from the 2011-12 Budget to the 2011-12 estimate is due to the timing of expenditure associated with the Commonwealth-funded Family Support Package and the Indigenous Family Safety Program. These programs will now be delivered through the Stronger Futures agreement.

The increase in the Children and Families output group from the 2011-12 estimate to the 2012-13 Budget is mainly due to additional funding of \$7.1 million to implement the Board of Inquiry's recommendations on the child protection system.

Family and Parent Support Services

Assisting individuals and families to minimise harm, strengthen capacity and achieve wellbeing and independence. This includes the provision of financial and homelessness crisis services, parenting and family support services, and progressing policy priorities to advance the economic and social standing of Territory women.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Clients accessing crisis support services ^{1,2}	3 500	3 600	5 500
Crisis support days provided ^{1,2,3}	270 500	334 100	510 400
Forums, workshops and consultations for women's advancement ⁴	60	30	30
Grants issued for International Women's Day activities	\$20 000	\$20 000	\$20 000
Scholarships for women issued	3	3	3

1 Projection based on prior year data for homelessness only—sourced from Government funded specialist homelessness services, Supported Accommodation Assistance Program (SAAP) National Data Collection Annual report 2010-11.

2 2012-13 data for this item will be sourced from the new Specialist Homelessness Services Collection, which replaced the SAAP National Data Collection. The numbers of 'clients' will increase due to children being assisted through homelessness services being considered as clients in their own right (previously accompanying children).

3 Increase due to alignment of estimates with latest figures.

4 Decrease due to alignment of estimates with latest figures.

Child Protection Services

Services aimed at the protection and minimisation of harm to children, including investigation of reports of abuse, placement of children in the care of the Minister, family reunification and reconnection and intensive family support. Child Protection Services also involves provision of early intervention services with vulnerable families.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Child protection notifications received ^{1,2}	5 650	7 500	8 000
Child protection investigations finalised ³	4 220	4 900	5 400
Investigations of reports commenced:			
– Category 1: within 1 day of assessment	100%	86%	100%
– Category 2: within 3 days of assessment	80%	66%	80%
– Category 3: within 5 days of assessment	70%	45%	70%

1 Not all notifications received will proceed to investigation. Notifications are assessed through the Structure Decision Making (SDM) database to determine whether it should proceed to investigation or not.

2 Increase due to alignment of estimates with latest figures.

3 Investigations finalised this year may have been at the notification stage in prior years.

Out of Home Care Services

Services provide daily care as well as therapeutic intervention to children and young people in the guardianship or custody of the Minister when they are unable to live safely with their own family. Support and training is provided to foster, kinship and other carers of children and young people.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Children in out-of-home care at 30 June	700	700	770
Days of out-of-home care	220 000	220 000	242 000
Children admitted to out-of-home care ¹	285	380	420
Proportion of children on a Care and Protection Order that exited care after less than 12 months who had one or two placements	80%	85%	85%

1 Increase due to alignment of estimates with latest figures.

Youth Services

Monitor and coordinate Government services and programs for young Territorians, develop and deliver initiatives that improve the wellbeing of youth and facilitate their contribution to Government decision making. Provide outreach, diversionary and other support services for youth.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Grants issued for youth advancement activities	100	100	100
Family Responsibility Agreements	42	48	56

Family Violence and Sexual Assault Services

Coordinate, deliver and fund a range of prevention and intervention services for adult and child victims of family violence and sexual assault. In addition, facilitate education within families and communities about the incidence and impact of violence, and implement strategies to reduce violence and the harm it causes.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Clients seeking shelter from violence through:			
– non-government organisation providers ¹	1 800	2 145	2 145
– remote safe places ²	420	250	390
New sexual assault cases receiving support ³	900	650	720

1 Projection based on prior year data for homelessness only–sourced from Government-funded specialist homelessness services, SAAP National Data Collection Annual report 10-11, Northern Territory.

2 Women's Safe Houses have been undergoing infrastructure upgrades to enhance the safety for both clients and staff. Due to weather and extenuating circumstances the upgrades have taken longer than anticipated, resulting in unexpected closures affecting service delivery.

3 The Sexual Assault Referral Centre (SARC) has received a lower number of referrals than expected from offices, which has impacted on the ability of SARC to commence new cases.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	14 032	2 079
Capital		
Appropriation		
Output	138 609	146 377
Commonwealth	25 373	13 257
Sales of goods and services	111	111
Interest revenue		
Goods and services received free of charge	4 100	4 100
Gain(+)/loss(-) on disposal of assets		
Other revenue	52	52
TOTAL INCOME	182 277	165 976
EXPENSES		
Employee expenses	79 931	86 001
Administrative expenses		
Purchases of goods and services	19 985	16 261
Repairs and maintenance	119	138
Depreciation and amortisation	605	676
Services free of charge	4 100	4 100
Other administrative expenses		
Grants and subsidies expenses		
Current	69 065	69 876
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	173 805	177 052
NET SURPLUS(+)/DEFICIT(-)	8 472	- 11 076

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	23 923	13 523
Receivables	148	148
Prepayments	55	55
Inventories		
Advances and investments		
Property, plant and equipment	7 480	6 804
Other assets		
TOTAL ASSETS	31 606	20 530
LIABILITIES		
Deposits held		
Creditors and accruals	7 057	7 057
Borrowings and advances		
Provisions	6 683	6 683
Other liabilities		
TOTAL LIABILITIES	13 740	13 740
NET ASSETS	17 866	6 790
EQUITY		
Capital		
Opening balance	9 394	13 867
Equity injections/withdrawals	4 473	
Reserves		
Accumulated funds		
Opening balance	- 4 473	3 999
Current year surplus(+)/deficit(-)	8 472	- 11 076
Accounting policy changes and corrections		
TOTAL EQUITY	17 866	6 790

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	14 032	2 079
Capital		
Appropriation		
Output	138 609	146 377
Commonwealth	25 373	13 257
Other agency receipts from sales of goods and services	163	163
Interest received		
Total operating receipts	178 177	161 876
Operating payments		
Payments to employees	79 931	86 001
Payments for goods and services	20 104	16 399
Grants and subsidies paid		
Current	69 065	69 876
Capital		
Community service obligations		
Interest paid		
Total operating payments	169 100	172 276
NET CASH FROM OPERATING ACTIVITIES	9 077	- 10 400
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	9 077	- 10 400
Cash at beginning of financial year	14 846	23 923
CASH AT END OF FINANCIAL YEAR	23 923	13 523

Department of Resources

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Resource Industry Development	77 894	69 012
Minerals and Energy	27 318	21 887
Primary Industry	39 533	36 014
Fisheries	11 043	11 111
Total Expenses	77 894	69 012
Appropriation		
Output	53 499	53 069
Capital	389	251
Commonwealth	6 235	1 474

2012-13 Staffing: 471

Agency Profile

The Department of Resources is responsible for developing and implementing Government's priorities for the management and development of the Territory's resource-based industries.

The agency's activities are focused on sustainable and productive farming, sustainable use of fish resources, and responsible recovery of minerals and energy resources.

In working with its resource-based industry partners, the agency aims to stimulate and sustain economic development throughout the Territory.

Strategic Issues for 2012-13

Economic Sustainability

- Capturing and disseminating information to encourage the responsible development of the Northern Territory's primary industry, fisheries, and minerals and energy resources.
- Facilitating industry access and utilisation of land and water resources.
- Undertaking scientific research and providing extension services to enhance industry productivity and profitability.
- Supporting economic development and participation for Indigenous people.

Environment

- Administering biosecurity laws relating to plant health, animal health and the use of agricultural and veterinary chemicals.
- Protecting aquatic ecosystems from pests and diseases.
- Developing wild stock and aquaculture fisheries while maintaining ecological values.
- Regulating the exploration, mining and production of minerals and energy.
- Managing the residual risks associated with legacy mine sites.

Budget Highlights for 2012-13

Society

- \$0.68 million for the Marine Ranger Program in Indigenous communities.
- \$0.26 million for the Indigenous Fisheries Science Mentoring Program.

Economic Sustainability

- \$3.8 million under the three-year renewal of the Bringing Forward Discovery initiative to stimulate mineral and petroleum exploration and attract exploration investment in the Territory.
- \$0.28 million to provide additional cattle inspection services to facilitate market access to eastern and southern Australia in response to changes in destination of Territory cattle shipments.
- \$0.6 million co-funded by the Indigenous Land Corporation to provide extension and support services to Indigenous pastoralists through the Indigenous Pastoral Program.
- \$0.5 million to expand markets for Northern Territory live cattle and horticultural products in South East Asia.
- \$0.86 million to improve mango export access to overseas markets and undertake initiatives to lengthen the mango yield period.
- \$0.16 million to continue to establish commercial horticultural opportunities for re-use water in Alice Springs.
- \$0.28 million to continue to develop a strategic plan and implementation activities in collaboration with Indigenous partners to provide sustainable small and large scale horticultural and forestry development.
- \$0.55 million for the ongoing support of a fisheries support network in East Arnhem.
- \$0.25 million to investigate the potential for a regional-based commercial fishery.

Environment

- \$1.47 million in 2012-13 as part of a four-year \$7 million Commonwealth-funded program for site maintenance activities, ongoing environmental monitoring programs and specialist studies to develop an updated rehabilitation strategy for the former Rum Jungle mine site.
- \$2.6 million for the sustainable management of the Territory aquatic resource.

Outputs and Performance

Output Group: Resource Industry Development

Outcome: Profitable and sustainable resource-based industries supported by best practice environmental management advice.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Resource Industry Development	71 691	77 894	69 012
Minerals and Energy	24 153	27 318	21 887
Primary Industry	36 360	39 533	36 014
Fisheries	11 178	11 043	11 111

Key Variations

- The Minerals and Energy output decrease of \$5.4 million in 2012-13 is due to decreased Commonwealth funding including \$1.9 million related to the Rum Jungle Rehabilitation Program and \$3.8 million related to the phasing out of the Renewable Remote Power Generation Program, along with a net decrease of \$0.6 million in revenue generated through fees and charges predominantly related to the transfer of the administration of offshore petroleum back to the Commonwealth.

This is offset by a one-off \$0.65 million transfer in 2011-12 to capital appropriation for remediation works at the Mount Todd mine site and an increase of \$0.18 million in 2012-13 in repairs and maintenance.

- The Primary Industry output decrease of \$3.5 million relates to a reduction of \$2.4 million for externally funded programs finalising or yet to be negotiated for 2012-13 and a decrease of \$1.2 million in repairs and maintenance for 2012-13 offset by an increase in revenue for water analysis testing.
- The Fisheries output marginal increase is the net effect of an increase of \$0.5 million relating to the carry forward of funds for the NT Fishing Industry Research Development Program from 2011-12 to 2012-13, an increase of \$1 million in the repairs and maintenance requirement, offset by a decrease of \$1.2 million relating to one-off funding for the sustainable utilisation of the inshore marine resources program and a decrease of \$0.2 million for externally funded programs yet to be negotiated for 2012-13.

Minerals and Energy

Provides strategic programs, services and advice to national and international clients and stakeholders to encourage exploration and responsible development of the Territory's mineral and energy resources.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Geological Survey Products			
New geospatial data sets and publication requested by key client groups	500	550	600
Geoscientific data products developed	100	110	100
Industry delegates at Annual Geoscience Exploration Seminar	230	230	230
Target rating for geological database in FIAS ¹	10 th	10 th	10 th
Information and product request responses within agreed timeframes	90%	90%	90%
Industry Development			
Overseas investment attraction missions and seminars	4	8	4
International investment attraction events held domestically	2	3	2
Mining Performance			
Mine planning documents assessed	350	379	350
Plans assessed within established timeframes	80%	80%	80%
Audits conducted ²	6	15	10
General inspections conducted ³	200	149	170
Site reported incidents finalised within agreed timeframes	80%	80%	80%
Sites monitored as per annual schedule	80%	80%	80%
Mineral and Petroleum Titles			
Mineral exploration licences granted	1 350	1 500	1 600
Applications for mineral exploration licences outstanding	940	1 300	1 200
Petroleum exploration permits granted	24	30	40
Applications for petroleum exploration permits outstanding ⁴	79	150	140

1 Fraser Institute Annual Survey (FIAS) assists governments to reform business environments via investment generations through a range of services including client satisfaction measures.

2 An audit is formal examination of the environmental management system in accordance with ISO14001.

3 An inspection is any visit to the site by a mining officer.

4 A significant increase in interest in onshore petroleum exploration has been experienced during 2011-12.

Primary Industry

Delivers a range of focused research and development programs to support pastoral and horticultural development, effective extension services and maintaining targeted programs to monitor, detect and respond to emergency and endemic animal and plant pests and diseases.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Biosecurity and Product Integrity			
Achievement of annual implementation targets established under the NT Biosecurity Strategy ¹	90%	50%	90%
Animal health and residue market access surveys or projects	5	5	5
Plant health market access surveys or projects	4	4	4
Chemical services (legislation, licensing, compliance, residue survey projects)	3	3	3
Sustainable Primary Industry Development			
Research and extension projects that assist agricultural enterprises to improve productivity, profitability and sustainability	45	56	45
Technical publications and information packages available to clients	895	895	910
New or improved agricultural systems and products produced through research, development and extension projects	11	12	15
Regional maps produced for key agricultural commodities to support potential agribusiness economic growth	1	1	1

1 The five-year NT Biosecurity Strategy commenced in 2011-12. Under the plan, relevant agencies will be allocated a range of projects, targets and milestones to be met.

Fisheries

Provides strategic programs and services to optimise the sustainable development of the Territory's wild stock fisheries and aquaculture industries in line with nationally accepted best practice.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Sustainable Fisheries Development			
Percentage of fisheries managed in line with the principles of Ecologically Sustainable Development ¹	100%	100%	100%
Inspection programs conducted to monitor the establishment of aquatic pests	2	2	2
Deliver community education programs that build capacity and promote the benefit of sustainable fisheries and aquatic ecosystems	4	4	4
Research, development and extension programs to facilitate development of the fishing and aquaculture industries	13	13	13
Projects that facilitate Indigenous economic development opportunities	7	7	8
Value of commercial fisheries ²	\$60.3M	\$60M	\$65M

1 Including eight fisheries accredited under the *Commonwealth Environmental Protection and Biodiversity Conservation Act*.

2 Value represents the gross value of production for the preceding financial year at first point of sale of commercial fisheries and aquaculture in the Territory (excluding the Commonwealth-managed Northern Prawn Fishery).

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	127	53
Capital		
Appropriation		
Output	53 499	53 069
Commonwealth	6 235	1 474
Sales of goods and services	5 885	5 138
Interest revenue		
Goods and services received free of charge	3 900	3 900
Gain(+)/loss(-) on disposal of assets		
Other revenue	2 987	1 387
TOTAL INCOME	72 633	65 021
EXPENSES		
Employee expenses	40 947	40 473
Administrative expenses		
Purchases of goods and services	19 434	14 555
Repairs and maintenance	3 934	3 934
Depreciation and amortisation	3 564	3 564
Services free of charge	3 900	3 900
Other administrative expenses		
Grants and subsidies expenses		
Current	2 351	2 586
Capital	3 764	
Community service obligations		
Interest expenses		
TOTAL EXPENSES	77 894	69 012
NET SURPLUS(+)/DEFICIT(-)	- 5 261	- 3 991

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	4 600	4 600
Interest revenue		
Royalties and rents	1 600	1 600
Other revenue	65	65
TOTAL INCOME	6 265	6 265

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	13 663	13 194
Receivables	815	815
Prepayments	246	246
Inventories		
Advances and investments		
Property, plant and equipment	85 803	82 532
Other assets		
TOTAL ASSETS	100 527	96 787
LIABILITIES		
Deposits held	11 911	11 911
Creditors and accruals	2 623	2 623
Borrowings and advances		
Provisions	7 220	7 220
Other liabilities	1 515	1 515
TOTAL LIABILITIES	23 269	23 269
NET ASSETS	77 258	73 518
EQUITY		
Capital		
Opening balance	67 158	68 095
Equity injections/withdrawals	937	251
Reserves	34 036	34 036
Accumulated funds		
Opening balance	- 19 612	- 24 873
Current year surplus(+)/deficit(-)	- 5 261	- 3 991
Accounting policy changes and corrections		
TOTAL EQUITY	77 258	73 518

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	3 070	3 070
TOTAL ASSETS	3 070	3 070
LIABILITIES		
Central Holding Authority income payable		
Unearned Central Holding Authority income	3 070	3 070
TOTAL LIABILITIES	3 070	3 070
NET ASSETS		

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	127	53
Capital		
Appropriation		
Output	53 499	53 069
Commonwealth	6 235	1 474
Other agency receipts from sales of goods and services	8 872	6 525
Interest received		
Total operating receipts	68 733	61 121
Operating payments		
Payments to employees	40 947	40 473
Payments for goods and services	23 368	18 489
Grants and subsidies paid		
Current	2 351	2 586
Capital	3 764	
Community service obligations		
Interest paid		
Total operating payments	70 430	61 548
NET CASH FROM OPERATING ACTIVITIES	- 1 697	- 427
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	6	6
Repayment of advances		
Sales of investments		
Total investing receipts	6	6
Investing payments		
Purchases of assets	522	299
Advances and investing payments		
Total investing payments	522	299
NET CASH FROM INVESTING ACTIVITIES	- 516	- 293
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	389	251
Commonwealth		
Equity injections		
Total financing receipts	389	251
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	389	251
Net increase(+)/decrease(-) in cash held	- 1 824	- 469
Cash at beginning of financial year	15 487	13 663
CASH AT END OF FINANCIAL YEAR	13 663	13 194

Department of Justice

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Solicitor for the Northern Territory	19 893	15 131
Solicitor for the Northern Territory	19 893	15 131
Court Support and Independent Offices	61 912	60 281
Higher Courts	15 169	15 078
Lower Courts and Tribunals	22 901	21 822
Fines Recovery Unit	2 222	2 273
Independent Offices	21 620	21 108
Correctional Services	124 174	133 402
Custodial Services	93 098	96 685
Community Corrections	23 529	28 434
Juvenile Detention	7 547	8 283
Policy Coordination	18 489	17 081
Community Justice Policy	3 205	2 516
Legal Policy	2 644	2 470
Research and Statistics	1 973	1 796
Community Benefit Fund	2 476	2 214
Community Justice Grants	8 191	8 085
Licensing, Regulation and Alcohol Strategy	38 605	37 277
Licensing, Regulation and Alcohol Strategy	21 000	12 815
Licensing and Regulation Grants	13 211	16 851
Alcohol Reform Program	4 394	7 611
Youth Justice Unit	217	1 000
Youth Justice Unit	217	1 000
WorkSafe	7 971	8 281
Regulation of Work Health and Safety	7 971	8 281
Total Expenses	271 261	272 453
Appropriation		
Output	213 085	224 936
Capital	736	626
Commonwealth	7 746	4 251

2012-13 Staffing: 1344

Agency Profile

The Department of Justice coordinates all elements of the Territory's justice system, with the exception of policing, to provide the services, frameworks and infrastructure required to build a fairer and safer community. The agency also undertakes licensing and regulation within a range of industries.

Strategic Issues for 2012-13

Education

- Providing targeted employment opportunities for offenders upon release from the correctional system, through education and training programs, which will improve their quality of life when re-entering the community.
- Providing awareness training and policy advice to organisations and workplaces on issues that affect the rights of the vulnerable and disadvantaged.
- Targeting compliance frameworks and tools for industry, business and community organisations to facilitate regulatory compliance, supported through education and inspections.

Society

- Ensuring criminal matters are dealt with in a timely and efficient manner throughout the criminal justice process.
- Providing culturally appropriate programs, mediation and advocacy across the range of justice services to protect the rights of the vulnerable and disadvantaged.
- Delivering an appropriate framework to maximise benefit from youth justice initiatives.
- Setting workplace safety standards and ensuring that organisations are meeting their obligations in providing safe workplaces.
- Providing programs throughout the criminal justice process that target recidivism.
- Communicating departmental activities to community members, stakeholders and partners to maximise engagement, cooperation and support.

Health and Wellbeing

- Providing effective alcohol management and regulation for all Territorians with the intent of minimising incidents of harm, alcohol-related crime and anti-social behaviour associated with alcohol misuse.
- Ensuring community engagement and buy-in is obtained in relation to community safety throughout the Territory.
- Providing programs throughout the criminal justice continuum that address underlying substance addiction and reduce an offender's alcohol consumption and/or use of illicit drugs.
- Supporting skill development as part of the rehabilitation methodology.
- Developing and implementing reforms targeting imprisonment and re-offending with a focus on therapeutic rehabilitation.

Budget Highlights for 2012-13

Society

- \$1.96 million increase to manage rising prisoner numbers.
- \$6.1 million increase for New Era in Corrections initiatives.
- \$0.7 million increase for the operation of the Alice Springs Juvenile Detention Centre.
- \$0.15 million to manage residential building consumer complaints as part of the new Residential Building Consumer Package and \$0.1 million for communication and training to assist with the implementation of the package.
- \$0.3 million to continue operation of the Office of the Commissioner for Public Interest Disclosures.
- \$1.45 million for the Environment Protection Authority, transferred from the Department of Natural Resources, Environment, the Arts and Sport.
- \$0.9 million increase for the Northern Territory Legal Aid Commission to provide legal assistance services to disadvantaged Territorians.
- \$2.2 million in grants from the Community Benefit Fund for gambling amelioration and research programs.
- \$15.7 million in grants to the racing industry as part of industry funding agreements.
- \$0.9 million for the establishment and ongoing operation of the Youth Justice Unit.
- \$0.1 million for increased community-based diversion programs.
- \$0.93 million for the implementation of National Uniform Work Health and Safety Laws.

Health and Wellbeing

- \$3.3 million increase for the Enough is Enough Alcohol Reform program, including an additional \$2.1 million for the operation of the Substance Misuse and Referral for Treatment (SMART) Court and an additional \$1.1 million for the operation of the Alcohol and Other Drugs Tribunal.

	\$M
2012-13 New Capital Works	
Alice Springs Correctional Centre:	
– new and upgraded infrastructure to support an additional 50 beds	4.6
– construct a 20-bed Supported Accommodation and Program Centre	5.8
Darwin Youth Justice Court renovations	1.0
New Era in Corrections – additional beds to support alcohol and other drugs services	1.6

Outputs and Performance

Output Group: Solicitor for the Northern Territory

Outcome: To provide Government with quality legal advice and representation.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Solicitor for the Northern Territory	15 642	19 893	15 131
Solicitor for the Northern Territory	15 642	19 893	15 131

Key Variations

The variations in this output are due to the timing of negotiations of agency-based lawyer service agreements.

Solicitor for the Northern Territory

Provides civil litigation, commercial and native title legal services to Government and manages the outsourcing of selected legal services.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Legal services (solicitor hours):			
– internal lawyers	50 627	48 540	48 540
– agency-based lawyers ¹	37 088	48 060	48 060
Instructions outsourced	400	450	450
Client satisfaction	85%	85%	85%
<i>Victims of Crime Assistance Act</i> applications	500	525	525
Number of people on Victims Register	60	60	90

¹ Delivery of Government priorities including increased child protection services, the Strategic Indigenous Housing and Infrastructure Program, and Territory Growth Towns has resulted in an increased demand for legal services and an expansion of the agency-based lawyer program.

Output Group: Court Support and Independent Offices

Outcome: Effective judicial support services to enable delivery of justice to the community by the courts and tribunals of the Northern Territory, providing a safe, secure and equitable society in which a person's legal rights and property interests are protected.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Court Support and Independent Offices	60 521	61 912	60 281
Higher Courts	15 293	15 169	15 078
Lower Courts and Tribunals	22 248	22 901	21 822
Fines Recovery Unit	2 264	2 222	2 273
Independent Offices			
Consumer Affairs	1 904	1 935	2 151
Anti-Discrimination Commission	1 209	1 381	1 163
Children's Commissioner	1 312	1 433	1 412
Information Commissioner	424	484	478
Public Interest Disclosures	263	189	341
Registrar-General	2 170	2 081	2 249
Public Trustee	1 155	1 128	1 107
Health and Community Services Complaints Commission	1 055	1 167	1 151
Office of the Director of Public Prosecutions	9 770	10 368	9 609
Environment Protection Authority	1 454	1 454	1 447

Key Variations

- The Lower Courts and Tribunals output funding reduction in 2012-13 relates to the transfer of specific Alcohol and Other Drugs funding to the Alcohol Reform Program output and funding for an Illicit Drug Diversion program concluding in 2011-12.
- The increase in the Consumer Affairs output relates to additional funding approved for dispute resolution activities within the Residential Building Consumer Package, including communication and training funding to assist with the implementation of the package.
- The variations in the Anti-Discrimination Commission (ADC) output relate to one-off funding for the Community Visitor Program in 2011-12, which is yet to be negotiated for 2012-13.
- The increase in the Public Interest Disclosures output in 2012-13 includes additional funding approved for the ongoing operation of the unit.
- The variations in the Office of the Director of Public Prosecutions output are associated with the police summary prosecution service arrangements that are yet to be renegotiated for 2012-13.
- During 2011-12 the Environment Protection Authority output transferred to the Department of Justice from the Department of Natural Resources, Environment, the Arts and Sport.

Higher Courts

Processing and appropriate case-flow management for the higher courts, including the Supreme Court and courts of appeal.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Cases lodged:			
– criminal	450	500	500
– civil	525	500	500
Sitting days:			
– criminal	950	1 000	1 000
– civil	200	250	250
Client satisfaction ¹	85%	85%	85%
Finalisation of cases within 12 months:			
– criminal	85%	85%	85%
– civil	80%	85%	85%

1 Clients are court users including lawyers and the general public.

Lower Courts and Tribunals

Processing and appropriate case-flow management for the lower courts, tribunals or other statutory offices. Includes the Community Justice Centre (CJC), which provides free mediation services and public awareness functions to help people resolve their own disputes.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Lower Courts and Tribunals			
Cases lodged:			
– criminal – major centres ¹	11 000	10 000	10 000
– criminal – circuit courts ²	3 800	3 200	3 200
– civil	7 000	6 000	6 000
Sitting days	3 000	3 000	3 000
Circuit court days	390	390	390
Finalisation of cases within six months:			
– criminal	80%	80%	80%
– civil	80%	85%	85%
Finalisation of coronial cases within 12 months	50%	60%	60%
Client satisfaction ³	85%	85%	85%
Community Justice Centre			
CJC mediations	150	150	150
CJC presentations	30	30	30
CJC client satisfaction ⁴	85%	85%	85%

1 Major centres are Alice Springs, Katherine and Darwin.

2 Circuit courts are held at various remote towns and communities throughout the Territory.

3 Clients are court users including lawyers and the general public.

4 Clients include mediators, lawyers and the general public.

Fines Recovery Unit

Processing and collection of court fines and infringement penalties.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Fines and penalties paid in full ¹	54 000	52 000	52 000
Fine and penalty clearance rate ²	85%	85%	85%
Enforcements issued:			
– court fines	10 000	9 000	9 000
– infringement penalties	22 000	23 000	23 000
Enforcements fully paid within 12 months:			
– court fines	40%	35%	35%
– infringement penalties	70%	65%	65%
Client satisfaction ³	85%	85%	85%

1 Reduction is related to changes in 'time to pay' schedules allowing additional time for repayments in some cases.

2 Fines and penalties paid in full during the period compared to the number issued.

3 Clients include court registries, lawyers, infringement issuing agencies (including police) and fine defaulters.

Consumer Affairs

Provides a regulatory framework where the community is informed on consumer rights and responsibilities, and responsible business conduct is promoted.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Inquiries received	16 000	18 000	18 000
Consumer and business actions ¹	300	450	600
Compliance actions	200	130	200
Tenancy applications	800	800	800

1 Increase related to additional resourcing and staff in Alice Springs.

Anti-Discrimination Commission

Provides anti-discrimination education, training and public awareness to the private sector, Government and the general community. Accepts, investigates and conciliates complaints, and conducts public hearings in respect of anti-discrimination matters.

Provides complaint and advocacy services for people receiving treatment under the *Mental Health and Related Services Act*, through the Community Visitor Program (CVP).

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Public awareness/community-based events, development of educational resources and training (hours) ¹	100	300	300
Participant satisfaction with training	85%	85%	85%
Complaint handling:			
– complaints (includes complaints carried over)	300	300	300
– complaints accepted	100	100	120
– complaints outstanding (in progress)	200	200	200
– complaints finalised (includes rejected figure)	160	160	160
– percentage of accepted complaints settled	35%	35%	35%
– complaints closed within eight months of receipt	60%	60%	60%
Policy hours (advice from ADC and CVP)	60	60	120
CVP statutory compliance:			
– contact within one working day of request	100%	100%	100%
– panel and community visitor inspections completed	8	8	8

1 Revised measure: expanded to include development of educational resources and training hours.

Children's Commissioner

The Northern Territory's Office of the Children's Commissioner is responsible for investigating complaints regarding required services for vulnerable children, monitoring the administration of the *Care and Protection of Children Act 2007* as it relates to vulnerable children, dealing with submissions received by the Commissioner regarding the recommendations arising from the Board of Inquiry into the Child Protection System of the Northern Territory and monitoring the Territory's response to the Little Children are Sacred Report.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Approaches received ¹	75	90	90
Number of referrals ^{1,2}	8	14	14
Complaints investigated ¹	50	60	65
Public awareness and education programs ¹	12	59	28

1 Increased education programs in 2011-12 to inform the community of legislative reforms and expanded responsibilities are expected to result in an increase in the number of approaches, complaints and referrals.

2 Complaints referred to another body for investigation.

Information Commissioner

Promotes knowledge about freedom of information (FOI) and privacy rights within Government and the community. Investigates and attempts to resolve complaints about FOI and privacy matters and considers related applications.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Complaints (includes complaints carried over):			
– FOI	25	25	20
– privacy	10	10	6
Complaints finalised:			
– FOI	12	12	15
– privacy	4	4	4
Awareness and training:			
– presentations	20	20	20
– participants	250	250	250
Training participant satisfaction	80%	80%	80%
FOI and privacy hours (advices and audits)	650	650	650

Public Interest Disclosures

Investigates public interest disclosures and ensures that any improper conduct is dealt with appropriately. Protects persons who make public interest disclosures from acts of reprisal. Promotes awareness about the legislation.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Public interest disclosures ¹	60	60	60
Awareness and training:			
– presentations	10	10	10
– participants	300	400	400
Participant satisfaction	90%	90%	90%
Disclosures resolved or investigation reports presented to responsible authority within six months ^{2,3}	30%	70%	70%

1 Includes all disclosures whether or not ultimately assessed as falling within the Act, including matters carried over from the previous year.

2 Disclosures resolved include matters completed with or without full investigation or referred to the appropriate investigating body. Section 31 of the *Public Disclosure Act* provides that the Commissioner must report investigation findings to the responsible authority and may make recommendations for action.

3 Additional resources and established procedures are expected to result in improved timeliness.

Registrar-General

Register's dealings with land and other property, powers of attorney, births, deaths, marriages and changes of name and sex.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Records maintained ¹	1.2M	1.2M	1.22M
Registrations ²	30 000	33 000	32 000
Searches	0.7M	0.85M	0.8M
Client satisfaction	95%	95%	95%
Life event certificates issued within 24 hours ³	95%	95%	95%
Life events registered within 72 hours ³	95%	95%	95%
Land dealings and instruments registered within 48 hours	97%	97%	97%

1 Records maintained in the Land Titles, General Registry, Births, Deaths, Marriages, Changes of Name, Adoptions and Ministers of Religion registers.

2 Increase is due to a one-off period of free searches and change of name services in Births, Deaths and Marriages relating to alcohol reforms.

3 Life events are birth, death, marriage, change of name and change of sex.

Public Trustee

Provides will registry, will making, trustee and estate administration services. Manages restrained and forfeited property under the *Criminal Property Forfeiture Act*.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Deceased estates active ¹	160	140	140
Deceased estates finalised	160	160	140
Finalise deceased estates:			
– within 12 months	65%	65%	65%
– within 24 months	80%	85%	85%
Trusts active	660	660	660
Trusts finalised	90	100	100
Wills prepared	300	250	250
Client satisfaction	90%	90%	90%

1 Reduction in 2011-12 due to Public Trustee clearing a backlog of older estates.

Health and Community Services Complaints Commission

Resolves complaints against providers of health and community services in the Territory and recommends improvements in the standard and quality of service delivery.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Inquiries and complaints received	600	550	550
Inquiries and complaints closed	540	500	500
Complaints resolved within 180 days of receipt	> 70%	> 70%	> 80%

Office of the Director of Public Prosecutions

Provides an independent public prosecution service for the Northern Territory and provides witness and victim support services throughout the criminal justice process through the Witness Assistance Service.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
New matters ¹	1 400	1 400	1 400
Finalisations:			
– Supreme Court pleas	220	220	220
– Supreme Court trials	50	50	50
– Supreme Court withdrawn	50	50	50
– not committed to Supreme Court	20	20	20
– CSJ ² hearings/pleas	815	815	815
– CSJ ² withdrawn	245	245	245
– appeals at all levels	75	75	75
Findings of guilt (including guilty pleas):			
– in Supreme Court	90%	90%	90%
– in CSJ ²	90%	90%	90%
Convictions after trial hearing	80%	80%	80%
Filing of indictments within 28 days of committal	65%	65%	65%
Supreme Court matters withdrawn less than 28 days before a trial was to commence	65%	65%	65%
Witness Assistance Service clients	1 300	1 300	1 300
Duty prosecutor days	1 000	1 000	1 000

1 Includes all criminal files referred to the Director of Public Prosecutions by police.

2 Court of Summary Jurisdiction (CSJ).

Environment Protection Authority

The Environment Protection Authority is an independent statutory body. It provides public advice to Government on governance frameworks for best practice environmental protection and sustainability, and evaluation of environmental management and compliance practices within the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Strategic advice			
– final advice provided to Government	2	2	2
– formal public stakeholder events held	8	8	8
– discussion papers and reports released	2	4	2
Reviews and assessments			
– incoming referrals from public and Government	4	4	4
– projects and reviews commenced	3	5	3
Monitoring and reports			
– cumulative impact reports released	1	1	1

Output Group: Correctional Services

Outcome: To provide a safe, secure and humane correctional system.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Correctional Services	124 756	124 174	133 402
Custodial Services	91 862	93 098	96 685
Community Corrections	25 222	23 529	28 434
Juvenile Detention	7 672	7 547	8 283

Key Variations

- The increase in the Custodial Services output relates to additional funding to manage interim pressures of increasing prisoner numbers.
- The Community Corrections output increase in 2012-13 relates to additional New Era in Corrections funding.
- The 2012-13 increase in the Juvenile Detention output relates to additional funding of \$0.7 million approved for the operation of the Alice Springs Juvenile Detention Centre.

Custodial Services

Provides a safe and secure custodial service including rehabilitation, reintegration and care of adult prisoners.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Daily average number of prisoners	1 280	1 310	1 450
Expected peak beds required ¹	1 300	1 360	1 510
Participation in education ²	40%	40%	40%
Participation in employment programs ³	75%	75%	75%
Serious prisoner on prisoner assaults	< 10	< 10	< 10

1 Prisoner numbers fluctuate in response to numerous variables that may include police activity, court activity, length of sentences imposed and sentencing options available.

2 The number of prisoners participating in accredited education and training courses as a percentage of those eligible to participate.

3 The number of prisoners employed as a percentage of those eligible to work.

Community Corrections

Provides assessment, monitoring and supervision services to community-based adult and juvenile clients in line with orders issued by the courts and the Parole Board.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Daily average number of offenders under supervision:			
– adult ¹	1 400	1 200	1 400
– juvenile	120	120	120
Order commencements:			
– adult	1 200	1 200	1 200
– juvenile	90	90	90
Proportion of orders completed successfully ²	70%	70%	70%
Community work hours completed	15 000	15 000	15 000

1 Estimate reduced due to delays in the introduction of the Justice (Corrections) and Other Legislation Amendment Bill 2011 until February 2012.

2 Orders completed during the year that were not breached.

Juvenile Detention

Provides a safe and secure juvenile detention service including rehabilitation, reintegration and care of juvenile detainees.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Daily average number of juvenile detainees ¹	70	40	50
Expected peak beds required ^{1,2}	80	50	60
Proportion of case management plans that include post-release options	100%	100%	100%

1 Decreases in 2011-12 estimate due to a peak in juvenile detainee numbers in March 2011, which have since returned to more normal growth projections.

2 The maximum number of beds required to accommodate fluctuations in juvenile detainees above the daily average.

Output Group: Policy Coordination

Outcome: To enhance coordination and integration of agency and whole of government activities and services, ensuring quality policy development and effective service delivery.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Policy Coordination	17 486	18 489	17 081
Community Justice Policy	3 481	3 205	2 516
Legal Policy	2 544	2 644	2 470
Research and Statistics	1 651	1 973	1 796
Community Benefit Fund	2 214	2 476	2 214
Community Justice Grants	7 596	8 191	8 085

Key Variations

The decrease in the Policy Coordination output group in 2012-13 relates to Commonwealth funding carried forward into 2011-12 but not ongoing. The increase in the Community Justice Grants output is due to additional ongoing funding from 2011-12 to support the Northern Territory Legal Aid Commission.

Community Justice Policy

Provides strategic policy and program analysis and advice on community justice issues.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Community visits	120	100	120
Minister's satisfaction with: ^{1,2}			
– strategic policy and program advice	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

1 Attorney General; Minister for Corrections; Minister for Alcohol Policy.

2 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Legal Policy

Develops, reviews and implements legislative change, and advises the Attorney General and the Government on law and justice measures.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Bills introduced into Parliament	20	17	20
Cabinet comments completed within five working days	90%	90%	90%
Minister's satisfaction with: ^{1,2}			
– strategic policy and program advice	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

1 Attorney General; Minister for Corrections; Minister for Alcohol Policy.

2 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Research and Statistics

Provides research and analytical services to further the development and evaluation of Government's legislative and community safety agendas and raise awareness of crime and justice statistical trends.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Request for analytical services:			
– scheduled requests ^{1,2}	180	89	124
– ad hoc requests	120	120	140
Compliance with mandated standards ³	95%	95%	95%

1 Includes ministerials, analytical commentaries and comprehensive statistical reports, evaluation of proposed legislative changes or program initiatives and research projects.

2 Reduction in 2011-12 estimate is due to a twice-weekly report to Centrelink now being compiled by NT Correctional Services, partly offset by the implementation of Alcohol Reforms, which will result in a projected increase in 2012-13.

3 Mandated standards relate to timeframes set by Government and departmental processes and external reporting agencies.

Community Benefit Fund

Administers funding support for gambling-related research and amelioration programs for problem gambling, as well as small grants for general community development and improvement projects.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Grants administered:			
– gambling amelioration grants ¹	7	2	2
– gambling research grants	1	2	1
– community organisation grants ²	300	200	200

1 Gambling Amelioration Grants – Community Benefit Committee recommendations to consolidate funding into two grants were accepted.

2 Community organisation grants – decrease in revenue has resulted in less funding being available, resulting in fewer grants.

Community Justice Grants

Manages and monitors payments to non-government sector organisations, including grants to the Northern Territory Legal Aid Commission and funding for the Public Safety Model.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Grants administered	11	11	11
Grant payments approved within five working days of receiving a satisfactory progress report	100%	100%	100%

Output Group: Licensing, Regulation and Alcohol Strategy

Outcome: To promote community wellbeing and safety through effective and efficient regulatory operations, education and strategic policy leadership and coordination of the Alcohol Reform Program across the Northern Territory Government.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Licensing, Regulation and Alcohol Strategy	34 269	38 605	37 277
Licensing, Regulation and Alcohol Strategy	14 805	21 000	12 815
Licensing and Regulation Grants	13 783	13 211	16 851
Alcohol Reform Program	5 681	4 394	7 611

Key Variations

- The increase in the Licensing, Regulation and Alcohol Strategy output group in 2011-12 relates to specific Commonwealth funding carried forward into 2011-12 but not ongoing.
- The movements in the Licensing and Regulation Grants output relate to the timing of payments.
- The increase in the Alcohol Reform Program output in 2012-13 relates to additional funding for the Enough is Enough Alcohol Reform program.

Licensing, Regulation and Alcohol Strategy

Administers and enforces the Northern Territory's regulatory regimes for gaming, wagering, liquor, kava, tobacco, private security, business affairs, associations' administration, licensing under the *Consumer Affairs and Fair Trading Act*, agents' licensing and escort agencies.

Provides support for the following independent statutory authorities:

- Northern Territory Licensing Commission;
- Northern Territory Racing Commission;
- Real Estate Agents Licensing Board; and
- Agents Licensing Fidelity Guarantee Fund.

Develops and implements strategies for reducing alcohol supply, consumption and resultant harm.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Licences and permits administered	19 000	21 000	21 000
Business names and associations administered ¹	19 700	24 000	2 000
Operational visits undertaken ²	2 000	2 000	2 000
Public education and community consultation ³	300	600	600
Alcohol management plans under development ⁴	30	21	28
Alcohol management plans managed ⁵	26	26	32

1 Reduction in 2012-13 is due to the anticipated transfer of the business names registration function to the Commonwealth from May 2012.

2 Includes routine inspections, audits and community visits.

3 Increase due to additional visits related to the development of alcohol management plans.

4 Includes plans under development (including those under transition to community management).

5 Includes plans in place, signed off and managed by community.

Licensing and Regulation Grants

Provides policy advice and administration of racing industry funding.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Support provided to Thoroughbred Racing Northern Territory, Darwin Greyhound Association, Harts Range Race Club and ABC Amateur Race Club	\$12.6M	\$12.6M	\$15.7M
Number of race meetings held across the Northern Territory	127	127	127

Alcohol Reform Program

The Alcohol Reform Program targets problem drinkers who cause alcohol-related crime and anti-social behaviour in our community. The reforms introduce and enforce Territory-wide problem drinker bans and mandatory treatment through the establishment of a Banned Drinker Register and ID scanner system, an Alcohol and Other Drugs Tribunal for non-criminal matters and a SMART Court for criminal-related matters.

Key Deliverables ¹	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Number of alcohol bans issued ²	2 300	12 000	12 000
Treatment orders completed ³	150	150	150
Number of attempts to purchase alcohol denied ⁴	5 000	15 000	15 000
Number of applications received by the Alcohol and Other Drugs Tribunal ⁵	600	600	600
Number of referrals received by the SMART Court	375	375	375

1 Measures relate to new legislation introduced in 2011, with the Alcohol Reform Program commencing on 1 July 2011. Estimates have been revised based on the first six months of data.

2 Includes alcohol bans issued through police Banning and Alcohol Treatment (BAT) Notices and orders made by the Alcohol and Other Drugs Tribunal and the court system. Increase in 2011-12 relates to higher than expected police issued BAT Notices.

3 Orders made by the Alcohol and Other Drugs Tribunal and SMART Court.

4 Includes denials from the Banned Drinkers Register and from attempts to purchase alcohol in excess of permit conditions or without a valid permit for the region. Increase in 2011-12 is due to significant improvements in the effectiveness of the Banned Drinkers Register over previous systems, as well as the fact that no denial system had previously existed in Darwin and Palmerston.

5 Applications relate to people on BAT Notices, review of BAT Notices and referral of people with substance misuse problems, who place themselves and/or others at risk.

Output Group: Youth Justice Unit

Outcome: Provides youth justice policy advice to Government, and programs and services to young people in, or at risk of entering, the youth justice system.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Youth Justice Unit		217	1 000
Youth Justice Unit		217	1 000

Key Variations

The Youth Justice Unit was established in 2011-12 to administer and coordinate services and responses to young people in, or at risk of entering, the youth justice system. Additional funding has been provided for the operation of the unit, ongoing implementation of the Review of Northern Territory Youth Justice System Report recommendations and increased community-based diversion programs in Katherine and Tennant Creek.

Youth Justice Unit

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Services delivered within agreed timeframes		95%	95%
Proportion of review recommendations implemented		30%	70%
Recommendations commenced under the Review of Northern Territory Youth Justice System Report		8	9

Output Group: WorkSafe

Outcome: To provide Territory-wide regulation of work health and safety, dangerous goods, electrical safety and rehabilitation and workers compensation.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
WorkSafe	8 090	7 971	8 281
Regulation of Work Health and Safety	8 090	7 971	8 281

Key Variations

The increase in the Worksafe output group in 2012-13 relates to funding provided for the implementation of National Uniform Work Health and Safety Laws.

Regulation of Work Health and Safety

Provide advice on safe work practices, enforce compliance with work health and safety standards, improve workers compensation outcomes and administer permission systems.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Completed workplace visits ¹	2 500	4 000	5 000
Employer satisfaction with outcome of workplace visits	75%	75%	75%
Workers compensation mediations completed	220	220	220
Information session/education campaigns conducted	50	75	50
Attendee satisfaction with information sessions	75%	75%	75%
Licences issued	8 000	8 000	8 000
Licences issued within 20 days ²	90%	90%	90%
Worker satisfaction	75%	75%	75%
Response to general inquiries within five days	90%	90%	90%

1 Inspectorate activity is expected to return to normal capacity in 2012-13, after a decline in activity in 2011-12 due to the training and education demands associated with the introduction of the *Work Health and Safety (National Uniform Legislation) Act* in January 2012.

2 Excludes licences of a complex nature requiring a site visit.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue	2 214	2 214
Grants and subsidies revenue		
Current	627	269
Capital		
Appropriation		
Output	213 085	224 936
Commonwealth	7 746	4 251
Sales of goods and services	8 422	8 422
Interest revenue		
Goods and services received free of charge	11 719	11 719
Gain(+)/loss(-) on disposal of assets		
Other revenue	10 327	5 903
TOTAL INCOME	254 140	257 714
EXPENSES		
Employee expenses	139 995	142 789
Administrative expenses		
Purchases of goods and services	71 221	68 061
Repairs and maintenance	4 204	4 204
Depreciation and amortisation	14 362	14 362
Services free of charge	11 719	11 719
Other administrative expenses		
Grants and subsidies expenses		
Current	29 395	30 943
Capital	365	375
Community service obligations		
Interest expenses		
TOTAL EXPENSES	271 261	272 453
NET SURPLUS(+)/DEFICIT(-)	- 17 121	- 14 739

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	1 036	1 036
Interest revenue		
Royalties and rents		
Other revenue	10 116	10 116
TOTAL INCOME	11 152	11 152

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	17 323	16 946
Receivables	1 731	1 731
Prepayments	355	355
Inventories	317	317
Advances and investments		
Property, plant and equipment	374 575	360 839
Other assets		
TOTAL ASSETS	394 301	380 188
LIABILITIES		
Deposits held	15 010	15 010
Creditors and accruals	10 681	10 681
Borrowings and advances		
Provisions	20 540	20 540
Other liabilities		
TOTAL LIABILITIES	46 231	46 231
NET ASSETS	348 070	333 957
EQUITY		
Capital		
Opening balance	197 615	206 028
Equity injections/withdrawals	8 413	626
Reserves	235 656	235 656
Accumulated funds		
Opening balance	- 76 493	- 93 614
Current year surplus(+)/deficit(-)	- 17 121	- 14 739
Accounting policy changes and corrections		
TOTAL EQUITY	348 070	333 957

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	2 214	2 214
Grants and subsidies received		
Current	627	269
Capital		
Appropriation		
Output	213 085	224 936
Commonwealth	7 746	4 251
Other agency receipts from sales of goods and services	18 749	14 325
Interest received		
Total operating receipts	242 421	245 995
Operating payments		
Payments to employees	139 928	142 789
Payments for goods and services	75 425	72 265
Grants and subsidies paid		
Current	29 395	30 943
Capital	365	375
Community service obligations		
Interest paid		
Total operating payments	245 113	246 372
NET CASH FROM OPERATING ACTIVITIES	- 2 692	- 377
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 057	626
Advances and investing payments		
Total investing payments	1 057	626
NET CASH FROM INVESTING ACTIVITIES	- 1 057	- 626
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	736	626
Commonwealth		
Equity injections		
Total financing receipts	736	626
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	67	
Total financing payments	67	
NET CASH FROM FINANCING ACTIVITIES	669	626
Net increase(+)/decrease(-) in cash held	- 3 080	- 377
Cash at beginning of financial year	20 403	17 323
CASH AT END OF FINANCIAL YEAR	17 323	16 946

Aboriginal Areas Protection Authority

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Protection of Sacred Sites	5 109	4 892
Protection of Sacred Sites	5 109	4 892
Total Expenses	5 109	4 892
Appropriation		
Output	3 116	3 115
Capital	38	38
Commonwealth		

2012-13 Staffing: 34

Agency Profile

The Aboriginal Areas Protection Authority's purpose and objectives, contained in the *Northern Territory Aboriginal Sacred Sites Act*, are to protect sacred sites and the traditional interests in sacred sites of Indigenous custodians.

The Authority documents and holds a secure record of the traditional information on which legal recognition of these interests depends, and provides authoritative advice so that these interests are incorporated in decisions about land use.

Strategic Issues for 2012-13

Society

- Protecting Aboriginal sacred sites in the Territory in accordance with Aboriginal tradition and in the context of development.
- Identifying and protecting sites at risk due to increased development activity.
- Compiling high quality anthropological and other research to support certainty in the identification and protection of Aboriginal sacred sites and development.
- Highlighting the legislative responsibilities of the *Aboriginal Sacred Sites Act* and increased awareness of sacred sites protection.

Budget Highlights for 2012-13

Society

- \$62 000 to support the protection of sacred sites.
- Commencement of phase two of the coordinated approach to issuing Authority Certificates for remote Aboriginal communities.

Outputs and Performance

Output Group: Protection of Sacred Sites

Outcome: Enhanced relations between Indigenous custodians and the wider Territory community by increasing the level of certainty when identifying the constraints, if any, on land use proposals arising from the existence of sacred sites.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Protection of Sacred Sites	5 109	5 109	4 892
Protection of Sacred Sites	5 109	5 109	4 892

Key Variations

In 2011-12 the Authority completed a number of long-term complicated applications. In 2012-13 and beyond, it is expected that the number of applications will stabilise in line with longer term trends.

Protection of Sacred Sites

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Authority Certificates issued	270	250	270
Average time between receiving Authority Certificate applications and completing service	100 days	125 days	100 days
Register Inspections completed	500	500	500
Average time between receiving Register Inspection requests and completing service	8 days	8 days	8 days
Statutory appeals	< 1%	< 1%	< 1%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 116	3 115
Commonwealth		
Sales of goods and services	1 298	1 082
Interest revenue		
Goods and services received free of charge	652	652
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	5 066	4 849
EXPENSES		
Employee expenses	2 734	2 535
Administrative expenses		
Purchases of goods and services	1 675	1 657
Repairs and maintenance	5	5
Depreciation and amortisation	43	43
Services free of charge	652	652
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	5 109	4 892
NET SURPLUS(+)/DEFICIT(-)	- 43	- 43

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	26	26
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	26	26

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	263	263
Receivables	240	240
Prepayments	8	8
Inventories		
Advances and investments		
Property, plant and equipment	1 456	1 451
Other assets		
TOTAL ASSETS	1 967	1 962
LIABILITIES		
Deposits held		
Creditors and accruals	101	101
Borrowings and advances		
Provisions	282	282
Other liabilities		
TOTAL LIABILITIES	383	383
NET ASSETS	1 584	1 579
EQUITY		
Capital		
Opening balance	269	1 613
Equity injections/withdrawals	1 344	38
Reserves		
Accumulated funds		
Opening balance	14	- 29
Current year surplus(+)/deficit(-)	- 43	- 43
Accounting policy changes and corrections		
TOTAL EQUITY	1 584	1 579

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 116	3 115
Commonwealth		
Other agency receipts from sales of goods and services	1 298	1 082
Interest received		
Total operating receipts	4 414	4 197
Operating payments		
Payments to employees	2 734	2 535
Payments for goods and services	1 680	1 662
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	4 414	4 197
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	38	38
Advances and investing payments		
Total investing payments	38	38
NET CASH FROM INVESTING ACTIVITIES	- 38	- 38
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	38	38
Commonwealth		
Equity injections		
Total financing receipts	38	38
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	38	38
Net increase(+)/decrease(-) in cash held		
Cash at beginning of financial year	263	263
CASH AT END OF FINANCIAL YEAR	263	263

Tourism NT

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Tourism	42 795	41 462
Marketing	31 750	30 888
Destination Development	11 045	10 574
Total Expenses	42 795	41 462
Appropriation		
Output	39 208	39 184
Capital		
Commonwealth		

2012-13 Staffing: 94

Agency Profile

Tourism NT is a statutory authority established under the *Tourism NT Act*. It is responsible for encouraging and fostering the development of tourism in the Northern Territory, assisting in the achievement of efficient tourism service delivery and encouraging tourism investment in the Territory.

Strategic Issues for 2012-13

Economic Sustainability

- Refining investment mix and in-market activities to target the best prospects for travel to the Territory in response to economic factors, particularly the high Australian dollar, and Tourism Australia's marketing refocus on Eastern Hemisphere markets.
- Working with airlines in a highly competitive and dynamic operating environment to build sustainable services to the Territory through cooperative marketing campaigns and engaging with Asian markets that have strong air linkages to Darwin.
- Assisting local tourism operators to address constraints on tourism growth such as access to a skilled labour force, investment attraction and product development in accordance with the Territory's Five Year Tourism Strategic Plan and the national Tourism 2020 strategy.
- Working with professional conference organisers and other partners to broaden the Territory's tourism appeal through additional focus on business events, incentive travel, education and youth markets.

Knowledge, Creativity and Innovation

- Refining marketing activities to encompass the increasing number and diversity of consumer touch points including social media platforms and other digital channels.

Budget Highlights for 2012-13

Economic Sustainability

- \$21 million for marketing and promotion of the Territory as a tourism destination.
- \$3.4 million to improve aviation access to the Territory including business case development, marketing support, cooperative marketing and other conversion programs with airline partners.

- \$1.7 million to attract business events to the Territory including conferences, exhibitions, corporate meetings and incentive travel.
- \$1.5 million towards China market activation including in-market campaigns, improved China-specific digital assets, working with the local tourism industry to improve China readiness and increased alignment with Tourism Australia’s activities in China.
- \$0.74 million for attracting major tourism infrastructure investment into the Territory including accommodation in national parks through the Territory Government’s ‘Signature Lodges’ initiative.
- \$0.65 million to facilitate ongoing development of Indigenous tourism experiences, increased capacity of Indigenous tourism businesses and Indigenous employment in mainstream tourism businesses.
- \$0.45 million for in-market operations in South East Asia, leveraging from the Territory’s expanding aviation links within the region.
- \$0.22 million for cruise market development including delivering a new cruise strategy and marketing and promotion of the Northern Territory as a cruise and pre- and post-touring destination.
- \$0.2 million (over two years: 2011-12 and 2012-13) to deliver a new strategic plan for the Territory tourism industry.

Knowledge, Creativity and Innovation

- \$0.69 million towards redevelopment of Tourism NT’s consumer website.
- \$0.68 million for content management system maintenance, social media management and community engagement on social media platforms.

Outputs and Performance

Output Group: Tourism

Outcome: Increased tourism contribution to the Territory economy and support for regional development.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Tourism	41 375	42 795	41 462
Marketing	30 138	31 750	30 888
Destination Development	11 237	11 045	10 574

Key Variations

The decrease in 2012-13 is mainly due to a reduction in Commonwealth project funding and funding for aviation projects that was carried forward into 2011-12.

Marketing

Positioning the Territory and its tourism products in key target markets, stimulating interest in, and desire to purchase, travel through consumer campaigns and partnerships with travel and trade distribution partners.

Key Deliverables¹	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Visitor expenditure ^{2,3}			
– domestic	\$826M	\$826M	\$838M
– international	\$364M	\$364M	\$371M
Number of visitors ^{2,3}			
– domestic	895 000	895 000	904 000
– international	284 000	284 000	290 000
Proportion of holiday visitors travelling to more than one region ²			
– interstate	50%	50%	50%
– international	55%	55%	55%
Accredited tourism operators with TXA capability ⁴	135	135	150
Annual unique visitors to consumer websites ⁵			
– domestic (travelInt.com)	629 000	629 000	690 000
– international (australiasoutback.com)	373 000	373 000	400 000

1 New measures introduced in 2012-13. Performance against previous measures will be reflected in Tourism NT's 2011-12 Annual Report.

2 Source: Tourism Research Australia, National Visitor Survey and International Visitor Survey.

3 Estimates of visitors and expenditure for 2011-12 have been adapted from the NT Tourism Outlook 2010-11 to 2013-14 (May 2011), detailing forecasts by the NT Tourism Forecasting Panel.

4 TXA (Tourism Exchange Australia) provides connectivity between the Australian Tourism Data Warehouse (ATDW), which collects content from suppliers, and V3, which provides the systems allowing consumers to immediately book tourism products. This measure indicates the number of e-enabled NT tourism businesses participating in the national tourism online booking exchange.

5 Source: Google Analytics.

Destination Development

Facilitate the development of tourism infrastructure and products relevant to consumer demand through market research and liaison with, and provision of advice to, industry, private sector entities and government partners.

Key Deliverables¹	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Accommodation rooms available ²	7 370	7 370	7 570
Market-ready Indigenous cultural experiences operating in the Territory	105	105	120
Inbound weekly aviation seat capacity ³	36 400	36 400	36 700
Market-ready experiences actively operating in the Eastern Hemisphere	13	13	20
Successful business tourism event bids ⁴	60	60	72

1 New measures introduced in 2012-13. Performance against previous measures will be reflected in Tourism NT's 2011-12 Annual Report.

2 Source: Australian Bureau of Statistics, Survey of Tourist Accommodation Cat. No.8635.0. This measure indicates the supply of rooms in the Territory in hotels, motels, guest houses and serviced apartments with 15 or more rooms.

3 Source: Sabre ADI. Weekly capacity figures relate to the first week of the month, for example, the 2011-12 estimate relates to June 2012. Figures include domestic and international services.

4 Business tourism is travel undertaken for the purpose of attending or participating in a convention, meeting, exhibition or incentive.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	528	25
Capital		
Appropriation		
Output	39 208	39 184
Commonwealth		
Sales of goods and services	876	694
Interest revenue		
Goods and services received free of charge	1 519	1 519
Gain(+)/loss(-) on disposal of assets		
Other revenue	38	38
TOTAL INCOME	42 169	41 460
EXPENSES		
Employee expenses	9 767	9 668
Administrative expenses		
Purchases of goods and services	25 984	25 500
Repairs and maintenance	32	18
Depreciation and amortisation	10	2
Services free of charge	1 519	1 519
Other administrative expenses		
Grants and subsidies expenses		
Current	4 467	3 714
Capital		
Community service obligations	1 016	1 041
Interest expenses		
TOTAL EXPENSES	42 795	41 462
NET SURPLUS(+)/DEFICIT(-)	- 626	- 2

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 970	1 970
Receivables	653	653
Prepayments	17	17
Inventories		
Advances and investments	3 369	3 369
Property, plant and equipment	67	65
Other assets		
TOTAL ASSETS	6 076	6 074
LIABILITIES		
Deposits held		
Creditors and accruals	2 228	2 228
Borrowings and advances		
Provisions	1 440	1 440
Other liabilities		
TOTAL LIABILITIES	3 668	3 668
NET ASSETS	2 408	2 406
EQUITY		
Capital		
Opening balance	3 268	3 283
Equity injections/withdrawals	15	
Reserves		
Accumulated funds		
Opening balance	- 249	- 875
Current year surplus(+)/deficit(-)	- 626	- 2
Accounting policy changes and corrections		
TOTAL EQUITY	2 408	2 406

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	528	25
Capital		
Appropriation		
Output	39 208	39 184
Commonwealth		
Other agency receipts from sales of goods and services	914	732
Interest received		
Total operating receipts	40 650	39 941
Operating payments		
Payments to employees	9 767	9 668
Payments for goods and services	26 001	25 518
Grants and subsidies paid		
Current	4 467	3 714
Capital		
Community service obligations	1 016	1 041
Interest paid		
Total operating payments	41 251	39 941
NET CASH FROM OPERATING ACTIVITIES	- 601	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	- 601	
Cash at beginning of financial year	2 571	1 970
CASH AT END OF FINANCIAL YEAR	1 970	1 970

Territory Discoveries

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	5 377	5 326
Holiday Sales	5 377	5 326
Expenses	5 411	5 458
Holiday Sales	5 411	5 458
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	- 34	- 132
2012-13 Staffing: 35		

Business Division Profile

Territory Discoveries contributes to the Territory's economic growth by developing tourism products for sale to consumers in the domestic and selected international marketplaces. The core performance objective of Territory Discoveries is to increase the distribution and sale of the Territory's tourism product, particularly that of small to medium-sized businesses.

Strategic Issues for 2012-13

Economic Sustainability

- Adjusting marketing initiatives in response to the effect of current economic conditions on consumers' travel purchases.
- Responding to changes in the way that consumers are engaging with the travel distribution network including increased consumer-direct purchasing and new market entrants such as online travel agents and online tourism aggregators.

Knowledge, Creativity and Innovation

- Engaging in social media networks and other digital distribution channels in response to the rapid uptake of technology by consumers in planning and booking travel.

Budget Highlights for 2012-13

Economic Sustainability

- \$0.9 million for the development of small to medium-sized tourism businesses including sustainable Indigenous tourism experiences.

Knowledge, Creativity and Innovation

- \$2 million to facilitate the way Territory tourism experiences can be easily purchased by consumers, including digital marketing and online booking capabilities.

Performance

Challenging operating conditions for the Australian tourism industry, particularly the strong Australian dollar, are expected to continue to impact the Territory Discoveries business over the coming year. Territory Discoveries will continue to seek operating efficiencies to offset declining revenue.

Business Line: Holiday Sales

Outcome: Territory tourism businesses, especially small to medium enterprises, have access to the tourism distribution channel.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
NT tourism operators contracted	160	160	160
Average value of holiday bookings generated ¹	\$1 750	\$1 750	\$1 800
Gross travelled revenue ²	\$10M	\$10M	\$10M
Call abandonment rate ³	<3%	<3%	<3%

1 Excludes any air travel component of booking.

2 Gross travelled revenue estimate reflects total travelled holiday packages sold by Territory Discoveries.

3 Call abandonment rates are based on total calls not answered within the set service level standards. The target (3 per cent) reflects national call centre industry standards.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	1 403	1 403
Capital		
Community service obligations	1 016	1 041
Sales of goods and services	2 688	2 692
Interest revenue	200	150
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue	70	40
TOTAL INCOME	5 377	5 326
EXPENSES		
Employee expenses	2 400	2 472
Administrative expenses		
Purchases of goods and services	3 011	2 986
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	5 411	5 458
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	- 34	- 132
Income tax expense		
NET SURPLUS(+)/DEFICIT(-)	- 34	- 132

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	6 724	6 592
Receivables	59	59
Prepayments	39	39
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	6 822	6 690
LIABILITIES		
Deposits held	3 142	3 142
Creditors and accruals	254	254
Borrowings and advances		
Provisions	192	192
Other liabilities		
TOTAL LIABILITIES	3 588	3 588
NET ASSETS	3 234	3 102
EQUITY		
Capital		
Opening balance	5 676	5 676
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 2 408	- 2 442
Current year surplus(+)/deficit(-)	- 34	- 132
Dividends paid/payable		
Accounting policy changes and corrections		
TOTAL EQUITY	3 234	3 102

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	1 403	1 403
Capital		
Community service obligations	1 016	1 041
Receipts from sales of goods and services	2 758	2 732
Interest received	200	150
Total operating receipts	5 377	5 326
Operating payments		
Payments to employees	2 400	2 472
Payments for goods and services	3 011	2 986
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid		
Total operating payments	5 411	5 458
NET CASH FROM OPERATING ACTIVITIES	- 34	- 132
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase(+)/decrease(-) in cash held	- 34	- 132
Cash at beginning of financial year	6 758	6 724
CASH AT END OF FINANCIAL YEAR	6 724	6 592

Department of Natural Resources, Environment, the Arts and Sport

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Protected Areas and Conservation	58 281	58 611
Parks Joint Management Programs	3 892	5 363
Parks Visitor Management Programs	23 269	21 689
Conservation Management Programs	31 120	31 559
Natural Resources	47 616	37 264
Land Management	32 431	25 139
Water Management	15 185	12 125
Environment and Heritage	10 814	10 085
Environment and Sustainability	7 638	6 871
Heritage Conservation	3 176	3 214
Arts and Culture	48 253	45 154
Scientific and Cultural Collections	37 474	34 810
Arts and Screen Sector	10 779	10 344
Sport and Recreation	27 443	31 365
Sports Development	10 325	10 772
Northern Territory Institute of Sport	3 584	3 566
Facilities	10 600	11 298
Events and Engagement	2 934	5 729
Total Expenses	192 407	182 479
Appropriation		
Output	144 775	146 644
Capital	770	815
Commonwealth	4 645	4 136

2012-13 Staffing: 793

Agency Profile

The Department of Natural Resources, Environment, the Arts and Sport's primary responsibility is to involve the community in the Territory's nature, culture and sporting activities. It also manages the Territory's conservation and biodiversity activities with the aim of protecting the Territory's natural and cultural assets.

Strategic Issues for 2012-13

Environment

- Expanding Protected Areas management including through Territory Eco-link, involving Indigenous people, business, landholders and other communities in conservation management.
- Developing and delivering a biodiversity conservation strategy that involves the community, research, evidence-based policy and legislation.
- Developing policies to support sustainable wildlife use.

- Progressing the strategic approach to natural resource management through legislative reform of native vegetation and pastoral land management law, implementing weed management plans, managing increased bushfire risk, developing a whole of government water resources strategy and executing major national water reform under the National Water Initiative.
- Developing an integrated aquatic health monitoring program for Darwin Harbour and Daly River catchment and a strategic management approach to other catchments to ensure sustainability of these resources.
- Improving environmental protection, sustainability and regulatory reform including environmental assessment, pollution control, waste management and licensing and compliance policies.
- Facilitating the use of offsets and development of a carbon industry around land management delivering biodiversity outcomes and building regional economies.

Society

- Working with business and the community to provide Indigenous employment opportunities through education and training in the areas of land management, tourism, sport and the arts.
- Building community capacity by increasing involvement in sport, arts, volunteering, fire management, natural resource use and wildlife protection.
- Increasing the participation of Territorians in sport and active recreation through community engagement, major events, pathway development and access to key sporting facilities.

Knowledge, Creativity and Innovation

- Developing and implementing a digital strategy to record Territory history and delivering infrastructure for its support across the Territory.
- Providing multiple digital access points for the community to experience and contribute to collections and assets.

Budget Highlights for 2012-13

Environment

- \$2.1 million to deliver increased conservation in parks and Indigenous employment outcomes.
- \$1 million to reduce feral camel impacts.
- \$1.5 million for lease payments to Aboriginal Land Trusts for Aboriginal-owned, jointly managed parks.
- \$0.3 million for the development of more efficient practices and models for environmental assessment.
- \$0.25 million for habitat mapping of Darwin Harbour.
- \$0.78 million to develop and implement Renewable Energy and Climate Change policies and procedures throughout the Territory.
- \$0.2 million for Climate Change Grants to community organisations, local governments and schools to achieve greater energy efficiency.
- \$0.25 million to establish the Centre for Renewable Energy at Charles Darwin University.
- \$0.8 million to continue environmental compliance initiatives.

- \$0.315 million to administer a Northern Territory Container Deposit Scheme.
- \$0.6 million for Territory Eco-link, linking parks and conservation areas.

Society

- \$2.3 million for the operation of the new Palmerston Water Park.
- \$2.8 million to host the Arafura Games.
- \$0.5 million to continue the redevelopment of sporting facilities at Fred's Pass Reserve.
- \$1.47 million to bring AFL matches to the Territory.
- \$0.3 million for the ACT Brumbies rugby pre-season matches.
- \$1 million for remote community sport and recreation programs under the Closing the Gap program.

Knowledge and Creativity

- \$1 million to support the delivery of the Darwin Festival.
- \$1.36 million to co-locate NT Archives Service with National Archives of Australia.

	\$M
2012-13 New Capital Works	
Rural area swimming pool, stage 1	1.0

Outputs and Performance

Output Group: Protected Areas and Conservation

Outcome: Protection of the natural and cultural assets in the Territory's parks estate and the creation of educational and recreational opportunities based on these assets. Increased community involvement in protected areas management and wildlife conservation across the Territory.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Protected Areas and Conservation	57 111	58 281	58 611
Parks Joint Management Programs	4 229	3 892	5 363
Parks Visitor Management Programs	22 292	23 269	21 689
Conservation Management Programs	30 590	31 120	31 559

Key Variations

There are no significant variations to the Protected Areas and Conservation output group.

Parks Joint Management Programs

Establish equitable partnerships with local traditional owners to manage, maintain and protect the biodiversity of a park or reserve.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Operational joint management plans ¹	25	14	23
Active joint management committees	15	15	18

¹ Reflects delays in negotiations.

Parks Visitor Management Programs

Create educational and recreational opportunities based on sustainable use of the natural and cultural assets of the parks estate.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total visits to Territory parks	2.8M	2.9M	2.9M
Visitor satisfaction	92%	92%	92%

Conservation Management Programs

Protect the natural and cultural assets within the Territory's parks estate and support protected area and wildlife conservation management across the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Hectares under conservation management	18.2M	26.4M	26.4M
Collaborative biodiversity surveys undertaken	17	20	16
Species being actively managed	40	40	40
Managed species reporting beneficial trends	32	23	22

Output Group: Natural Resources

Outcome: Sustainable use and protection of natural resources through planning, management and monitoring, and mitigation of threats arising from natural processes or human activities.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Natural Resources	35 957	47 616	37 264
Land Management	23 367	32 431	25 139
Water Management	12 590	15 185	12 125

Key Variations

The Natural Resources output group decreases in 2012-13 due to one-off Natural Disaster Relief and wildfire funding in 2011-12, the completion of project funding and the timing of negotiation of externally funded programs for 2012-13.

Land Management

Assess, manage, and monitor the Territory's landscapes and rangelands and mitigate threats from weeds and fire to support sustainable development of the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Bushfires			
Fire plans developed ¹	120	100	100
Active brigade volunteers	520	530	600
Proportion of training courses accredited to national standards	90%	90%	90%
Property plans developed prior to fire season commencement (properties greater than 8 hectares)	80%	80%	80%
Weeds			
New plans declared in accordance with section 10 of the <i>Weed Management Act</i>	3	3	2
Known land under active weed management	18%	21%	22%
Indigenous Ranger groups participating in weed management programs	19	24	26
Regional, catchment or subcatchment weed strategies/plans developed	0	2	2
Native Vegetation			
Clearing applications received and processed	16	16	20
Appeals received	0	0	0
Clearing applications received for which supplementary information is required	40%	30%	30%
Legislative timeframes met	40%	40%	40%
Land Capability			
Land development proposals assessed ²	270	185	185
Monitoring sites assessed within timeframe	40%	40%	40%

1 New strategy to consolidate sub-region and property plans – reducing the total number of plans.

2 Reflects increased complexities of assessments.

Water Management

Assess and manage Territory water resources, including water quality monitoring and flood forecasting.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Flood Forecasting			
New gauging station installations (river height and rainfall)	1	1	1
Proportion of days where data is available	85%	85%	80%
Services delivered within agreed timeframes	85%	80%	80%
Surface and Groundwater			
Operational rig days in the field	200	175	190
New water allocation plans declared	2	2	2
Licences and permits issued	200	200	200
Time series data collected at agreed standards	90%	80%	90%
Proportion of unscheduled maintenance of drilling rigs	5%	10%	10%
Level of compliance to water allocation plans	95%	90%	80%
Services delivered within agreed timeframes	85%	80%	75%
Aquatic Ecosystem Health			
Sites monitored in the Darwin Harbour Catchment	59	61	61
Report cards developed on time	100%	100%	100%

Output Group: Environment and Heritage

Outcome: Effective protection of the environment, including cultural and heritage assets, through identification and mitigation of risks from natural processes and human activities.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Environment and Heritage	9 859	10 814	10 085
Environment and Sustainability	6 762	7 638	6 871
Heritage Conservation	3 097	3 176	3 214

Key Variations

The Environment and Heritage output group decreases in 2012-13 due to the completion of the Container Deposit Scheme grant program. Funding for the air quality stations was carried over from 2010-11 into 2011-12. This is partially offset by funding for the Darwin Port review and Energy Smart Rebates being transferred from 2011-12 into 2012-13.

Environment and Sustainability

Promote sustainable practices and assess and regulate environmental impacts associated with development.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Notice of Intent assessed ¹	65	55	55
Assessment guidelines issued for development proposals ²	12	6	6
Environmental assessment reports to Minister ³	10	4	8
Licences and approvals administered ⁴	130	130	160
Compliance audits conducted	60	60	70
Responses to pollution incidences	176	180	200
Enforcement action ⁵	3	5	10
Grants to assist community, industry and local government to promote and implement sustainable practices	\$1.2M	\$1.3M	\$1.1M
Develop and implement key environmental initiatives including regulatory reform	10	11	12

1 Proposals formally considered as Notice of Intent under the *Environment Assessment Act*. Estimate revised to reflect industry activity.

2 Estimate reflects number of completed assessment guidelines issued.

3 In 2011-12 a number of assessment reports were delayed or withdrawn.

4 Licences and approvals administered under the *Waste Management and Pollution Control Act* and the *Water Act*.

5 Enforcement action includes prosecutions, infringements, pollution abatement notices and other legal instruments under the *Waste Management and Pollution Control Act*, *Water Act* and *Environment Protection (Beverage Containers and Plastic Bags) Act*.

Heritage Conservation

Protect and conserve the Territory's heritage and cultural assets.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Assessment reports to Heritage Advisory Council	24	16	16
Assistance to privately owned heritage places	\$0.2M	\$0.3M	\$0.3M
Investment to maintain publicly owned heritage places	\$1M	\$1M	\$1M

Output Group: Arts and Culture

Outcome: Protecting and providing access to the Territory's scientific and cultural asset collections and assisting the community to care for and make best use of these assets to create commercial, educational and recreational opportunities.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Arts and Culture	43 684	48 253	45 154
Scientific and Cultural Collections	33 223	37 474	34 810
Arts and Screen Sector	10 461	10 779	10 344

Key Variations

The variations in the Arts and Culture output group is primarily due to timing of negotiations for externally funded programs. Additional funding of \$1.362 million is included in 2012-13 for the co-location of the NT Archive Services with National Archives of Australia.

Scientific and Cultural Collections

Account for, preserve and provide access to Territory art, cultural, natural history and plant collections, and provide education and enjoyment to the community.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Araluen Arts Centre			
Visitors to visual art exhibitions ¹	32 000	25 000	25 000
Visitor satisfaction with visual art exhibitions	95%	95%	95%
Patrons attending cinema and performances	20 000	23 000	23 000
Patrons satisfaction with cinema and performances	95%	95%	95%
Museums and Art Galleries of the Northern Territory			
Visitors ¹	288 000	288 000	290 000
Visitor satisfaction	95%	98%	98%
Exhibitions	11	12	11
Collection accessible to the public	27%	27%	30%
NT Library			
On-site visits ¹	180 000	145 000	145 000
Website visits	359 604	360 000	360 000
Visitor satisfaction	90%	90%	90%
Reference enquiries satisfied within 48 hours	98%	98%	98%
Grants distributed	\$3.7M	\$3.7M	\$3.9M
NT Archives Services			
Visitors	1 200	1 000	800
Website visits	50 000	50 000	50 000
Archives collections managed	3 500	3 250	3 400
Archives issued to researchers	22 000	22 000	18 000
Research requests satisfied within one month	98%	98%	95%
George Brown Darwin Botanic Gardens			
Visitors ¹	250 000	264 000	265 000
Visitor satisfaction	95%	98%	95%
Special events	5	6	6
Functions	100	100	100
Herbarium			
Research requests satisfied within one month	98%	98%	98%
Specimens in the collection	248 000	249 000	253 000

¹ Reflects softening of conditions in the tourism sector.

Arts and Screen Sector

Support, develop and promote growth of the creative arts and screen sectors for the benefit of the Territory, visitors, the community and economy through providing advice, supporting and developing partnerships, and providing financial and infrastructure support.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Grants distributed	\$6.8M	\$6.8M	\$7M
Formalised partnerships	9	7	7
Stakeholder satisfaction	85%	85%	85%

Output Group: Sport and Recreation

Outcome: Territorians having a lifelong involvement in sport and active recreation on a regular basis at whatever level they choose.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Sport and Recreation	25 761	27 443	31 365
Sports Development	10 413	10 325	10 772
Northern Territory Institute of Sport	3 581	3 584	3 566
Facilities	8 802	10 600	11 298
Events and Engagement	2 965	2 934	5 729

Key Variations

The increase in the Sport and Recreation output group in 2012-13 is due to \$2.8 million for hosting of the 2013 Arafura Games, \$2.3 million for operating Palmerston Water Park and \$1.3 million for sporting infrastructure at Freds Pass. This is offset by the completion of one-off projects in 2011-12 and the timing of negotiation of externally funded programs for 2012-13.

Sports Development

Develop and deliver quality grant and other programs to build the capacity and sustainability of the sporting and active recreation sector across the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Value of grants distributed	\$8.6M	\$7.8M	\$9.4M
Organisations that received Sportsbiz services	7	11	7
Community programs delivered	52	56	52
Community sport and recreation positions funded	58	58	58

Northern Territory Institute of Sport

Provide integrated coaching and sport science-based support services to talented Territory athletes that facilitate success in sport and life, and provision of advice and assistance to sporting organisations that will support high performance strategies.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
NTIS athlete scholarship holders	120	120	120
Major athlete and coach service programs	9	9	9
Peak sporting bodies supported by the NTIS	12	12	12
Athletes achieving national squad or national league club representation	15	15	15

Facilities

Develop, maintain and manage key sporting facilities.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Government-owned facilities leased to sporting and active recreation bodies	11	11	11
Government-owned and managed sporting facilities	2	2	2
Usage of Marrara Indoor Stadium ¹	60%	60%	65%
Usage of Hidden Valley Motor Sports Complex ¹	60%	60%	65%

¹ Calculated as a percentage of total hours the facility is available for hire.

Events and Engagement

Deliver and support national and international sporting events in the Territory and provide strong community engagement programs to promote positive lifestyle messages.

Key deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
National and international events held in the Territory	7	9	8
Major community engagement programs	4	4	4

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	14 168	3 791
Capital	86	
Appropriation		
Output	144 775	146 644
Commonwealth	4 645	4 136
Sales of goods and services	5 099	4 248
Interest revenue	100	
Goods and services received free of charge	9 819	9 819
Gain(+)/loss(-) on disposal of assets	- 212	
Other revenue	5	
TOTAL INCOME	178 485	168 638
EXPENSES		
Employee expenses	66 644	62 779
Administrative expenses		
Purchases of goods and services	44 229	43 464
Repairs and maintenance	15 604	12 068
Depreciation and amortisation	11 540	11 540
Services free of charge	9 819	9 819
Other administrative expenses	4	
Grants and subsidies expenses		
Current	32 884	32 302
Capital	2 165	2 592
Community service obligations	9 418	7 915
Interest expenses	100	
TOTAL EXPENSES	192 407	182 479
NET SURPLUS(+)/DEFICIT(-)	- 13 922	- 13 841

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	28	28
Interest revenue		
Royalties and rents	3 062	3 884
Other revenue	19	
TOTAL INCOME	3 109	3 912

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	5 102	2 286
Receivables	2 534	2 534
Prepayments	516	516
Inventories	375	375
Advances and investments		
Property, plant and equipment	351 776	341 051
Other assets		
TOTAL ASSETS	360 303	346 762
LIABILITIES		
Deposits held	1 375	860
Creditors and accruals	6 529	6 529
Borrowings and advances		
Provisions	11 342	11 342
Other liabilities	231	231
TOTAL LIABILITIES	19 477	18 962
NET ASSETS	340 826	327 800
EQUITY		
Capital		
Opening balance	261 449	330 214
Equity injections/withdrawals	68 765	815
Reserves	82 803	82 803
Accumulated funds		
Opening balance	- 58 269	- 72 191
Current year surplus(+)/deficit(-)	- 13 922	- 13 841
Accounting policy changes and corrections		
TOTAL EQUITY	340 826	327 800

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	679	679
Other receivables		
TOTAL ASSETS	679	679
LIABILITIES		
Central Holding Authority income payable	679	679
Unearned Central Holding Authority income		
TOTAL LIABILITIES	679	679
NET ASSETS		

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	14 168	3 791
Capital	86	
Appropriation		
Output	144 775	146 644
Commonwealth	4 645	4 136
Other agency receipts from sales of goods and services	5 107	4 248
Interest received	100	
Total operating receipts	168 881	158 819
Operating payments		
Payments to employees	66 711	62 779
Payments for goods and services	59 337	55 532
Grants and subsidies paid		
Current	32 884	32 302
Capital	2 165	2 592
Community service obligations	9 418	7 915
Interest paid	100	
Total operating payments	170 615	161 120
NET CASH FROM OPERATING ACTIVITIES	- 1 734	- 2 301
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	11	
Repayment of advances		
Sales of investments		
Total investing receipts	11	
Investing payments		
Purchases of assets	960	815
Advances and investing payments		
Total investing payments	960	815
NET CASH FROM INVESTING ACTIVITIES	- 949	- 815
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	- 2 931	- 515
Appropriation		
Capital	770	815
Commonwealth		
Equity injections	7 421	
Total financing receipts	5 260	300
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	5 260	300
Net increase(+)/decrease(-) in cash held	2 577	- 2 816
Cash at beginning of financial year	2 525	5 102
CASH AT END OF FINANCIAL YEAR	5 102	2 286

Territory Wildlife Parks

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	11 756	10 253
Territory Wildlife Park	6 591	5 088
Alice Springs Desert Park	5 165	5 165
Expenses	13 560	12 057
Territory Wildlife Park	7 705	6 202
Alice Springs Desert Park	5 855	5 855
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	- 1 804	- 1 804
Territory Wildlife Park	- 1 114	- 1 114
Alice Springs Desert Park	- 690	- 690
2012-13 Staffing: 98		

Business Division Profile

Territory Wildlife Parks is responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park.

A key responsibility of both parks is to showcase the Northern Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for the visiting public. The park experience enables people to understand, respect and enjoy the Territory's natural environments.

Strategic Issues for 2012-13

Society

- Implementing a new business model for the Territory Wildlife Park.
- Developing a new business model for Alice Springs Desert Park.
- Continuing to build the education, conservation and interactive capacity of the parks and measuring the effectiveness of the education and experiential programs.
- Continuing to increase Indigenous involvement to deliver more cultural experiences and facilitate the development of Indigenous business and employment opportunities.
- Increasing the number of visitors to the parks and enhancing visitor satisfaction.
- Continuing to implement captive breeding of endangered, rare and threatened species of native fauna, and seed banking of native flora.
- Progressing the integration of the West MacDonnell Visitor Centre into the Alice Springs Desert Park and the Red Centre Way.

Budget Highlights for 2012-13

Society

- Develop husbandry and breeding protocols for a captive population of the Oenpelli python.
- Increase the opportunities for local Indigenous businesses to use the Desert Park.

Performance

Improvements to Territory Wildlife Park assets occurred in 2011-12. There are no other significant performance changes between 2011-12 and 2012-13, with the parks focusing on visitor numbers through increased community engagement and involvement.

Business Line: Territory Wildlife Park

Outcome: Provide a quality experience to visitors through the presentation of flora and fauna in a variety of natural Top End habitats and ecosystems. This includes providing high-quality education programs for visitors to the park and developing and promoting conservation strategies and initiatives that influence community behaviour towards the Territory environment. The park will continue to develop programs to promote conservation of threatened species.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Visitors	63 000	54 000	55 000
Community groups involved	10	10	10
Education providers involved	4	5	5
Biodiversity conservation programs	4	6	5
Visitor satisfaction	95%	95%	95%

Business Line: Alice Springs Desert Park

Outcome: Provide a quality experience to visitors through the presentation of flora and fauna in a variety of natural Central Australian habitats and ecosystems. Provide high quality education programs for visitors to the park that focus on Central Australian habitats, flora, fauna and ecosystems. The park will continue with its threatened species breeding programs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Visitors	63 500	53 000	53 000
Key new visitor experiences	4	4	6
Threatened species breeding programs	4	5	5
Visitor satisfaction	95%	95%	95%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	9 418	7 915
Sales of goods and services	2 320	2 320
Interest revenue	18	18
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	11 756	10 253
EXPENSES		
Employee expenses	5 790	5 640
Administrative expenses		
Purchases of goods and services	3 661	3 811
Repairs and maintenance	2 180	677
Depreciation and amortisation	1 918	1 918
Other administrative expenses	11	11
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	13 560	12 057
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	- 1 804	- 1 804
Income tax expense		
NET SURPLUS(+)/DEFICIT(-)	- 1 804	- 1 804

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 642	1 657
Receivables	126	126
Prepayments	1	1
Inventories	23	23
Advances and investments		
Property, plant and equipment	25 091	23 272
Other assets		
TOTAL ASSETS	26 883	25 079
LIABILITIES		
Deposits held	47	47
Creditors and accruals	565	565
Borrowings and advances		
Provisions	987	987
Other liabilities	6	6
TOTAL LIABILITIES	1 605	1 605
NET ASSETS	25 278	23 474
EQUITY		
Capital		
Opening balance	16 882	20 251
Equity injections/withdrawals	3 369	
Reserves	18 746	18 746
Accumulated funds		
Opening balance	- 11 915	- 13 719
Current year surplus(+)/deficit(-)	- 1 804	- 1 804
Dividends paid/payable		
Accounting policy changes and corrections		
TOTAL EQUITY	25 278	23 474

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	7 064	7 915
Receipts from sales of goods and services	2 309	2 309
Interest received	18	18
Total operating receipts	9 391	10 242
Operating payments		
Payments to employees	5 790	5 640
Payments for goods and services	5 841	4 488
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid		
Total operating payments	11 631	10 128
NET CASH FROM OPERATING ACTIVITIES	- 2 240	114
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	119	99
Advances and investing payments		
Total investing payments	119	99
NET CASH FROM INVESTING ACTIVITIES	- 119	- 99
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections	3 200	
Total financing receipts	3 200	
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	3 200	
Net increase(+)/decrease(-) in cash held	841	15
Cash at beginning of financial year	801	1 642
CASH AT END OF FINANCIAL YEAR	1 642	1 657

Department of Lands and Planning

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Lands	35 996	32 126
Land Information	16 171	12 336
Land Administration	11 648	11 963
Building Advisory Services	3 907	3 546
Development Assessment	4 270	4 281
Planning	11 821	9 459
Planning	11 821	9 459
Transport	254 429	211 067
Public Transport	44 134	45 378
Road Transport	23 828	22 275
Transport Safety	4 146	4 190
Road Network Management	163 757	123 162
Transport Assets	13 491	12 479
Transport Policy	5 073	3 583
Statutory Body	690	690
NT Build	690	690
Total Expenses	302 936	253 342
Appropriation		
Output	217 264	175 854
Capital	67 263	26 482
Commonwealth	124 313	78 769

2012-13 Staffing: 471

Agency Profile

The Department of Lands and Planning shapes the Northern Territory's built environment to enable our communities to flourish by providing Government with strategic plans and policies to meet current and emerging needs for land, transport systems and other infrastructure, supporting economic growth.

The agency plays a central role in the sustainable development of the Territory by forecasting demand and providing:

- strategic and long-term integrated land use planning, to achieve the best use of land;
- roads, transport and infrastructure planning to develop and connect communities across the Territory; and
- safe, accessible and effective public transport services.

Darwin Bus Service and Land Development Corporation are government business divisions of the department and are reported separately to the agency for Budget purposes.

Strategic Issues for 2012-13

Society

- Implementing initiatives of the three key planning strategies for the Territory:
 - 10 year Transport Strategy;
 - 10 year Infrastructure Strategy; and
 - 10 year Road Strategy.
- Continuing the program of strategic land release.
- Continuing the development of town plans (Northern Territory Planning Scheme Area Plan and Zoning Maps) and town centre urban design plans for Territory Growth Towns.
- Contributing to the development of transport management plans for major private sector projects.
- Improving regional air and land transport services to support access to health and community services, including continuing the remote bus trials and facilitating reporting officer functions for registered airstrips.
- Recognising Indigenous place names and the stories that link them by assisting Indigenous custodians to have Indigenous place names recognised as valuable cultural property.
- Developing options for proposed changes to building regulation in the Territory.
- Contributing to the reform agenda for single national regulators for heavy vehicles, rail and marine.
- Assessing the impact of the Council of Australian Governments National Road Pricing Arrangements.

Economic Sustainability

- Continuing to undertake strategic planning and investigation of future residential, commercial and industrial developments across the Territory.
- Developing and designing headworks and trunk infrastructure services to support future developments.
- Managing infrastructure demand growth and opportunities associated with major private sector infrastructure projects.
- Continuing to partner with the Commonwealth Government to respond to challenges presented by access to remote areas, in particular identifying transport infrastructure submissions for works in the vicinity of Territory Growth Towns.
- Designing and pursuing various initiatives relating to spatially enabling government information.
- Progressing the implementation of a new model for delivery of Valuation Services to the Territory Government.

Budget Highlights for 2012-13

Society

- \$23.5 million for land services and development of Middle Arm Industrial Precinct including headworks, power and water.
- \$8.5 million for duplication of Howard Springs Road from Stuart Highway to Whitewood Road and associated upgrades including Gunn Point Road.
- \$1.5 million for provision of passing opportunities on the Central Arnhem Road.
- \$5 million for the Red Centre Way (Meerenie) to complete sealing of Namatjira Drive.
- \$15 million towards key headwork infrastructure to continue the progress of the release of land in Palmerston East.
- \$1 million for Green Heart of Darwin programs.
- \$1 million grant to continue to support the reporting officer function in remote communities with aerodromes and barge landings.

Economic Sustainability

- \$0.3 million to continue the establishment of spatial infrastructure and survey land boundaries as the basis for providing secure tenure in Territory Growth Towns.
- \$0.1 million to establish the Office of the Territory Valuer-General.
- \$75 000 to support the Residential Building Consumer Package through the provision of technical advice by Building Advisory Services.
- \$2 million to provide a centrally co-ordinated whole of government infrastructure planning capability via the Strategic Planning Fund, including development of master plans, facility reviews and asset service delivery plans.
- Public exhibition of the Greater Darwin Plan under the *Planning Act*.
- Development of area plans and zoning maps for the Territory Growth Towns.

Environment

- \$1.5 million to continue to implement and manage fire and weed controls on Crown land, allocated as part of the annual weed management program.

	\$M
2012-13 New Capital Works	
Arnhem Highway – upgrade	4.0
Black Spot Program	1.0
Green Heart of Darwin	1.0
Howard Springs/Gunn Point Road	8.5
Middle Arm Industrial Precinct – water supply headworks	15.5
National Network flood immunity improvements	6.0
National Network infrastructure road safety initiatives	11.0
National Network strengthening and widening	10.0
Palmerston East headworks	15.0
Red Centre Way (Mereenie)	5.0
Roads to Recovery Program	4.6
Secondary and local roads – pavement strengthening	1.0
Stuart Highway – Darwin to Katherine overtaking opportunities	3.0
Tiger Brennan Drive duplication – Dinah Beach Road to Woolner Road	9.0
Urban arterials – strengthen deficient pavement sections	2.0
Urban arterials – traffic management improvements	3.0
Urban roads landscaping	0.5
Working Future	
Canteen Creek airstrip – upgrade and seal	2.5
Central Arnhem Road passing opportunities	1.5
Tanami Road – upgrade and seal	2.0
Upgrade barge landing at Gapuwiyak	2.0
Upgrade barge landing at Wurrumiyanga (Nguuiu)	2.0
Utopia airstrip – upgrade and seal	2.5
Yarralin airstrip – upgrade and seal	2.5

Outputs and Performance

Output Group: Lands

Outcome: Land and land-related information is available, managed and used to support sustainable economic development in the Territory.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Lands	32 072	35 996	32 126
Land Information	13 396	16 171	12 336
Land Administration	11 254	11 648	11 963
Building Advisory Services	3 284	3 907	3 546
Development Assessment	4 138	4 270	4 281

Key Variations

- The decrease in the Land Information output is a result of additional funding of \$1.7 million in 2011-12 for land surveys of new developments in housing and infrastructure in Territory Growth Towns and one-off Commonwealth funding of \$1.4 million for aerial imagery and mapping of 73 other communities.

- The decrease in the Building Advisory Services output is due to one-off funding in 2011-12 of \$0.55 million for the Building Certification Package.

Land Information

Provides land-related, geographical spatial data and information and a consistent framework of land information policy, standards and distribution networks to service Government, business and the community.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Land-related data sets maintained to technical specifications	18	18	20
Land-related data sets accessible through NTLIS ¹	145	177	180
Customer satisfaction with land information services	90%	90%	90%
Statutory services delivered on time	95%	90%	95%
Availability of access to the NTLIS environment meets defined standard	99.5%	99.8%	99.8%
Non-statutory service requests met	4 000	4 200	4 200
Non-statutory service requests met within agreed timeframe	90%	90%	90%

¹ NTLIS is the Northern Territory Land Information System.

Land Administration

Manages the Crown estate, provides land to meet the requirements of the Territory Government and the community, and provides advice and related administrative activities on land issues and land released for private development.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Native title, land claim and Indigenous land issues progressed and resolved	14	17	15
Crown land parcels across the Territory managed for public safety and to meet statutory requirements ¹	400	420	420
Sale and acquisition of land for government, commercial and community purposes progressed	150	147	147
Property management contractors' compliance with contractual and regulatory requirements	95%	95%	95%

¹ Crown land parcels base increase due to council drainage reserves being passed to government.

Building Advisory Services

Manages the regulatory framework to enable structures within proclaimed building areas to achieve structural, fire, safety, health and amenity standards and provide support for statutory boards.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Estimate
Building practitioners registered ¹	1 500	1 500	1 500
Building practitioners audited	5%	5%	5%
Investigated complaints finalised ²	70	30	50
Stakeholder satisfaction	80%	80%	80%
Timeframes met as agreed	90%	90%	90%

¹ Comprises building certifiers, building contractors, certifying engineers, certifying plumbers and drainers.

² Complaints finalised includes those dismissed, referred to Building Practitioners Board or to courts.

Development Assessment

Provides development assessment and control processes under the *Planning Act*.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Applications processed under the <i>Planning Act</i> ^{1,2}	1 000	750	1 000
Average processing time for development applications (in days)	54	50	54
Client satisfaction with services	95%	95%	95%

1 Excludes Planning Scheme Amendments.

2 Lower number of development applications due to cyclical nature of development activity.

Output Group: Planning

Outcome: Strategic and long-term integrated planning that supports community needs, sustainable economic development and the future growth of the Territory.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Planning	9 376	11 821	9 459
Planning	9 376	11 821	9 459

Key Variations

The decrease in the Planning output is a result of one-off funding in 2011-12 for the design of an early headworks package of water and road projects in Weddell to meet commitments for the Middle Arm Industrial Precinct.

Planning

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Growth models for existing and new urban growth areas throughout the Territory	5	5	4
Indigenous communities with a scheduled Town Area Plan ¹	10	10	20
Major land use and urban planning projects undertaken to cater for future growth	10	13	13
Major infrastructure projects planned and managed	10	12	9
New projects commenced under the Strategic Planning Fund	6	10	6
Number of government and non-government organisations provided with policy advice and information relating to building sustainability issues	30	30	30
Audits and investigations of Territory Government buildings and land developments on energy consumption and emission reduction activities	10	10	10
Client satisfaction	90%	90%	90%

1 The measure is a cumulative total of plans completed.

Output Group: Transport

Outcome: Provide safe and effective transport systems and services that meet community and Territory Government needs.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Transport	215 416	254 429	211 067
Public Transport	43 300	44 134	45 378
Road Transport	21 064	23 828	22 275
Transport Safety	4 127	4 146	4 190
Road Network Management	129 212	163 757	123 162
Transport Assets	14 135	13 491	12 479
Transport Policy	3 578	5 073	3 583

Key Variations

- The increase in the Public Transport output is the result of increased funding for the provision of bus services across the Territory.
- The decrease in the Road Transport output is a result of one-off funding in 2011-12 of \$1 million for the National Transport Regulator reforms and additional funding in 2011-12 of \$0.27 million for the New Era in Corrections Initiative for amendments to the *Traffic Act* and *Motor Vehicles Act*.
- The decrease in the Road Network Management output is due to a one-off \$40 million increase in Territory Roads repairs and maintenance in 2011-12 for maintenance associated with natural disasters.
- The decrease in the Transport Asset output is a result of one-off Commonwealth grant funding in 2011-12 of \$0.46 million for the Task of Opportunity program.
- The decrease in the Transport Policy output is the result of one-off funding in 2011-12 of \$2.2 million for the Integrated Road Transport Strategy offset by an increase in 2012-13 of \$0.5 million for full-year funding of the DriveSafe NT Remote Program.

Public Transport

Manage public transport services in the greater Darwin area, Alice Springs and dedicated school transport services for students in the Territory.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Delivery of public bus services in Darwin, rural Darwin and Alice Springs in accordance with contractual requirements ¹	4.57M km	4.57M km	4.6M km
Provision of school bus services across the Territory in accordance with contractual requirements ¹	2.34M km	2.34M km	2.36M km
Provision of customised transport solutions for students with identified special needs	295	295	305

¹ Previously published number of service runs annually has been replaced with number of service kilometres delivered, following finalisation of bus contracts.

Road Transport

Provide driver licensing and vehicle registration services, conduct inspections and on-road auditing of heavy and commercial passenger vehicles, provide accreditation and licensing of the commercial passenger industry and ensure compliance with legislative requirements.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Licensed drivers ¹	137 654	141 521	145 136
Registered motor vehicles ²	160 886	173 176	180 619
Customer satisfaction	95%	95%	95%
Registration and driver licences reminder notices sent five weeks prior to expiry date	100%	100%	100%

1 Includes all licence categories including commercial passenger vehicle, provisional and learner.

2 Includes all vehicle types including motorcycles, trailers, trucks and commercial passenger vehicles.

Transport Safety

Provide regulatory services covering marine and rail safety. Deliver marine, road and rail safety education and awareness programs.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Deliver community and school-based road safety education sessions ¹	214	230	220
Carry out rail safety audits and inspections in accordance with national and departmental plans	100%	100%	100%
Marine survey and seafarer certificates issued	1 227	1 200	1 200
Certificates issued in accordance with approved standards	90%	90%	90%

1 Decrease reflects transition towards training the trainer instead of visiting communities to directly run sessions.

Road Network Management

Develop strategies and programs for managing the Territory's transport infrastructure.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Lane kilometres of:			
– new sealed roads	39	73	46
– sealed roads upgraded	111	144	56
– unsealed roads upgraded	58	47	61
– network resealed – National Network	170	196	158
– network resealed – Territory Roads	450	528	375
– new cycle path	4.5	11	0
User satisfaction index ¹	3.44	3.44	3.44

1 This measure is prepared by AustRoads and represents users' perceptions of the performance of each attribute, measured on a performance scale of 1 (very dissatisfied) up to 5 (very satisfied).

Transport Assets

Develop and manage the Territory's transport assets program, including assistance to the Darwin Port Corporation for non-commercial activities.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Community service obligation payments to the Darwin Port Corporation ¹	\$3.16M	\$3.16M	\$2.91M
Management of government facilities ²	660	660	660

1 Includes a one-off payment to Darwin Port Corporation for repairs and maintenance to the Fisherman's Wharf and Stokes Hill Wharf Precinct.

2 Includes bus stops, shelters and interchanges, boat ramps, jetties, pontoons and barge landings, remote aerodromes, road safety centres, motor vehicle registries, METAL training facility and weighbridges.

Transport Policy

Provide timely high-level strategic transport advice to Government.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Policy advice measured by stakeholder satisfaction	90%	90%	90%
Delivery of the Integrated Regional Transport Strategy's Bus Trial Initiative ¹	2	8	10
Input into and delivery of National Reforms (COAG/SCOTI) within agreed timeframes ²	90%	90%	90%

1 A total of eight new scheduled passenger bus trial services from major Territory centres to remote communities were commenced or continued to be run in 2011-12. The feasibility of two other services is still being assessed.

2 COAG is the Council of Australian Governments and SCOTI is the Standing Council on Transport and Infrastructure.

Output Group: Statutory Body

NT Build

Employment expenses for NT Build employees. NT Build is an industry-funded portable long service leave scheme for the construction industry established under the *Construction Industry Long Service Leave and Benefits Act* which came into effect on 1 July 2005. NT Build employees are employed under the *Public Sector Employment and Management Act* within the Department of Lands and Planning portfolio and are made available to NT Build under a full cost-recovery arrangement.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Statutory Body	690	690	690
NT Build	690	690	690

Key Variations

There are no variations.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 514	1 000
Capital	13 000	
Appropriation		
Output	217 264	175 854
Commonwealth	20 520	19 169
Sales of goods and services	10 991	11 140
Interest revenue		31
Goods and services received free of charge	7 673	7 673
Gain(+)/loss(-) on disposal of assets		
Other revenue	1 050	1 050
TOTAL INCOME	272 012	215 917
EXPENSES		
Employee expenses	41 350	41 560
Administrative expenses		
Purchases of goods and services	70 475	64 363
Repairs and maintenance	137 326	96 460
Depreciation and amortisation	37 157	37 157
Services free of charge	7 673	7 673
Other administrative expenses		
Grants and subsidies expenses		
Current	4 806	2 679
Capital	988	544
Community service obligations	3 161	2 906
Interest expenses		
TOTAL EXPENSES	302 936	253 342
NET SURPLUS(+)/DEFICIT(-)	- 30 924	- 37 425

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue	29 629	30 840
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	5 740	5 100
Fees from regulatory services	5 913	5 913
Interest revenue		
Royalties and rents	2 854	2 159
Other revenue	2 540	2 611
TOTAL INCOME	46 676	46 623

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	53 333	50 750
Receivables	7 320	7 351
Prepayments	24	24
Inventories		
Advances and investments	4 976	4 926
Property, plant and equipment	3 061 795	3 107 854
Other assets		
TOTAL ASSETS	3 127 448	3 170 905
LIABILITIES		
Deposits held	2 074	2 074
Creditors and accruals	15 017	15 017
Borrowings and advances		
Provisions	6 546	6 546
Other liabilities		
TOTAL LIABILITIES	23 637	23 637
NET ASSETS	3 103 811	3 147 268
EQUITY		
Capital		
Opening balance	1 456 547	1 655 177
Equity injections/withdrawals	198 630	80 882
Reserves	1 563 320	1 563 320
Accumulated funds		
Opening balance	- 83 762	- 114 686
Current year surplus(+)/deficit(-)	- 30 924	- 37 425
Accounting policy changes and corrections		
TOTAL EQUITY	3 103 811	3 147 268

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	393	393
TOTAL ASSETS	393	393
LIABILITIES		
Central Holding Authority income payable	393	393
Unearned Central Holding Authority income		
TOTAL LIABILITIES	393	393
NET ASSETS		

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 514	1 000
Capital	13 000	
Appropriation		
Output	217 264	175 854
Commonwealth	20 520	19 169
Other agency receipts from sales of goods and services	12 041	12 190
Interest received		
Total operating receipts	264 339	208 213
Operating payments		
Payments to employees	41 350	41 560
Payments for goods and services	204 941	160 823
Grants and subsidies paid		
Current	4 806	2 679
Capital	988	544
Community service obligations	3 161	2 906
Interest paid		
Total operating payments	255 246	208 512
NET CASH FROM OPERATING ACTIVITIES	9 093	- 299
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	33 749	18 394
Repayment of advances		50
Sales of investments		
Total investing receipts	33 749	18 444
Investing payments		
Purchases of assets	152 550	101 610
Advances and investing payments	750	
Total investing payments	153 300	101 610
NET CASH FROM INVESTING ACTIVITIES	- 119 551	- 83 166
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	67 263	26 482
Commonwealth	103 793	59 600
Equity injections		
Total financing receipts	171 056	86 082
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	20 335	5 200
Total financing payments	20 335	5 200
NET CASH FROM FINANCING ACTIVITIES	150 721	80 882
Net increase(+)/decrease(-) in cash held	40 263	- 2 583
Cash at beginning of financial year	13 070	53 333
CASH AT END OF FINANCIAL YEAR	53 333	50 750

Land Development Corporation

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	19 847	54 898
Residential Development	4 162	32 439
Industrial Development	15 685	22 459
Expenses	15 577	45 005
Residential Development	4 154	30 575
Industrial Development	11 423	14 430
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	4 270	9 893
Residential Development	8	1 864
Industrial Development	4 262	8 029
2012-13 Staffing: 11		

Business Division Profile

The Land Development Corporation underpins economic development in the greater Darwin region through the provision of strategic industrial land and projects at East Arm, the Darwin Business Park and Middle Arm.

The corporation has an expanding role in the delivery of a range of innovative residential and mixed-use developments with an emphasis on affordability. The corporation undertakes this role through a variety of joint ventures and other partnership arrangements.

Strategic Issues for 2012-13

Society

- Providing affordable and appropriate housing solutions through the development and delivery of a range of residential projects including suburban sub-divisions, medium density and mixed-use developments and integrated projects.

Economic Sustainability

- Investing in long-term growth through the ongoing development of the East Arm Logistics Precinct incorporating the Darwin Business Park and the common user area, and the Defence Support Hub.
- Supporting investment and infrastructure by investigating different land delivery models and facilitating new initiatives at the East Arm Logistics Precinct, Middle Arm Industrial Precinct and other locations to meet industry needs.
- Growing local industry through partnership opportunities and strategic alliances within Government, the private sector and other stakeholders.
- Ongoing refinement of the corporation's business model to reflect its operation as a government business division.

Budget Highlights for 2012-13

Society

- Progressing the residential development of Zuccoli stage 1.
- Contributing towards the Territory's 2030 commitments through the delivery of affordable dwellings for the National Rental Affordability Scheme (NRAS) incentives.
- Continued development of residential projects in Palmerston including mixed use, integrated and other innovative developments.
- Further investigation, in collaboration with other government agencies, of other residential infill and brownfield developments.

Economic Sustainability

- Commitment in partnering with the private sector in residential developments.
- Continuing development of strategic industrial land through:
 - continued development within the East Arm Logistics Precinct;
 - completion of Darwin Business Park South, which has brought forward the development of Darwin Business Park North;
 - commencement of stage 1 of the Muramats Road Project;
 - continuing the planning and development of the East Arm Marine Services Precinct and associated infrastructure; and
 - consolidating and enhancing the East Arm Logistics Precinct Common User Area and the Defence Support Hub for use by industry.

	\$M
2012-13 New Capital Works	
Common user area, stage 3	3.2
Wishart Road development	14.4
Residential development, including the delivery of affordable dwellings approved under NRAS	47.6

Performance

The corporation's projected increase in revenues in 2012-13 is largely due to the development of affordable dwellings in Palmerston as part of the Territory's contribution to the NRAS incentive. This, together with increased industrial sales, contributes to the increase in the operating surplus.

Business Line: Residential Development

Outcome: Provide affordable and appropriate housing solutions through the development and delivery of a range of residential projects.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Residential projects managed	5	4	4

Business Line: Industrial Development

Outcome: Availability, development and management of strategic industrial land at East Arm Logistics Precinct, Middle Arm and the Defence Support Hub.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Industrial land sales	16	12	14
Industrial tenancies managed	11	10	13
Rents collected on time	95%	95%	95%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	16 876	50 849
Interest revenue	1 080	1 300
Rent and dividends	1 891	2 749
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	19 847	54 898
EXPENSES		
Employee expenses	1 650	1 700
Administrative expenses		
Purchases of goods and services	11 433	40 348
Repairs and maintenance	685	1 143
Depreciation and amortisation	190	190
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	1 619	1 624
TOTAL EXPENSES	15 577	45 005
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	4 270	9 893
Income tax expense	1 281	2 968
NET SURPLUS(+)/DEFICIT(-)	2 989	6 925

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	19 901	19 820
Receivables		
Prepayments	13	13
Inventories	80 435	79 434
Advances and investments	56 406	60 806
Property, plant and equipment	8 696	9 191
Other assets		
TOTAL ASSETS	165 451	169 264
LIABILITIES		
Deposits held	6 148	4 239
Creditors and accruals	292	296
Borrowings and advances	25 000	25 000
Provisions	3 056	6 711
Other liabilities	4 930	4 930
TOTAL LIABILITIES	39 426	41 176
NET ASSETS	126 025	128 088
EQUITY		
Capital		
Opening balance	64 889	54 689
Equity injections/withdrawals	- 10 200	
Reserves	65 954	65 954
Accumulated funds		
Opening balance	3 887	5 382
Current year surplus(+)/deficit(-)	2 989	6 925
Dividends paid/payable	- 1 494	- 4 862
Accounting policy changes and corrections		
TOTAL EQUITY	126 025	128 088

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	18 605	53 598
Interest received	1 080	1 300
Total operating receipts	19 685	54 898
Operating payments		
Payments to employees	1 650	1 700
Payments for goods and services	8 601	40 490
Grants and subsidies paid		
Current		
Capital		
Interest paid	1 477	1 620
Income tax paid		1 281
Total operating payments	11 728	45 091
NET CASH FROM OPERATING ACTIVITIES	7 957	9 807
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	685	685
Advances and investing payments	2 050	4 400
Total investing payments	2 735	5 085
NET CASH FROM INVESTING ACTIVITIES	- 2 735	- 5 085
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	25 000	
Deposits received	- 1 364	- 1 909
Equity injections		
Total financing receipts	23 636	- 1 909
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		2 894
Equity withdrawals	25 000	
Total financing payments	25 000	2 894
NET CASH FROM FINANCING ACTIVITIES	- 1 364	- 4 803
Net increase(+)/decrease(-) in cash held	3 858	- 81
Cash at beginning of financial year	16 043	19 901
CASH AT END OF FINANCIAL YEAR	19 901	19 820

Darwin Bus Service

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	8 975	8 904
Urban Public Bus Service	8 975	8 904
Expenses	8 436	8 436
Urban Public Bus Service	8 436	8 436
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	539	468
2012-13 Staffing: 58		

Business Division Profile

The primary function of Darwin Bus Service is to provide an efficient, safe and reliable urban bus service to meet the needs of the Darwin and Palmerston communities.

Darwin Bus Service operates under a service level agreement with the Public Transport Division of the Department of Lands and Planning. Bus services are also provided for special events and school travel in Darwin and Palmerston.

Strategic Issues for 2012-13

Society

- Maintaining the Territory lifestyle by contributing to public transport with a safe, comfortable, reliable and cost-effective bus service.
- Improving safety for drivers and passengers.

Environment

- Reducing the impact on the environment from the use of private motor vehicles by providing bus services as an alternative means of transportation.

Business Improvements

- Continuing refinement of Darwin Bus Service's commercial business operations as a government business division.

Budget Highlights for 2012-13

Society

- Continue to improve customer service and enhance passenger and driver safety by using improved surveillance technology.

Environment

- Continued implementation of strategies to improve environmental outcomes, including purchasing buses that meet Australian Design Rules and European Exhaust Emission Standards.

Performance

There are no significant performance changes anticipated between 2011-12 and 2012-13.

Business Line: Urban Public Bus Service

Outcome: A safe, comfortable, reliable and courteous bus service that is efficient and cost effective.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total scheduled services	82 530	82 486	82 486
Contractual service kilometres	1.68M	1.69M	1.69M
Average costs per kilometre	\$4.95	\$4.99	\$4.99
Client satisfaction	99%	99%	99%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	8 242	8 242
Interest revenue	142	142
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	191	120
Other revenue	400	400
TOTAL INCOME	8 975	8 904
EXPENSES		
Employee expenses	4 206	4 206
Administrative expenses		
Purchases of goods and services	3 310	3 310
Repairs and maintenance		
Depreciation and amortisation	920	920
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	8 436	8 436
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	539	468
Income tax expense	162	140
NET SURPLUS(+)/DEFICIT(-)	377	328

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 977	3 020
Receivables	997	997
Prepayments	56	56
Inventories	453	453
Advances and investments		
Property, plant and equipment	6 761	6 835
Other assets		
TOTAL ASSETS	11 244	11 361
LIABILITIES		
Deposits held		
Creditors and accruals	162	162
Borrowings and advances		
Provisions	952	905
Other liabilities		
TOTAL LIABILITIES	1 114	1 067
NET ASSETS	10 130	10 294
EQUITY		
Capital		
Opening balance	347	347
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	9 595	9 783
Current year surplus(+)/deficit(-)	377	328
Dividends paid/payable	- 189	- 164
Accounting policy changes and corrections		
TOTAL EQUITY	10 130	10 294

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	8 642	8 642
Interest received	142	142
Total operating receipts	8 784	8 784
Operating payments		
Payments to employees	4 206	4 206
Payments for goods and services	3 310	3 310
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	225	162
Total operating payments	7 741	7 678
NET CASH FROM OPERATING ACTIVITIES	1 043	1 106
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	197	126
Repayment of advances		
Sales of investments		
Total investing receipts	197	126
Investing payments		
Purchases of assets	1 000	1 000
Advances and investing payments		
Total investing payments	1 000	1 000
NET CASH FROM INVESTING ACTIVITIES	- 803	- 874
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	262	189
Equity withdrawals		
Total financing payments	262	189
NET CASH FROM FINANCING ACTIVITIES	- 262	- 189
Net increase(+)/decrease(-) in cash held	- 22	43
Cash at beginning of financial year	2 999	2 977
CASH AT END OF FINANCIAL YEAR	2 977	3 020

Darwin Port Corporation

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	41 558	43 059
East Arm Wharf	28 183	29 385
Navigation and Pilotage	8 330	8 452
City Wharves	5 045	5 222
Expenses	38 815	38 738
East Arm Wharf	22 378	22 338
Navigation and Pilotage	8 178	8 120
City Wharves	8 259	8 280
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	2 743	4 321
East Arm Wharf	5 805	7 047
Navigation and Pilotage	152	332
City Wharves	- 3 214	- 3 058

2012-13 Staffing: 100

Business Division Profile

The Darwin Port Corporation provides port infrastructure and has a key role in the facilitation of trade through the Port of Darwin.

The Darwin Port Corporation's East Arm Wharf and City Wharves facilities principally serve the following shipping and cargo markets:

- petroleum and other bulk liquids imports and exports;
- dry bulk imports and exports including mining consumables;
- offshore oil and gas rig services;
- livestock exports;
- container and general cargo including vehicles;
- commercial fishing industry; and
- cruise and naval vessels.

Strategic Issues for 2012-13

Economic Sustainability

- Identifying key economic opportunities through industry awareness and participation with an improved focus on understanding cost drivers and a more commercially driven pricing strategy.
- Continue to establish Darwin as a significant transport and logistics centre and maximising the advantage of the port's proximity to South East Asia.
- Preparation for meeting the projected increased service demands following the INPEX final investment decision with staged increases in pilotage capability, port management and vessel traffic management systems.
- Improved focus on community service obligation activities and costs, with staged implementation of commercial strategies to improve cost recovery.

- Managing infrastructure expansion and improvements to meet customer needs.
- Continue to establish the East Arm facility as an export gateway for new mining developments by improving services for bulk product and container export markets, and container and general break bulk import services.
- Progress land reclamation on East Arm and continue plans for new infrastructure at both East Arm Wharf and City Wharves.

Environment

- Continue to improve environmental practices and exploration of alternate bulk loading options with stakeholders to stimulate growth and develop Darwin as the port of choice for bulk mineral exports.
- Development work on the management of storm water drainage at East Arm Wharf.

Safety

- Review safety management systems to ensure new requirements are met under work, health and safety legislation.
- Ensuring appropriate resourcing to deliver safety initiatives and best practice approaches.

Budget Highlights for 2012-13

Economic Sustainability

- \$3.9 million for continued expansion of East Arm Wharf through reclamation of Pond F.
- \$1.3 million to implement a new Port Management System for improved safety, operational and reporting efficiencies.

Environment

- \$2.5 million to improve the bulk loading system to enhance operational capabilities to increase environmental sustainability.
- \$0.6 million to improve wash down facilities at East Arm Wharf to address environmental compliance and treatment of contaminants.
- Development of a proposal for a multipurpose incinerator facility for treatment of quarantine wastes.

Business Line: East Arm Wharf

Outcome: Provision of services and infrastructure for the operation of East Arm Wharf facilities including facilitation of dry and liquid bulk handling, livestock exports, container and general cargo, and offshore oil and gas rig services.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Total trade throughput (million tonnes) ¹	4.25	3.87	3.70
Total trade growth ¹	2%	- 10%	- 0.04%
Berth occupancy rate	45%	40%	40%
Customer satisfaction	85%	85%	85%
Revenue growth ²	11%	5%	2.8%

1 Trade growth decreased due to lower bulk minerals exports mainly reflecting lower commodity prices.

2 Revenue growth reflects the reduction in total trade throughput.

Business Line: Navigation and Pilotage

Outcome: Provision of navigational aids, safe channels and berthage arrangements, moorings and anchorages in Darwin Harbour. Provision of pilotage services to all commercial and non-commercial vessels.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Acts of pilotage ¹	1 700	2 370	2 500
Total number of vessels using the port	1 935	1 851	1 887
Pilot on board within 30 minutes of nominated time	95%	95%	95%
Navigational aid reinstated within 24 hours	98%	98%	98%
Safety broadcast issued within 30 minutes	100%	100%	100%
Revenue growth	10%	10%	10%

1 This represents an increase in inner harbour movement.

Business Line: City Wharves

Outcome: The effective operation of Fort Hill, Stokes Hill and the Frances Bay Mooring Basin. Services provided under these community service obligations includes the operation of facilities that support cruise shipping and the naval presence in Darwin, the management of retail outlets and associated facilities at the Wharf Precinct, the management and operation of a tidal free facility for safe berthing of local fishing vessels, and the management of moorings in Darwin Harbour.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Cruise vessel calls	45	57	63
Defence vessel calls	40	36	50
Visiting number of cruise passengers and crew ¹	47 000	80 023	90 000
Visiting number of personnel on naval vessels	4 000	3 600	5 000
Berth occupancy rate – Fort Hill Wharf	45%	60%	60%
Customer satisfaction	85%	85%	85%
Cost recovery	50%	60%	65%

1 The budgeted number of visiting cruise passengers and crew is based on booked vessels and their maximum passenger capacity.

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	3 161	2 906
Sales of goods and services	35 428	37 134
Interest revenue	310	310
Rent and dividends	2 459	2 459
Gain(+)/loss(-) on disposal of assets		
Other revenue	200	250
TOTAL INCOME	41 558	43 059
EXPENSES		
Employee expenses	12 288	12 657
Administrative expenses		
Purchases of goods and services	10 299	10 235
Repairs and maintenance	6 049	5 794
Depreciation and amortisation	7 362	7 462
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	2 817	2 590
TOTAL EXPENSES	38 815	38 738
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	2 743	4 321
Income tax expense		
NET SURPLUS(+)/DEFICIT(-)	2 743	4 321

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 489	4 994
Receivables	4 886	4 886
Prepayments	190	190
Inventories		
Advances and investments		
Property, plant and equipment	212 589	218 952
Other assets	6 295	6 295
TOTAL ASSETS	227 449	235 317
LIABILITIES		
Deposits held		
Creditors and accruals	4 465	4 419
Borrowings and advances	35 408	38 987
Provisions	8 346	8 346
Other liabilities	176	190
TOTAL LIABILITIES	48 395	51 942
NET ASSETS	179 054	183 375
EQUITY		
Capital		
Opening balance	166 404	160 290
Equity injections/withdrawals	- 6 114	
Reserves	30 950	30 950
Accumulated funds		
Opening balance	- 14 929	- 12 186
Current year surplus(+)/deficit(-)	2 743	4 321
Dividends paid/payable		
Accounting policy changes and corrections		
TOTAL EQUITY	179 054	183 375

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	3 161	2 906
Receipts from sales of goods and services	38 073	39 857
Interest received	310	310
Total operating receipts	41 544	43 073
Operating payments		
Payments to employees	12 288	12 657
Payments for goods and services	16 348	16 029
Grants and subsidies paid		
Current		
Capital		
Interest paid	2 869	2 636
Income tax paid		
Total operating payments	31 505	31 322
NET CASH FROM OPERATING ACTIVITIES	10 039	11 751
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	16 190	13 825
Advances and investing payments		
Total investing payments	16 190	13 825
NET CASH FROM INVESTING ACTIVITIES	- 16 190	- 13 825
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		5 000
Deposits received		
Equity injections	4 226	
Total financing receipts	4 226	5 000
Financing payments		
Repayment of borrowings	4 817	1 421
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments	4 817	1 421
NET CASH FROM FINANCING ACTIVITIES	- 591	3 579
Net increase(+)/decrease(-) in cash held	- 6 742	1 505
Cash at beginning of financial year	10 231	3 489
CASH AT END OF FINANCIAL YEAR	3 489	4 994

Department of Construction and Infrastructure

Output Group/Output	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Infrastructure Services	30 325	24 671
Asset Management Services	11 384	8 415
Infrastructure Development	3 386	3 341
Technical Specifications	3 483	3 426
Program Management	12 072	9 489
Total Expenses	30 325	24 671
Appropriation		
Output	18 758	13 105
Capital	235 371	207 208
Commonwealth	40 298	58 872

2012-13 Staffing: 82

Agency Profile

The Department of Construction and Infrastructure provides professional project management services for the design, procurement and construction supervision of the Northern Territory Government's infrastructure program. The agency contributes to Territory 2030 targets by delivering public infrastructure through its Construction Division.

The agency provides strategic advice and policy interpretation on a whole of government basis for infrastructure planning and capital works project definition, in order to ensure that built assets are fit for purpose and that life cycle costs are minimised.

The agency is also responsible for Construction Division, a government business division that is responsible for the procurement and delivery of the Government's capital works, minor new works and repairs and maintenance programs.

Strategic Issues for 2012-13

Economic Sustainability

- Management and delivery of the Territory infrastructure program, including procurement methodologies that best ensure value for money.
- Ensuring best practice in project delivery and a commitment to the ongoing training of agency personnel.
- Developing initiatives for sustainable growth through fostering strong relationships with client agencies and facilitating industry engagement.
- Working with contractors to promote employment, apprenticeships and other training opportunities in the infrastructure sector.
- Ensuring the construction industry has the capacity to respond effectively to Government's needs across the Territory.
- Working with industry to ensure government contracts deliver quality, occupational health and safety and environmental outcomes that meet client expectations, comply with industry standards and satisfy legislative requirements.

Budget Highlights for 2012-13

Economic Sustainability

- Strategic management and delivery of the Territory capital works, minor new works and repairs and maintenance programs.
- Continued implementation of the new whole of government asset management system.
- Provide advice and support on a whole of government basis for infrastructure coordination, for the delivery of preliminary briefs, research and development initiatives and post-occupancy evaluations in relation to public infrastructure.

Outputs and Performance

Output Group: Infrastructure Services

Outcome: Ensure that Government-built infrastructure is fit for purpose.

Output Group/Output	2011-12 Budget	2011-12 Estimate	2012-13 Budget
	\$000	\$000	\$000
Infrastructure Services	21 804	30 325	24 671
Asset Management Services	4 747	11 384	8 415
Infrastructure Development	3 634	3 386	3 341
Technical Specifications	3 825	3 483	3 426
Program Management	9 598	12 072	9 489

Key Variations

- The Asset Management Services output decreases in 2012-13 due to the implementation of the asset management system project nearing completion.
- The Program Management output decreases in 2012-13 due to one-off funding in 2011-12 for repairs and maintenance at East Arm Wharf.

Asset Management Services

Maintain the asset management system on a whole of government basis for infrastructure planning and construction contract and project management.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Condition reporting and production of built asset liability statements	63	63	63
Fully maintained asset management system operating 365 days per annum ¹		100%	100%
Client satisfaction	95%	95%	95%

¹ New measure reflecting the implementation of the asset management system in 2011-12.

Infrastructure Development

Provide strategic advice and policy on a whole of government basis for infrastructure planning and capital works project definition to ensure built assets are fit for purpose and at appropriate life cycle cost.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Preliminary evaluation briefs produced	4	4	4
Post occupancy evaluations	3	4	4
Research and development	3	3	3
Construction snapshots published	4	4	4
Client satisfaction	95%	95%	95%

Technical Specifications

Provide technical specifications and completed plans for all Government construction.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Technical plans processed	30 000	30 000	30 000
Specification and design standards developed and maintained	135	135	135
Client satisfaction	95%	95%	95%

Program Management

Provide advice and reporting on Capital Works and Repairs and Maintenance programs, including delivery of the agency's Repairs and Maintenance Program.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Capital Works Program – program delivery	\$22M	\$35.5M	\$22M

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	18 758	13 105
Commonwealth		
Sales of goods and services	9 025	9 025
Interest revenue		
Goods and services received free of charge	1 233	1 233
Gain(+)/loss(-) on disposal of assets		
Other revenue	83	112
TOTAL INCOME	29 099	23 475
EXPENSES		
Employee expenses	9 291	9 439
Administrative expenses		
Purchases of goods and services	15 994	10 222
Repairs and maintenance	2 611	2 581
Depreciation and amortisation	1 196	1 196
Services free of charge	1 233	1 233
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	30 325	24 671
NET SURPLUS(+)/DEFICIT(-)	- 1 226	- 1 196

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	25 449	19 648
Receivables	4 750	4 750
Prepayments	153	153
Inventories		
Advances and investments		
Property, plant and equipment	355 919	628 044
Other assets		
TOTAL ASSETS	386 271	652 595
LIABILITIES		
Deposits held	1 038	1 038
Creditors and accruals	8 261	8 261
Borrowings and advances		
Provisions	1 830	1 830
Other liabilities		
TOTAL LIABILITIES	11 129	11 129
NET ASSETS	375 142	641 466
EQUITY		
Capital		
Opening balance	947 183	946 241
Equity injections/withdrawals	- 942	267 520
Reserves	23 820	23 820
Accumulated funds		
Opening balance	- 593 693	- 594 919
Current year surplus(+)/deficit(-)	- 1 226	- 1 196
Accounting policy changes and corrections		
TOTAL EQUITY	375 142	641 466

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	18 758	13 105
Commonwealth		
Other agency receipts from sales of goods and services	9 108	9 137
Interest received		
Total operating receipts	27 866	22 242
Operating payments		
Payments to employees	9 291	9 439
Payments for goods and services	18 575	12 803
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	27 866	22 242
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	348 244	273 321
Advances and investing payments		
Total investing payments	348 244	273 321
NET CASH FROM INVESTING ACTIVITIES	- 348 244	- 273 321
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	235 371	207 208
Commonwealth	40 298	58 872
Equity injections	76 493	1 440
Total financing receipts	352 162	267 520
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	1 747	
Total financing payments	1 747	
NET CASH FROM FINANCING ACTIVITIES	350 415	267 520
Net increase(+)/decrease(-) in cash held	2 171	- 5 801
Cash at beginning of financial year	23 278	25 449
CASH AT END OF FINANCIAL YEAR	25 449	19 648

Construction Division

Business Line	2011-12 Estimate	2012-13 Budget
	\$000	\$000
Income	61 196	56 001
Project Management and Delivery	61 196	56 001
Expenses	60 894	55 611
Project Management and Delivery	60 894	55 611
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	302	390
2012-13 Staffing: 340		

Business Division Profile

The Construction Division works collaboratively with client agencies across the Northern Territory Government to identify infrastructure requirements and design. The division also procures and manages construction projects across the Territory, and oversees the maintenance of Government assets.

The division manages tenders from industry for construction work on behalf of the client agencies, with the aim of ensuring value for money outcomes for Government.

Strategic Issues for 2012-13

Economic Sustainability

- Ensuring that appropriate resource requirements and models are in place to enable effective delivery of the Territory Government's infrastructure program.
- Continuing to support industry engagement through sharing information and training opportunities, and working collaboratively to attract employees to the construction industry.
- Working with clients and core agencies to ensure the appropriateness and effectiveness of procurement methodologies for the delivery of Government infrastructure.

Budget Highlights for 2012-13

Economic Sustainability

- Management of the infrastructure program including Capital Works, Minor New Works and Repairs and Maintenance programs on behalf of Government.

Performance

The Construction Division's income and expenditure is expected to decrease in 2012-13 in line with the decrease in the Territory's infrastructure program, however performance is consistent across both years.

Business Line: Project Management and Delivery

Outcome: Efficient, customer-focused delivery of both construction and maintenance services.

Key Deliverables	2011-12 Budget	2011-12 Estimate	2012-13 Budget
Manage the Capital Works and Repairs and Maintenance programs on behalf of client agencies	\$1.03B	\$0.985B	\$0.9B
Delivery of projects within timeframes	85%	85%	85%
Delivery of projects within expenditure targets	90%	90%	90%
Client satisfaction	85%	85%	85%

Operating Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	14	15
Capital		
Community service obligations		
Sales of goods and services	61 132	55 936
Interest revenue	50	50
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
TOTAL INCOME	61 196	56 001
EXPENSES		
Employee expenses	19 522	19 038
Administrative expenses		
Purchases of goods and services	41 362	36 563
Repairs and maintenance		
Depreciation and amortisation	10	10
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	60 894	55 611
SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX	302	390
Income tax expense	91	117
NET SURPLUS(+)/DEFICIT(-)	211	273

Balance Sheet

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
ASSETS		
Cash and deposits	5 975	6 168
Receivables	11 382	11 382
Prepayments	82	82
Inventories		
Advances and investments		
Property, plant and equipment	316	316
Other assets		
TOTAL ASSETS	17 755	17 948
LIABILITIES		
Deposits held	5 635	5 635
Creditors and accruals	3 384	3 384
Borrowings and advances		
Provisions	5 709	5 765
Other liabilities		
TOTAL LIABILITIES	14 728	14 784
NET ASSETS	3 027	3 164
EQUITY		
Capital		
Opening balance	- 4 470	- 4 470
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	7 392	7 497
Current year surplus(+)/deficit(-)	211	273
Dividends paid/payable	- 106	- 136
Accounting policy changes and corrections		
TOTAL EQUITY	3 027	3 164

Cash Flow Statement

	2011-12 Estimate	2012-13 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	14	15
Capital		
Community service obligations		
Receipts from sales of goods and services	61 132	55 936
Interest received	50	50
Total operating receipts	61 196	56 001
Operating payments		
Payments to employees	19 522	19 038
Payments for goods and services	41 362	36 563
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	427	91
Total operating payments	61 311	55 692
NET CASH FROM OPERATING ACTIVITIES	- 115	309
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	10	10
Advances and investing payments		
Total investing payments	10	10
NET CASH FROM INVESTING ACTIVITIES	- 10	- 10
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	499	106
Equity withdrawals		
Total financing payments	499	106
NET CASH FROM FINANCING ACTIVITIES	- 499	- 106
Net increase(+)/decrease(-) in cash held	- 624	193
Cash at beginning of financial year	6 599	5 975
CASH AT END OF FINANCIAL YEAR	5 975	6 168

Part 2

Community Service Obligations

Community Service Obligations

This part of *Budget Paper No. 3* provides information on community service obligation (CSO) payments to the Territory's government business divisions (GBDs) and government owned corporation (GOC).

Where Government specifically requires a GBD or GOC to carry out activities which the GBD or GOC would not elect to do on commercial grounds or would only undertake commercially at higher prices, such functions are designated as CSOs. CSOs allow the Government to achieve identifiable community or social objectives which would not be achieved if left to economic or market forces.

Government CSO policy is aimed at identifying the non-commercial functions performed by GBDs and GOCs, making the functions transparent and their delivery accountable to the community. To ensure that non-commercial functions do not adversely impact the financial performance of the GBD or GOC, the policy provides compensation through the provision of the CSO.

The provision of CSOs by the 'purchasing' agency through budget funding or acceptance of a lower shareholder return has three important implications:

- the promotion of a commercial culture within GBDs and GOCs;
- transparent budget funding and reporting, providing confidence to competitors that CSOs are not being used to underwrite commercial operations at the expense of competitors; and
- it provides an opportunity for regular review of activities funded as CSOs.

Territory Government CSO payments for 2011-12 and 2012-13 are listed by purchasing agency and presented in the following table, with a subsequent discussion on CSOs and their key components.

Community Service Obligations

PURCHASING AGENCY/Provider/Description	2011-12 Estimate	2012-13 Budget
	\$000	\$000
NORTHERN TERRITORY TREASURY	61 556	63 080
Power and Water Corporation		
Gazetted Tariffs	61 556	63 080
DEPARTMENT OF LANDS AND PLANNING	3 161	2 906
Darwin Port Corporation		
Small Craft Services (Marine Industry Support)	280	280
Cruise and Defence (Wharf Precinct)	1 546	1 546
Tourism and Real Estate (Wharf Precinct)	1 335	1 080
DEPARTMENT OF HEALTH	11 708	14 440
Power and Water Corporation		
Pensioner Concession Scheme	11 708	14 440
TOURISM NT	1 016	1 041
Territory Discoveries		
Tourism Marketing	1 016	1 041
DEPARTMENT OF NATURAL RESOURCES, ENVIRONMENT, THE ARTS AND SPORT	9 418	7 915
Territory Wildlife Parks		
Territory Wildlife Park	5 460	3 957
Alice Springs Desert Park	3 958	3 958
DEPARTMENT OF HOUSING, LOCAL GOVERNMENT AND REGIONAL SERVICES	1 191	1 191
NT Home Ownership		
Home Ownership Incentives	1 191	1 191
TOTAL	88 050	90 573

Northern Territory Treasury provides CSO funding to the Power and Water Corporation in accordance with Government policy regarding the provision of services in urban areas for:

- electricity supply to domestic customers, small businesses and other organisations across the Territory at uniform tariffs;
- electricity supply services to tranche 4 electricity customers (primarily medium-sized businesses and other organisations) at a subsidised tariff; and
- water and sewerage services to all customers at uniform tariffs.

CSO funding for gazetted tariffs in urban areas is budgeted to be \$63.1 million in 2012-13.

In addition to the CSO provided in urban areas, the Territory also subsidises utilities services in remote areas through the Indigenous Essential Services (IES) grant paid by the Department of Housing, Local Government and Regional Services. In 2012-13, the IES grant is \$76.76 million including \$7 million for priority projects at Lajamanu, Maningrida and Ntaria.

The Power and Water Corporation also receives CSO payments from the Department of Health to fund subsidised electricity, water and sewerage tariffs for pensioners and seniors under the Pensioner Concession Scheme (\$14.4 million in 2012-13).

The Darwin Port Corporation (DPC) receives CSO funding from the Department of Lands and Planning for non-commercial activities related to the development, operation and

maintenance of wharf facilities that support the cruise ship and naval presence in the Territory and the Darwin fishing and tourism industries through the Port of Darwin. It is estimated that a total of \$2.9 million in CSOs will be paid to DPC in 2012-13.

Tourism NT provides Territory Discoveries, the Territory Government-owned tourism product wholesaler, with CSO payments to fund net costs incurred by the Northern Territory Holiday Centre in Alice Springs, specific shoulder season campaigns which assist in promoting the Territory as a year-round tourist destination, and the inclusion of small tourism operators in its reservation system (\$1 million in 2012-13).

The Department of Natural Resources, Environment, the Arts and Sport provides CSO funding for four non-commercial functions carried out by the Territory Wildlife Parks. These functions relate to:

- maintaining the parks' assets to a high standard to assist the growth and development of the Territory's tourism industry;
- supporting the Territory's biodiversity through captive breeding of endangered, rare and threatened species;
- enhancing the education of school children through teaching the benefits of the natural environment; and
- management of the Botanic Gardens at the Alice Springs Desert Park.

A total of \$7.9 million in CSOs have been estimated for Territory Wildlife Parks in 2012-13, down from \$9.4 million in 2011-12 due to one-off funding of \$1.5 million for repairs and maintenance in 2011-12.

The Department of Housing, Local Government and Regional Services is the host agency to the GBD NT Home Ownership, which provides incentives for people with low to medium incomes to purchase their own home, thereby increasing home ownership in the Territory. It is estimated that a total of \$1.2 million in CSO funding will be paid for this service in 2012-13.

Part 3

Revenue

Revenue

Summary

CATEGORY	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Taxation Revenue	482 619	510 138	27 519
Grants and Subsidies Revenue	3 915 850	3 646 156	- 269 694
Sales of Goods and Services	418 077	438 149	20 072
Interest Revenue	289 564	327 573	38 009
Royalties, Rents and Dividends	180 230	163 954	- 16 276
Gain/Loss on Disposal of Assets	7 038	8 513	1 475
Other Revenue	102 107	69 115	- 32 992
TOTAL	5 395 485	5 163 598	- 231 887

Overview

This part of *Budget Paper No. 3* provides a detailed breakdown of the revenue received by Northern Territory Government agencies, business divisions and the Central Holding Authority (CHA). Each revenue category is described and key variations summarised.

Revenue earned by the Northern Territory Government is broadly classified into either agency revenue or Territory revenue and can be disaggregated into functional categories.

Agency revenue is earned through voluntary exchange transactions or fees paid for services. Examples of agency revenue are charges for the use of Government facilities, training course fees and sales of government products such as maps. Revenue earned by government business divisions (GBDs), and some payments from the Commonwealth to undertake certain services on their behalf, are also classified as agency revenue. Agency revenue is paid into agency operating accounts and is retained by the agency and used to meet related expenses.

Territory revenue is paid to the CHA. This includes revenue received from compulsory statutory fees or taxes, such as payroll tax, stamp duty, motor vehicle registration fees and fines. Goods and services tax (GST) revenue is classified as Territory revenue as are Specific Purpose Payments (SPP) and National Partnership (NP) payments which are provided under the 2008 Intergovernmental Agreement on Financial Relations (IGA) from the Commonwealth. Territory revenue is collected and administered by agencies on behalf of the CHA and reported separately as 'Income Administered for the CHA'. Territory revenue is the source of funds for appropriation provided to agencies (see Part 1).

Territory and agency revenue is recorded in the financial statements of each agency included in Part 1 of this Budget Paper. This part of *Budget Paper No. 3* shows, for each revenue category, the revenue earned by each agency and government business division, including revenue from both external clients and Territory Government entities. Following each table is a description of each revenue category and significant variations (where applicable).

Revenue is also reported in *Budget Paper No. 2*, but on a whole of government basis. In *Budget Paper No. 2*, transactions between Territory Government entities are consolidated and therefore total revenue and aggregates for some revenue categories will differ from those in *Budget Paper No. 3*. An example where total revenue varies between

Budget Paper No. 2 and *Budget Paper No. 3* is payroll tax. All agencies pay payroll tax to the CHA and this is reported as CHA income in *Budget Paper No. 3* and by agencies as payments. However, in the consolidated statements in *Budget Paper No. 2* the payments by agencies and receipts by the CHA offset each other and do not contribute to total revenue. The payroll tax revenue reported in *Budget Paper No. 2* is the amount paid by the private sector and Territory Government businesses outside the general government sector.

As a government owned corporation, the Power and Water Corporation is not included in the Territory's budget sector and charges raised by it are not included in the following tables. However, tax equivalents and dividends payable by the Power and Water Corporation to the CHA are recorded in the relevant tables as revenue for the CHA. The same applies for the Territory Insurance Office. Community service obligation payments to the government owned corporation and government business divisions are outlined in Part 2 of this Budget Paper.

Taxation Revenue

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	482 619	510 138	27 519
Central Holding Authority	480 405	507 924	27 519
Payroll tax	241 699	252 937	11 238
Stamp duty	139 169	149 793	10 624
Lotteries, gaming and wagering tax	48 324	49 532	1 208
Light vehicle registration	13 163	13 880	717
Heavy vehicle registration	16 466	16 960	494
Income tax equivalents ¹			
Northern Territory Treasury Corporation	9 501	11 228	1 727
Data Centre Services	1 468	1 283	- 185
Government Printing Office	89	47	- 42
NT Fleet	4 682	4 613	- 69
Territory Insurance Office	3 720	3 720	
NT Home Ownership	128	244	116
Land Development Corporation	1 281	2 968	1 687
Darwin Bus Service	162	140	- 22
Construction Division	91	117	26
Local Government rates equivalents (Darwin Port Corporation and Power and Water Corporation)	462	462	
Department of Justice	2 214	2 214	
Community benefit levy	2 214	2 214	
TOTAL	482 619	510 138	27 519

¹ Government trading entities not shown are not expected to have a tax liability in 2011-12 and 2012-13.

Taxation Revenue

Taxation revenue consists of compulsory levies imposed by Government to raise revenue used to provide public services to the Territory community. Taxation revenue does not relate to a payment for goods and services provided. Taxation revenue includes revenue raised from Northern Territory Government levies and does not include Commonwealth taxes.

The only significant taxation revenue related policy variation since the May 2011 Budget is the Territory Government's decision to defer the abolition of stamp duty on non-land business property (previously scheduled for 1 July 2012) until the Territory Budget situation permits the cost of abolition. More detail on this decision is included in *Budget Paper No. 2*.

Total taxation revenue collections are forecast to increase by \$27.5 million, or around 5.7 per cent, in 2012-13.

Payroll tax is the most significant component in the taxation revenue category. The forecast for 2012-13 comprises:

- \$176.8 million from private sector businesses and the public financial and non financial corporation sectors; and
- \$76.1 million from general government agencies and business divisions.

The \$11.2 million increase in collections expected in 2012-13 is the result of forecast employment and wages growth in the Territory.

Stamp duty collections are the second largest contributor to taxation revenue and consist of stamp duty derived from property conveyances, insurance premiums, motor vehicle registration transfers and other minor duties. Stamp duty collections are forecast to increase by \$10.6 million in 2012-13, reflecting a projected increase in conveyance stamp duty collections due to an expected moderate level of recovery in property market transaction volumes.

Gambling taxes mainly comprise lotteries tax, bookmakers tax, casino tax, community gaming machine tax and wagering tax. The anticipated increase of \$1.2 million in 2012-13 reflects bookmakers tax, lotteries tax and wagering tax increasing by long-term growth rates and casino and community gaming machine taxes experiencing moderate growth in 2013 as activity levels in venues continue to adjust to smoking reforms.

Tax equivalents regime collections result from a national agreement that requires government businesses to pay the equivalent of income tax and local government rates on the same basis as private sector entities. The tax equivalents regime ensures public sector entities that operate with a commercial focus do not have a competitive advantage over their private sector counterparts. The Budget for 2012-13 is estimated to be higher by \$3.2 million, reflecting variations in estimated profitability levels by Territory businesses and corporations.

Grants and Subsidies Revenue

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL PURPOSE GRANTS	2 505 301	2 722 910	217 609
Central Holding Authority	2 505 301	2 722 910	217 609
GST revenue	2 494 000	2 704 000	210 000
Grants in lieu of uranium royalties	3 384	3 910	526
Natural Disaster Relief and Recovery Arrangements	7 917	15 000	7 083
COMMONWEALTH TIED GRANTS	1 357 778	914 426	- 443 352
Department of the Chief Minister	42	42	
Commonwealth Grants (receipted by Agency)	42	42	
National Indigenous Cadetship Program	42	42	
Northern Territory Police, Fire and Emergency Services	57 957	29 299	- 28 658
National Partnerships (receipted by CHA)	48 532	6 131	- 42 401
Closing the Gap in the Northern Territory – Remote Policing	30 747		- 30 747
Stronger Futures	16 500	4 826	- 11 674
Natural Disaster Resilience	1 285	1 305	20
Commonwealth Grants (receipted by Agency)	9 425	23 168	13 743
Department of Immigration and Citizenship Agreement	7 000	22 000	15 000
Airport Policing Initiative	1 871	971	- 900
Early Intervention Pilot Program	160	54	- 106
National Counter Terrorism Committee Agreement	160		- 160
Remote Workforce Development	112	114	2
Indigenous Employment Program	93		- 93
Government Skills Australia Tri-Party Agreement	29	29	
Northern Territory Treasury	167	14	- 153
National Partnerships (receipted by CHA)	153		- 153
First Home Owners Boost	112		- 112
Standard Business Reporting	41		- 41
Commonwealth Grants (receipted by Agency)	14	14	
National Indigenous Cadetship Program	14	14	
Department of Business and Employment	23 280	17 292	- 5 988
Specific Purpose Payments (receipted by CHA)	13 964	14 472	508
National Skills and Workforce Development	13 964	14 472	508
National Partnerships (receipted by CHA)	6 999	2 820	- 4 179
Productivity Places Program	5 331		- 5 331
Digital Regions Initiatives	1 500		- 1 500
TAFE fee waivers for childcare qualifications	93	93	
Training Places for Single and Teenage Parents	75	227	152
Skills Reform		2 500	2 500
Commonwealth Grants (receipted by Agency)	2 317		- 2 317
Industry skill centre and Infrastructure	1 763		- 1 763
Joint Group Training Program	214		- 214
Productivity Places Program	210		- 210

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
National E-Learning Strategy	100		- 100
Australian Flexible Learning	30		- 30
Department of Education and Training	264 895	254 050	- 10 845
Specific Purpose Payments (received by CHA)	59 981	60 313	332
National schools	59 981	60 313	332
National Partnerships (received by CHA)	96 889	94 379	- 2 510
Smarter Schools			
Low Socio-Economic Status School Communities	17 530	17 010	- 520
Improving Teacher Quality	260	210	- 50
Literacy and Numeracy – Reward Payment	5 680		- 5 680
Improving Teacher Quality – Reward Payment	2 137	2 137	
Closing the Gap in the Northern Territory – Additional Teachers	32 300		- 32 300
Stronger Futures		37 870	37 870
Closing the Gap in the Northern Territory – Enhancing Education – Quality Teaching, Accelerated Literacy	12 289		- 12 289
Nation Building and Jobs Plan – Building the Education Revolution – Government Schools – Primary Schools for the 21st Century	8 150		- 8 150
Early Childhood Education – Universal Access to Early Childhood Education	5 940	5 947	7
Indigenous Early Childhood Development – Children and Family Centres	4 453	18 859	14 406
National Solar Schools Program	2 634	994	- 1 640
Trade Training Centres in Schools	1 469	8 699	7 230
Digital Education Revolution – National Secondary Schools Computer Fund – Government Schools	1 344		- 1 344
National Quality Agenda for Early Childhood Education and Care	910	860	- 50
More Support for Students with Disabilities	790	790	
Digital Education Revolution – National Secondary Schools Computer Fund – Non-Government Schools	645	645	
Youth Attainment and Transitions	358	358	
Commonwealth Grants (received by Agency)	20 486	12 852	- 7 634
Education for Immigration Detainee Children	4 899	2 047	- 2 852
Creating Real Jobs for Community Development Employment Program	4 322	3 811	- 511
Families as First Teachers	3 880	3 209	- 671
Indigenous Education Agreement – Parental and Community Engagement	2 050	65	- 1 985
Expanding Literacy and Numeracy Initiative	1 186	890	- 296
Indigenous Education Agreement – Preschool	828	414	- 414
Mobile Child Care Services	558		- 558
Indigenous Education Agreement – Supplementary Recurrent Agreement	450	450	
Indigenous Education Consultative Body	447	141	- 306
Indigenous Cadets	280	280	
Australian Early Development Index	171	171	
Indigenous Education Agreement – Stronger, Smarter Sisters Academy	149	84	- 65
National Alliance for Remote Indigenous Schools		620	620
Other	1 266	670	- 596

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Commonwealth Grants (received by CHA)	87 539	86 506	- 1 033
Non-government schools	85 750	85 750	
Early Learning and Care Centres	1 789	756	- 1 033
Department of Housing, Local Government and Regional Services	494 612	207 548	- 287 064
Specific Purpose Payments (received by CHA)	27 226	22 314	- 4 912
National Affordable Housing	27 226	22 314	- 4 912
National Partnerships (received by CHA)	407 875	154 109	- 253 766
Remote Indigenous Housing	389 880	121 502	- 268 378
Water for the Future – Council of Australian Governments Strategy on Water and Wastewater in Remote Communities	7 000	13 250	6 250
Homelessness	3 682	5 074	1 392
Closing the Gap in the Northern Territory – Field Operations	4 278		- 4 278
Nation Building and Jobs Plan – Social Housing – First Stage and Second Stage Construction	2 022		- 2 022
Local Government and Regional Development	1 013		- 1 013
Stronger Futures		14 283	14 283
Commonwealth Grants (received by Agency)	59 511	31 125	- 28 386
Community Development Employment Program	20 000		- 20 000
Financial Assistance Grants for Local Government – untied local roads grants	15 543	15 495	- 48
Financial Assistance Grants for Local Government – general purpose assistance	15 332	15 262	- 70
Northern Territory Jobs Package – Outstations – Municipal and Essential Services Funding	5 547		- 5 547
Aboriginal Interpreter Service – Closing the Gap in the Northern Territory – Law and Order Measures	1 853		- 1 853
Indigenous Economic Development Officers	404	368	- 36
Milingimbi roads upgrade	513		- 513
Other	319		- 319
Department of Health	325 596	301 859	- 23 737
Specific Purpose Payments (received by CHA)	166 330	169 952	3 622
National Healthcare/National Health Reform Payments	151 589	154 192	2 603
National Disability	14 741	15 760	1 019
National Partnerships (received by CHA)	92 850	81 601	- 11 249
Health Infrastructure			
Royal Darwin Hospital – Patient Accommodation	12 500	1 900	- 10 600
Alice Springs Hospital – Emergency Department	7 000	5 600	- 1 400
Health and Hospital Fund Projects			
Regional Hospitals		11 950	11 950
Palmerston Hospital		9 000	9 000
Remote Health Centres		4 300	4 300
Health Services			
National Critical Care Trauma Response Centre	28 693	14 756	- 13 937
Northern Territory Medical Program	1 628	2 212	584
Aged Care Assessment	1 151		- 1 151

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
National Perinatal Depression Initiative	508	192	- 316
Healthy Kids Health Checks	95		- 95
National Health and Hospital Network – Improving Public Hospital Services	9 525	7 091	- 2 434
Transitioning responsibilities for aged care and disability services – Home and Community Care	8 362		- 8 362
Transitioning responsibilities for aged care and disability services – Specialist disability services	4 640	4 800	160
Essential Vaccines	4 296	3 685	- 611
Indigenous Early Childhood Development	2 715	2 885	170
Closing the Gap in the Northern Territory – Hearing and Oral Health	2 185		- 2 185
Stronger Futures		4 700	4 700
Improving Ear Health Services for Indigenous Australian Children	1 270	1 878	608
Certain concessions for pensioner and seniors card holders	1 232		- 1 232
Hospital and Health Workforce Reform	1 230	1 660	430
Digital Regions Initiatives – Health eTowns	1 205	1 325	120
Longer Stay Older Patients	1 061	926	- 135
Preventative Health	842	1 547	705
Elective Surgery Waiting List Reduction Program – Reward Payment	819		- 819
Reducing Rheumatic Heart Fever for Indigenous Children	810		- 810
Essential Vaccines – Reward Payment	278		- 278
Homelessness	255	263	8
OzFoodNet	136		- 136
Satellite renal dialysis facilities in remote Northern Territory communities	131		- 131
Mental Health Reform	100	887	787
Other	183	44	- 139
Commonwealth Grants (received by Agency)	66 104	50 306	- 15 798
Office for Aboriginal and Torres Strait Islander Health Primary Health Care Services	19 972	19 776	- 196
Expanding Health Service Delivery Initiative	17 865		- 17 865
Stronger Indigenous Health Services		16 000	16 000
Health Connect	8 185		- 8 185
Highly Specialised Drugs	8 096	7 096	- 1 000
Medical Specialist Outreach	4 880	4 496	- 384
Organ and tissue donation	1 144		- 1 144
Centre for Disease Control – Trachoma Project	974		- 974
Palmerston Super Clinic	750		- 750
Off-road diesel rebate	627	627	
Palliative Care and Renal Home Initiative	503	276	- 227
Health Workforce Australia	474	494	20
Reporting on Aboriginal health key performance indicators	373		- 373
Health Workforce Australia Simulated Learning Environment	369		- 369
Respite	298	150	- 148
Specialised Training Program	260		- 260
Bar Code Research	200	50	- 150

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
National Indigenous Workforce Development	146		- 146
Indigenous Cadetship Support	140	140	
CanNET Project	116		- 116
Specialist international medical graduates	98		- 98
Regional health services		705	705
Other	634	496	- 138
Commonwealth Grants (received by CHA)	312		- 312
Health Workforce Australia Simulated Learning Environment	312		- 312
Department of Children and Families	37 026	13 257	- 23 769
Specific Purpose Payments (received by CHA)	4 049	3 318	- 731
National Affordable Housing – Supported Accommodation Assistance Program	4 049	3 318	- 731
National Partnerships (received by CHA)	21 324	9 939	- 11 385
Stronger Futures	10 400	7 263	- 3 137
Closing the Gap in the Northern Territory – Family Support Package	5 480		- 5 480
Closing the Gap in the Northern Territory – Mobile Outreach Services Plus	2 230	691	- 1 539
Homelessness	1 985	1 985	
Sexual Assault Counselling in Remote Northern Territory Areas	1 229		- 1 229
Commonwealth Grants (received by Agency)	11 653		- 11 653
Indigenous Family Safety Program	6 155		- 6 155
Family Support Package	5 480		- 5 480
National Youth Week in the NT	18		- 18
Department of Resources	6 309	1 474	- 4 835
National Partnerships (received by CHA)	6 235	1 474	- 4 761
Renewable Remote Power Generation	3 815		- 3 815
Environmental Management of the former Rum Jungle mine site	2 400	1 474	- 926
Live Cattle Export Industries Assistance Program – Subsidised Interest Rate Scheme	20		- 20
Commonwealth Grants (received by Agency)	74		- 74
Department of Agriculture, Fisheries and Forestry National Surveillance	74		- 74
Department of Justice	7 746	4 251	- 3 495
National Partnerships (received by CHA)	7 746	4 251	- 3 495
Closing the Gap in the Northern Territory – Substance Abuse	7 246		- 7 246
Stronger Futures		3 971	3 971
Homelessness	280	280	
Closing the Gap in the Northern Territory – Food Security	220		- 220
Tourism NT	528	25	- 503
Commonwealth Grants (received by Agency)	528	25	- 503
Tourism Hubs – Darwin and Alice Springs	405		- 405
Tourism development officer	71	25	- 46
Accreditation mentoring	52		- 52

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Department of Natural Resources, Environment, the Arts and Sport	13 266	5 546	- 7 720
National Partnerships (received by CHA)	4 645	4 136	- 509
Caring for our Country	3 687	3 687	
Remote Indigenous Public Internet Access	680		- 680
Water for the future – National Compliance Framework	278	449	171
Commonwealth Grants (received by Agency)	8 621	1 410	- 7 211
Caring for our Country	3 564	597	- 2 967
National Water Commission	994		- 994
Australian Sports Commission	639		- 639
Parental and Community Engagement Officer	468		- 468
Darwin Harbour Water Quality Protection Plan	411	313	- 98
Great Artesian Basin Project	260		- 260
Regional Arts Funding	245		- 245
Palaeovalley Groundwater Resources Project	183		- 183
Bureau of Meteorology Funding	180		- 180
Socio-Economic and Environmental Water Assessments	145		- 145
Weeds of National Significance	138	138	
Feral animal management in Cobourg Peninsula	133	193	60
Indigenous Water Planning Methods	120		- 120
Indigenous Visual Arts	104		- 104
Other	1 037	169	- 868
Department of Lands and Planning	126 017	79 769	- 46 248
National Partnerships (received by CHA)	119 013	74 169	- 44 844
Nation Building Program			
Community Beef and Mining Roads	63 040	4 000	- 59 040
National Projects Repairs and Maintenance	19 189	18 919	- 270
National Projects Capital	34 020	50 000	15 980
Black Spot Roads	1 433	1 000	- 433
National Transport Regulator Reforms	1 000		- 1 000
Interstate Road Transport	250	250	
Public Transport – Pensioner Concessions	81		- 81
Commonwealth Grants (received by Agency)	1 264	500	- 764
Land information services to support indigenous developments	759		- 759
Capture Airborne imagery of coastal areas of the Northern Territory	255		- 255
Drivesafe Northern Territory Remote Program	250	500	250
Commonwealth Grants (received by CHA)	5 740	5 100	- 640
Nation Building Program – Roads to Recovery	4 600	4 600	
Remote Aerodrome Safety Program	1 140	500	- 640
Department of Construction and Infrastructure	337		- 337
Commonwealth Grants (received by CHA)	337		- 337
Remote Aerodrome Safety Program	337		- 337

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
OTHER GRANTS AND SUBSIDIES^{1,2}	52 771	8 820	- 43 951
Northern Territory Electoral Commission	50	50	
Other	50	50	
Department of the Chief Minister	347	41	- 306
Natural Disaster Resilience Program	347	41	- 306
Department of Business and Employment	3	3	
Other	3	3	
Department of Education and Training	1 170	723	- 447
Remote Workforce Development Program	521	521	
Edmund Rice Foundation	350		- 350
Principals as Literacy Leaders with Indigenous Communities	226	132	- 94
Other	73	70	- 3
Department of Housing, Local Government and Regional Services	25 191	1 027	- 24 164
Alice Springs Transformation Plan	24 713	1 009	- 23 704
Other	478	18	- 460
Department of Health	2 651	276	- 2 375
Alice Springs Transformation Plan	2 361		- 2 361
Remote Workforce Development Program	270	276	6
Specialist Training Program – Psych Posts Rural Support Funding	20		- 20
Department of Children and Families	2 379	2 079	- 300
Alice Springs Transformation Plan	2 309	2 079	- 230
Early Intervention Pilot Program – Tangentyere Youth Camps	70		- 70
Department of Resources	53	53	
University of the Sunshine Coast Smart Forests Alliance	48	48	
Other	5	5	
Department of Justice	627	269	- 358
Illicit Drug Diversion	310		- 310
Tenant's Advisory Service	260	260	
Other	57	9	- 48
Territory Discoveries	1 403	1 403	
Operating Subsidy	1 403	1 403	
Department of Natural Resources, Environment, the Arts and Sport	5 633	2 381	- 3 252
West Arnhem Fire Management Agreement	2 063	1 200	- 863
Ninti One – Feral Camel Management	1 051	525	- 526
Defence of Darwin Experience	674		- 674
North Australia Biodiversity Hub	300	230	- 70
Artists in Remote Schools	250		- 250
Telstra Art Awards	225		- 225
Bushfires Cooperative Research Centre Extension Project	160	168	8

(continued)

Grants and Subsidies Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Families as First Teachers	147		- 147
Reading and Communication with Kids	144		- 144
Other	619	258	- 361
Department of Lands and Planning	13 250	500	- 12 750
Umbakumba Road	13 000		- 13 000
DriveSafe Northern Territory Remote Program	250	500	250
Construction Division	14	15	1
Other	14	15	1
TOTAL	3 915 850	3 646 156	- 269 694

1 These grants are not from the Commonwealth.

2 Community service obligation revenue received by government business divisions are not included in this category. Community service obligation payments are outlined in Part 2 of *Budget Paper No. 3*.

Grants and Subsidies Revenue

Grants and subsidies revenue is received by the Territory from the Commonwealth and other sources as either tied funding (to be used for specific purposes) or untied, where the Territory can use the funds in accordance with its policy priorities.

Most of the Territory's grants and subsidies (99.8 per cent) are provided by the Commonwealth with the majority of this (74.3 per cent) being GST revenue. Details of revenue from the Commonwealth are outlined below.

Other organisations, such as private sector corporations or non-government research bodies may also provide grants and subsidies to the Territory. This may include sponsorships and donations or subsidies received by agencies or government business divisions from other Northern Territory entities. It does not include community service obligation revenue received by government owned corporations and government business divisions.

Commonwealth Revenue

In 2012-13, total Commonwealth grants and subsidies to the Territory are estimated to be \$3637 million compared with \$3863 million in 2011-12.

Commonwealth revenue to the Territory is provided under the 2008 Intergovernmental Agreement on Federal Financial Relations (IGA) and includes General Revenue Assistance (mostly GST revenue), Specific Purpose Payments (SPPs) and National Partnership Payments (NPPs). Funding is also provided by way of Commonwealth Own Purpose Expenses (COPEs), which are mainly for fee for service arrangements (such as tied funding) payable to either government or non-government entities. COPE funding is outside the remit of the IGA.

The 2012-13 Northern Territory Budget is released one week before the Commonwealth's 2012-13 Budget. Revised estimates of 2011-12 and 2012-13 Commonwealth revenue to the Territory included in the Commonwealth Budget will be reflected in the Territory's 2011-12 Treasurer's Annual Financial Report and the 2012-13 Mid-Year Report.

General Revenue Assistance

General Revenue Assistance is untied funding. For the Territory, it comprises GST revenue, grants in lieu of uranium mining royalties (given the Commonwealth's ownership of uranium) and for natural disaster relief. GST revenue is the major source of Territory revenue and in 2012-13 is estimated at \$2.7 billion. This represents 74.3 per cent of the Territory's Commonwealth revenue and 59.4 per cent of the Territory's total revenue.

The Territory's share of national GST revenue is dependent on the total amount of GST revenue collected, the Territory's share of national population and the GST relativities recommended by the Commonwealth Grants Commission (CGC). The Territory's share of GST revenue and its drivers are discussed further in *Budget Paper No. 2*.

Specific Purpose Payments

In 2012-13, the Territory is estimated to receive \$270.4 million in SPPs for healthcare, government schools, skills and workforce development, affordable housing and disability. SPPs are provided by the Commonwealth to support states and territories achieve the outputs and outcomes of the relevant sector's National Agreement (NA) agreed by the Council of Australian Governments (COAG). The IGA established a Healthcare SPP to support the National Healthcare Agreement. However, as a consequence of the 2011

National Health Reform Agreement (NHRA), this will be replaced by National Health Reform payments (NHR) during 2012-13, when the Commonwealth's legislation is enacted.

Table 1: Specific Purpose Payments

	2011-12 Estimate	2012-13 Budget
	\$M	\$M
National Schools	60.0	60.3
National Skills and Workforce Development	14.0	14.5
National Affordable Housing	31.2	25.6
National Disability ¹	14.7	15.8
National Healthcare ²	151.6	154.2
Total	271.5	270.4

1 Includes budget neutral adjustment.

2 This incorporates National Health Reform Payments in 2012-13.

The IGA sets out base funding and indexation arrangements for each SPP as well as the transition to a population-based distribution (the Schools SPP population share is based on student enrolment in government schools). Per capita-based distributions will be achieved for the disability SPP and the NHR by 2013-14 and the remainder by 2014-15. SPPs are included by the Commonwealth Grants Commission (CGC) to determine the GST relativities. Changes in SPP funding associated with the transition to a per capita based distribution will be offset by complementary adjustments to the CGC's relativities.

National Partnership Payments

In 2012-13, the Territory is estimated to receive \$433 million in NPPs. This includes NP revenue that has been agreed, with any under negotiation not included until they are agreed.

Table 2: National Partnership Payments

	2011-12 Estimate	2012-13 Budget
Agency	\$M	\$M
Northern Territory Police, Fire and Emergency Services	48.5	6.1
Northern Territory Treasury	0.2	
Department of Business and Employment	7.0	2.8
Department of Education and Training	96.9	94.4
Department of Housing, Local Government and Regional Services	407.9	154.1
Department of Health	92.9	81.6
Department of Children and Families	21.3	9.9
Department of Resources	6.2	1.5
Department of Justice	7.8	4.3
Department of Natural Resources, Environment, the Arts and Sport	4.6	4.1
Department of Lands and Planning	119.0	74.2
Total National Partnership payments	812.3	433.0

Source: Northern Territory Treasury

National Partnership Payments were established under the IGA to progress significant reforms or nationally important projects (the Commonwealth and the Territory also provide own purpose funding for a small number of NPs). NPPs are also the funding vehicle for Project Agreements (PAs), simpler form of NPs, which were introduced in 2011 for initiatives which have relatively low funding and are considered low risk. NPPs may be

provided to facilitate initiatives (as an upfront payment) or paid on achievement of specified performance benchmarks or milestones. A limited number of NPs include reward payments and require performance benchmarks to be assessed by the COAG Reform Council, prior to any reward funding being paid by the Commonwealth. NPPs are also made for previous Commonwealth-tied funding streams which are yet to transition to an NP.

The Territory has about 50 NPs (including PAs) agreed and about another 20 under development in the early childhood, education, skills and workforce development, law and order, community services, health, housing and environment sectors as well as to progress Indigenous reform, business regulation initiatives and infrastructure development. Significant Territory NPs are described below. Implementation plans (IP) are required for many, but not all, NPs. The Territory has over 65 IPs agreed or in development.

Commonwealth Revenue Received by Territory Agencies

Details of the significant SPPs and NPs received by Territory agencies are provided in the following section.

Department of Business and Employment

National Skills and Workforce Development Specific Purpose Payment

The National Skills and Workforce Development SPP supports the achievement of objectives included in the Skills and Workforce Development (NASWD) National Agreement which was revised in April 2011. In 2012-13, the Territory expects to receive \$14.5 million for the National Skills and Workforce Development SPP.

The revised NASWD aims to achieve a vocational education and training (VET) system that delivers a more productive and highly skilled workforce, enabling all working age Australians to participate effectively in the labour market and contribute to Australia's economic future. While maintaining a broadly similar intent to the initial NASWD, the revised agreement has a stronger focus on VET reform and economic participation.

National Partnership Agreement on Skills Reform

This new NP agreed by COAG in April 2012 provides funding for specific initiatives to implement some of the VET reforms articulated in the revised NASWD. These include increasing the accessibility of training for working aged Australians and increasing the transparency, quality, efficiency and responsiveness of the VET sector. Funding is also provided for the delivery of training outcomes consistent with the Productivity Places Program NP, which expires in 2011-12.

In 2012-13, the Territory is estimated to receive \$2.5 million under the Skills Reform NP. Although funding for this NP is anticipated to increase over the forward estimates, the 2012-13 funding is less than that provided under the Productivity Places Program NP 2011-12 (\$5.3 million).

Department of Education and Training

National Schools Specific Purpose Payment

The National Schools SPP assists the Territory to achieve the objectives of the National Education Agreement (NEA). In 2012-13, the Territory expects to receive SPP funding of \$60.3 million from the Commonwealth for government schools. Funding of \$85.8 million is

also provided by the Commonwealth for non-government schools which is on-passed by the Territory.

The NEA seeks to ensure that all Australian school students acquire the knowledge and skills to participate effectively in society and employment through being engaged in and benefiting from schooling; meeting basic literacy and numeracy standards, through improvements in literacy and numeracy, especially for Indigenous children; and to successfully transition from education to further study and work.

Smarter Schools National Partnership Agreements

The Smarter Schools NPs encompass the Improving Teacher Quality, Literacy and Numeracy, and Low Socio-Economic Status School Communities NPs. These NPs seek to enhance educational outcomes, particularly for disadvantaged children and those with the greatest educational needs. In the Territory, the Smarter Schools NPs are being implemented to accelerate and sustain improved educational outcomes (especially for Indigenous students) and focusing on literacy and numeracy; strengthening collaborations with family, community and support services to assist with learning readiness and wellbeing; and building teacher and school leader capacity, particularly Indigenous teachers and school leaders. The Territory's Smarter Schools' performance is expected to result in reward payments of \$7.8 million in 2011-12, and a further \$2.1 million in 2012-13.

Although the Literacy and Numeracy NP expires in 2011-12, contributing to the reduction in total Smarter Schools funding for 2012-13 (\$19.4 million compared to \$25.6 million in 2011-12), the integrated nature of the Territory's implementation of these NPs means that the majority of initiatives are continuing. Stronger Futures in the Northern Territory funding will also support the initiatives implemented under the Smarter Schools NPs, as previously occurred with Closing the Gap in the Northern Territory NP funding. The Territory also contributes funding towards these initiatives (\$17 million in 2012-13).

Early Childhood National Partnership Agreements

The Territory will continue to participate in a number of early childhood education and care related NPs in 2012-13. These include the Early Childhood Education NP which aims to improve access to quality early childhood education and preschool programs in the year before full-time schooling and the National Quality Agenda for Early Childhood and Care which supports the implementation of a National Quality Framework for early childhood education and care and Outside School Hours Care services. It also includes the Indigenous Early Childhood Development NP which aims to increase the proportion of Indigenous children participating in quality early childhood education and development, as well as child care services, through the provision of facilities and support services in disadvantaged areas (this NP also comprises antenatal care, maternal and child health services to Indigenous women and sexual and reproductive health services to Indigenous teenagers).

The majority of the \$25.7 million early childhood NP funding in 2012-13 will be for the construction of children and family centres in regional and remote areas of the Territory, to provide early learning, child care and parent and family support services to Indigenous families.

Department of Housing, Local Government and Regional Services

National Affordable Housing Specific Purpose Payment

The National Affordable Housing SPP provides funding to support the achievement of the National Affordable Housing Agreement (NAHA)'s objectives. In 2012-13, the Territory expects to receive \$25.6 million for the National Affordable Housing SPP, the majority of which is allocated to the Department of Housing, Local Government and Regional Services (DHLGRS), with \$3.3 million allocated to the Department of Children and Families (DCF) to fund supported accommodation projects.

The NAHA aims to provide support and accommodation for people who are homeless or at risk of homelessness, to assist people with social housing, in the private rental market and who are purchasing houses. Improving affordable housing opportunities and reducing overcrowding for Indigenous people is a specific focus of the NAHA.

National Partnership Agreement on Remote Indigenous Housing

The NP on Remote Indigenous Housing incorporates the Strategic Indigenous Housing and Infrastructure Program and aims to facilitate significant reform in the provision of housing for Indigenous people in remote communities and to address overcrowding, homelessness, poor housing condition and severe housing shortages in these communities. Increasing the supply of new houses, improving the condition of existing houses and ensuring that social housing is well maintained and managed are key components of this NP. In 2012-13 it is anticipated that the Territory will receive Commonwealth funding of \$121.5 million for the Remote Indigenous Housing NP.

National Partnership Agreement on Water for the Future

The NPA on Water for the Future aims to contribute to increased efficiency of rural water use, to protect and improve the environmental health of freshwater and freshwater-dependent ecosystems, prepare communities for climate change, help secure water supplies for towns and cities and assist households and businesses to use water more efficiently. The majority of 2012-13 Water for the Future funding to the Territory will be for water storage and production infrastructure in five remote Indigenous communities (\$13.3 million), providing additional essential services capacity to support the rollout of the Remote Indigenous Housing NP. The balance of the \$13.7 million 2012-13 Water for the Future funding is to give effect to the national water resources management compliance framework (through the Department of Natural Resources, Environment, the Arts and Sport).

National Partnership Agreement on Homelessness

The NP on Homelessness aims to reduce the number of people who are homeless and the number of those who have repeated episodes of homelessness, to improve the engagement of homeless people with their families, community and work, and to provide quality services, including enhanced access to sustainable housing. It focuses on 'rough sleepers', people experiencing repeated homelessness, people escaping violence (especially women, children and young people), Indigenous people, and people exiting social housing or institutional healthcare, mental health services or the justice system. In 2012-13, the Territory is anticipated to receive \$7.6 million with the majority of this funding provided to DHLGRS. However initiatives are also being progressed by DCF, the Department of Health and the Department of Justice. The Territory also contributes funding towards these initiatives (\$2.2 million in 2012-13).

Department of Health

National Health Reform Payments will support the implementation of the NHRA, through funding for hospital services, teaching, training and research and public health activities. The NHRA aims to improve health outcomes for all Australians and the sustainability of the Australian health system and builds on the service delivery principles and objectives for the health system agreed in the National Healthcare Agreement.

While the relevant legislation is yet to be enacted, in 2012-13, the Territory anticipates receiving NHRPs of \$154.2 million. While this funding will transition to being based on hospital activity, NHRPs in 2012-13 and 2013-14 will be equivalent to the amount that would have been paid under the previous Healthcare SPP. National Health Reform Payments will be based on hospital activity (or block funding where this is more appropriate) as well as including funding for teaching and training, research and public health activities from 2014-15.

National Partnership Agreement on Improving Public Hospital Services

The National Partnership Agreement on Improving Public Hospital Services seeks to facilitate improved access to public hospital services, with a focus on reducing waiting times for elective surgery and emergency department care and enhancing subacute care, and was developed to support implementation of the NHRA. Funding will be used to enhance services in each of the Territory's five hospitals. In 2012-13, funding of \$7.1 million is anticipated to support Improving Public Hospital Services initiatives in the Territory.

National Partnership Agreement on Health Services

The NP on Health Services aims to improve the health and wellbeing of Australians through the delivery of high quality health services. As an omnibus NP, it encompasses a wide range of initiatives articulated in IPs. In 2012-13 these include the National Critical Care and Trauma Response Centre (NCCTRC), Northern Territory Medical Program, and National Perinatal Depression Initiative, with funding totalling \$17.2 million, predominantly for the NCCTRC. In 2011-12 NPPs were also made by the Commonwealth for pre-existing health service programs under this NP. While many of these expire in 2011-12, it is possible that some funding for continuing initiatives may be realised through PAs.

National Partnership Agreement on Health Infrastructure

The NP on Health Infrastructure is also an omnibus National Partnership with existing Health and Hospital Fund infrastructure projects in the Northern Territory, such as the redevelopment of the Alice Springs Hospital Emergency Department and enhancing Royal Darwin Hospital Patient Accommodation. In 2012-13, the Territory anticipates receiving funding of \$7.5 million for this NP.

As no new IPs are being added to omnibus NPs, new Health and Hospital Fund infrastructure projects are being funded through PAs, such as for Palmerston Hospital (estimated 2012-13 funding of \$9 million), regional hospitals (estimated 2012-13 funding of \$12.0 million) and remote health centres (estimated 2012-13 funding of \$4.3 million).

National Partnership Agreement on Essential Vaccines

The NP on Essential Vaccines seeks to improve the health and well-being of Australians through the cost-effective delivery of immunisation programs under the National Immunisation Program (NIP). Over time the Commonwealth will take responsibility for the purchase of NIP vaccines for use by states and territories, with Commonwealth reimbursement of state and territory NIP vaccine purchases during the transition. In

2012-13, the Territory is expected to receive funding of approximately \$3.7 million under this NP, dependent on the uptake of immunisations.

National Partnership Agreement supporting Mental Health Reform

This NP was agreed by COAG at its April 2012 meeting. The NP aims to improve outcomes for people with severe and persistent mental illness by addressing service gaps and preventing ongoing cycling through state and territory mental health systems. Nationally agreed priorities include improved services for people who frequently present in crisis to emergency departments and associated services, and enhanced accommodation and support services for people with severe and persistent mental illness, which will be a focus of the implementation of the NP in the Territory. In 2012-13, the Territory will receive \$0.9 million from the Commonwealth and will also contribute \$0.9 million to support this initiative.

National Disability Specific Purpose Payment

The National Disability SPP supports the achievement of outputs and outcomes under the National Disability Agreement (NDA). The NDA aims to enable people with a disability to achieve economic participation and to enjoy choice, wellbeing and the opportunity to live as independently as possible. It also aims to ensure that families and carers of people with a disability are well supported.

As a result of the realignment of Commonwealth, state and territory roles and responsibilities for aged care and disability services agreed under the NHRA, an adjustment will be made to the Disability SPP to ensure budget neutrality of the new arrangements from 2011-12 until 2013-14 inclusive. In 2012-13, the Territory expects to receive \$15.8 million for the National Disability SPP, including \$2.4 million as the cost neutral budget adjustment.

National Partnership Agreement on Transitioning Responsibilities for Aged Care and Disability Services

This NP provides the vehicle for funding arrangements to realise the realignment of Commonwealth, state and territory roles and responsibilities for aged care and disability services agreed under the NHRA, for which the abovementioned cost neutral budget adjustment is made. The Commonwealth has assumed funding and policy responsibility for all aged care services for non-Indigenous people aged 65 years and over and Indigenous people aged 50 years and over. The Territory has funding and program responsibility for basic community care services for people under these ages in line with its principal responsibility for the delivery of other disability services under the National Disability Agreement. In 2012-13, the Territory is estimated to receive less funding from the Commonwealth for older people using Specialist Disability Services (\$4.8 million) than it will need to pay the Commonwealth for aged care services for younger people, with a net negative impact on the Territory of \$2.4 million (which equals the SPP adjustment).

Department of Resources

National Partnership Agreement on the Management of the Former Rum Jungle Mine Site

The NP on the Management of the former Rum Jungle Site provides for environmental monitoring activities and the development of site management and rehabilitation strategies for the former Rum Jungle Mine Site. The Territory expects to receive \$1.5 million from the Commonwealth under the NP in 2012-13.

Department of Lands and Planning

National Partnership Agreement on Nation Building Program in the Northern Territory

The NP on the Nation Building Program in the Northern Territory aims to improve the performance of land transport infrastructure in the Northern Territory. It encompasses a number of road programs including national network construction and maintenance as well as other projects. In 2012-13, the Territory anticipates receiving \$73.9 million under this NP.

Multi-agency agreements

Stronger Futures in the Northern Territory National Partnership Agreement

The Stronger Futures NP is a new agreement that will commence in 2012-13 and broadly represents the continuation of funding for a number of key service delivery areas previously supported through the Closing the Gap in the Northern Territory NP which expires in June 2012. This NP will include funding for measures in the areas of community safety and justice, child, youth, family and community wellbeing, municipal and essential services, interpreters, health, education and alcohol abuse.

National Partnership Agreement on Remote Service Delivery

The NP on Remote Service Delivery aims to enhance the access of Indigenous Australians living in remote communities to high quality government services and improve governance, economic and social participation in these communities through better service coordination across and between governments.

In the Territory, the NP is being implemented in the 20 Territory Growth Towns under the Territory Government's Working Future policy, with DHLGRS coordinating Territory service delivery and agency involvement in local implementation planning.

Sales of Goods and Services

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	357 058	341 453	- 15 605
Auditor-General's Office	490	490	
Recoverable audits	490	490	
Northern Territory Electoral Commission	1 620	70	- 1 550
Shire Council Elections	1 620	70	- 1 550
Ombudsman's Office	36		- 36
Commonwealth Ombudsman Service Agreement	18		- 18
Delivery Certificate IV Government Course	18		- 18
Department of the Chief Minister	3 279	3 115	- 164
Recovery of agency costs	2 509	2 508	- 1
Service Level Agreement	420	420	
Council of Australian Governments	165		- 165
Apprentices Program	72	72	
Other	113	115	2
Department of the Legislative Assembly	32	32	
Other	32	32	
Northern Territory Police, Fire and Emergency Services	5 583	4 129	- 1 454
Safe NT	1 580	1 580	
Fire Protection – Commonwealth properties	1 440		- 1 440
Security for United States Naval Vessels	500	500	
Ayers Rock Resort Corporation receipts	367	367	
Nhulunbuy Corporation receipts	348	337	- 11
Detention Centre Reimbursements	305		- 305
Northern Territory Natural Disaster Mitigation	219		- 219
Other	824	1 345	521
Northern Territory Treasury	384	384	
Fees	330	330	
Apprentices Program	54	54	
Central Holding Authority	16 529	16 529	
Motor vehicle licenses and taxi fees	4 992	4 992	
Fire alarm monitoring fees	3 202	3 202	
Exploration and pipeline licences	4 600	4 600	
Fees from regulatory services	1 322	1 322	
Licensing fees	717	717	
Building Advisory Service fees	480	480	
Teachers' Registration Board fees	456	456	
NT Worksafe fees	294	294	
Marine fees	173	173	
Rail safety	165	165	
Other	128	128	

(continued)

Sales of Goods and Services – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Department of Business and Employment	30 645	26 789	- 3 856
Shared Services corporate management charges	11 295	8 289	- 3 006
Infrastructure Program	10 985	10 985	
Rent recovery	5 720	5 667	- 53
Salary sacrifice administrative fee	750	750	
Digital Regions	572	250	- 322
Desert Knowledge Precinct	456	401	- 55
Business Growth	265	85	- 180
Indigenous Employment Program	240		- 240
Regional Training Centres	140	140	
October Business Month	75	75	
Trade Support Scheme	60	60	
Other	87	87	
Data Centre Services	23 999	23 999	
Data Centre Management	23 999	23 999	
Government Printing Office	5 774	5 889	115
Sales and charges	5 774	5 889	115
NT Fleet	48 342	48 512	170
Vehicle lease revenue	48 342	48 512	170
Department of Education and Training	498	478	- 20
Regional training centres	140	140	
Callistemon House	138	138	
Other	220	200	- 20
Department of Housing, Local Government and Regional Services	51 744	51 688	- 56
Rent and tenancy charges	49 870	49 870	
<i>Darwin Rates Act</i>	1 200	1 200	
Aboriginal interpreter services	395	395	
Interpreter and translating services	135	135	
Other	144	88	- 56
Office of the Commissioner for Public Employment	1 006	965	- 41
Professional programs	657	616	- 41
Project employment	349	349	
Department of Health	59 250	57 576	- 1 674
Cross border charges	20 575	20 575	
Compensable Patients (TIO, non-TIO and workers compensation)	5 927	5 819	- 108
Hospital Patients (private, ineligible, nursing home)	4 625	4 416	- 209
Western Australian beds	3 841	5 955	2 114
District Medical Officer medical bulk billing	3 586	3 178	- 408
Service Level Agreements	3 573	3 573	
Veterans' Affairs	2 221	2 183	- 38
Staff accommodation rent	2 173	1 877	- 296

(continued)

Sales of Goods and Services – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Salaries recoveries	1 903	1 552	- 351
Specialist Training Program	1 762	1 820	58
Stock recoveries	1 086	966	- 120
Rights to private practice facility fees	803	753	- 50
Medical/Dental Supplies	549	345	- 204
Electricity recoveries	535	356	- 179
Rental of departmental facilities	508	408	- 100
Medicare bulk billing revenue	435	490	55
Homelands	400	400	
Remote workforce scholarships	263	276	13
Meals on Wheels	242	82	- 160
Malabam funded Medical Service	234		- 234
Other	4 009	2 552	- 1 457
Department of Children and Families	111	111	
Overseas Adoption Fees	100	100	
Fees and Charges	11	11	
Department of Resources	5 885	5 138	- 747
Water analysis testing	1 644	1 727	83
Application, advertising and dealing fees (licences/titles)	1 020	1 200	180
Research Farms – sale of stock and produce	808	800	- 8
Offshore petroleum rents	759		- 759
Fishing licence fees	470	470	
Sale of fingerlings	210	210	
Disease risk assessment	171	171	
Livestock export and diagnostic testing	130	120	- 10
Other	673	440	- 233
Department of Justice	8 422	8 422	
Land Titles lodgement fees and levies	2 665	2 665	
Enforcement fees	1 191	1 191	
Land title search fees	1 105	1 105	
Civil Court fees	561	561	
Births, deaths and marriages fees and levies	512	512	
Public Trustee fees and levies	438	438	
Criminal Court fees	410	410	
Public Trustee commissions	405	405	
Number plate sales	305	305	
Business name registrations	200	200	
Supreme Court fees	177	177	
Other	453	453	
Aboriginal Areas Protection Authority	1 298	1 082	- 216
Fees and charges	1 298	1 082	- 216

(continued)

Sales of Goods and Services – continued

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Tourism NT	876	694	- 182
Co-operative marketing campaigns	216	84	- 132
Territory Discoveries Service Level Agreement	188	188	
Business Events	145	145	
NT Muster	116	66	- 50
Accreditation Program	57	57	
NT Convention Bureau Familiarisation Program	45	45	
NT Brolga Awards	43	43	
Other	66	66	
Territory Discoveries	2 688	2 692	4
Commissions	1 141	1 200	59
Information services for Tourism NT	1 022	1 087	65
Participation fees and advertising	490	380	- 110
Other	35	25	- 10
Department of Natural Resources, Environment, the Arts and Sport	5 099	4 248	- 851
Araluen Arts Centre charges	1 027	1 027	
Sport and recreation charges	865	463	- 402
Parks camping fees	688	645	- 43
Museum shop sales and other charges	612	612	
Vacant Crown Land Strategy	358	369	11
Weddell Surveys	284		- 284
Territory Wildlife Parks service level agreement	249	249	
Hydrographic and drilling projects	197		- 197
Wildlife management and permits	138	87	- 51
Cost Recovery arrangements with Natural Resources Management Board	80		- 80
Arafura Games Revenue		500	500
Other	601	296	- 305
Territory Wildlife Parks	2 320	2 320	
Fees and charges	2 320	2 320	
Department of Lands and Planning	10 991	11 140	149
Motor Vehicle Registry administration charges	5 655	6 015	360
Bus fares and passes	2 088	2 088	
Sale of products, maps and valuations	1 129	1 123	- 6
Development assessment application fees	927	927	
Business division support charges	698	548	- 150
Rents	412	412	
Other	82	27	- 55
Department of Construction and Infrastructure	9 025	9 025	
Service Level Agreements	7 949	7 949	
Rent charged on Government owned buildings	1 022	1 022	
Other	54	54	

(continued)

Sales of Goods and Services – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Construction Division	61 132	55 936	- 5 196
Professional fees	61 132	55 936	- 5 196
PUBLIC NON FINANCIAL CORPORATIONS	60 546	96 225	35 679
Darwin Bus Service	8 242	8 242	
Contract revenue	8 242	8 242	
Land Development Corporation	16 876	50 849	33 973
Sale of industrial land and residential dwellings	16 876	50 849	33 973
Darwin Port Corporation	35 428	37 134	1 706
Commercial shipping – wharfage and berthage	28 182	29 634	1 452
Pilotage	4 680	4 850	170
Port dues	2 566	2 650	84
PUBLIC FINANCIAL CORPORATIONS	473	471	- 2
Northern Territory Treasury Corporation	473	471	- 2
Investment management fees	473	471	- 2
TOTAL	418 077	438 149	20 072

Sales of Goods and Services

The sales of goods and services includes fees and charges levied on regulatory functions, the provision of certain services, and the issue of licences and permits to carry out otherwise prohibited or restricted activities. Goods and services revenue is primarily collected by Government to recoup costs, particularly regulation costs. This category also includes charges paid by one agency or government business division to another.

The main charges for 2012-13 are:

- Construction Division – infrastructure project management costs (\$55.9 million);
- Department of Housing, Local Government and Regional Services – rental and tenancy charges (\$49.9 million);
- NT Fleet – provision and management of government vehicles (\$48.5 million);
- Darwin Port Corporation – wharfage and berthage charges for commercial shipping (\$29.6 million); and
- Data Centre Services – computing and communication services to government agencies (\$24 million).

Overall, the sales of goods and services revenue comprises 8.5 per cent of total revenue in 2012-13. Revenue received from sales of goods and services is expected to increase by \$20 million in 2012-13. The more significant variations are:

- Land Development Corporation goods and services revenue is expected to increase by \$34 million in 2012-13 associated with developments in the new Palmerston suburbs of Johnston and Zuccoli and at Maluka Drive;
- Construction Division goods and services revenue is expected to decrease by \$5.2 million in 2012-13 due to decreased revenue from project management fees in line with a lower capital works program in 2012-13;
- Department of Business and Employment goods and services revenue is expected to decrease by \$3.9 million due to shared corporate services management charges in 2012-13;
- Darwin Port Corporation expects an increase of \$1.7 million reflecting some additional trade volumes;
- Department of Health goods and services revenue is expected to decrease by \$1.7 million in 2012-13, due to one-off program revenue received in 2011-12; and
- Northern Territory Electoral Commission goods and services revenue is expected to decrease by \$1.6 million in 2012-13 due to one-off revenue received for local government elections in 2011-12.

Interest Revenue

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	55 313	65 060	9 747
Central Holding Authority	43 592	51 902	8 310
Interest	32 355	22 133	- 10 222
Conditions of Service Reserve (net unrealised movements)	8 396	26 700	18 304
Medium-term investments (net unrealised movements)	2 841	3 069	228
Department of Business and Employment	20	20	
Natural Disaster Relief Arrangement loans	15	15	
Business loans	5	5	
Data Centre Services	359	463	104
Interest on cash balances	359	463	104
Government Printing Office	102	75	- 27
Interest on cash balances	102	75	- 27
NT Fleet	320	270	- 50
Interest on cash balances	320	270	- 50
NT Home Ownership	10 552	12 081	1 529
Interest on loans	10 030	11 483	1 453
Interest on cash balances	522	598	76
Territory Discoveries	200	150	- 50
Interest on cash balances	200	150	- 50
Department of Natural Resources, Environment, the Arts and Sport	100		- 100
Interest on cash balances (Caring for our Country) ¹	100		- 100
Territory Wildlife Parks	18	18	
Interest on cash balances	18	18	
Department of Lands and Planning		31	31
Interest on loan		31	31
Construction Division	50	50	
Interest on cash balances	50	50	
PUBLIC NON FINANCIAL CORPORATIONS	1 532	1 752	220
Darwin Bus Service	142	142	
Interest on cash balances	142	142	
Land Development Corporation	1 080	1 300	220
Interest on cash balances	1 080	1 300	220
Darwin Port Corporation	310	310	
Interest on cash balances	250	250	
Other	60	60	

(continued)

Interest Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
PUBLIC FINANCIAL CORPORATIONS	232 719	260 761	28 042
Northern Territory Treasury Corporation	232 719	260 761	28 042
Interest from general government	153 296	173 204	19 908
Interest from public non financial corporations	79 196	87 333	8 137
Interest from local government	27	24	- 3
Gain on Territory Bonds	200	200	
TOTAL	289 564	327 573	38 009

1 Interest revenue received used for associated Commonwealth funded programs.

Interest Revenue

This revenue category comprises interest earned on:

- investments of surplus cash balances;
- advances outstanding, such as home loans by NT Home Ownership;
- loans to local government bodies; and
- cash balances held by the Central Holding Authority (CHA) and government business divisions.

The \$38 million increase in interest revenue in 2012-13 reflects:

- Northern Territory Treasury Corporation interest revenue expected to increase by \$28 million, reflecting higher interest received due to increased borrowings by the CHA and Power and Water Corporation;
- CHA interest revenue (including net unrealised movements) is expected to increase by \$8.3 million in 2012-13 as a result of anticipated returns for the Conditions of Service Reserve and medium term investments. This is offset by an expected decrease in interest on cash balances in 2012-13; and
- Northern Territory Home Ownership interest revenue expected to increase by \$1.5 million in 2012-13 due to additional loans provided to new homeowners under the HOMESTART NT scheme.

Royalties, Rents and Dividends

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	180 230	163 954	- 16 276
Central Holding Authority	180 230	163 954	- 16 276
Mining and petroleum royalties	141 327	117 732	- 23 595
Land Rents	5 895	6 022	127
Mining and petroleum rents	1 600	1 600	
Wildlife royalties	21	21	
Dividends from:			
Northern Territory Treasury Corporation	22 170	26 198	4 028
NT Fleet	5 463	5 383	- 80
Land Development Corporation	1 494	4 862	3 368
Data Centre Services	1 712	1 497	- 215
Darwin Bus Service	189	164	- 25
NT Home Ownership	149	285	136
Construction Division	106	136	30
Government Printing Office	104	54	- 50
TOTAL	180 230	163 954	- 16 276

Royalties, Rents and Dividends

Revenue from royalties, rents and dividends is expected to decrease by \$16.3 million in 2012-13.

Mining and petroleum royalties, the most significant in this category, are expected to decrease by \$23.6 million in 2012-13. The revised estimate of \$117.7 million reflects advice from mining companies regarding lower profits-based royalties due to the value of the Australian dollar and lower commodity prices.

Land rents relate primarily to payments made under certain landholding arrangements, for example, pastoral lease rents and mining lease rents, and are expected to remain consistent in both years.

Dividends represent a portion of profits from the government owned corporation and government business divisions and represent a return on the Government's investment in these businesses.

The Power and Water Corporation (PWC) was granted a dividend moratorium in 2007-08 which continues until PWCs financial performance improves.

Dividends received from other government business divisions are expected to increase by \$7.2 million in 2012-13 to \$38.6 million, largely due to Northern Territory Treasury Corporation profitability as a result of increased borrowings and Land Development Corporation's profitability as a result of increased residential and industrial land development.

Gain/Loss on Disposal of Assets

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	6 847	8 393	1 546
Northern Territory Police, Fire and Emergency Services	169	100	- 69
Gain on disposal of assets	169	100	- 69
Government Printing Office	92		- 92
Gain on sale of assets	92		- 92
NT Fleet	5 500	5 000	- 500
Gain on sale of vehicles	5 500	5 000	- 500
Department of Housing, Local Government and Regional Services		2 000	2 000
Gain on sale of assets		2 000	2 000
NT Home Ownership	1 293	1 293	
Gain on sale of assets	1 293	1 293	
Department of Natural Resources, Environment, the Arts and Sport	- 207		207
Loss on disposal of assets	- 207		207
PUBLIC NON FINANCIAL CORPORATIONS	191	120	- 71
Darwin Bus Service	191	120	- 71
Gain on disposal of buses	191	120	- 71
TOTAL	7 038	8 513	1 475

Gain/Loss on Disposal of Assets

This category includes gains and losses from asset disposals, primarily dwellings and vehicles, but also includes the sale of Crown land.

The recognition of a gain or loss is an accrual concept and does not reflect the cash received on the sale of an asset, but rather the difference between an asset's written down book value and the sale proceeds. Consistent with Australian Accounting Standards, the Territory Government has adopted a current valuation methodology for most asset classes, meaning the book value of assets typically approximates the market value, resulting in minimal gains or losses.

For this reason, although some assets will be sold by agencies in 2012-13, specific allowances for gains or losses on their disposal are not generally made.

Budget variations in gains/losses across years reflect the fact that disposal of assets are typically one-off occurrences rather than regular business.

Overall, the gain/loss on the sale of assets in 2012-13 is expected to be \$1.5 million higher than in 2011-12. This is largely due to an increase in projected contracted sales from the Department of Housing, Local Government and Regional Services in 2012-13.

Gain/Loss on Disposal of Assets – continued

The receipts from the sale of Crown land for industrial and residential purposes are not included in the operating statement as only a gain/loss on sale is shown as operating revenue. However, for completeness, these transactions are included in the table below.

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Land Sales	42 965	37 680	- 5 285
Department of Lands and Planning	33 749	18 394	- 15 355
Land Development Corporation	9 216	19 286	10 070

The higher land sales in 2011-12 relates to a range of industrial land sales.

The increase in sales in 2012-13 for Land Development Corporation represents increased sales for industrial and residential land including Bellamack, Johnston, Zuccoli and at Maluka Drive in Palmerston, including land related to the National Rental Affordability Scheme.

Other Revenue

	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT	97 099	63 257	- 33 842
Department of the Chief Minister	45	45	
Other	45	45	
Department of the Legislative Assembly	5	5	
Other	5	5	
Northern Territory Police, Fire and Emergency Services	728	633	- 95
Commonwealth seconded staff arrangements	316	316	
Other	412	317	- 95
Northern Territory Treasury	110	110	
Other	110	110	
Central Holding Authority	55 257	52 675	- 2 582
Superannuation contributions	42 270	39 636	- 2 634
Criminal infringement and other fines	8 394	8 375	- 19
Crime property forfeiture	1 273	1 273	
Road safety	1 129	1 161	32
Driver training and licensing	1 044	1 073	29
Motorcyclist training	362	372	10
Unclaimed monies	528	528	
Superannuation Administration Recoveries	200	200	
Other	57	57	
Department of Business and Employment	70	70	
Other	70	70	
Government Printing Office	15	15	
Other	15	15	
NT Fleet	140	140	
Other	140	140	
Department of Education and Training	2 074	438	- 1 636
Grant Recoveries	1 636		- 1 636
Other	438	438	
Department of Housing, Local Government and Regional Services	20 931	30	- 20 901
GST reimbursement for Remote Indigenous Housing from the Australian Taxation Office	17 277		- 17 277
Other	3 654	30	- 3 624
Office of the Commissioner for Public Employment	98		- 98
Other	98		- 98
Department of Health	3 019	514	- 2 505
CSO Input Tax credit refund	2 100		- 2 100
Renal anaemia coordinator	100	100	
Other	819	414	- 405

(continued)

Other Revenue – continued	2011-12 Estimate	2012-13 Budget	Variation
	\$000	\$000	\$000
Department of Children and Families	52	52	
Other revenue	52	52	
Department of Resources	2 987	1 387	- 1 600
Private Research and Development corporations and organisations	2 987	1 387	- 1 600
Department of Justice	10 327	5 903	- 4 424
Solicitor for the NT – Outposted Lawyers	4 626		- 4 626
Crime Victims Assistance Levy	1 660	2 660	1 000
Police Prosecution Services	631		- 631
Property Agents Licensing – Agents Licensing Fidelity Guarantee Fund	363	363	
<i>Residential Tenancies Act</i> – Agents Licensing Fidelity Guarantee Fund	305	305	
Policy Coordination – Outposted Services	58	58	
NT Datalink (SA University)	90		- 90
Other Revenue	2 594	2 517	- 77
Tourism NT	38	38	
Other	38	38	
Territory Discoveries	70	40	- 30
Other	70	40	- 30
Department of Lands and Planning	1 050	1 050	
Wharf Precinct electricity costs reimbursement	360	360	
Other	690	690	
Department of Construction and Infrastructure	83	112	29
Other	83	112	29
PUBLIC NON FINANCIAL CORPORATIONS	4 950	5 858	908
Darwin Bus Service	400	400	
Diesel and Alternative Fuels Grants Scheme	400	400	
Land Development Corporation	1 891	2 749	858
Rent	1 891	2 749	858
Darwin Port Corporation	2 659	2 709	50
Property rental	2 459	2 459	
Other	200	250	50
PUBLIC FINANCIAL CORPORATIONS	58		- 58
Northern Territory Treasury Corporation	58		- 58
Other	58		- 58
TOTAL	102 107	69 115	- 32 992

Other Revenue

This revenue category includes:

- fines that are defined by the Australian Bureau of Statistics as 'civil and criminal penalties imposed on law breakers other than penalties imposed by tax authorities';
- contributions from non-government sources towards an agency program or program component;
- any balances in clearing accounts;
- refunds of overpayments incurred in previous financial years; and
- unclaimed money.

Overall, other revenue is expected to decrease by \$33 million in 2012-13 due to:

- a decrease in the Department of Housing, Local Government and Regional Services of \$20.9 million in 2012-13 due to a one-off Australian Taxation Office refund of the GST portion of expenditure for the Remote Indigenous Housing Program in 2011-12;
- a decrease in the Department of Justice of \$4.4 million in 2012-13 primarily due to the contracts for the provision of legal advice and services to government agencies being agreed one year at a time;
- a decrease in the Department of Health of \$2.5 million in 2012-13 due to a one-off Australian Taxation Office refund of the GST portion of expenditure for Community Service Obligation payments made to the Power and Water Corporation;
- a decrease in the Department of Education and Training of \$1.6 million in 2012-13 due to return of prior year grant funding received in 2011-12; and
- a decrease in the Central Holding Authority (CHA) of \$2.6 million in 2012-13 for superannuation contributions paid by agencies for employees who are members of the Northern Territory Government superannuation schemes. These superannuation schemes are closed to new members and as a result the value of superannuation contributions is expected to decline over time.

Appendix

Glossary

Glossary

Accrual Accounting	Accrual accounting is the accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.
Agency	A unit of government administration, or office or statutory corporation, nominated in an Administrative Arrangements Order for the purposes of the <i>Financial Management Act</i> and including, where the case requires, a part or division (by whatever name called) of an agency.
Business Line	Goods and services produced by government business divisions which are sold to the community and to agencies on a fee-for-service basis, similar to a commercial enterprise.
Capital Appropriation	Capital appropriation represents an increase in the Government's investment in an agency for asset purchases and capital works projects. A capital appropriation is provided to agencies by the Central Holding Authority.
Capital Grants	Capital grants are provided to fund the construction or upgrade of significant assets that are owned by entities outside the Budget Sector (grant recipients). Works may either be managed by the grant recipient (to which the grant is provided directly), or by the Department of Construction and Infrastructure, in which case grant funds are held by the agency that is providing the grant and the asset is handed over to the grant recipient on completion of construction.
Capital Works	Capital works are defined as building and engineering works that create an asset, as well as constructing or installing facilities and fixtures associated with, and forming an integral part of, those works. This definition focuses on capital projects where construction activity is required in order to create an asset. Capital works projects would typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads. A further breakdown is provided with a split between major and minor new works (refer to <i>Budget Paper No. 4</i>).
Carry Forward	Funding that has not been fully expended within a financial year and is carried over into the following year to be utilised.
Cash Accounting	Cash accounting recognises revenue and expenditure only at the time cash is received or paid.
Community Service Obligation	A community service obligation (CSO) arises when the Government requires a government business division or government owned corporation to carry out activities which it would not choose to do on a commercial basis or would only do so at higher commercial prices. CSOs allow the Government to achieve identifiable community or social objectives that would not be achieved if left to commercial considerations.

Commonwealth Appropriation	Commonwealth Appropriation is a form of appropriation that commenced in 2008-09 as a result of the Intergovernmental Agreement on Federal Financial Relations agreed by COAG in late 2008 and effective from 1 January 2009. The arrangements result in Specific Purpose Payments and National Partnership Payments from the Commonwealth being received by Treasury, on behalf of the Central Holding Authority. In order to pass these on to relevant agencies, a new form of appropriation, Commonwealth Appropriation, was required.
Consumer Price Index	A general comparative indicator of the prices paid by household consumers for a specific basket of goods and services in one period relative to the cost of the same basket in a base period.
General Government Agency	An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services which are provided free of charge or at nominal charges.
Goods and Services Received Free of Charge	Resources received by an agency from another entity without charge. A revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and goods and services would have been purchased if they had not been provided free of charge.
Government Business Divisions	Government business divisions (GBDs) are Territory-controlled trading entities that follow commercial practices and are required to comply with competitive neutrality principles.
Government Owned Corporation	A government owned corporation (GOC) is an entity whose objectives are to operate at least as efficiently as any corporate business and maximise sustainable return to government. The <i>Government Owned Corporations Act</i> adopts the shareholder model of corporate governance. The Power and Water Corporation became the Territory's first GOC on 1 July 2002.
Headworks	Provision of infrastructure to the boundary of a property relating to services such as power, water, sewerage and access roads.
Key Deliverables	Key deliverables are indicators of the main activity and/or achievements that contribute to a particular output. Key deliverables may include measures of quantity, quality, timeliness, and/or cost effectiveness where these are relevant to production of the output.
Minor New Works	Minor new works are construction projects that relate to improvements or construction of a new Territory Government asset with an estimated value of \$0.5 million or less.
National Agreements	National agreements (NAs) are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures that guide service delivery across a particular sector. There are six NAs: Education; Skills and Workforce Development; Healthcare; Affordable Housing; Disability; and Indigenous Reform, but only five associated Specific Purpose Payments (SPPs) as the Indigenous Reform NA is intended to receive funding through each of the five service delivery SPPs.

National Partnership Agreements	National partnership agreements (NPAs) are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures related to the delivery of projects of national significance or to facilitate reforms.
National Partnership Payments	National partnership payments (NPPs) are tied Commonwealth grants provided to states and territories to enable them to achieve the outcomes and outputs of a National Partnership Agreement.
Outcome	Outcomes are expressions of the intended results, impacts or consequences on the Territory community of outputs provided by agencies. Outcomes represent the objectives that the Government is seeking to achieve.
Output	Outputs are the services provided or the goods produced by an agency for users external to the agency. The Government purchases outputs in order to achieve policy objectives or outcomes.
Output Appropriation	Output appropriation is provided to fund the delivery of outputs and is determined at the whole of agency level. Output appropriation provides the Government's funding for agency operations after taking into account funding from agency revenue. Although output appropriation is based on accrual costs, it does not encompass non-cash accrual costs, such as depreciation. This will result in deficits generally being reported by agencies.
Output Group	Output groups aggregate similar or related agency outputs and are applied primarily for reporting purposes.
Parameters	Parameters are also referred to as inflators and deflators. They are used to develop forward estimate projections. Parameters used to adjust estimates are the Consumer Price Index, wage increases and efficiency dividend.
Purpose	The <i>Appropriation Act</i> provides the Central Holding Authority with the authority to pay appropriations for Purposes. Purposes are appropriations for output, capital, Commonwealth Appropriation, employee entitlements, interest, taxes, other administrative payments and Treasurer's Advance.
Repairs and Maintenance	<p>Repairs and maintenance works are undertaken to maintain existing assets in working condition. Repairs and maintenance keep an asset functioning at its current capacity and do not enhance the asset significantly or extend its useful life. This is in contrast to capital works on existing assets, which will substantially change or improve the asset through expansion or upgrade.</p> <p>Repairs and maintenance are recorded as operational expenses by agencies. Repairs and maintenance grants may also be provided to non-government entities to enable them to maintain their assets.</p>
Specific Purpose Payments	Specific purpose payments (SPPs) are grants tied to a government service delivery sector from the Commonwealth Government. An SPP is associated with each of the five service delivery National Agreements (Education, Skills and Workforce Development, Healthcare, Affordable Housing and Disability).

Tax Equivalents Regime	The mechanism to ensure that GBDs and government owned corporations incur tax liabilities similar to privately owned organisations. Thus, greater parity exists between the cost structures of government-controlled trading entities and the private sector, aiding in the achievement of competitive neutrality.
Territory 2030	Territory 2030 is a 20-year strategic plan for the Northern Territory launched on 3 December 2009. It contains six key priorities: education, society, economic sustainability, health and wellbeing, the environment, and knowledge, creativity and innovation.
Treasurer's Advance	A Purpose of that name, as specified in an <i>Appropriation Act</i> , which provides a pool of funds specifically set aside in each Budget to meet operational contingencies that arise during the year.
Working Future	Working Future is a coordinated whole of government strategy to improve outcomes for Indigenous Territorians in remote areas. Its initial focus is the development of Territory Growth Towns (the larger remote communities in the Territory) into regional hubs for government service delivery and commercial activity. Working Future aims to improve community infrastructure, safety, transport, education, economic participation and community governance.