

**The Budget  
2011-12**



# Table of Contents

Overview	1
<b>Part 1: Agencies</b>	
Auditor-General's Office	11
Northern Territory Electoral Commission	17
Ombudsman's Office	23
Department of the Chief Minister	29
Department of the Legislative Assembly	39
Northern Territory Police, Fire and Emergency Services	45
Northern Territory Treasury	55
Central Holding Authority	65
Northern Territory Treasury Corporation	71
Department of Justice	77
Department of Education and Training	97
Department of Housing, Local Government and Regional Services	109
NT Home Ownership	121
Office of the Commissioner for Public Employment	127
Department of Health	133
Department of Children and Families	145
Department of Resources	153
Department of Business and Employment	161
Data Centre Services	171
Government Printing Office	177
NT Fleet	183
Aboriginal Areas Protection Authority	189
Tourism NT	195
Territory Discoveries	203
Department of Natural Resources, Environment, The Arts and Sport	209
Territory Wildlife Parks	223
Department of Lands and Planning	229
Darwin Bus Service	241
Land Development Corporation	247
Darwin Port Corporation	253
Department of Construction and Infrastructure	261
Construction Division	267
<b>Part 2: Community Service Obligations</b>	<b>275</b>
<b>Part 3: Revenue</b>	<b>281</b>
<b>Appendixes</b>	
Alphabetical Listing of Agencies	315
Glossary	317



# Overview

The 2011-12 Budget is an accrual output-based budget prepared in accordance with the Territory's fiscal management legislation and framework.

*Budget Paper No. 3* provides detailed information on the budgets of Northern Territory Government agencies and business divisions, and focuses on the services and outputs delivered across Government. The information provided in *Budget Paper No. 3* for 2010-11 and 2011-12 encompasses:

- agency expenses and appropriation amounts;
- agency profiles, strategic issues and budget highlights;
- description of variations between years;
- output statements for agencies and business line statements for government business divisions, including key deliverables and estimates;
- accrual financial statements (Operating Statement, Balance Sheet and Cash Flow Statement);
- community service obligation payments to government business divisions and government owned corporations; and
- a summary of revenue received by the Central Holding Authority, agencies and government business divisions.

For the 2011-12 Budget, a review of the agency budget presentation (Part 1) of *Budget Paper No. 3* was undertaken to align with contemporary practice and the Territory's 2030 strategic plan. This chapter includes details of the changes resulting from the review.

The legislative basis for the 2011-12 Budget and the Territory's financial management framework is explained below.

## Legislative Basis

Two principal Acts combine to form the framework for the management of the Territory's financial resources and ensure that the range of accountability requirements are satisfied:

- *Fiscal Integrity and Transparency Act* – whole of government reporting requirements; and
- *Financial Management Act* – agency and government business division accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides legal authority for the Government's funding decisions.

### *Fiscal Integrity and Transparency Act*

The *Fiscal Integrity and Transparency Act* (FITA) requires the reporting of the budget and forward estimates on the basis of external reporting standards. The reporting standard used in the Northern Territory is the Uniform Presentation Framework as agreed by states, territories and the Commonwealth. This is based on AASB 1049 Whole of Government and General Government Sector Financial Reporting. The 2011-12 Budget is presented in accordance with the FITA.

### *Financial Management Act*

The *Financial Management Act* (FMA) provides a financial framework within which the Territory Government as a whole, agencies and government business divisions operate and

manage resources. *Budget Paper No. 3* covers agencies and government business divisions that are subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules that govern the monitoring and management of the budgets for each agency and government business division during the year. In this regard, the FMA specifies accountability and approval requirements for budget variations in situations where unforeseen circumstances arise during the year, or where Government functions are redistributed between agencies.

The FMA also specifies agency and government business division internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

The Power and Water Corporation is not included in *Budget Paper No. 3*. It is a government owned corporation and is subject to the financial provisions of the *Government Owned Corporations Act*, not the FMA.

For reference, a list of Northern Territory Government Ministers and their respective Ministerial portfolios, as they apply from 1 January 2011, is provided at the end of this overview.

## Financial Management Framework

The Territory's financial management framework is based on outputs and the accrual methodology for budgeting, accounting and reporting, with performance management as a central tenet. The use of an accrual output-based framework ensures the Territory's financial management systems are contemporary and consistent with the frameworks of other jurisdictions across Australia.

## Agencies – Outputs and Key Deliverables

The framework provides a uniform approach for the 2011-12 Budget and reflects agency output structures and key deliverables, including modifications made to align changes in functions and activities as a result of administrative rearrangements during 2010-11. The main change was the restructure of the Department of Health and Families into two new agencies, the Department of Health and the Department of Children and Families. For those agencies where changes have been made, the 2010-11 Budget and Estimate have been backcast to 1 July 2010 to enable comparisons with the 2011-12 Budget.

Each output includes a series of key deliverables, with measures established to enable an assessment of performance. Agency annual reports will record actual performance against the estimates published in *Budget Paper No. 3* and will provide explanations of significant variations.

## Government Businesses – Business Lines and Performance

Although government business divisions (GBDs) are expected to operate on a commercial basis, they remain subject to the financial framework and accountabilities contained in the FMA, with the chief executive officer of a GBD accountable to the responsible Minister for financial performance.

Commercial practices that have been implemented for GBDs are:

- the requirement to fully attribute costs and to be subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses;
- adoption of efficient pricing methods which account for costs;

- identification and budget funding of community service obligation payments to compensate GBDs for undertaking non-commercial activities at the direction of Government; and
- performance monitoring.

GBDs are required, where appropriate, to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A statement is provided concerning the GBDs' expected performance in the Budget year, relative to the current year, along with performance measures for each business line. As with agencies, GBDs will report on actual outcomes against their business lines and performance measures in their annual reports.

Government owned business activities are required to comply with competitive neutrality principles to ensure that privately owned businesses can compete effectively and to minimise any commercial advantages accruing as a result of Government ownership.

The Territory Government has established a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs. Northern Territory Treasury is responsible for managing competitive neutrality complaints. If a complaint is upheld, appropriate action to ensure compliance with competitive neutrality principles is determined on a case by case basis.

## Accruals

Under an accrual framework, income (revenue and gains) and expenses are recorded in the period in which they occur, even though no cash may have been received or paid. Accrual accounting includes transactions where no cash is exchanged, such as transactions involving the creation of obligations to pay or rights to receive cash in the future. Accrual accounting also records transactions relating to the cost of using assets in the production of outputs, which is known as depreciation expense and is a non-cash cost.

## Appropriation Arrangements

The Northern Territory has a cash Appropriation framework. Appropriation is provided to fund agencies and this is their main income and cash source. Three types of appropriation for agencies are recognised – output appropriation, capital appropriation and Commonwealth appropriation. All three appropriation types are designated in the *Appropriation Act* as 'Purposes' as they reflect a purpose for providing funds, and are shown separately on agency financial statements.

## 2010-11 Estimate

The estimates information presented in this Budget Paper for 2010-11 reflects the approved revised 2010-11 Budget. This is determined from the original 2010-11 Budget, as tabled in May 2010, adjusted for the Government's new policy decisions and changes in response to demand that have occurred during the year. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments then tabled in the Territory Parliament.

## 2011-12 Budget

The 2011-12 Budget has been developed from the forward estimates model, with inflator and deflator factors applied and additional funding incorporated for initiatives approved in the budget development process.

Specifically in relation to the 2011-12 Budget, the parameters applied are:

- CPI – 2.8 per cent, being Darwin CPI growth in 2010;
- wages – 3 per cent; and
- efficiency dividend – 3 per cent for most agencies. For key service delivery agencies with high fixed staff costs, one-quarter of the dividend is applied. These agencies include the Department of Health, the Department of Education and Training, Northern Territory Police, Fire and Emergency Services and the Correctional Services component of the Department of Justice.

In addition, the budget improvement strategy implemented in the 2010-11 Budget has also been adopted in 2011-12, requiring agencies to identify and redirect 2 per cent of output appropriation towards funding new initiatives and offsetting demand growth and emerging cost pressures. These amounts and initiatives for each agency are presented in Chapter 4 of *Budget Paper No. 2*.

## Agency Budget Presentation

Agencies and government business divisions are presented in the order set out in the Administrative Arrangements Order as it applies from 1 January 2011. The following information describes each element within the agency and government business division sections, and includes narrative on the formatting changes made since the 2010-11 Budget.

## Expenses and Appropriation Summary

This summary table depicts expenses for each output group and output (or business line for government business divisions) that equate to total expenses as recorded in the Operating Statement. For the 2011-12 Budget, output level information is now included in the table as a result of the review of *Budget Paper No. 3*. Output appropriation, capital appropriation and appropriation of Commonwealth revenue, as specified in the 2011-12 *Appropriation Act*, are also identified as well as the 2011-12 full-time equivalent staffing cap.

## Agency and Business Division Profile

A narrative overview of the agency's or business division's key responsibilities is provided. As key functional responsibilities are reflected in output descriptions, for conciseness, this level of information has been removed from the agency profile section for the 2011-12 Budget.

## Strategic Issues for 2011-12

Major emerging or strategic management issues for 2011-12 are now presented in a separate section for each agency (or business division). The issues are organised to align with the Government's Territory 2030 Strategic Plan action areas.

## Budget Highlights for 2011-12

The Budget Highlights sub-section provides a snapshot of the significant policy initiatives, main features of the agency's budget and important capital projects funded in the Budget.



The focus is on identifying important resource issues relating to the agency's key functional responsibilities and strategic issues, as well as recording additional funding for initiatives in 2011-12, and significant initiatives approved since the 2010-11 Budget. For 2011-12, budget highlights are now aligned to the Government's Territory 2030 Strategic Plan action areas.

## Outputs, Business Lines and Performance

This section is structured so that detailed information on each output group is provided in the form of output statements (business line statements for government business divisions). These statements describe outcomes, outputs and key variations in output costs between the published 2010-11 Budget figures, the revised 2010-11 Estimate, and the 2011-12 Budget. For government business divisions, this section describes financial performance that focuses on key variations between the years.

Key deliverables are listed for the outputs, with estimates identified for each measure. For comparative purposes, where available, updated measures for the 2010-11 year are provided, including for the final estimate and the original estimate as included in the 2010-11 Budget Papers.

To enable meaningful comparisons where measures have changed, agencies and business divisions have recast key deliverables and estimates to be on a basis consistent with information presented for 2011-12. Where measures have been modified and 2010-11 data is not available, no estimate is provided.

As a result of the review of *Budget Paper No. 3*, a number of changes to the presentation of this section have been implemented. These changes include:

- output group expense figures and key variations are now presented within each output group statement, to provide ease of reference for the reader. Previously this information was provided separately to the description of output groups and outputs; and
- performance measures have been renamed key deliverables, and focus on those measures most relevant to assessing the achievement of the output. In addition, a number of new measures are included that focus on key deliverables associated with national agreements. The transition from performance measures to key deliverables will be further developed during 2011-12, with a focus on presenting key deliverable measures that are both meaningful and nationally consistent.

## Financial Statements

A set of financial statements – Operating Statement, Balance Sheet and Cash Flow Statement – is presented on an accrual basis for each agency and government business division for both 2010-11 and 2011-12.

**Operating Statement** – presents an agency's expenses, revenues, gains and net result. It excludes payments and receipts of a capital nature, as these only impact the Balance Sheet and Cash Flow Statement. With appropriation covering only cash costs, most agencies will show a deficit due to their depreciation and amortisation expenses being unfunded. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of these timing differences in the Accounting Standards. Therefore, where a receipt is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second. This surplus or deficit is either offset or increased by the depreciation expense.

**Balance Sheet** – presents an agency’s expected assets and liabilities and records the net assets, or equity, of the agency at the end of the year. Deficits (as recorded in the Operating Statement) will reduce the equity position over time, while surplus results will increase equity.

**Cash Flow Statement** – presents the movement of cash into and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency’s cash account at the end of the year, which is reported in the Balance Sheet.

## Community Service Obligations

The Community Service Obligations (CSO) section of the Budget paper details the CSO payments made to GBDs or government owned corporation (GOCs). These payments reflect activities undertaken by GBDs and GOCs to enable the Territory Government to achieve identifiable community or social objectives, not otherwise achievable if left to economic or market forces.

The requirement for CSOs is reviewed on an annual basis.

## Revenue

The Revenue section of this Budget paper provides a detailed breakdown of the revenue for Territory Government agencies, business divisions and the Central Holding Authority (CHA). Each revenue category is described and key variations summarised.

Revenue is also reported in *Budget Paper No. 2* where the whole of government financial performance is presented. Unlike the presentation in *Budget Paper No. 3* which provides total revenue by entity, the *Budget Paper No. 2* presentation consolidates transactions between Territory Government entities. As an example of the impact of the different presentation, all agencies pay payroll tax to the CHA and this would be reported as CHA income in *Budget Paper No. 3*, but the payment by agencies and receipt by the CHA would offset each other in the *Budget Paper No. 2* presentation.

All estimates for revenue from the Commonwealth reflect best estimates as at the time of publication. With the Commonwealth Budget to be tabled after the Territory Budget, any new or changed payments subsequently announced will be incorporated as part of the 2011-12 Mid-Year Report. Details of Commonwealth revenue provided to the Territory are recorded in the Revenue section of this Budget Paper with a comprehensive discussion on the main Commonwealth revenue sources provided in *Budget Paper No. 2*.

## Ministerial Portfolios

### The Hon. P. R. Henderson, MLA

Chief Minister

Minister for Police, Fire and Emergency Services

Minister for Major Projects and Economic Development

Minister for Multicultural Affairs

Minister for Defence Liaison

### The Hon. D. P. Lawrie, MLA

Treasurer

Minister for Justice and Attorney-General

Minister for Racing, Gaming and Licensing

Minister for Alcohol Policy

### Dr C. B. Burns, MLA

Minister for Education and Training

Minister for Public and Affordable Housing

Minister for Public Employment

### The Hon. K. Vatskalis, MLA

Minister for Health

Minister for Children and Families

Minister for Child Protection

Minister for Primary Industry, Fisheries and Resources

### The Hon. D. R. Knight, MLA

Minister for Business and Employment

Minister for Trade

Minister for Asian Relations

Minister for Essential Services

Minister for Defence Support

Minister for Senior Territorians

Minister for Young Territorians

## **The Hon. M. B. A. McCarthy, MLA**

Minister for Local Government  
Minister for Regional Development  
Minister for Indigenous Development  
Minister for Tourism  
Minister for Women's Policy  
Minister for Statehood

## **Mr K. R. Hampton, MLA**

Minister for Natural Resources, Environment and Heritage  
Minister for Parks and Wildlife  
Minister for Climate Change  
Minister for Sport and Recreation  
Minister for Information, Communications and Technology Policy  
Minister for Central Australia

## **The Hon. G. F. McCarthy, MLA**

Minister for Lands and Planning  
Minister for Transport  
Minister for Construction  
Minister for Correctional Services  
Minister for Arts and Museums

Part 1

# Agencies



# Auditor-General's Office

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Audits and Reviews</b>	<b>3 998</b>	<b>3 749</b>
Audits	3 950	3 684
Reviews of Public Information	48	65
<b>Total Expenses</b>	<b>3 998</b>	<b>3 749</b>
<b>Appropriation</b>		
Output	3 099	3 094
Capital		
Commonwealth		
<b>2011-12 Staffing: 4</b>		

## Agency Profile

The Northern Territory Auditor-General's Office provides support to the Auditor-General in the discharge of statutory obligations under various Acts of Parliament including the *Audit Act* and the *Public Information Act*.

That support includes:

- the conduct of field work as part of examining financial information prepared by the Treasurer, agencies, statutory bodies and other public sector entities that report to the Legislative Assembly;
- the conduct of performance management and information system audits;
- the conduct of reviews of public information issued by public authorities; and
- operational support in areas such as financial, information technology and records management.

## Strategic Issues for 2011-12

### Business Improvements

- Ensuring a continued emphasis on audit activity devoted to performance management system audits.
- Refining the methodologies for the review of public information pursuant to the *Public Information Act*.
- Meeting changed requirements for audit activity following anticipated amendments to the *Audit Act*.

## Budget Highlights for 2011-12

### Business Improvements

- Ongoing funding to meet expected requirements for all audit activities including under the *Public Information Act*.

## Outputs and Performance

### Output Group: Audits and Reviews

**Outcome:** Issue of reports to the Legislative Assembly that outline the results of audits or reviews of public information performed throughout the year, and the issue of audit opinions on financial statements and management letters to senior managers of agencies and other entities that are subject to audit.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Audits and Reviews</b>	<b>3 756</b>	<b>3 998</b>	<b>3 749</b>
Audits	3 700	3 950	3 684
Reviews of Public Information	56	48	65

#### Key Variations

- The Audits output decrease in 2011-12 is mainly the result of a one-off increase related to the timing of performance management system audit activity in 2010-11.
- The Reviews of Public Information output has increased slightly in 2011-12 in anticipation of an increase in referrals to the Auditor-General under the *Public Information Act*.

### Audits

Audits of financial statements are undertaken by the Auditor-General's Office as part of the discharge of statutory obligations established under a number of Acts of Parliament. Other classes of audit are performed in order to establish the effectiveness of performance management systems and agencies' internal controls.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Statutory audits <sup>1</sup>	90	92	92
Other audits <sup>2</sup>	19	14	14
Audit tasks conducted in accordance with Australian Auditing Standards	100%	100%	100%
Recommendations agreed by agency management	85%	85%	85%
Audit tasks completed in accordance with work program	95%	95%	95%
Audit opinions issued within statutory timeframes	100%	100%	100%

1 Audits of the Northern Territory's Public Account and other accounts (including government owned corporations and companies and statutory bodies) are pursuant to section 13 of the *Audit Act*.

2 Performance management system audits undertaken pursuant to section 15 of the *Audit Act*, together with audits of acquittals on behalf of various external funding bodies. Decrease since the 2010-11 original Budget reflects larger and more complex audits being undertaken for performance management system audits combined with a lower number of acquittals.



## Reviews of Public Information

Reviews of information provided by a public authority to the general public are conducted in accordance with the provisions of the *Public Information Act* upon the receipt by the Auditor-General of a written request by a Member of the Legislative Assembly, or upon a decision by the Auditor-General to conduct such a review.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Number of reviews performed	5	4	6
Recommendations agreed by agency management	70%	70%	80%
Reviews completed in accordance with work program	100%	100%	100%
Review recommendations issued within agreed timeframes	100%	100%	100%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 099	3 094
Commonwealth		
Sales of goods and services	490	490
Interest revenue		
Goods and services received free of charge	165	165
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>3 754</b>	<b>3 749</b>
<b>EXPENSES</b>		
Employee expenses	682	724
Administrative expenses		
Purchases of goods and services	3 149	2 858
Repairs and maintenance	2	2
Depreciation and amortisation		
Services free of charge	165	165
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>3 998</b>	<b>3 749</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 244</b>	

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	200	200
Receivables	206	206
Prepayments	4	4
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
<b>TOTAL ASSETS</b>	<b>410</b>	<b>410</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	104	104
Borrowings and advances		
Provisions	135	135
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>239</b>	<b>239</b>
<b>NET ASSETS</b>	<b>171</b>	<b>171</b>
<b>EQUITY</b>		
Capital		
Opening balance	200	200
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	215	- 29
Current year surplus(+)/deficit(-)	- 244	
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>171</b>	<b>171</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 099	3 094
Commonwealth		
Other agency receipts from sales of goods and services	490	490
Interest received		
<b>Total operating receipts</b>	<b>3 589</b>	<b>3 584</b>
<b>Operating payments</b>		
Payments to employees	682	724
Payments for goods and services	3 151	2 860
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>3 833</b>	<b>3 584</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 244</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	- 244	
Cash at beginning of financial year	444	200
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>200</b>	<b>200</b>

# Northern Territory Electoral Commission

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Electoral Services</b>	<b>2 721</b>	<b>3 899</b>
Electoral Services	2 721	3 899
<b>Total Expenses</b>	<b>2 721</b>	<b>3 899</b>
<b>Appropriation</b>		
Output	1 660	1 774
Capital		
Commonwealth		

2011-12 Staffing: 11

## Agency Profile

The Northern Territory Electoral Commission (NTEC) provides an independent electoral service to the people of the Northern Territory, the Northern Territory Legislative Assembly, municipal and shire councils and other organisations.

## Strategic Issues for 2011-12

### Society

- Reviewing access to polling services for Territory Growth Towns and other remote communities.
- Liaising with the Department of Housing, Local Government and Regional Services over nomination processes for the local government elections in March 2012.
- Developing and implementing a roll register review and enrolment stimulation strategies to raise roll quality and elector participation for the local government and Legislative Assembly general elections scheduled in 2012.
- Developing and managing a 2012 elections awareness program for the general public and targeted groups.
- Ensuring that any changes to council structures and Legislative Assembly boundaries resulting from representation reviews and redistribution committee deliberations are updated on the national roll database.

## Budget Highlights for 2011-12

### Society

- \$0.12 million to undertake further enrolment stimulation activities and implement preliminary preparations for the 2012 Legislative Assembly general election.
- \$34 000 to improve the quality of the Territory electoral roll to supplement ongoing joint Northern Territory and Australian Electoral Commission electoral roll activities.

## Outputs and Performance

### Output Group: Electoral Services

**Outcome:** An effective electoral service that supports:

- the planning and conduct of electoral events and redistributions;
- a community well informed on electoral matters and elector and voter rights and responsibilities;
- fair and lawfully administered elections; and
- public confidence and participation in electoral processes.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Electoral Services</b>	<b>1 900</b>	<b>2 721</b>	<b>3 899</b>
Electoral Services	1 900	2 721	3 899

#### Key Variations

The increase in the Electoral Services output group is mainly as a result of additional expenditure related to several municipal and shire council by-elections conducted during 2010-11, additional funding for preparation for the 2012 General Election and a revised assessment of provisional support provided to the NTEC by the Department of Business and Employment.

### Electoral Services

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Electors on the Territory electoral roll	120 000	121 000	123 000
Electoral education sessions <sup>1</sup>	35	60	50
Electoral awareness media campaigns	1	2	1
Voter turnout at Legislative Assembly general elections <sup>2</sup>	80%	80%	80%
Client satisfaction <sup>3</sup>	5	5	5

1 Primarily for school groups, conducted either in schools or at Parliament House in conjunction with its education program. Also involves English as a Second Language and other community groups.

2 Legislative Assembly General Elections are now fixed, with the next general election due on 25 August 2012.

3 Clients include municipal and shire councils and other organisations. Measures range from a rating of 1 = extremely dissatisfied, through to 6 = extremely satisfied.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	50	50
Capital		
Appropriation		
Output	1 660	1 774
Commonwealth		
Sales of goods and services	340	1 620
Interest revenue		
Goods and services received free of charge	432	432
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>2 482</b>	<b>3 876</b>
<b>EXPENSES</b>		
Employee expenses	1 275	2 235
Administrative expenses		
Purchases of goods and services	984	1 202
Repairs and maintenance	7	7
Depreciation and amortisation	23	23
Services free of charge	432	432
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>2 721</b>	<b>3 899</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 239</b>	<b>- 23</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	296	296
Receivables	28	28
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	314	291
Other assets		
<b>TOTAL ASSETS</b>	<b>638</b>	<b>615</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	84	84
Borrowings and advances		
Provisions	135	135
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>219</b>	<b>219</b>
<b>NET ASSETS</b>	<b>419</b>	<b>396</b>
<b>EQUITY</b>		
Capital		
Opening balance	258	264
Equity injections/withdrawals	6	
Reserves		
Accumulated funds		
Opening balance	394	155
Current year surplus(+)/deficit(-)	- 239	- 23
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>419</b>	<b>396</b>



# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	50	50
Capital		
Appropriation		
Output	1 660	1 774
Commonwealth		
Other agency receipts from sales of goods and services	340	1 620
Interest received		
<b>Total operating receipts</b>	<b>2 050</b>	<b>3 444</b>
<b>Operating payments</b>		
Payments to employees	1 275	2 235
Payments for goods and services	991	1 209
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>2 266</b>	<b>3 444</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 216</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	- 216	
Cash at beginning of financial year	512	296
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>296</b>	<b>296</b>



# Ombudsman's Office

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Ombudsman's Office</b>	<b>2 129</b>	<b>2 215</b>
Ombudsman for the Northern Territory	2 129	2 215
<b>Total Expenses</b>	<b>2 129</b>	<b>2 215</b>
<b>Appropriation</b>		
Output	1 769	1 868
Capital		
Commonwealth		

2011-12 Staffing: 15

## Agency Profile

The Ombudsman's role is to receive, investigate and resolve complaints made by members of the public about any administrative action to which the *Ombudsman Act* applies and to foster excellence in public sector services.

In addition to these responsibilities, under the *Telecommunications (Interception) Northern Territory Act*, the Ombudsman is required to inspect, audit and report on compliance by Northern Territory Police (NT Police) with the *Commonwealth Telecommunications (Interception and Access) Act* and the *Surveillance Devices Act 2007*.

The Health and Community Services Complaints Division was transferred to the Department of Justice during 2010-11.

## Strategic Issues for 2011-12

### Society

- Contributing to a strong and vibrant democracy by investigating and reporting on complaints of inappropriate administrative actions.

### Business Improvements

- Collaborating with the Commonwealth Ombudsman to jointly provide remote regions with better access to Ombudsman services.
- Training public officials to investigate skilfully, thoroughly and with fairness.

## Budget Highlights for 2011-12

### Education

- Conducting a nationally accredited Certificate IV course on investigations, available to all agencies.

### Society

- Collaborating with the Commonwealth Ombudsman to develop outreach to remote communities and shared management of complaints about joint Commonwealth and Northern Territory partnerships.

**Business Improvements**

- \$0.2 million increase to support ongoing operational activities.
- Acquisition of an Information Technology Case Management system compatible with all Australian and New Zealand Ombudsman Offices – enabling sharing of statistics, identification of common trends, and seamless transfer of information under Memoranda of Understanding.

**Outputs and Performance****Output Group: Ombudsman's Office**

**Outcome:** Resolve complaints about Territory Government agencies, police and shire councils, and recommend improvements to public administration to Government agencies, responsible Ministers and the Legislative Assembly.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Ombudsman's Office</b>	<b>2 040</b>	<b>2 129</b>	<b>2 215</b>
Ombudsman for the Northern Territory	2 040	2 129	2 215

**Key Variations**

The increase to the output group is due to additional funding provided for the ongoing operations of the agency.

**Ombudsman for the Northern Territory**

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total complaints and inquiries received	2500	1800	2000
Inquiries and complaints resolved	2400	1750	1850
Complainants satisfied with service	70%	80%	85%
Inquiries and general complaints resolved within 90 days of receipt	95%	90%	85%
Police complaints resolved within 180 days of receipt <sup>1</sup>	80%	85%	80%
Recommendations accepted	98%	95%	95%
Reviews of decisions requested	1%	1%	1%
Telecommunications interception audits conducted	2	2	2
Telecommunications interception audit and report completed within 40 days	100%	100%	100%
Surveillance devices inspection and reports	2	2	2
Surveillance devices inspections and reports completed in accordance with the requirements of the <i>Surveillance Devices Act</i>	100%	100%	100%

<sup>1</sup> Resolution of complaints within this timeframe allows for recourse through the disciplinary provisions under section 162(6) of the *Police Administration Act*.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	1 769	1 868
Commonwealth		
Sales of goods and services	31	31
Interest revenue		
Goods and services received free of charge	303	303
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>2 103</b>	<b>2 202</b>
<b>EXPENSES</b>		
Employee expenses	1 564	1 633
Administrative expenses		
Purchases of goods and services	235	264
Repairs and maintenance	1	2
Depreciation and amortisation	26	13
Services free of charge	303	303
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>2 129</b>	<b>2 215</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 26</b>	<b>- 13</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	293	303
Receivables	20	20
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	25	12
Other assets		
<b>TOTAL ASSETS</b>	<b>338</b>	<b>335</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	61	61
Borrowings and advances		
Provisions	265	265
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>326</b>	<b>326</b>
<b>NET ASSETS</b>	<b>12</b>	<b>9</b>
<b>EQUITY</b>		
Capital		
Opening balance	50	90
Equity injections/withdrawals	40	10
Reserves		
Accumulated funds		
Opening balance	- 52	- 78
Current year surplus(+)/deficit(-)	- 26	- 13
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>12</b>	<b>9</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	1 769	1 868
Commonwealth		
Other agency receipts from sales of goods and services	31	31
Interest received		
<b>Total operating receipts</b>	<b>1 800</b>	<b>1 899</b>
<b>Operating payments</b>		
Payments to employees	1 604	1 633
Payments for goods and services	236	266
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>1 840</b>	<b>1 899</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 40</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections	40	10
<b>Total financing receipts</b>	<b>40</b>	<b>10</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>40</b>	<b>10</b>
Net increase(+)/decrease(-) in cash held		10
Cash at beginning of financial year	293	293
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>293</b>	<b>303</b>





# Department of the Chief Minister

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Policy Advice and Public Sector Coordination</b>	<b>25 690</b>	<b>25 319</b>
Policy Advice and Coordination	6 380	6 275
Multicultural Advancement	1 849	1 881
Alice Springs Transformation Plan	17 461	17 163
<b>Territory Development</b>	<b>9 402</b>	<b>7 800</b>
Major Projects	6 445	4 953
Asian Relations and Trade	2 957	2 847
<b>Government Business Support</b>	<b>27 849</b>	<b>27 888</b>
Support to Ministers and Leader of the Opposition	22 472	22 289
Legislation Production	2 086	2 345
Support to Administrator and Government House	3 291	3 254
<b>Community Support</b>	<b>27 475</b>	<b>26 128</b>
Community Support	27 475	26 128
<b>Total Expenses</b>	<b>90 416</b>	<b>87 135</b>
<b>Appropriation</b>		
Output	65 516	63 441
Capital	395	395
Commonwealth		

2011-12 Staffing: 271

## Agency Profile

The Department of the Chief Minister is responsible for ensuring Government priorities are reflected in policy and implemented effectively by the public sector. It provides whole of government policy advice and leadership in coordinating approaches to priority issues throughout the Northern Territory Public Sector. The agency's primary contribution to the strategic direction of the Government is through the coordination of coherent, rigorous and evidence-based advice to the Chief Minister and Cabinet.

## Strategic Issues for 2011-12

### Society

- Coordinating the implementation of the Territory's long-term strategic plan, Territory 2030, including prioritising, monitoring and reporting on Territory 2030 targets across all core areas and agencies; and coordinating the biennial Territory 2030 Survey and Territory 2030 Scorecard.
- Proactively engaging in emerging issues through the Council of Australian Governments, Council of Australian Federation, and other national frameworks to ensure optimal outcomes across all policy areas.
- Supporting regional development through leadership of the Chief Executive's Coordination Committee, engagement with municipal councils and shires, monitoring initiatives in Territory Growth Towns, and coordinating the implementation of the Alice Springs Transformation Plan.

- Delivering relevant Territory 2030 conferences and workshops, providing support to the Northern Territory Major Event Company to deliver major events, advancing the Northern Territory Multicultural Policy and facilitating the Northern Territory Social Enterprise Policy Framework, social inclusion and responsibility initiatives.
- Developing Northern Territory security arrangements aligned with national frameworks, facilitating consistent whole of government emergency planning and response procedures and coordinating whole of government responses to priority community issues.

### **Economic Sustainability**

- Identifying and facilitating key economic opportunities for the Territory by coordinating and facilitating a whole of government approach to major projects, and engaging proactively with the business community and other stakeholders to ensure business confidence and provide support and monitor the implementation of strategies to cater for growth.
- Attracting investment and new trade opportunities through developing Darwin as an onshore gas-based processing hub, establishing the Marine Supply Base, promoting local industry capacity to national and international markets, developing and maintaining strong international relationships with priority countries and markets, and leading implementation of the Growing International Trade 2009-2013 strategy.

### **Environment**

- Maximising opportunities for the Territory arising out of national and broader Territory policy initiatives by leading the implementation of the Northern Territory Climate Change Policy, energy security and green energy initiatives.

### **Knowledge, Creativity and Innovation**

- Improving government service delivery by supporting strong executive governance frameworks, ensuring the agency has the ongoing capability to deliver its priorities and services and refining the frameworks for improved delivery of, and access to, government services.

## **Budget Highlights for 2011-12**

### **Society**

- \$1 million for prioritising, monitoring and reporting on Territory 2030 targets across all core areas and agencies, and coordinating the biennial Territory 2030 Survey and Territory 2030 Scorecard.
- \$28 million to support various community organisations across the Territory through the multicultural and community support grants program and operational grant funding to support the Darwin Waterfront Corporation and the Northern Territory Major Events Company.
- Continuation of the Territory and Commonwealth Government Alice Springs Transformation Plan, including \$15.9 million of Commonwealth funding in 2011-12 to enhance social support services and implement measures to reduce homelessness.
- \$4.6 million for the provision of strategic policy advice, intergovernmental relations, and coordinating and implementing the Government's economic, social and security policies and strategies.

**Economic Sustainability**

- \$4 million to facilitate major economic development projects including the Ichthys LNG Project and the Marine Supply Base.
- Promote Asian relations and trade development including the implementation of the Growing International Trade 2009-2013 strategy.

**Environment**

- \$1.6 million to lead the implementation of the Northern Territory Climate Change Policy, energy security and green energy initiatives.

	\$M
<b>2011-12 New Capital Works</b>	
Darwin Waterfront Precinct – preparatory works for stage 2	2.0

## Outputs and Performance

### Output Group: Policy Advice and Public Sector Coordination

**Outcome:** Informed strategic, economic and social policy decisions and effective implementation of priorities across Government.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Policy Advice and Public Sector Coordination</b>	<b>25 244</b>	<b>25 690</b>	<b>25 319</b>
Policy Advice and Coordination	5 878	6 380	6 275
Multicultural Advancement	1 880	1 849	1 881
Alice Springs Transformation Plan	17 486	17 461	17 163

**Key Variations**

The 2010-11 increase in the Policy Advice and Coordination output is due to additional revenue from chairing the Council of Australian Federation and funding for the Climate Change Solar Champions Initiatives.

### Policy Advice and Coordination

Work with Northern Territory Government agencies to develop and guide implementation of whole of government strategies and priorities by providing advice to agencies and the Chief Minister on Cabinet submissions, leadership and coordination in the development and implementation of initiatives to advance Government's strategic priorities, and monitoring key policy issues across Government and nationally.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Advice provided within agreed timeframes	> 80%	> 80%	> 80%

## Multicultural Advancement

Coordinate, monitor and report on Government services and programs for the multicultural community, develop and deliver initiatives that promote multicultural participation and facilitate the contribution of multicultural groups to Government decision making.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Value of grants paid	\$1M	\$1M	\$1.1M
Grants issued	100	100	100
Forums, workshops and consultations conducted	35	41	50

## Alice Springs Transformation Plan

Reduce homelessness and overcrowding in Alice Springs, particularly in town camps, and increase access to services for Indigenous residents and visitors.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Beds provided for Indigenous residents and visitors to Alice Springs	116	150	150
Value of projects funded	\$16.5M	\$16.2M	\$15.9M
Client satisfaction	> 80%	> 80%	> 80%
Grant payments within agreed timeframes	> 80%	> 80%	> 80%

## Output Group: Territory Development

**Outcome:** An integrated whole of government focus for the economic and social development of the Northern Territory that maximises opportunities for successful growth.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Territory Development</b>	<b>6 205</b>	<b>9 402</b>	<b>7 800</b>
Major Projects	2 734	6 445	4 953
Asian Relations and Trade	3 471	2 957	2 847

### Key Variations

The increases from the 2010-11 Budget in the Major Projects output are due to additional one-off funding for the Marine Supply Base project in each year. The 2010-11 Estimate decrease in the Asian Relations and Trade output is due to corporate overhead adjustments.

## Major Projects

Facilitate major economic, resource development and other projects of strategic interest to the Territory, including onshore gas industry developments, major mineral developments, Marine Supply Base facilities and coordinating the implementation of the Territory 2030 Strategic Plan across sectors.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Territory 2030 Strategic Plan stakeholder consultation activities completed within agreed timeframes	> 80%	> 80%	> 80%

## Asian Relations and Trade

Promote international trade and investment opportunities in the Territory and foster relationships with countries of strategic interest in the wider Asian region.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Trade and investment opportunities pursued within agreed timeframes	> 80%	> 80%	> 80%
Developments in regional relationships responded to within appropriate timeframes	> 80%	> 80%	> 80%

## Output Group: Government Business Support

**Outcome:** The efficient and effective support of executive government.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Government Business Support</b>	<b>28 039</b>	<b>27 849</b>	<b>27 888</b>
Support to Ministers and Leader of the Opposition	22 900	22 472	22 289
Legislation Production	1 949	2 086	2 345
Support to Administrator and Government House	3 190	3 291	3 254

### Key Variations

There are no significant variations.

## Support to Ministers and Leader of the Opposition

Provide operational advice, administrative support, hospitality services and advice on protocol matters to the Chief Minister, ministers and Leader of the Opposition, as well as secretariat services to the department, Cabinet and the Executive Council.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Official functions supported	205	168	168
Cabinet, Cabinet sub-committee and Executive Council meetings supported	110	124	120
Advice provided within agreed timeframes	> 80%	> 80%	> 80%

## Legislation Production

Provide legislative drafting services including the drafting of, and advice about, Bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments for Government and members of the Legislative Assembly. Participate in the Australian Parliamentary Counsel's Committee in relation to national uniform legislation and manage the publication of legislation to meet Government and community needs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Pages of legislation drafted	3 000	3 000	3 000
Legislative deadlines met	> 80%	> 80%	> 80%

## Support to Administrator and Government House

Provide administrative, secretarial, hospitality and ceremonial support to the Administrator of the Northern Territory and maintain and upkeep Government House.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction	> 80%	> 80%	> 80%
Number of internal and external hospitality, and ceremonial and statutory events supported	490	490	490
Government House maintenance programs implemented within agreed timeframes	> 80%	> 80%	> 80%

## Output Group: Community Support

**Outcome:** Support of events and activities that benefit the Territory community.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Community Support</b>	<b>26 852</b>	<b>27 475</b>	<b>26 128</b>
Community Support	26 852	27 475	26 128

### Key Variations

The decrease in the Community Support output group in 2011-12 is a result of the payment of one-off grants in 2010-11, including \$0.5 million for the Queensland flood appeal.

## Community Support

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Number of grants issued	80	92	86
Value of grants paid to:			
– Darwin Waterfront Corporation	\$16.8M	\$16.8M	\$16.9M
– Northern Territory Major Events Company	\$5.3M	\$5.5M	\$5.1M
– Other organisations	\$1M	\$1.8M	\$0.9M
Grant payments provided within agreed timeframes	> 80%	> 80%	> 80%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	42	42
Capital		
Appropriation		
Output	65 516	63 441
Commonwealth		
Sales of goods and services	3 741	3 055
Interest revenue		
Goods and services received free of charge	4 084	4 076
Gain(+)/loss(-) on disposal of assets		
Other revenue	45	45
<b>TOTAL INCOME</b>	<b>73 428</b>	<b>70 659</b>
<b>EXPENSES</b>		
Employee expenses	29 576	29 746
Administrative expenses		
Purchases of goods and services	23 460	14 397
Repairs and maintenance	333	333
Depreciation and amortisation	582	582
Services free of charge	4 084	4 076
Other administrative expenses		
Grants and subsidies expenses		
Current	30 962	36 633
Capital	1 419	1 368
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>90 416</b>	<b>87 135</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 16 988</b>	<b>- 16 476</b>



## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	33 303	17 409
Receivables	2 106	2 106
Prepayments	7	7
Inventories		
Advances and investments		
Property, plant and equipment	45 678	45 491
Other assets		
<b>TOTAL ASSETS</b>	<b>81 094</b>	<b>65 013</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	2 028	2 028
Borrowings and advances		
Provisions	5 190	5 190
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>7 218</b>	<b>7 218</b>
<b>NET ASSETS</b>	<b>73 876</b>	<b>57 795</b>
<b>EQUITY</b>		
Capital		
Opening balance	49 462	50 774
Equity injections/withdrawals	1 312	395
Reserves	7 250	7 250
Accumulated funds		
Opening balance	32 840	15 852
Current year surplus(+)/deficit(-)	- 16 988	- 16 476
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>73 876</b>	<b>57 795</b>

## Cash Flow Statement

	2010-11 Estimate \$000	2011-12 Budget \$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	42	42
Capital		
Appropriation		
Output	65 516	63 441
Commonwealth		
Other agency receipts from sales of goods and services	3 786	3 100
Interest received		
<b>Total operating receipts</b>	<b>69 344</b>	<b>66 583</b>
<b>Operating payments</b>		
Payments to employees	29 576	29 746
Payments for goods and services	23 793	14 730
Grants and subsidies paid		
Current	30 962	36 633
Capital	1 419	1 368
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>85 750</b>	<b>82 477</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 16 406</b>	<b>- 15 894</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	5	5
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>5</b>	<b>5</b>
<b>Investing payments</b>		
Purchases of assets	400	400
Advances and investing payments		
<b>Total investing payments</b>	<b>400</b>	<b>400</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 395</b>	<b>- 395</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	395	395
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>395</b>	<b>395</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>395</b>	<b>395</b>
Net increase(+)/decrease(-) in cash held	- 16 406	- 15 894
Cash at beginning of financial year	49 709	33 303
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>33 303</b>	<b>17 409</b>

# Department of the Legislative Assembly

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Parliamentary Services</b>	<b>28 641</b>	<b>28 549</b>
Assembly Services	5 383	5 017
Members and Client Services	13 676	13 954
Building Management Services	9 582	9 577
<b>Total Expenses</b>	<b>28 641</b>	<b>28 549</b>
<b>Appropriation</b>		
Output	22 572	22 480
Capital	41	41
Commonwealth		
<b>2011-12 Staffing: 104</b>		

## Agency Profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly Members and other clients, and promotes community understanding of the work of the Assembly and its committees.

## Strategic Issues for 2011-12

### Society

- Administering the process for constitutional development and providing ongoing support and promotion for the move towards Statehood for the Northern Territory.
- Promoting awareness and understanding in the community of representative parliamentary democracy through the delivery of educational programs and promotional activities.

### Business Improvements

- Ongoing asset management planning for the maintenance and upgrading of the Parliament House facility to ensure a consistently high standard of amenity and service.
- Ongoing review of parliamentary practice and procedures to ensure effective operation of the Assembly and a timely and efficient legislative process.
- Ongoing improvements to the delivery of services to Members of Parliament to ensure prompt and responsive services that meet their needs.
- Ongoing procedural, research and administrative support to ensure that committees, including the Council of Territory Cooperation, are able to operate effectively and fulfil their role in examining and reporting on a range of issues.

## Budget Highlights for 2011-12

### Society

- \$0.65 million to continue the activities of the Statehood program.

### Business Improvements

- \$0.6 million for support services to the Council of Territory Cooperation.
- \$0.32 million for increased building management costs of Parliament House.
- \$0.14 million for the relocation and fit out of the Nhulunbuy Electorate Office.

## Outputs and Performance

### Output Group: Parliamentary Services

**Outcome:** Delivery of parliamentary services throughout the Territory to facilitate effective representation by Members of the Legislative Assembly, good governance and parliamentary democracy.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Parliamentary Services</b>	<b>26 497</b>	<b>28 641</b>	<b>28 549</b>
Assembly Services	5 372	5 383	5 017
Members and Client Services	13 649	13 676	13 954
Building Management Services	7 476	9 582	9 577

### Key Variations

- The Assembly Services output decrease in 2011-12 is primarily due to a one-off carryover of \$0.48 million from 2009-10 into 2010-11 for the Statehood program.
- The Members and Client Services output increase in 2011-12 reflects changes in Members' entitlements.
- The Building Management output increase during 2010-11 reflects revised depreciation estimates of \$1.81 million due to the revaluation of Parliament House and additional funding of \$0.32 million for increased building management costs.

## Assembly Services

This output is responsible for:

- provision of administrative and procedural support, and advice to Members, the Parliament and its committees;
- production of parliamentary documentation and records, and management of related databases;
- management of Members' participation in the Commonwealth Parliamentary Association and other interparliamentary activities; and
- development and management of parliamentary information, education and community awareness programs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Chamber support and advice</b>			
Member satisfaction with Chamber support and advice	95%	95%	95%
Records and transcripts produced within agreed timeframes	95%	95%	95%
<b>Committee support</b>			
Member satisfaction with committee support	95%	95%	95%
Committees supported <sup>1</sup>	5	9	9
Parliamentary committee reports completed	7	13	14
<b>Information/education programs</b>			
Clients indicating improved knowledge of parliamentary processes	80%	80%	85%
People attending educational and promotional activities	8 000	8 000	8 500

1 The methodology for counting committees has been revised to encompass committees previously not included.

## Members and Client Services

Provision of administrative services and support to Members in accordance with the Remuneration Tribunal Determination.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Client satisfaction with services provided	95%	95%	95%
Services delivered within agreed timeframes	95%	95%	95%

## Building Management Services

Provision of a secure, safe and well-maintained building facility and precinct to facilitate the operation of Parliament and activities to Members and other clients.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Projects delivered in line with annual works programs	100%	100%	100%
Client satisfaction with amenity and safety of building	95%	95%	95%
Contractual obligations are complied with by external contractors	95%	95%	95%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	22 572	22 480
Commonwealth		
Sales of goods and services	32	32
Interest revenue		
Goods and services received free of charge	2 012	2 012
Gain(+)/loss(-) on disposal of assets		
Other revenue	5	5
<b>TOTAL INCOME</b>	<b>24 621</b>	<b>24 529</b>
<b>EXPENSES</b>		
Employee expenses	13 750	13 905
Administrative expenses		
Purchases of goods and services	6 416	6 169
Repairs and maintenance	2 443	2 443
Depreciation and amortisation	4 020	4 020
Services free of charge	2 012	2 012
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>28 641</b>	<b>28 549</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 4 020</b>	<b>- 4 020</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	778	778
Receivables	148	148
Prepayments	22	22
Inventories	28	28
Advances and investments		
Property, plant and equipment	288 629	284 650
Other assets		
<b>TOTAL ASSETS</b>	<b>289 605</b>	<b>285 626</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	703	703
Borrowings and advances		
Provisions	1 231	1 231
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>1 934</b>	<b>1 934</b>
<b>NET ASSETS</b>	<b>287 671</b>	<b>283 692</b>
<b>EQUITY</b>		
Capital		
Opening balance	154 147	155 411
Equity injections/withdrawals	1 264	41
Reserves	150 741	150 741
Accumulated funds		
Opening balance	- 14 461	- 18 481
Current year surplus(+)/deficit(-)	- 4 020	- 4 020
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>287 671</b>	<b>283 692</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	22 572	22 480
Commonwealth		
Other agency receipts from sales of goods and services	37	37
Interest received		
<b>Total operating receipts</b>	<b>22 609</b>	<b>22 517</b>
<b>Operating payments</b>		
Payments to employees	13 750	13 905
Payments for goods and services	8 859	8 612
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>22 609</b>	<b>22 517</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>		
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	2	2
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>2</b>	<b>2</b>
<b>Investing payments</b>		
Purchases of assets	43	43
Advances and investing payments		
<b>Total investing payments</b>	<b>43</b>	<b>43</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 41</b>	<b>- 41</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	41	41
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>41</b>	<b>41</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>41</b>	<b>41</b>
Net increase(+)/decrease(-) in cash held		
Cash at beginning of financial year	778	778
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>778</b>	<b>778</b>



# Northern Territory Police, Fire and Emergency Services

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Community Safety and Crime Prevention</b>	<b>88 158</b>	<b>92 617</b>
Community Safety and Crime Prevention	88 158	92 617
<b>General Policing, Crime Detection, Investigation and Prosecution</b>	<b>164 955</b>	<b>170 946</b>
Response and Recovery Services	51 411	54 900
Investigations	72 689	74 764
Services to the Judicial Process	40 855	41 282
<b>Road Safety Services</b>	<b>23 055</b>	<b>24 141</b>
Road Safety Services	23 055	24 141
<b>Fire Prevention and Response Management</b>	<b>31 152</b>	<b>34 005</b>
Fire Prevention and Response Management	31 152	34 005
<b>Emergency Services</b>	<b>5 508</b>	<b>6 166</b>
Emergency Services	5 508	6 166
<b>Total Expenses</b>	<b>312 828</b>	<b>327 875</b>
<b>Appropriation</b>		
Output	248 921	264 623
Capital	13 451	10 187
Commonwealth	32 256	32 032

2011-12 Staffing: 1911

## Agency Profile

Northern Territory Police, Fire and Emergency Services is a tri-service comprising the Northern Territory Police Force, the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service. The Commissioner of Police exercises chief executive officer authority over all three entities.

## Strategic Issues for 2011-12

### Society

- Keeping people safe through:
  - delivering a highly visible police presence;
  - tackling alcohol-related crime and antisocial behaviour;
  - targeting high volume crime including assaults and property damage;
  - continuing the personal and domestic violence crime reduction strategy; and
  - working with other government agencies, non-government organisations and the private sector to enhance public safety.
- Improving safety on Territory roads through education and enforcement thereby creating an environment that encourages road users to behave safely and lawfully.
- Enhancing an all-hazards emergency response capability, focusing on developing proactive community safety and fire education programs, building community resilience to better cope with emergencies and improving the delivery of services and level of client satisfaction.

## Budget Highlights for 2011-12

### Society

- \$30.75 million under the Closing the Gap National Partnership including the provision of remote police and the child abuse taskforce and addressing substance abuse in remote communities.
- \$4.0 million in 2010-11 for a replacement police aircraft to support police operations in remote areas.
- \$1.5 million for implementation of police bans under the Enough is Enough Alcohol Reform package.
- \$7.37 million to maintain Police Beat offices in Alice Springs, Casuarina, Karama, Palmerston, Parap and Nightcliff.
- \$1.3 million to enhance the capacity of the Forensic Science Branch.
- \$1.75 million to maintain the closed circuit television system (CCTV).
- \$0.97 million to maintain the First Response Patrol.
- \$0.8 million to improve health screening of detainees in Darwin, Katherine and Alice Springs watchhouses.
- \$5.44 million increase to continue resourcing the Fire and Rescue Services, including the new Berrimah Fire Station, to meet current and future fire and emergency risks.

---

	\$M
<b>2011-12 New Capital Works</b>	
Berrimah Fire Station	12.3
Peter McAulay Centre – 16 training college accommodation units	3.6
Additional forensic science laboratory and office accommodation	1.2
<b>Working Future</b>	
Arparra Police Station and associated infrastructure	9.4
Upgrade existing and construct new cyclone shelters	2.0
<b>2011-12 Major Capital Grants</b>	
Working Future – cyclone shelter upgrades	1.0

---

## Outputs and Performance

### Output Group: Community Safety and Crime Prevention

**Outcome:** Enhanced community safety and protection.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Community Safety and Crime Prevention</b>	<b>87 481</b>	<b>88 158</b>	<b>92 617</b>
Community Safety and Crime Prevention	87 481	88 158	92 617

#### Key Variations

The Community Safety and Crime Prevention output group increases in 2011-12 due to an additional \$0.99 million for the repairs and maintenance program, \$0.6 million for CCTV monitoring, \$0.4 million to improve screening of detainees in police watchhouses, \$0.45 million to maintain Police Beat offices and \$0.17 million for the Forensic Science Branch. These variations are in addition to annual indexation arrangements.

### Community Safety and Crime Prevention

Provides a range of services to address community safety issues including:

- intelligence-led and problem solving policing;
- targeting repeat offenders and crime 'hot spots';
- visible patrolling, crime prevention and education programs; and
- the development and testing of plans to respond to threats and minimise their impact.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline police time delivered to the community	627 000	668 000	668 000
Community programs, meetings and forums delivered <sup>1</sup>	5 000	5 000	5 000
An environment where the proportion of people surveyed felt 'safe' or 'very safe' at home alone during the day <sup>2,3</sup>	≥ national average	≥ national average	≥ national average
An environment where the proportion of people surveyed felt 'safe' or 'very safe' at home alone after dark <sup>2,4</sup>	≥ national average	≥ national average	≥ national average
An environment where the proportion of people surveyed said they were 'satisfied' or 'very satisfied' with police services <sup>2,5</sup>	≥ national average	≥ national average	≥ national average

1 Programs delivered include community advisory committees, forums, meetings and public events attended. Also includes exercises conducted, or participated in, relating to threats, emergencies and disasters.

2 Source: National Survey of Community Satisfaction with Policing commissioned by the Australian New Zealand Police Advisory Agency (ANZPAA) and conducted by Social Research Centre. Data is based on responses from people 15 years and over.

3 Most recent recorded national average was 93.6% for 2009-10.

4 Most recent recorded national average was 84.2% for 2009-10.

5 Most recent recorded national average was 65.5% for 2009-10.

## Output Group: General Policing, Crime Detection, Investigation and Prosecution

**Outcome:** Effective and efficient response, investigation and prosecution services.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>General Policing, Crime Detection, Investigation and Prosecution</b>	<b>164 097</b>	<b>164 955</b>	<b>170 946</b>
Response and Recovery Services	51 345	51 411	54 900
Investigations	71 996	72 689	74 764
Services to the Judicial Process	40 756	40 855	41 282

### Key Variations

The General Policing, Crime Detection, Investigation and Prosecution output group increases in 2011-12 due to an additional \$1.5 million for implementation of police bans under the Enough is Enough Alcohol Reform package, \$1.8 million for the repairs and maintenance program, \$0.79 million to maintain Police Beat offices, \$0.4 million to improve screening of detainees in police watchhouses and \$0.29 million for the Forensic Science Branch. These variations are in addition to annual indexation arrangements.

### Response and Recovery Services

Provides the capacity to respond to calls for assistance from the community. This includes call centre operations, response tasking, incident attendance, search and rescue operations and incident recovery services.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline police time delivered to the community	434 000	438 000	457 000
An environment where the proportion of people surveyed were 'satisfied' or 'very satisfied' with police in their most recent contact <sup>1,2</sup>	≥ national average	≥ national average	≥ national average
Proportion of 000 calls answered within 10 seconds <sup>3</sup>	≥ 90%	≥ 90%	≥ 90%
Proportion of other general calls answered within 20 seconds <sup>3</sup>	≥ 80%	≥ 80%	≥ 80%
Proportion of incidents where police are dispatched within 10 minutes <sup>3</sup>	≥ 80%	≥ 80%	≥ 80%

1 Source: National Survey of Community Satisfaction with Policing commissioned by the ANZPAA and conducted by Social Research Centre. Data is based on responses from people 15 years and over.

2 Most recent recorded national average was 80.9% for 2009-10.

3 Greater Darwin area only in 2010-11, Territory-wide from 2011-12.

## Investigations

Activities undertaken to respond effectively to crime through a range of proactive and reactive strategies. These include crime intelligence, crime scene examination, crime investigation and forensics.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline police time delivered to the community	559 000	601 000	601 000
Outcomes of investigations within 30 days <sup>1</sup> :			
– property crime <sup>2</sup>	≥ national average	≥ national average	≥ national average
– crime against the person <sup>3</sup>	≥ national average	≥ national average	≥ national average

1 Source: Report on Government Services and ABS Cat. No. 4510.0, Recorded Crime Victims.

2 Most recent recorded national average was 10.5% for 2009-10.

3 Most recent recorded national average was 31.7% for 2009-10.

## Services to the Judicial Process

Provides prosecution services, court case and evidence presentation, bail processing and reporting, support to the Coroner, court security, custody and transport of persons, care and protection of victims and witnesses and diversion of juveniles from the criminal justice system.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline police time delivered to the community	315 000	321 000	321 000
Actions that result in a guilty verdict	≥ 80%	≥ 80%	≥ 80%
Prosecution briefs ready for initial court mention	≥ 85%	≥ 85%	≥ 85%

## Output Group: Road Safety Services

**Outcome:** An environment that encourages road users to behave safely and lawfully.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Road Safety Services</b>	<b>22 874</b>	<b>23 055</b>	<b>24 141</b>
Road Safety Services	22 874	23 055	24 141

### Key Variations

The Road Safety Services output group increases in 2011-12 due to additional funding of \$0.26 million for the repairs and maintenance program, \$0.12 million to maintain Police Beat offices and \$40 000 for the Forensic Science Branch. These variations are in addition to annual indexation arrangements.

## Road Safety Services

Provides education and enforcement activities to develop good driving behaviour and compliance with road laws, including providing the capacity to respond to motor vehicle accidents and adequate investigation and reporting to the Coroner and other relevant stakeholders.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline police time delivered to the community	171 000	182 000	182 000
Mobile speed camera checks of vehicles	1 million	1 million	1 million
Drivers breath tested	150 000	150 000	150 000
People who had driven in the previous 6 months and 'rarely' or 'more often' travelled in a car without wearing a seatbelt <sup>1,2</sup>	≤ national average	≤ national average	≤ national average
People who indicated that they had driven in the previous 6 months when possibly over the 0.05 alcohol limit 'rarely' or 'more often' <sup>1,3</sup>	≤ national average	≤ national average	≤ national average
People who indicated that they had driven in the previous 6 months more than 10km/h above the speed limit 'rarely' or 'more often' <sup>1,4</sup>	≤ national average	≤ national average	≤ national average
Proportion of vehicles that pass a mobile speed camera checkpoint that results in the issue of an infringement notice	≤ 3%	≤ 3%	≤ 3%
Proportion of drivers breath tested who were detected for drink driving offences	≤ 4%	≤ 4%	≤ 4%
Proportion of incidents where police are dispatched within 10 minutes <sup>5</sup>	80%	80%	80%

1 Source: National Survey of Community Satisfaction with Policing commissioned by the ANZPAA and conducted by Social Research Centre. Data is based on responses from people 15 years and over.

2 Most recent recorded national average was 6.6% for 2009-10.

3 Most recent recorded national average was 9.7% for 2009-10.

4 Most recent recorded national average was 57.7% for 2009-10.

5 Greater Darwin area only in 2010-11, Territory-wide from 2011-12.

## Output Group: Fire Prevention and Response Management

**Outcome:** The incidence and impact of fire and other emergencies is minimised.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Fire Prevention and Response Management</b>	<b>30 919</b>	<b>31 152</b>	<b>34 005</b>
Fire Prevention and Response Management	30 919	31 152	34 005

### Key Variations

Additional funding of \$1.7 million to continue resourcing the Fire and Rescue Services, including the new Berrimah Fire Station, to meet current and future fire and emergency risks and \$0.34 million for the repairs and maintenance program. These variations are in addition to annual indexation arrangements.

## Fire Prevention and Response Management

Provides a range of fire and emergency management activities aimed at prevention and preparedness and enhancing response and recovery capability and capacity.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Firefighters <sup>1</sup>	190	190	200
Community education and awareness programs delivered	400	400	400
Hazard abatement programs and activities undertaken	6 000	6 000	6 000
Building fire safety reports completed	560	560	560
Fire safety inspections undertaken	600	600	600
Incidents responded to within national benchmarks	80%	80%	80%
Structure fires contained to room or object of origin	≥ national average	≥ national average	≥ national average
Formal fire investigations undertaken	30	30	30

<sup>1</sup> Fire auxiliaries and volunteers are not included in this figure.

## Output Group: Emergency Services

**Outcome:** Effective counter-disaster planning and mitigating measures to minimise the impact of disasters and hazards on Territorians.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Emergency Services</b>	<b>5 251</b>	<b>5 508</b>	<b>6 166</b>
Emergency Services	5 251	5 508	6 166

### Key Variations

The Emergency Services output group increase is due to \$0.4 million for finalisation of Commonwealth programs. These variations are in addition to annual indexation arrangements.

## Emergency Services

Provides a range of emergency management activities aimed at prevention, preparedness, response and recovery.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hours of frontline emergency service time delivered to the community <sup>1</sup>	27 054	27 877	30 344
Community education, awareness and prevention programs delivered	60	60	60
Emergency service training programs delivered	50	50	50
Proportion of emergency service volunteer units available to respond to incidents (19 units)	≥ 85%	≥ 85%	≥ 85%
Proportion of incidents where emergency service units are dispatched within 30 minutes	≥ 75%	≥ 75%	≥ 75%
Incidents responded to effectively by emergency service as tasked	≥ 90%	≥ 90%	≥ 90%

<sup>1</sup> Volunteers are not included in this figure.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	4 993	4 826
Capital		
Appropriation		
Output	248 921	264 623
Commonwealth	28 316	28 092
Sales of goods and services	5 258	3 458
Interest revenue		
Goods and services received free of charge	9 009	9 009
Gain(+)/loss(-) on disposal of assets	100	100
Other revenue	977	622
<b>TOTAL INCOME</b>	<b>297 574</b>	<b>310 730</b>
<b>EXPENSES</b>		
Employee expenses	219 589	228 110
Administrative expenses		
Purchases of goods and services	61 490	64 514
Repairs and maintenance	5 888	9 288
Depreciation and amortisation	14 097	13 916
Services free of charge	9 009	9 009
Other administrative expenses		
Grants and subsidies expenses		
Current	1 679	1 932
Capital	1 076	1 106
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>312 828</b>	<b>327 875</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 15 254</b>	<b>- 17 145</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	3 416	3 202
Interest revenue		
Royalties and rents		
Other revenue		
<b>TOTAL INCOME</b>	<b>3 416</b>	<b>3 202</b>



## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	8 789	3 864
Receivables	2 360	2 360
Prepayments	194	194
Inventories	1 839	1 839
Advances and investments		
Property, plant and equipment	229 469	233 876
Other assets		
<b>TOTAL ASSETS</b>	<b>242 651</b>	<b>242 133</b>
<b>LIABILITIES</b>		
Deposits held	1 019	1 019
Creditors and accruals	7 600	7 600
Borrowings and advances		
Provisions	38 622	38 622
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>47 241</b>	<b>47 241</b>
<b>NET ASSETS</b>	<b>195 410</b>	<b>194 892</b>
<b>EQUITY</b>		
Capital		
Opening balance	224 236	260 138
Equity injections/withdrawals	35 902	16 627
Reserves	33 714	33 714
Accumulated funds		
Opening balance	- 83 188	- 98 442
Current year surplus(+)/deficit(-)	- 15 254	- 17 145
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>195 410</b>	<b>194 892</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	2	2
<b>TOTAL ASSETS</b>	<b>2</b>	<b>2</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable	2	2
Unearned Central Holding Authority income		
<b>TOTAL LIABILITIES</b>	<b>2</b>	<b>2</b>
<b>NET ASSETS</b>		

## Cash Flow Statement

	2010-11 Estimate \$000	2011-12 Budget \$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	4 993	4 826
Capital		
Appropriation		
Output	248 921	264 623
Commonwealth	28 316	28 092
Other agency receipts from sales of goods and services	6 235	4 080
Interest received		
<b>Total operating receipts</b>	<b>288 465</b>	<b>301 621</b>
<b>Operating payments</b>		
Payments to employees	219 589	228 110
Payments for goods and services	67 378	73 802
Grants and subsidies paid		
Current	1 679	1 932
Capital	1 076	1 106
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>289 722</b>	<b>304 950</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 1 257</b>	<b>- 3 329</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	4 754	4 692
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>4 754</b>	<b>4 692</b>
<b>Investing payments</b>		
Purchases of assets	20 144	22 915
Advances and investing payments		
<b>Total investing payments</b>	<b>20 144</b>	<b>22 915</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 15 390</b>	<b>- 18 223</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	13 451	10 187
Commonwealth	3 940	3 940
Equity injections	2 500	2 500
<b>Total financing receipts</b>	<b>19 891</b>	<b>16 627</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	4 150	
<b>Total financing payments</b>	<b>4 150</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>15 741</b>	<b>16 627</b>
Net increase(+)/decrease(-) in cash held	- 906	- 4 925
Cash at beginning of financial year	9 695	8 789
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>8 789</b>	<b>3 864</b>

# Northern Territory Treasury

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Financial Management</b>	<b>7 462</b>	<b>7 020</b>
Financial Management	7 462	7 020
<b>Economic</b>	<b>73 925</b>	<b>75 382</b>
Economic Services	7 763	7 648
Payments on Behalf of Government	66 162	67 734
<b>Territory Revenue</b>	<b>18 052</b>	<b>19 690</b>
Territory Revenue	7 630	7 990
Tax-Related Subsidies	10 422	11 700
<b>Superannuation</b>	<b>4 146</b>	<b>4 130</b>
Superannuation	4 146	4 130
<b>Economic Regulation</b>	<b>1 214</b>	<b>1 196</b>
Utilities Commission	1 214	1 196
<b>Total Expenses</b>	<b>104 799</b>	<b>107 418</b>
<b>Appropriation</b>		
Output	101 061	104 543
Capital	10	10
Commonwealth	1 037	270

2011-12 Staffing: 177

## Agency Profile

Treasury contributes to the achievement of the Northern Territory Government's economic, fiscal and social policies through analysis and advice on sustainable Government finances, strategic positioning and effective risk management of the Government's economic, commercial and revenue activities.

## Strategic Issues for 2011-12

### Economic Sustainability

There are a number of strategic issues that will influence the Territory's economic and fiscal circumstances:

- the recently announced review of the distribution of GST revenue that will have a significant bearing in the future on the level of the Territory's major revenue source;
- the increased complexity of Commonwealth/state intergovernmental financial arrangement, particularly the requirements of National Partnership agreements and associated performance targets and achievements in a range of areas including health reform;
- the continued constraints on commercial finance following the GFC that are affecting investment decisions in the Territory;
- national economic conditions leading to lower Territory revenues and a more constrained fiscal outlook; and

- continued collaborative arrangements with the Australian Bureau of Statistics and Territory agencies to support the successful conduct of the 2011 Census, given the importance of the Census to the Territory's finances and for service delivery planning purposes.

## Budget Highlights for 2011-12

### **Economic Sustainability**

- Active involvement in the Review of GST Distribution to protect and enhance the Territory's revenue share.
- Ongoing review of the Territory's tax policies to promote efficiency and equity and having regard to issues that may arise from the national tax forum and through tax harmonisation.
- Investment over a two- to three-year period in a new Territory Revenue management system to enhance on-line payments and reporting.
- Ongoing commitment to continuously enhance Treasury's capacity to analyse, present and forecast key Territory economic and fiscal indicators in order to provide better information for the community and decision makers.
- Continuation of reforms in the Territory's superannuation schemes to simplify arrangements to the benefit of members and reduce administrative complexity and costs.
- Expanded graduate and other trainee programs to enhance financial and economic management within the Territory public sector.

## Outputs and Performance

### Output Group: Financial Management

**Outcome:** Effective financial management analysis and reporting, and strategic policy advice, to inform Government decision making on:

- whole of government resource issues, including financial management frameworks, fiscal policy and strategy, budget development and infrastructure investment; and
- major government priorities with resource implications, including the Territory's commitments under the Intergovernmental Agreement on Federal Financial Relations.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Financial Management</b>	<b>7 506</b>	<b>7 462</b>	<b>7 020</b>
Financial Management	7 506	7 462	7 020

#### Key Variations

The decrease in the Financial Management output reflects a reprioritisation of resources within Treasury to support the implementation of the new Territory Revenue management system.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Treasurer satisfaction with: <sup>1</sup>			
– fiscal and strategic policy advice	≥ 5	≥ 5	≥ 5
– key financial reports and publications	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

<sup>1</sup> Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

### Output Group: Economic

**Outcome:** Accurate and timely analysis and policy advice relevant to commercial, economic, demographic and intergovernmental financial issues affecting the Territory and payments made on behalf of Government as a result of formal agreements or legislative requirements.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Economic</b>	<b>73 972</b>	<b>73 925</b>	<b>75 382</b>
Economic Services	7 810	7 763	7 648
Payments on Behalf of Government	66 162	66 162	67 734

#### Key Variations

The increase in the Economic output group is due to the usual indexation of the community service obligation payment to the Power and Water Corporation, offset by reprioritisation within Treasury outputs.

## Economic Services

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Treasurer satisfaction with the provision of timely and accurate advice and analysis on: <sup>1</sup>			
– economic and commercial matters	> 5	> 5	> 5
– national and Territory economic, social, demographic and statistical issues including development and oversight of economic reforms and frameworks	> 5	> 5	> 5
– the policy aspects of intergovernmental financial relations under the Intergovernmental Agreement on Federal Financial Relations including the distribution of GST revenue	> 5	> 5	> 5

1 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

## Payments on Behalf of Government

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
CSO payment for uniform tariff subsidy	\$59.63M	\$59.63M	\$61.26M
GST collection costs	\$6.48M	\$6.48M	\$6.48M

## Output Group: Territory Revenue

**Outcome:** The Territory Revenue Office aims to deliver fair, efficient and timely Territory own-source revenue management services and advice in a manner that is responsive and transparent to deliver benefits for all Territorians.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Territory Revenue</b>	<b>16 924</b>	<b>18 052</b>	<b>19 690</b>
Territory Revenue	6 764	7 630	7 990
Tax-Related Subsidies	10 160	10 422	11 700

### Key Variations

- The increase in the Territory Revenue output reflects additional resources for the new Territory Revenue management system.
- The increase in the Tax-Related Subsidies output is due to additional funding for the new BuildBonus scheme and an increase in First Home Owners grants.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Territory revenue collected <sup>1</sup>	\$608.31M	\$600.22M	\$617.01M
Subsidy/grant payments	\$10.16M	\$10.42M	\$11.7M
Stakeholder satisfaction: <sup>2</sup>			
– taxpayers <sup>3</sup>	≥ 85%	≥ 85%	≥ 85%
– Treasurer	≥ 5	≥ 5	≥ 5
Assessment accuracy	≥ 99%	≥ 99%	≥ 99%
Accuracy of grant payments	100%	100%	100%
Revenue received within agreed timeframes	> 95%	> 95%	> 95%
Services completed within agreed service standards	> 95%	> 95%	> 95%

1 Includes taxes, gambling revenue and mining royalties.

2 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

3 Taxpayers' satisfaction rating represents the percentage of respondents who indicate a score of ≥ 5.

## Output Group: Superannuation

**Outcome:** Effective and responsive superannuation arrangements for members

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Superannuation</b>	<b>4 165</b>	<b>4 146</b>	<b>4 130</b>
Superannuation	4 165	4 146	4 130

### Key Variations

There are no significant variations.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Benefits processed	2 100	2 100	2 100
Compliance with legislative processing timeframes	100%	100%	100%
Lost members found	600	600	540
Percentage of lost members found	10%	10%	10%
Seminars held	20	20	20
Stakeholder satisfaction <sup>1</sup>	≥ 5	≥ 5	≥ 5

1 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

## Output Group: Economic Regulation

**Outcome:** An economic regulatory framework for the delivery of utility services that serves the long-term interests of Territory consumers.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Economic Regulation</b>	<b>1 217</b>	<b>1 214</b>	<b>1 196</b>
Utilities Commission	1 217	1 214	1 196

### Key Variations

There are no significant variations.

## Utilities Commission

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Determinations and approvals issued within statutory timeframes <sup>1</sup>	100%	100%	100%
Stakeholder satisfaction <sup>2</sup>	≥ 5	≥ 5	≥ 5

1 Covers determinations and approvals on monopoly pricing, minimum service standards and other activities as provided for under the *Utilities Commission Act* and other relevant industry regulation legislation.

2 Stakeholder is the Regulatory Minister. Measures range, from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.



## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	14	14
Capital		
Appropriation		
Output	101 061	104 543
Commonwealth	1 037	270
Sales of goods and services	384	384
Interest revenue		
Goods and services received free of charge	2 217	2 217
Gain(+)/loss(-) on disposal of assets		
Other revenue	110	110
<b>TOTAL INCOME</b>	<b>104 823</b>	<b>107 538</b>
<b>EXPENSES</b>		
Employee expenses	17 633	17 755
Administrative expenses		
Purchases of goods and services	8 123	7 810
Repairs and maintenance	55	26
Depreciation and amortisation	122	55
Services free of charge	2 217	2 217
Other administrative expenses	6 484	6 484
Grants and subsidies expenses		
Current	10 497	11 775
Capital		
Community service obligations	59 629	61 257
Interest expenses	39	39
<b>TOTAL EXPENSES</b>	<b>104 799</b>	<b>107 418</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>24</b>	<b>120</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue	454 488	454 722
Commonwealth revenue		
GST revenue	2 343 000	2 657 000
Specific purpose payments	360 266	359 015
National partnership agreements	940 073	599 557
Current grants	8 331	7 316
Capital grants		
Fees from regulatory services	1 142	1 142
Interest revenue		
Royalties and rents	145 731	162 293
Other revenue		200
<b>TOTAL INCOME</b>	<b>4 253 031</b>	<b>4 241 245</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	7 058	7 233
Receivables	111	111
Prepayments	167	167
Inventories		
Advances and investments	423	423
Property, plant and equipment	187	132
Other assets		
<b>TOTAL ASSETS</b>	<b>7 946</b>	<b>8 066</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	1 098	1 098
Borrowings and advances	44	34
Provisions	2 560	2 560
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>3 702</b>	<b>3 692</b>
<b>NET ASSETS</b>	<b>4 244</b>	<b>4 374</b>
<b>EQUITY</b>		
Capital		
Opening balance	- 21 258	- 21 219
Equity injections/withdrawals	39	10
Reserves		
Accumulated funds		
Opening balance	25 439	25 463
Current year surplus(+)/deficit(-)	24	120
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>4 244</b>	<b>4 374</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable	53 054	55 344
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	14 520	14 520
<b>TOTAL ASSETS</b>	<b>67 574</b>	<b>69 864</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable	53 373	55 663
Unearned Central Holding Authority income	14 201	14 201
<b>TOTAL LIABILITIES</b>	<b>67 574</b>	<b>69 864</b>
<b>NET ASSETS</b>		

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	14	14
Capital		
Appropriation		
Output	101 061	104 543
Commonwealth	1 037	270
Other agency receipts from sales of goods and services	494	494
Interest received		
<b>Total operating receipts</b>	<b>102 606</b>	<b>105 321</b>
<b>Operating payments</b>		
Payments to employees	17 633	17 755
Payments for goods and services	14 633	14 320
Grants and subsidies paid		
Current	10 497	11 775
Capital		
Community service obligations	59 629	61 257
Interest paid	39	39
<b>Total operating payments</b>	<b>102 431</b>	<b>105 146</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>175</b>	<b>175</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	10	10
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>10</b>	<b>10</b>
<b>Financing payments</b>		
Repayment of borrowings	10	10
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>	<b>10</b>	<b>10</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	175	175
Cash at beginning of financial year	6 883	7 058
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>7 058</b>	<b>7 233</b>



# Central Holding Authority

## Overview

The Central Holding Authority (CHA) records, on behalf of the Territory:

- assets, which are not assigned to agencies, such as the Territory's investment portfolio;
- liabilities, where it is not practical or effective to assign them to individual agencies. The CHA has two major liabilities – Territory borrowings and unfunded employee liabilities. Territory borrowings comprise the stock of general government debt that has accumulated since Self-Government and has been used to fund major infrastructure in the Territory over this period. Unfunded employee liabilities are those that have accrued but are not yet due to be paid, such as superannuation and long service leave;
- revenue classified as Territory revenue. The main categories are taxation, fines revenue, untied grants (predominantly GST revenue) and National Partnership (NP) and Specific Purpose Payments (SPPs) from the Commonwealth; and
- expenses, limited to those managed on behalf of the Territory. The main expense is appropriation to agencies. Other expenses are interest on Territory borrowings, interest on cash balances of government businesses and superannuation and long service leave costs.

## Appropriations from Central Holding Authority

The *Appropriation Act* provides the CHA with the authority to pay appropriations for purposes. The main purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide. Capital appropriation is the payment for capital investment. Capital works for most general government agencies are centrally managed by the Department of Construction and Infrastructure, which receives a capital appropriation for the capital works that it manages on behalf of other agencies. General government agencies also receive capital appropriation for capital items and payments of advances.

Commonwealth appropriation relates to SPP and NP payments being made by the Commonwealth Treasury to state treasuries, in a manner similar to arrangements for GST payments. These payments are received by Treasury on behalf of the CHA and then on-passed to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements, interest, taxes, other administrative payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in the CHA Operating Statement including GST revenue, SPPs, NPs and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for output or capital purposes. Output appropriation is recorded in the Operating Statement whereas capital appropriation is recorded in the Cash Flow Statement.

## Performance

The CHA is expected to achieve a significant operating surplus in both 2010-11 and 2011-12. The operating surplus occurs because a significant proportion of the NP revenue recorded in both years is for capital purposes and associated expenditure is recorded in the Cash Flow Statement rather than the Operating Statement.

The higher surplus in 2010-11 is a result of higher operating revenue compared to 2011-12 combined with lower operating expenditure. Significant variations between years are:

- a greater proportion of NP revenue being used for capital spending in 2010-11, predominantly related to Remote Indigenous Housing and the Nation Building and Jobs Plan stimulus package;
- higher returns on investments predicted in 2010-11 than estimated for 2011-12. This represents greater unrealised market gains for the Conditions of Service Reserve in 2010-11 than the longer term trend anticipated in 2011-12;
- higher interest revenue due to higher cash balances predicted in 2010-11 as a result of the improved 2009-10 general government cash outcome;
- lower superannuation expenses in 2010-11 compared to 2011-12 predominantly related to a revaluation gain of \$150 million in 2010-11;
- higher appropriation provided in 2011-12 to agencies for increased service delivery across government; offset by
- an increase between the years in GST revenue, albeit from a reduced base in 2010-11. GST levels still remain well below those predicted pre-GFC for both years.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue	480 837	482 049
Commonwealth revenue		
GST revenue	2 343 000	2 657 000
Specific purpose payments	360 266	359 015
National partnerships agreements	940 073	599 557
Current grants	8 331	7 316
Capital grants	11 565	4 878
Fees from regulatory services	14 234	13 879
Interest revenue	91 604	55 262
Royalties, rents and dividends	176 955	195 298
Superannuation contributions	43 700	41 279
Other revenue	11 411	12 913
<b>TOTAL INCOME</b>	<b>4 481 976</b>	<b>4 428 446</b>
<b>EXPENSES</b>		
Long service leave expense	34 535	35 700
Superannuation expense	60 901	214 931
Other salary expenses	4 396	4 545
Administrative expenses	21 727	21 897
Interest expenses	120 680	129 481
Appropriation expenses	3 474 275	3 606 484
<b>TOTAL EXPENSES</b>	<b>3 716 514</b>	<b>4 013 038</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>765 462</b>	<b>415 408</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	177 624	104 476
Receivables	83 987	88 058
Prepayments	383	383
Advances and investments	751 010	580 996
Equity investments	6 713 942	7 474 410
Other assets		
<b>TOTAL ASSETS</b>	<b>7 726 946</b>	<b>8 248 323</b>
<b>LIABILITIES</b>		
Deposits held	578 323	374 842
Creditors and accruals	2 229	2 396
Borrowings and advances	1 706 220	1 946 610
Superannuation liability	2 581 276	2 640 615
Provision for long service leave	218 689	228 243
Provision for workers compensation	64 858	64 858
Other Liabilities	28 363	28 363
<b>TOTAL LIABILITIES</b>	<b>5 179 958</b>	<b>5 285 927</b>
<b>NET ASSETS</b>	<b>2 546 988</b>	<b>2 962 396</b>
<b>EQUITY</b>		
Capital		
Reserves		
Accumulated funds		
Opening balance	1 781 526	2 546 988
Current year surplus(+)/deficit(-)	765 462	415 408
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 546 988</b>	<b>2 962 396</b>



# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received	469 485	479 297
Commonwealth revenue received		
GST receipts	2 343 000	2 657 000
Specific purpose payments	360 266	359 015
National partnership agreements	940 073	599 557
Current grants	8 331	7 316
Capital grants	11 565	4 878
Receipts from regulatory services	46 680	27 239
Interest received	61 119	45 534
Royalties, rents and dividends received	175 896	193 517
Superannuation contributions	43 700	41 279
<b>Total operating receipts</b>	<b>4 460 115</b>	<b>4 414 632</b>
<b>Operating payments</b>		
Long service leave payments	25 901	26 678
Superannuation benefits paid	149 800	155 592
Other salary payments	3 288	4 013
Payments for goods and services	21 495	21 882
Interest paid	120 639	129 314
Appropriation payments	3 474 275	3 606 484
<b>Total operating payments</b>	<b>3 795 398</b>	<b>3 943 963</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>664 717</b>	<b>470 669</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Repayment of advances		
Equity withdrawals from agencies	31 845	
<b>Total investing receipts</b>	<b>31 845</b>	
<b>Investing payments</b>		
Advance payments	- 359 139	- 179 742
Appropriation payments	981 180	633 204
Equity injections to agencies	163 267	127 264
<b>Total investing payments</b>	<b>785 308</b>	<b>580 726</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 753 463</b>	<b>- 580 726</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings	212 000	242 000
Deposits received	- 212 363	- 203 481
<b>Total financing receipts</b>	<b>- 363</b>	<b>38 519</b>
<b>Financing payments</b>		
Repayment of borrowings	1 441	1 610
<b>Total financing payments</b>	<b>1 441</b>	<b>1 610</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 1 804</b>	<b>36 909</b>
Net increase(+)/decrease(-) in cash held	- 90 550	- 73 148
Cash at beginning of financial year	268 174	177 624
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>177 624</b>	<b>104 476</b>



# Northern Territory Treasury Corporation

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>197 978</b>	<b>223 195</b>
Government Loans and Investments	197 978	223 195
<b>Expenses</b>	<b>173 915</b>	<b>195 861</b>
Government Loans and Investments	173 915	195 861
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>24 063</b>	<b>27 334</b>

2011-12 Staffing: 8

## Business Division Profile

The Northern Territory Treasury Corporation is the central financing authority for the Northern Territory Government. The Corporation undertakes borrowing and investment activities on behalf of Government and provides cost-efficient loans to its public sector clients.

## Strategic Issues for 2011-12

- Managing the Territory Government's investments efficiently.
- Securing cost-effective refinancing of maturing debt and financing of additional borrowings.
- Continuous development of the Corporation's business continuity planning and corporate governance framework.

## Budget Highlights for 2011-12

- A borrowing program (including refinancing) of approximately \$728 million.

## Performance

Interest rate fluctuations and investor demand for semi-government securities are the two key variables that affect the Corporation's financial performance. Since 1 July 2010, the Reserve Bank of Australia's official cash rate has risen by 0.25 per cent to 4.75 per cent, in line with the recovery in the domestic and global economy. The Corporation's cost of borrowing is expected to be 6.0 per cent for 2010-11, a slight improvement on its original budget forecast of 6.5 per cent. However, given the ongoing volatility in credit markets, funding conditions are expected to remain challenging throughout 2011-12. As a result, the Corporation's cost of borrowings is expected to increase to 6.5 per cent.

The semi-government bond sector has been well supported throughout 2010-11, however any deterioration in global credit markets will place pressure on the Corporation's borrowing margins. Relative to its peers the Corporation's borrowing program is small and is perceived to be less liquid by wholesale investors, and therefore pays a slightly higher yield. In 2009-10, this liquidity premium was approximately 0.24 per cent over comparable AAA-rated semi-government issuers. Market conditions have improved somewhat since then and the Corporation expects the 2010-11 borrowing margin to be approximately 0.21 per cent at year end.

The Corporation has maintained six major bond series throughout the year with a combined value of approximately \$2.3 billion. These issues have been established to meet investor demand for liquidity and promote greater market awareness. Another major bond series is expected to be established in May 2011, maturing in November 2016.

The borrowing program in 2011-12 will be approximately \$728 million, comprising refinancing maturing debt and financing of additional borrowings. The Corporation will continue to focus on domestic sources, including retail and institutional investors, for its borrowing program.

## Business Line: Government Loans and Investments

**Outcome:** Optimised investment revenue generation and loan funding for the Territory.

Funding loans to Government using appropriate borrowing strategies and risk management principles.

Investment of the Government's surplus cash balances on behalf of the Central Holding Authority with the aim of optimising returns within approved guidelines and cash flow requirements.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Weighted average cost of borrowings during the year <sup>1</sup>	6.50%	6.00%	6.50%
Borrowing rate margin compared to industry peers	≤ 0.20%	≤ 0.20%	≤ 0.20%
Investment portfolio return above benchmark <sup>2</sup>	> indices	> indices	> indices
Volatility of investment portfolio return against benchmark <sup>2</sup>	± 0.25%	± 0.25%	± 0.25%
Stakeholder satisfaction	≥ 5	≥ 5	≥ 5

1 Borrowing cost forecasts are based on prevailing financial market expectations for interest rates.

2 The benchmark is measured against weighted relevant UBS Warburg indices.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	471	471
Interest revenue	197 507	222 724
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>197 978</b>	<b>223 195</b>
<b>EXPENSES</b>		
Employee expenses	754	754
Administrative expenses		
Purchases of goods and services	1 644	1 636
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	171 517	193 471
<b>TOTAL EXPENSES</b>	<b>173 915</b>	<b>195 861</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>24 063</b>	<b>27 334</b>
Income tax expense	7 219	8 200
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>16 844</b>	<b>19 134</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	29 021	32 027
Receivables	8 001	8 498
Prepayments	102	102
Inventories		
Advances and investments	3 068 746	3 422 391
Property, plant and equipment		
Other assets		
<b>TOTAL ASSETS</b>	<b>3 105 870</b>	<b>3 463 018</b>
<b>LIABILITIES</b>		
Deposits held	1 180	1 180
Creditors and accruals	42 948	45 045
Borrowings and advances	3 015 932	3 367 712
Provisions	24 179	27 450
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>3 084 239</b>	<b>3 441 387</b>
<b>NET ASSETS</b>	<b>21 631</b>	<b>21 631</b>
<b>EQUITY</b>		
Capital		
Opening balance	18 714	18 714
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 917	2 917
Current year surplus(+)/deficit(-)	16 844	19 134
Dividends paid/payable	- 16 844	- 19 134
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>21 631</b>	<b>21 631</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	471	471
Interest received	196 114	222 027
<b>Total operating receipts</b>	<b>196 585</b>	<b>222 498</b>
<b>Operating payments</b>		
Payments to employees	754	754
Payments for goods and services	1 644	1 636
Grants and subsidies paid		
Current		
Capital		
Interest paid	167 352	190 174
Income tax paid	6 772	7 219
<b>Total operating payments</b>	<b>176 522</b>	<b>199 783</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>20 063</b>	<b>22 715</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances	14 184	15 695
Sales of investments		
<b>Total investing receipts</b>	<b>14 184</b>	<b>15 695</b>
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments	396 578	369 340
<b>Total investing payments</b>	<b>396 578</b>	<b>369 340</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 382 394</b>	<b>- 353 645</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings	745 313	727 835
Deposits received		
Equity injections		
<b>Total financing receipts</b>	<b>745 313</b>	<b>727 835</b>
<b>Financing payments</b>		
Repayment of borrowings	552 186	377 055
Finance lease payments		
Dividends paid	15 802	16 844
Equity withdrawals		
<b>Total financing payments</b>	<b>567 988</b>	<b>393 899</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>177 325</b>	<b>333 936</b>
Net increase(+)/decrease(-) in cash held	- 185 006	3 006
Cash at beginning of financial year	214 027	29 021
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>29 021</b>	<b>32 027</b>





# Department of Justice

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Solicitor for the Northern Territory</b>	<b>18 764</b>	<b>15 642</b>
Solicitor for the Northern Territory	18 764	15 642
<b>Court Support and Independent Offices</b>	<b>53 926</b>	<b>59 067</b>
Higher Courts	13 655	15 293
Lower Courts and Tribunals	19 351	22 248
Fines Recovery Unit	1 918	2 264
Consumer Affairs	2 005	1 904
Independent Offices	16 997	17 358
<b>Correctional Services</b>	<b>107 211</b>	<b>124 756</b>
Custodial Services	83 966	91 862
Community Corrections	16 037	25 222
Juvenile Detention	7 208	7 672
<b>Policy Coordination</b>	<b>18 355</b>	<b>17 486</b>
Community Justice Policy	3 859	3 481
Legal Policy	2 648	2 544
Research and Statistics	2 111	1 651
Community Benefit Fund	2 246	2 214
Community Justice Grants	7 491	7 596
<b>Licensing, Regulation and Alcohol Strategy</b>	<b>36 724</b>	<b>34 269</b>
Licensing, Regulation and Alcohol Strategy	17 739	14 805
Licensing and Regulation Grants	14 585	13 783
Alcohol Reform Program	4 400	5 681
<b>WorkSafe</b>	<b>8 092</b>	<b>8 090</b>
Regulation of Occupational Health and Safety	8 092	8 090
<b>Total Expenses</b>	<b>243 072</b>	<b>259 310</b>
<b>Appropriation</b>		
Output	186 445	209 858
Capital	6 610	536
Commonwealth	7 618	7 746

2011-12 Staffing: 1341

## Agency Profile

The Department of Justice coordinates all elements of the Territory's justice system, with the exception of policing, to provide the services, frameworks and infrastructure required to build a fairer and safer community. The agency also undertakes licensing and regulation within a range of industries.

## Strategic Issues for 2011-12

### Education

- Increasing employment opportunities for offenders upon release from the correctional system, through education and training programs, which will improve their quality of life when re-entering the community.
- Providing awareness training and policy advice to organisations and workplaces on issues that affect the rights of the vulnerable and disadvantaged.
- Reducing regulatory breaches by industry, business and community organisations through education and inspections.

### Society

- Ensuring criminal matters are dealt with in a timely and efficient manner throughout the criminal justice process.
- Providing culturally appropriate programs, mediation and advocacy across the range of justice services to protect the rights of the vulnerable and disadvantaged.
- Setting workplace safety standards and ensuring that organisations are meeting their obligations in providing safe workplaces.
- Providing programs throughout the criminal justice process that reduce recidivism.

### Health and Wellbeing

- Developing and delivering effective alcohol management and regulation that reduce the amount of alcohol that Territorians consume.
- Providing programs throughout the criminal justice process that address underlying drug addiction and reduce an offender's alcohol consumption and use of illicit drugs.

## Budget Highlights for 2011-12

### Society

- \$3.8 million to manage increasing prisoner numbers, including prisoner rehabilitation and education programs.
- \$8.46 million as part of the \$120 million investment over five years to implement initiatives under the New Era in Corrections including:
  - \$5.2 million for enhancing community-based orders in urban and remote areas;
  - \$0.5 million for accommodation and treatment program options as an alternative to custody;
  - \$0.7 million for a 20-bed treatment and education centre to target offending behaviour;
  - \$1.5 million to enhance capacity for monitoring and surveillance in the community; and
  - \$0.5 million to increase community-based reintegration measures.
- \$0.54 million to operate a prisoner work camp in Tennant Creek, which will deliver improved rehabilitation and reintegration outcomes.
- \$0.3 million increase for the operation of the Office of the Children's Commissioner.
- \$2.21 million in grants from the Community Benefit Fund for gambling amelioration and research programs.
- \$12.6 million in grants to the racing industry as part of industry funding agreements.

## Health and Wellbeing

- \$7.25 million for substance abuse under the Closing the Gap National Partnership with the Commonwealth including:
  - \$2.17 million for licensing compliance and signage to enforce alcohol restrictions such as carriage and consumption arising from the Northern Territory Emergency Response and community consultations;
  - \$4.68 million for the development and implementation of new alcohol management plans across remote and prescribed communities to manage availability of alcohol in these areas; and
  - \$0.4 million for Australian Classification Standards and Education Programs to provide information and education to prescribed communities.
- \$4.2 million as part of the \$67 million over five years whole of government package to support implementation of the Northern Territory Government's alcohol reform program including additional funding of:
  - \$1 million to establish the Alcohol and Other Drugs Tribunal and SMART Court; and
  - \$3.2 million to implement the Banned Drinker Register and ID scanners across the Territory, building upon \$7 million provided in 2010-11.

	\$M
<b>2011-12 New Capital Works</b>	
New Era in Corrections – additional beds to support Alcohol and Other Drugs Services	1.7
Doug Owston Correctional Facility – headworks	27.0

## Outputs and Performance

### Output Group: Solicitor for the Northern Territory

**Outcome:** To provide Government with quality legal advice and representation.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Solicitor for the Northern Territory</b>	<b>15 504</b>	<b>18 764</b>	<b>15 642</b>
Solicitor for the Northern Territory	15 504	18 764	15 642

### Key Variations

The variations in this output are due to the timing of negotiations of agency-based lawyer service agreements.

## Solicitor for the Northern Territory

Provides civil litigation, commercial and native title legal services to government and manages the outsourcing of selected legal services.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Legal services (solicitor hours):			
– internal lawyers	50 822	50 627	50 627
– agency-based lawyers	27 000	37 088	37 088
Instructions outsourced	400	400	400
Client satisfaction	85%	85%	85%
<i>Victims of Crime Assistance Act</i> applications <sup>1</sup>	600	500	500
Number of people on Victims Register	55	55	60

1 Reduction based on trend to date.

## Output Group: Court Support and Independent Offices

**Outcome:** Effective judicial support services to enable delivery of justice to the community by the courts and tribunals of the Northern Territory, providing a safe, secure and equitable society in which a person's legal rights and property interests are protected.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Court Support and Independent Offices</b>	<b>52 732</b>	<b>53 926</b>	<b>59 067</b>
Higher Courts	12 532	13 655	15 293
Lower Courts and Tribunals	20 378	19 351	22 248
Fines Recovery Unit	1 847	1 918	2 264
Consumer Affairs	1 815	2 005	1 904
Independent Offices			
Anti-Discrimination Commission	1 200	1 192	1 209
Children's Commissioner	627	1 016	1 312
Information Commissioner	507	421	424
Public Interest Disclosures	148	260	263
Registrar-General	2 157	2 160	2 170
Public Trustee	1 261	1 134	1 155
Health and Community Services Complaints Commission	462	717	1 055
Office of the Director of Public Prosecutions	9 798	10 097	9 770

### Key Variations

- The increase in the Court Support and Independent Offices output group is predominantly due to additional funding for the modernisation of the Integrated Justice Information System for Higher Courts and Lower Courts and Tribunals.
- The increase for the Children's Commissioner reflects additional capacity provided following transfer from the Department of Children and Families to the Department of Justice in 2010-11.
- The increase for the Health and Community Services Complaints Commission reflects the additional capacity provided and its establishment as a separate office in the Department of Justice in 2010-11.

- The variations in the Office of the Director of Public Prosecutions output is associated with the police summary prosecutions services arrangements that are yet to be finalised for 2011-12.

## Higher Courts

Processing and appropriate case-flow management for the higher courts, including the Supreme Court and courts of appeal.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Cases lodged:			
– criminal	450	450	450
– civil	525	525	525
Sitting days:			
– criminal	950	950	950
– civil	250	200	200
Client satisfaction <sup>1</sup>	85%	85%	85%
Finalisation of cases within 12 months:			
– criminal	85%	85%	85%
– civil	80%	80%	80%

1 Clients are court users including lawyers and the general public.

## Lower Courts and Tribunals

Processing and appropriate case-flow management for the lower courts, tribunals or other statutory offices. Includes the Community Justice Centre (CJC) which provides free mediation services and public awareness functions to help people resolve their own disputes.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Lower Courts and Tribunals</b>			
Cases lodged:			
– criminal – major centres <sup>1</sup>	11 200	11 000	11 000
– criminal – circuit courts	3 800	3 800	3 800
– civil	8 000	7 000	7 000
Sitting days	3 000	3 000	3 000
Circuit court days	390	390	390
Finalisation of cases within six months:			
– criminal	80%	80%	80%
– civil	75%	80%	80%
Finalisation of coronial cases within 12 months	50%	50%	50%
Client satisfaction <sup>2</sup>	85%	85%	85%
<b>Community Justice Centre</b>			
CJC mediations	150	150	150
CJC presentations	30	30	30
CJC client satisfaction <sup>3</sup>	85%	85%	85%

1 Major centres are Alice Springs, Katherine and Darwin.

2 Clients are court users including lawyers and the general public.

3 Clients include mediators, lawyers and the general public.

## Fines Recovery Unit

Processing and collection of court fines and infringement penalties.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Enforcements issued:			
– court fines	9 000	10 000	10 000
– infringement penalties	24 000	22 000	22 000
Fines and penalties paid in full	50 000	54 000	54 000
Fine and penalty clearance rate <sup>1</sup>	70%	85%	85%
Enforcements fully paid within 12 months:			
– court fines	50%	40%	40%
– infringement penalties	70%	70%	70%
Client satisfaction <sup>2</sup>	85%	85%	85%

1 Fines and penalties paid in full during the period compared to the number issued.

2 Clients include court registries, lawyers, infringement issuing agencies (including police) and fine defaulters.

## Consumer Affairs

Provides a regulatory framework where the community is informed on consumer rights and responsibilities, and responsible business conduct is promoted.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Inquiries received	16 000	16 000	16 000
Consumer and business actions <sup>1</sup>	500	500	300
Compliance actions	200	200	200
Tenancy applications	800	800	800

1 Reduction in promotion and educational activity.

## Anti-Discrimination Commission

Provides anti-discrimination education, training and public awareness to the private sector, Government and the general community. Accepts, investigates and conciliates complaints, and conducts public hearings in respect of anti-discrimination matters.

Provides complaint and advocacy services for people receiving treatment under the *Mental Health and Related Services Act*, through the Community Visitor Program (CVP).

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Public awareness/community development and partnerships (hours)	100	100	100
Participant satisfaction with training	85%	85%	85%
Complaint handling:			
– complaints received	130	130	130
– total complaints handled	198	198	198
– complaints closed	130	130	130
Percentage of finalised complaints conciliated	35%	35%	35%
Complaints closed within six months of receipt	50%	50%	50%
CVP statutory compliance:			
– contact within one working day of request	100%	100%	100%
– panel and community visitor inspections completed	8	8	8

## Children's Commissioner

The Office of the Northern Territory Children's Commissioner is responsible for investigating complaints regarding required services for vulnerable children, monitoring the administration of the *Care and Protection of Children Act 2007* so far as it relates to vulnerable children, dealing with submissions received by the Commissioner regarding the recommendations arising from the Board of Inquiry into the Child Protection System of the Northern Territory and for monitoring the Territory's response to the Little Children are Sacred Report.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Approaches received	70	70	75
Number of referrals <sup>1</sup>	6	6	8
Complaints investigated	45	45	50
Public awareness and education programs	12	12	12

1 Complaints referred to another body for investigation.

## Information Commissioner

Promotes knowledge about freedom of information (FOI) and privacy rights within Government and the community. Investigates and attempts to resolve complaints about FOI and privacy matters and considers related applications.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Complaints dealt with during the year:			
– FOI	25	25	25
– privacy	10	10	10
Complaints finalised within 12 months:			
– FOI	50%	50%	50%
– privacy	70%	70%	70%
Awareness and training:			
– presentations	20	20	20
– participants	200	250	250
Training participant satisfaction	80%	80%	80%

## Public Interest Disclosures

Investigates public interest disclosures and ensures that any improper conduct is appropriately dealt with. Protects persons who make public interest disclosures from acts of reprisal. Promotes awareness about the legislation.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Public interest disclosures <sup>1</sup>	100	60	60
Review relocation applications <sup>2</sup>	1	0	1
Awareness and training:			
– presentations	10	10	10
– participants	100	400	300
Participant satisfaction	90%	90%	90%
Disclosures resolved or investigation reports presented to responsible authority within six months <sup>3</sup>	30%	30%	30%

1 Includes all disclosures whether or not ultimately assessed as falling within the Act, including matters carried over from the previous year. Reduction due to lower than anticipated number of disclosures.

2 Employment relocation request arising through an act of reprisal against a public officer making a disclosure.

3 Disclosures resolved include matters completed with or without full investigation or referred to the appropriate investigating body. Section 31 of the *Public Disclosure Act* provides that the Commissioner must report investigation findings to the responsible authority and may make recommendations for action.

## Registrar-General

Registers dealings with land and other property, powers of attorney, births, deaths, marriages and changes of name and sex.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Records maintained <sup>1</sup>	1.17M	1.17M	1.2M
Registrations	35 000	30 000	30 000
Searches	0.7M	0.7M	0.7M
Client satisfaction	95%	95%	95%
Life event certificates issued within 24 hours <sup>2</sup>	95%	95%	95%
Life events registered within 72 hours <sup>2</sup>	95%	95%	95%
Land dealings and instruments registered within 48 hours	97%	97%	97%

1 Records maintained in the Land Titles, General Registry, Births, Deaths, Marriages, Changes of Name, Adoptions and Ministers of Religion registers.

2 Life events are birth, death, marriage, change of name and change of sex.



## Public Trustee

Provides will registry, will making, trustee and estate administration services. Manages restrained and forfeited property under the *Criminal Property Forfeiture Act*.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Deceased estates active <sup>1</sup>	200	160	160
Deceased estates finalised	160	180	160
Finalise deceased estates:			
– within 12 months	65%	65%	65%
– within 24 months	80%	80%	80%
Trusts active	630	660	660
Trusts finalised	70	90	90
Wills prepared	400	300	300
Client satisfaction	90%	90%	90%

1 Reduction in 2010-11 due to Public Trustee clearing a backlog of older estates.

## Health and Community Services Complaints Commission

Resolves complaints against providers of health and community services in the Territory and recommends improvements in the standard and quality of service delivery.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Inquiries and complaints received	600	600	600
Inquiries and complaints closed	540	540	540
Complaints resolved within 180 days of receipt	> 70%	> 70%	> 70%

## Office of the Director of Public Prosecutions

Provides an independent public prosecution service for the Northern Territory and provides witness and victim support services throughout the criminal justice process through the Witness Assistance Service.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
New matters <sup>1</sup>	1 400	1 400	1 400
Finalisations:			
– Supreme Court pleas	220	220	220
– Supreme Court trials	50	50	50
– Supreme Court withdrawn	50	50	50
– not committed to Supreme Court	20	20	20
– CSJ <sup>2</sup> hearings/pleas	815	815	815
– CSJ withdrawn	245	245	245
– appeals at all levels	75	75	75
Matters committed to the Supreme Court	90%	90%	90%
Findings of guilt (including guilty pleas):			
– in Supreme Court	90%	90%	90%
– in CSJ <sup>2</sup>	90%	90%	90%
Convictions after trial hearing	80%	80%	80%
Filing of indictments within 28 days of committal	65%	65%	65%
Supreme Court matters withdrawn less than 28 days before a trial was to commence	65%	65%	65%
Witness Assistance Service clients	1 100	1 100	1 300
Duty lawyer days	1 000	1 000	1 000

1 Includes all criminal files referred to the Director of Public Prosecutions by police.

2 Court of Summary Jurisdiction (CSJ).

## Output Group: Correctional Services

**Outcome:** To provide a safe, secure and humane correctional system.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Correctional Services</b>	<b>100 559</b>	<b>107 211</b>	<b>124 756</b>
Custodial Services	78 880	83 966	91 862
Community Corrections	14 987	16 037	25 222
Juvenile Detention	6 692	7 208	7 672

### Key Variations

- The Correctional Services output group increase in 2010-11 is due to revaluation of the Correctional Centres and the Juvenile Detention facility buildings and subsequent increase to depreciation.
- The 2011-12 increase in the Custodial Services output includes additional funding of \$3.87 million to manage increasing prisoner numbers and deliver improved rehabilitation and reintegration outcomes, and an increase of \$0.54 million for the operation of the Barkly Work Camp.  
The remaining increase is due to adjustments between output and capital relating to Northern Territory Correctional Services and annual indexation arrangements.
- The increase to the Community Corrections output relates mainly to additional funding of \$8.46 million for A New Era in Corrections initiatives.

### Custodial Services

Provides a safe and secure custodial service including rehabilitation, reintegration and care of adult prisoners.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Daily average number of prisoners	1 190	1 190	1 280
Expected peak beds required <sup>1</sup>	1 239	1 239	1 300
Participation in education <sup>2</sup>	40%	40%	40%
Participation in employment programs <sup>3</sup>	75%	75%	75%
Serious prisoner on prisoner assaults	< 10	< 10	< 10

1 The maximum number of beds required to accommodate fluctuations in prisoner numbers above the daily average.

2 The number of prisoners participating in accredited education and training courses as a percentage of those eligible to participate.

3 The number of prisoners employed as a percentage of those eligible to work.

## Community Corrections

Provides assessment, monitoring and supervision services to community-based adult and juvenile clients in line with orders issued by the courts and the Parole Board.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Daily average number of offenders under supervision:			
– adult	1 130	1 130	1 400
– juvenile	120	120	120
Order commencements:			
– adult	930	930	1 200
– juvenile	90	90	90
Proportion of orders completed successfully <sup>1</sup>	70%	70%	70%

1 Orders completed during the year that were not breached.

## Juvenile Detention

Provides a safe and secure juvenile detention service including rehabilitation, reintegration and care of juvenile detainees.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Daily average number of juvenile detainees <sup>1</sup>	30	50	70
Expected peak beds required <sup>2</sup>	40	65	80
Proportion of case management plans that include post-release options	100%	100%	100%

1 Increase in 2010-11 estimate due to projected increase in offender caseloads.

2 The maximum number of beds required to accommodate fluctuations in juvenile detainees above the daily average.

## Output Group: Policy Coordination

**Outcome:** To enhance coordination and integration of agency and whole of government activities and services, ensuring quality policy development and effective service delivery.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Policy Coordination</b>	<b>17 486</b>	<b>18 355</b>	<b>17 486</b>
Community Justice Policy	4 090	3 859	3 481
Legal Policy	2 513	2 648	2 544
Research and Statistics	1 366	2 111	1 651
Community Benefit Fund	2 407	2 246	2 214
Community Justice Grants	7 110	7 491	7 596

### Key Variations

The 2010-11 estimate for the Policy Coordination output group is higher due to additional Commonwealth funding of \$0.96 million for substance abuse under the Closing the Gap National Partnership.

## Community and Justice Policy

Provides strategic policy and program analysis and advice on community justice issues.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Community visits	120	120	120
Minister's satisfaction with: <sup>1,2</sup>			
– strategic policy and program advice	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

1 Attorney General; Minister for Corrections; Minister for Alcohol Policy.

2 Measures range from a rating of 1 – extremely dissatisfied through to 6 – extremely satisfied.

## Legal Policy

Develops, reviews and implements legislative change, and advises the Attorney General and the Government on law and justice measures.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Bills introduced into Parliament	20	20	20
Cabinet comments completed within five working days	85%	90%	90%
Minister's satisfaction with: <sup>1,2</sup>			
– strategic policy and program advice	≥ 5	≥ 5	≥ 5
– agreed timeframes and milestones met	≥ 5	≥ 5	≥ 5

1 Attorney General; Minister for Corrections; Minister for Alcohol Policy.

2 Measures range from a rating of 1 – extremely dissatisfied through to 6 – extremely satisfied.

## Research and Statistics

Provides research and analytical services to further the development and evaluation of Government's legislative and community safety agendas and raise awareness of crime and justice statistical trends.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Request for analytical services:			
– scheduled requests <sup>1</sup>	150	180	180
– ad hoc requests	80	120	120
Compliance with mandated standards <sup>2</sup>	90%	95%	95%

1 Includes ministerials, analytical commentaries and comprehensive statistical reports, evaluation of proposed legislative changes or program initiatives and research projects.

2 Mandated standards relate to timeframes set by Government and departmental processes and external reporting agencies.

## Community Benefit Fund

Administers funding support for gambling-related research and amelioration programs for problem gambling, as well as small grants for general community development and improvement projects.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Grants administered:			
– gambling amelioration grants	7	7	7
– gambling research grants	1	1	1
– community organisation grants	300	300	300
Accuracy of payments processed	100%	100%	100%
Specified grant timeframes met	100%	100%	100%

## Community Justice Grants

Manages and monitors payments to non-government sector organisations, including grants to the Northern Territory Legal Aid Commission and funding for the Public Safety Model.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Grants administered	11	11	11
Accuracy of payments processed	100%	100%	100%
Specified grant timeframes met	100%	100%	100%

## Output Group: Licensing, Regulation and Alcohol Strategy

**Outcome:** To promote community wellbeing and safety through effective and efficient regulatory operations, education and strategic policy leadership and coordination of the Alcohol Reform Program across the Northern Territory Government.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Licensing, Regulation and Alcohol Strategy</b>	<b>23 113</b>	<b>36 724</b>	<b>34 269</b>
Licensing, Regulation and Alcohol Strategy	10 037	17 739	14 805
Licensing and Regulation Grants	13 076	14 585	13 783
Alcohol Reform Program		4 400	5 681

### Key Variations

- During 2010-11, the Licensing, Regulation and Alcohol Strategy output received additional Commonwealth funding of \$6 million for substance abuse under the Closing the Gap National Partnership.
- The Alcohol Reform Program output was established in 2010-11 to implement the Enough is Enough Alcohol Reform package.

## Licensing, Regulation and Alcohol Strategy

Administers and enforces the Northern Territory's regulatory regimes for gaming, wagering, liquor, kava, tobacco, private security, business affairs, associations' administration, licensing under the *Consumer Affairs and Fair Trading Act*, agents' licensing and escort agencies.

Provides support for the following independent statutory authorities:

- Northern Territory Licensing Commission;
- Northern Territory Racing Commission;
- Real Estate Agents Licensing Board; and
- Agents Licensing Fidelity Guarantee Fund.

Develops and implements strategies for reducing alcohol supply, consumption and resultant harm.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Licences and permits administered	21 000	19 000	19 000
Business names and associations administered <sup>1</sup>	1 500	19 700	19 700
Operational visits undertaken <sup>2</sup>	2 300	1 900	2 000
Public education and community consultation <sup>3</sup>	200	300	300
Alcohol management plans under development <sup>4</sup>	17	17	30
Alcohol management plans managed	16	23	26

1 Anticipated transfer of the business names registration function to the Commonwealth has been delayed until May 2012.

2 Includes routine inspections, audits and community visits.

3 Increase due to additional visits related to the development of alcohol management plans.

4 The key deliverable has been amended to reflect those plans under development (including those under transition to community management) and those under management (in place, signed off and managed by community).

## Licensing and Regulation Grants

Provides policy advice and administration of racing industry funding.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Support provided to Thoroughbred Racing Northern Territory and the Darwin Greyhound Association	\$12M	\$12M	\$12.6M
Number of race meetings held across the Northern Territory <sup>1</sup>	127	127	127

1 Meetings held by the Darwin Greyhound Association and Thoroughbred Racing Northern Territory.

## Alcohol Reform Program

The Alcohol Reform Program targets problem drinkers who cause alcohol-related crime and anti-social behaviour in our community. The Reforms introduce and enforce Territory-wide problem drinker bans and mandatory treatment through the establishment of a Banned Drinker Register and ID scanner system, an Alcohol and Other Drugs Tribunal for non-criminal matters and a SMART Court for criminal-related matters.

<b>Key Deliverables<sup>1</sup></b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Number of alcohol bans issued <sup>2</sup>			2 300
Treatment orders completed <sup>3</sup>			150
Number of attempts to purchase alcohol denied <sup>4</sup>			5 000
Number of applications received by the Alcohol and Other Drugs Tribunal <sup>5</sup>			600
Number of referrals received by the SMART Court <sup>6</sup>			375

1 Measures relate to new legislation introduced in 2011, with the Alcohol Reform Program and alcohol bans commencing on 1 July 2011.

2 Through police Banning and Alcohol Treatment (BAT) notices and through orders made by the Alcohol and Other Drug (AoD) Tribunal and Court system.

3 Orders made by the AoD Tribunal and SMART Court. The AoD Tribunal commences on a limited basis 1 July 2011 (for review of police bans and for the automatic referral of people receiving a police-administered fourth BAT notice) and for other harm referrals on 1 January 2012.

4 Denial of people registered on the Banned Drinkers Register.

5 Applications relate to people on their fourth BAT notices, review of BAT notices and referral of people with substance misuse problems, who place themselves and/or others at risk.

6 The SMART Court commences in a partial capacity on 1 July 2011, with full operation from 1 July 2012.

## Output Group: WorkSafe

**Outcome:** To provide Territory-wide regulation of workplace health and safety, dangerous goods, electrical safety and rehabilitation and workers compensation.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>WorkSafe</b>	<b>8 137</b>	<b>8 092</b>	<b>8 090</b>
Regulation of Occupational Health and Safety	8 137	8 092	8 090

### Key Variations

There are no significant variations.



## Regulation of Occupational Health and Safety

Provide advice on safe work practices, enforce compliance with occupational health and safety standards, improve workers compensation outcomes and administer permission systems.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Completed workplace visits <sup>1</sup>	5 000	5 000	2 500
Employer satisfaction with outcome of workplace visits	75%	75%	75%
Workers compensation mediations completed	220	220	220
Information session/education campaigns conducted	50	50	50
Attendee satisfaction with information sessions	75%	75%	75%
Licences issued	6 000	8 000	8 000
Licences issued within 20 days <sup>2</sup>	90%	90%	90%
Worker satisfaction	75%	75%	75%
Response to general inquiries within five days	90%	90%	90%

1 Variation due to completion of activities associated with implementation of national occupational health and safety reform.

2 Excludes licences of a complex nature requiring a site visit.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue	2 214	2 214
Grants and subsidies revenue		
Current	808	778
Capital		
Appropriation		
Output	186 445	209 858
Commonwealth	7 618	7 746
Sales of goods and services	8 422	8 422
Interest revenue		
Goods and services received free of charge	9 911	9 911
Gain(+)/loss(-) on disposal of assets		
Other revenue	8 965	6 155
<b>TOTAL INCOME</b>	<b>224 383</b>	<b>245 084</b>
<b>EXPENSES</b>		
Employee expenses	130 587	133 785
Administrative expenses		
Purchases of goods and services	57 930	70 425
Repairs and maintenance	4 936	4 204
Depreciation and amortisation	14 026	14 026
Services free of charge	9 911	9 911
Other administrative expenses		
Grants and subsidies expenses		
Current	23 927	26 594
Capital	1 755	365
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>243 072</b>	<b>259 310</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 18 689</b>	<b>- 14 226</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	1 036	1 036
Interest revenue		
Royalties and rents		
Other revenue	10 116	10 116
<b>TOTAL INCOME</b>	<b>11 152</b>	<b>11 152</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	3 905	3 705
Receivables	1 960	1 960
Prepayments	316	316
Inventories	229	229
Advances and investments		
Property, plant and equipment	382 489	368 999
Other assets		
<b>TOTAL ASSETS</b>	<b>388 899</b>	<b>375 209</b>
<b>LIABILITIES</b>		
Deposits held	1 186	1 186
Creditors and accruals	6 361	6 361
Borrowings and advances		
Provisions	17 560	17 560
Other liabilities	7	7
<b>TOTAL LIABILITIES</b>	<b>25 114</b>	<b>25 114</b>
<b>NET ASSETS</b>	<b>363 785</b>	<b>350 095</b>
<b>EQUITY</b>		
Capital		
Opening balance	170 237	201 465
Equity injections/withdrawals	31 228	536
Reserves	234 140	234 140
Accumulated funds		
Opening balance	- 53 131	- 71 820
Current year surplus(+)/deficit(-)	- 18 689	- 14 226
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>363 785</b>	<b>350 095</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received	2 214	2 214
Grants and subsidies received		
Current	808	778
Capital		
Appropriation		
Output	186 445	209 858
Commonwealth	7 618	7 746
Other agency receipts from sales of goods and services	17 387	14 577
Interest received		
<b>Total operating receipts</b>	<b>214 472</b>	<b>235 173</b>
<b>Operating payments</b>		
Payments to employees	130 451	133 785
Payments for goods and services	62 866	74 629
Grants and subsidies paid		
Current	23 927	26 594
Capital	1 755	365
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>218 999</b>	<b>235 373</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 4 527</b>	<b>- 200</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	7 976	536
Advances and investing payments		
<b>Total investing payments</b>	<b>7 976</b>	<b>536</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 7 976</b>	<b>- 536</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	6 610	536
Commonwealth		
Equity injections	5 000	
<b>Total financing receipts</b>	<b>11 610</b>	<b>536</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	136	
<b>Total financing payments</b>	<b>136</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>11 474</b>	<b>536</b>
Net increase(+)/decrease(-) in cash held	- 1 029	- 200
Cash at beginning of financial year	4 934	3 905
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>3 905</b>	<b>3 705</b>

# Department of Education and Training

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Government Education</b>	<b>658 955</b>	<b>683 351</b>
Early Years	14 237	18 969
Preschool Education	38 006	40 914
Primary Education	359 546	362 409
Middle Years Education	123 314	133 242
Senior Years Education	110 300	114 208
International Education	761	664
Tertiary Education	12 791	12 945
<b>Non-Government Education</b>	<b>166 883</b>	<b>140 691</b>
Primary Education	104 349	81 643
Middle Years Education	42 603	40 554
Senior Years Education	19 931	18 494
<b>Training</b>	<b>98 276</b>	<b>105 641</b>
Training	98 276	105 641
<b>Total Expenses</b>	<b>924 114</b>	<b>929 683</b>
<b>Appropriation</b>		
Output	591 945	612 742
Capital	1 000	
Commonwealth	269 224	242 231

2011-12 Staffing: 4235

## Agency Profile

The role of the Department of Education and Training is to improve the educational and training outcomes and options for Territorians from their early years through to adulthood.

## Strategic Issues for 2011-12

### Education

- Increasing access to quality early learning programs and engagement with families, particularly for children in very remote locations.
- Improving student attendance at school.
- Maintaining or exceeding the 2009 levels of participation of Territory schools in national testing for Years 3, 5, 7 and 9.
- Further improving levels of achievement in national testing for Years 3, 5, 7 and 9 with particular attention to closing the gap between Indigenous and non-Indigenous students.
- Providing robust and flexible options, including virtual delivery models for senior years students to ensure they are maximising access to, and participation in, future education, training and employment pathways.
- Embedding and sustaining recruitment, retention and development of quality teachers and school leaders.

- Enhancing cohesion of integrated place-based service delivery, particularly in the Territory Growth Towns.
- Improving the targeting of training and employment initiatives to respond to occupational skills shortages in the emerging economic conditions.

## Budget Highlights for 2011-12

- \$5.9 million as part of the Early Childhood Education National Partnership to ensure that, by 2013, every child will have access to a preschool program in the year prior to full-time schooling.
- \$11.74 million of a \$42.35 million program to build and operate five Children and Family Centres services, under the Indigenous Early Childhood Development National Partnership.
- \$2.28 million to continue enrolment and attendance initiatives under the Every Child Every Day strategy.
- \$1.85 million for 15 Industry Engagement and Participation personnel to facilitate structured work placement programs for senior students, including a Commonwealth contribution of \$0.35 million.
- \$1.7 million to continue support services for students with intellectual disabilities and students with high level behavioural and emotional difficulties.
- \$1.18 million to provide for 0.5 full-time equivalent (FTE) classroom support officers in primary schools in all transition classes.
- \$0.85 million for stage one implementation of the National Curriculum.
- \$0.75 million for wraparound services for Alice Springs and the Alice Springs Youth Action Plan.
- \$0.7 million to establish an Engagement Centre at Palmerston Senior College for disengaged youth.
- Strategic utilisation of the Territory's co-investment of \$17.65 million in 2011-12 and additional complementary investment, leveraging Commonwealth funding of \$39.86 million in 2011-12 under the Smarter Schools Education National Partnerships, including:
  - \$6.72 million to continue training and supporting teachers with evidence-based teaching of literacy and numeracy;
  - \$7.82 million from the Closing the Gap in the Northern Territory National Partnership and the Low Socio-Economic Status (SES) National Partnership towards a total of \$10.57 million to support outcomes for Indigenous students through Strong Start Bright Futures;
  - \$2.55 million towards a total of \$4.75 million to consolidate and expand training and development pathways for Indigenous educators;
  - \$1.5 million towards a total of \$2.92 million to continue developing existing and aspiring educational leaders through the Centre for School Leadership, Learning and Development; and
  - \$1.44 million to continue providing English as a second language (ESL) training and support for teachers.
- Funding to improve educational outcomes for Indigenous students as part of Working Future:
  - \$3.5 million contribution to a total of \$8.69 million to continue and expand 'virtual' very remote early childhood integrated service hubs and Families as First Teachers programs;

- \$3.18 million to continue and expand student engagement programs such as Clontarf Football Academy (to at least 13 sites) and Sporting Chance at six sites;
- \$2.85 million to better align, co-locate and tailor the curriculum and special needs support services in individual regions;
- \$1.2 million to establish up to 50 Specialist Teacher contract positions in identified schools;
- \$1.2 million for additional teachers for very remote schools; and
- an additional \$0.5 million to expand the Mobile Preschool Program to a total of \$3 million to provide access to preschool for children living in small remote communities and town camps.
- \$11.3 million, including a contribution of \$9.5 million from the National Partnership for the Productivity Places Program, to upgrade the skills of existing workers and provide access to qualifications for job seekers.
- \$8.53 million for an employment strategy for local Indigenous people comprising \$7.37 million investment in the Community Development Employment Projects (CDEP) transition and \$1.1 million for 16 full-time equivalent assistant teacher positions.
- \$6.4 million to continue to enhance and support training programs in Territory Growth Towns, including \$2.6 million to implement innovative and flexible training programs in communities that connect Indigenous Territorians to real and sustainable local employment opportunities.
- Continuation of \$1 million per annum for 10 000 apprentice and trainee commencement between 2009 and 2012.
- Work Ready funding of \$0.9 million to continue to increase access for young Territorians to apprenticeships and traineeships.
- \$0.8 million under Jobs NT 2010-12 to provide financial incentives for eligible employers in the private sector to encourage employment of additional apprentices and trainees in areas of identified occupational shortage and from disadvantaged groups.
- \$0.25 million to continue providing vocational education and training, and work experience programs for students in the middle years of schooling, especially young Indigenous men.

---

	\$M
<b>2011-12 New Capital Works</b>	
Acacia Hill School – upgrade preschool area and student drop-off area	1.5
Henbury School – expand school facilities	2.0
Palmerston Senior College – upgrade special education facilities	1.0
Taminmin College – new special education centre	3.0
<b><i>Working Future</i></b>	
Kalkarindji School – upgrade facilities	1.1

---

## Outputs and Performance

### Output Group: Government Education

**Outcome:** Improved educational outcomes for students, particularly Indigenous students, in all key learning areas.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Government Education</b>	<b>636 481</b>	<b>658 955</b>	<b>683 351</b>
Early Years	12 003	14 237	18 969
Preschool Education	34 524	38 006	40 914
Primary Education	340 465	359 546	362 409
Middle Years Education	126 358	123 314	133 242
Senior Years Education	109 932	110 300	114 208
International Education	584	761	664
Tertiary Education	12 615	12 791	12 945

#### Key Variations

The Government Education output group variation comprises additional Territory Government funding of \$9.9 million to meet annual indexation arrangements. There is also an increase of \$12.1 million in Commonwealth funding, including \$15.7 million for Smarter Schools, offset by decreases in Commonwealth funded projects completed in 2010-11. The decrease in the 2010-11 estimate for Middle Years Education is due to transfers of funding to capital for furniture and fittings of newly established schools.

### Early Years

Policy advice, standard setting and monitoring, and financial assistance that promotes children's early learning and development and provides parenting information and education. Activities include assistance to, and regulation of, child care services and the provision of resources to toy libraries, mobile services, playgroups, and parenting support and information programs.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Subscribed child care places	4 458	4 139	4 216
Child care subsidy payments made on time	95%	95%	95%



## Preschool Education

Provision of access to optional part-time or full-time schooling in government schools for children aged from four years in urban areas and from three years in remote areas.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total preschool student enrolments	3 152	3 262	3 295
Indigenous preschool student enrolments	1 328	1 352	1 375
Attendance rates:			
– non-Indigenous	89%	89.7%	90%
– Indigenous	64%	64.2%	65%
Students attending over 80%:			
– non-Indigenous	95%	96%	96%
– Indigenous	23%	31.6%	33%

## Primary Education

Provision of comprehensive education programs for students in 138 government primary schools from transition to Year 6. Delivery of curriculum programs to develop the knowledge, attitudes, skill and processes that promote children's learning and development, and prepare them for further schooling.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total primary student enrolments	18 290	18 492	18 650
Indigenous primary student enrolments	8 550	8 885	9 000
Attendance rates:			
– non-Indigenous	93%	92.7%	93%
– Indigenous	72%	69.2%	72%
Students attending over 80%:			
– non-Indigenous	100%	97.4%	98%
– Indigenous	33%	32.1%	34%
Students achieving minimum standard:			
Reading non-Indigenous students:			
– Year 3	89%	90%	91%
– Year 5	87%	87%	88%
Reading Indigenous students:			
– Year 3	47%	53%	53%
– Year 5	36%	34%	36%
Writing non-Indigenous students:			
– Year 3	92%	92%	93%
– Year 5	87%	88%	89%
Writing Indigenous students:			
– Year 3	43%	42%	43%
– Year 5	33%	32%	33%
Numeracy non-Indigenous students:			
– Year 3	91%	93%	93%
– Year 5	92%	93%	93%
Numeracy Indigenous students:			
– Year 3	46%	51%	51%
– Year 5	55%	42%	55%

## Middle Years Education

Delivery of quality education tailored to the specific needs of young adolescents in 89 government schools from Year 7 to Year 9. The middle years of education transition students from the primary to senior years of education.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total middle years student enrolments	5 915	5 963	6 000
Indigenous middle years student enrolments	2 577	2 653	2 860
Attendance rates:			
– non-Indigenous	89%	89.0%	90%
– Indigenous	70%	64.2%	70%
Students attending over 80%:			
– non-Indigenous	99%	93%	94%
– Indigenous	21%	15%	21%
Students achieving minimum standard:			
Reading non-Indigenous students:			
– Year 7	89%	91%	91%
– Year 9	87%	89%	89%
Reading Indigenous students:			
– Year 7	43%	43%	46%
– Year 9	38%	36%	38%
Writing non-Indigenous students:			
– Year 7	86%	85%	87%
– Year 9	80%	82%	82%
Writing Indigenous students:			
– Year 7	33%	31%	33%
– Year 9	30%	31%	33%
Numeracy non-Indigenous students:			
– Year 7	92%	92%	93%
– Year 9	93%	90%	93%
Numeracy Indigenous students:			
– Year 7	50%	44%	50%
– Year 9	51%	39%	51%

## Senior Years Education

Provision of access to full-time or part-time secondary schooling in 56 government schools for students from Year 10 to Year 12. Delivery of quality education to promote and enhance the intellectual, personal and social development of students, including vocational education and training (VET.)

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total senior years student enrolments	4 909	4 584	4 625
Indigenous senior years student enrolments	1 674	1 464	1 474
Attendance rates:			
– non-Indigenous	89%	87.3%	89%
– Indigenous	73%	68.6%	73%
Students attending over 80%:			
– non-Indigenous	100%	82.8%	88%
– Indigenous	31%	24.9%	31%
Students who qualified for the Northern Territory Certificate of Education	765	739	774
Indigenous students who qualified for the Northern Territory Certificate of Education	105	99	110
Students who achieved one or more VET competencies	1 575	1 575	1 600
Students who completed a Certificate I or II qualification	343	343	360
Students who completed a Certificate III qualification	13	13	18
Students enrolled in School-Based New Apprenticeships	54	54	55

## International Education

Provision of policy advice, facilitation of teacher and student exchanges, management of the fee-paying overseas students program, and hosting and organising study for tour groups.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Fee paying overseas students	60	55	60
Study tours	3	3	3
Student and teachers exchange program	12	6	9
International students achieving minimum curriculum requirement	90%	90%	90%

## Tertiary Education

Provision of funding for Charles Darwin University and assistance to tertiary level students.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Operating grant to Charles Darwin University <sup>1</sup>	\$7.67M	\$7.66M	\$7.37M
Other tertiary assistance <sup>2</sup>	\$1.12M	\$1.12M	\$1.15M
Payment of grant as scheduled	100%	100%	100%

1 The decrease in 2011-12 is a result of completion of project-specific funding.

2 Mainly teacher scholarships.

## Output Group: Non-Government Education

**Outcome:** Choice in quality education alternatives for Territory students.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Non-Government Education</b>	<b>152 307</b>	<b>166 883</b>	<b>140 691</b>
Primary Education	94 866	104 349	81 643
Middle Years Education	39 461	42 603	40 554
Senior Years Education	17 980	19 931	18 494

### Key Variations

The 2011-12 decrease in the Non-Government Education output group is primarily due to finalisation of Commonwealth funding, particularly the \$23.1 million Building Education Revolution capital grant program.

### Primary Education

Administration of Commonwealth and Territory Government grants for 28 non-government primary schools.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total primary student enrolments	5 135	5 171	5 250
Indigenous primary student enrolments	1 329	1 346	1 370
Grants administered in accordance with policy	100%	100%	100%

### Middle Years Education

Administration of Commonwealth and Territory Government grants for 24 non-government middle schools.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total middle years student enrolments	3 236	3 250	3 295
Indigenous middle years student enrolments	1 049	1 028	1 030
Grants administered in accordance with policy	100%	100%	100%

## Senior Years Education

Administration of Commonwealth and Territory Government grants for 19 non-government senior schools.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total senior years student enrolments	1 779	1 829	1 857
Indigenous senior years student enrolments	540	559	580
Students who qualified for the Northern Territory Certificate of Education	282	302	297
Indigenous students who qualified for the Northern Territory Certificate of Education	51	40	52
Students who achieved one or more VET competencies	525	525	550
Students who completed a Certificate I or II qualification	33	33	34
Students who completed a Certificate III qualification	0	0	5
Students enrolled in School-Based New Apprenticeships	35	35	43
Grants administered in accordance with policy	100%	100%	100%

## Output Group: Training

**Outcome:** Maximising training opportunities for Territorians, including the provision of vocational education and training that meets the present and future needs of the industry and the community.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Training</b>	<b>96 854</b>	<b>98 276</b>	<b>105 641</b>
Training	96 854	98 276	105 641

### Key Variations

The increase in the Training output group is primarily due to an increase of \$1.9 million for annual indexation arrangements, a further increase of \$1.9 million to expand initiatives including \$0.8 million for Jobs NT and \$1.1 million for Strong Start Bright Futures, and an additional \$3.4 million for the Commonwealth Productivity Places Program.

## Training

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Annual hours curriculum delivered	3.7M	3.7M	3.7M
Number of students enrolled in VET	24 000	24 054	24 000
Apprenticeship and traineeship commencements	2 750	3 034	2 750
Apprentices and trainees in training	3 800	4 000	3 900
Registered training organisations' compliance with Australian Quality Training Framework (audit)	100%	100%	100%
Proportion of invalid student enrolments (audit)	2%	1.6%	2%
Successful training completions	70%	75%	75%
Resource agreements issued and monitored within appropriate timeframes	95%	95%	95%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	21 818	15 037
Capital		
Appropriation		
Output	591 945	612 742
Commonwealth	269 224	242 231
Sales of goods and services	871	663
Interest revenue	1 700	
Goods and services received free of charge	13 126	12 472
Gain(+)/loss(-) on disposal of assets		
Other revenue	841	356
<b>TOTAL INCOME</b>	<b>899 525</b>	<b>883 501</b>
<b>EXPENSES</b>		
Employee expenses	407 768	425 336
Administrative expenses		
Purchases of goods and services	67 178	60 442
Repairs and maintenance	32 562	33 919
Depreciation and amortisation	26 903	28 908
Services free of charge	13 126	12 472
Other administrative expenses		
Grants and subsidies expenses		
Current	332 904	349 428
Capital	43 673	19 178
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>924 114</b>	<b>929 683</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 24 589</b>	<b>- 46 182</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	2 117	278
Fees from regulatory services	456	456
Interest revenue		
Royalties and rents		
Other revenue		
<b>TOTAL INCOME</b>	<b>2 573</b>	<b>734</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	55 521	39 425
Receivables	3 301	3 301
Prepayments	709	709
Inventories		
Advances and investments		
Property, plant and equipment	847 447	818 539
Other assets		
<b>TOTAL ASSETS</b>	<b>906 978</b>	<b>861 974</b>
<b>LIABILITIES</b>		
Deposits held	3	3
Creditors and accruals	18 458	18 458
Borrowings and advances		
Provisions	47 432	48 610
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>65 893</b>	<b>67 071</b>
<b>NET ASSETS</b>	<b>841 085</b>	<b>794 903</b>
<b>EQUITY</b>		
Capital		
Opening balance	886 535	1 002 643
Equity injections/withdrawals	116 108	
Reserves	48 665	48 665
Accumulated funds		
Opening balance	- 185 634	- 210 223
Current year surplus(+)/deficit(-)	- 24 589	- 46 182
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>841 085</b>	<b>794 903</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	501	501
<b>TOTAL ASSETS</b>	<b>501</b>	<b>501</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable	501	501
Unearned Central Holding Authority income		
<b>TOTAL LIABILITIES</b>	<b>501</b>	<b>501</b>
<b>NET ASSETS</b>		

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	21 818	15 037
Capital		
Appropriation		
Output	591 945	612 742
Commonwealth	269 224	242 231
Other agency receipts from sales of goods and services	1 712	1 019
Interest received	1 700	
<b>Total operating receipts</b>	<b>886 399</b>	<b>871 029</b>
<b>Operating payments</b>		
Payments to employees	398 136	424 158
Payments for goods and services	99 482	94 361
Grants and subsidies paid		
Current	332 904	349 428
Capital	43 673	19 178
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>874 195</b>	<b>887 125</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>12 204</b>	<b>- 16 096</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	1 000	
Advances and investing payments		
<b>Total investing payments</b>	<b>1 000</b>	
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 1 000</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	1 000	
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>1 000</b>	
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	3 400	
<b>Total financing payments</b>	<b>3 400</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 2 400</b>	
Net increase(+)/decrease(-) in cash held	8 804	- 16 096
Cash at beginning of financial year	46 717	55 521
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>55 521</b>	<b>39 425</b>



# Department of Housing, Local Government and Regional Services

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Territory Housing Services</b>	<b>363 946</b>	<b>337 891</b>
Urban Public Housing	103 942	85 036
Remote Indigenous Housing	151 071	136 746
Government Employee Housing	26 194	24 556
Indigenous Essential Services	82 739	91 553
<b>Local Government, Regional and Community Services</b>	<b>95 283</b>	<b>99 963</b>
Local Government	79 325	84 975
Regional Development	7 104	6 051
Interpreter and Translator Services	7 916	7 989
Water Safety and Animal Welfare	938	948
<b>Indigenous Policy and Service Delivery Coordination</b>	<b>5 716</b>	<b>3 751</b>
Indigenous Policy and Service Delivery Coordination	5 716	3 751
<b>Total Expenses</b>	<b>464 945</b>	<b>441 605</b>
<b>Appropriation</b>		
Output	168 037	183 182
Capital	99 771	123 163
Commonwealth	555 277	320 929

2011-12 Staffing: 630

## Agency Profile

The primary role of the Department of Housing, Local Government and Regional Services is to deliver social and affordable housing programs and related infrastructure across the Territory, build stronger regions and communities through sustainable economic development and effective local government, provide interpreter and translator services, and deliver water safety and animal welfare programs.

## Strategic Issues for 2011-12

### Society

- Continuing to implement key social housing initiatives, in partnership with the Commonwealth, under the National Affordable Housing Agreement and National Partnership Agreements on Homelessness, Social Housing and Remote Indigenous Housing.
- Addressing homelessness by increasing social housing supply, improving transitional and supported accommodation options, and building capacity within the non-government sector.
- Establishing an Affordable Housing Rental Company to provide additional affordable housing options for eligible Territorians.
- Developing an integrated public housing framework that is consistent across urban and remote communities.

- Providing and improving access to public housing assistance and support to Indigenous people in remote communities and town camps.
- Implementing a strategic approach to the construction, maintenance and management of housing and essential services in Indigenous communities.
- Supporting outstations and homelands with funding for essential and housing-related services.
- Coordinating, reporting and monitoring outcomes of the nationally agreed Closing the Gap targets specified in the National Indigenous Reform Agreement.
- Improving animal welfare awareness and ensuring legislative compliance.
- Strengthening the capacity and capability of the Aboriginal Interpreter Service to improve access for Territorians to government services.

### **Economic Sustainability**

- Continuing to develop Territory Growth Towns and their surrounding service areas, in partnership with the Commonwealth, local governments and local people, under the Remote Service Delivery National Partnership Agreement.
- Leading the implementation of the Territory's Working Future policy and the local implementation plans for each Territory Grown Town.
- Supporting the local government sector to strengthen governance and management capability in the sustainable delivery of core services.
- Contributing to economic development and job creation in regional areas by facilitating investment and developing business and job opportunities for Indigenous people.
- Supporting the shires to build capable workforces, through workforce planning and service standards and to deliver contracted services for a range of government programs.
- Securing land tenure to establish and maintain government infrastructure and support private sector development on Aboriginal land.

## **Budget Highlights for 2011-12**

### **Society**

- \$216.4 million in Commonwealth funding under the \$1.7 billion, ten-year National Partnership Agreement on Remote Indigenous Housing to construct new housing, upgrade existing housing and provide associated infrastructure in remote Indigenous communities, including delivery of the Strategic Indigenous Housing and Infrastructure Program.
- \$73.6 million for the Territory Government's commitment to improve remote Indigenous housing and related infrastructure.
- \$2.3 million in Commonwealth funding to increase the supply of social housing as part of the four-year, \$60 million Nation Building and Jobs Plan National Partnership Agreement.
- \$1 million capital investment as part of an ongoing program to redevelop older style public housing unit complexes in the Territory.
- \$1.3 million in Commonwealth funding under the National Partnership Agreement on Homelessness to construct additional social housing to support families that are homeless or at risk of homelessness.
- \$4.4 million in joint Commonwealth and Territory funding for establishment and operational costs to address homelessness through managed accommodation.
- \$1.22 million to operate a transitional accommodation facility at Crerar Road, Berrimah.

- \$1.22 million to manage the Apmere Mwerre Visitor Park, a short-term accommodation facility in Alice Springs.
- \$1.2 million for the Public Housing Safety Strategy to address antisocial behaviour and improve safety of tenants in public housing complexes.
- \$1.2 million in joint Commonwealth and Territory funding to continue financial and administrative support to community organisations that provide housing options to special needs groups.
- \$9 million capital investment to construct, replace and upgrade government employee housing in remote areas.
- \$17.8 million for the new gas-fired Wadeye power station.
- \$8.4 million in Territory funding and a further \$1.6 million from the Commonwealth as part of the joint \$30 million, three-year Indigenous employment package for shire councils to support core local government service delivery.
- \$2 million for shires under the Working Future initiative to support local board governance and community infrastructure.
- \$1 million to continue upgrading suburban streetscape infrastructure at Bagot Community.
- \$1 million for site works for the development of the Litchfield swimming pool at Fred's Pass Reserve.
- \$0.45 million in 2011-12 as part of a \$1.3 million three-year package to manage and maintain sporting and other infrastructure at Fred's Pass Reserve.
- \$4.84 million in Commonwealth funding to build capability in the Aboriginal Interpreter Service.

	\$M
<b>2011-12 New Capital Works</b>	
<b>Government Employee Housing</b>	
<b>Working Future</b>	
Construct additional housing in remote locations	5.0
Land servicing in remote locations	1.0
Upgrade priority housing in remote locations	3.0
<b>Public Housing</b>	
A Place to Call Home – construct units in Bellamack	1.3
Construct one and two-bedroom units in the northern suburbs of Darwin	2.4
Construct four two-bedroom units in Moil	1.4
Nation Building and Jobs Plan – new construction and refurbishment of existing stock	2.3
Redevelop unit complexes across all regions	1.0
<b>Indigenous Housing and Infrastructure</b>	
<b>Working Future</b>	
Strategic Indigenous Housing and Infrastructure Program	249.2
<b>Other</b>	
Litchfield swimming pool – site works	1.0
<b>2011-12 Major Capital Grants – Indigenous Essential Services</b>	
<b>Working Future</b>	
Wadeye – construction of a new gas-fired power station	17.8
<b>2011-12 Major Capital Grants – Other</b>	
Municipal and Essential Services	4.1
Strategic Indigenous Housing and Infrastructure Program	41.2

## Outputs and Performance

### Output Group: Territory Housing Services

**Outcome:** Access to safe, affordable and appropriate housing for all eligible Territorians and essential services to promote the health and wellbeing of Territorians living in remote areas.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Territory Housing Services</b>	<b>384 434</b>	<b>363 946</b>	<b>337 891</b>
Urban Public Housing	87 868	103 942	85 036
Remote Indigenous Housing	188 337	151 071	136 746
Government Employee Housing	23 295	26 194	24 556
Indigenous Essential Services	84 934	82 739	91 553

#### Key Variations

- The Urban Public Housing output increase in 2010-11 is primarily due to a transfer of \$13.6 million from the Capital Works Program to capital grants following completion of a number of Nation Building and Jobs Plan projects and transfer of Commonwealth programs from 2009-10 to 2010-11.
- The Remote Indigenous Housing output decrease in 2010-11 is due to the transfer of \$54.5 million from capital grants to the Capital Works Program, offset by carryover of \$14.2 million of Commonwealth funding from 2009-10 into 2010-11. The decrease in 2011-12 is due to revised timing of Commonwealth payments under the National Partnership Agreement on Remote Indigenous Housing.
- The higher 2010-11 Estimate for Government Employee Housing is primarily due to a one-off increase in repairs and maintenance funding of \$1.5 million and an increase of \$2.4 million for the number of dwellings headleased on behalf of Territory Government agencies.
- The Indigenous Essential Services output increase in 2011-12 is due to additional funding of \$17.8 million for the new Wadeye gas-fired power station, which is offset by a one-off payment of \$2.1 million in 2010-11 for the Ampilatwatja connection to the Arparra electricity grid and a reduction of \$6.6 million in 2010-11 for the Strategy for Safe Water.

## Urban Public Housing

Provide safe and appropriate public and affordable housing to eligible Territorians. Provide housing and manage tenancies for key employees of private sector businesses and community organisations in regional centres where no private rental market exists. In collaboration with the community housing sector, assist in delivering crisis and supported accommodation to clients with high and complex needs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Urban social housing stock:			
– public housing dwellings	5 268	5 186	5 236
– industry housing dwellings	329	426	426
Social housing constructed for non-government organisations	75	75	0
Urban public housing occupancy rate	96%	97%	98%
Urban public housing dwellings inspected within the last six months	50%	65%	95%
Average number of days to occupy vacant stock	21	21	21
New households assisted in urban public housing	618	525	586
– allocations to approved priority applicants	45%	52%	75%
New households assisted through Bond Assistance Scheme	174	222	220
Households supported to maintain a successful tenancy through Tenancy Sustainability Programs	300	325	350
Managed accommodation beds provided	549	549	728

## Remote Indigenous Housing

Provide and manage public housing to ensure Territorians in remote areas and town camps have access to safe, healthy, sustainable and affordable housing, including appropriate tenancy management and maintenance. Meet the needs of Indigenous and remote communities by providing new and upgraded housing and related infrastructure. Provide strategic planning and policy advice, including community engagement, to support the implementation of the Remote Public Housing Management Framework.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Remote public housing dwellings	4 570	5 498	6 924
Town camp housing dwellings	322	522	621
Refurbished and rebuilt dwellings	663	1 030	1 175
New dwellings <sup>1,2</sup>	250	250	350
Community housing reference groups established	88	80	80
Communities and town camps receiving repairs and maintenance services	102	98	98
Indigenous employment on SIHIP <sup>3</sup> projects	20%	20%	20%
Indigenous employment in tenancy management	40%	40%	40%

1 Figures are included in the number of remote public housing and town camp dwellings.

2 Estimate revised based on detailed scheduling.

3 Strategic Indigenous Housing and Infrastructure Program.

## Government Employee Housing

Provide housing and manage tenancies for eligible employees of Territory Government agencies.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Dwellings in urban localities	289	292	292
Dwellings in remote localities	1 028	1 028	1 060
Private headleasing arrangements	474	582	582

## Indigenous Essential Services

Coordinate funding and provide strategic planning and policy advice for the delivery of electricity, water and sewerage to remote Indigenous communities through the contracted service provider, Power and Water Corporation.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Services purchased for remote localities	\$69.6M	\$71.7M	\$80.5M
Customer satisfaction with services <sup>1</sup>	75%	75%	75%
Indigenous ESO employment <sup>2</sup>	37%	37%	40%
ESOs with Certificate II or III <sup>3</sup>	50%	50%	55%

1 Customer satisfaction surveys from remote Indigenous communities where fair is rated 50 per cent, good 75 per cent and very good 100 per cent.

2 Indigenous ESO (Essential Service Officer) as a proportion of total ESOs working in remote locations.

3 ESO Certificate II or III (nationally accredited courses) as a proportion of total ESOs working in remote locations.

## Output Group: Local Government, Regional and Community Services

**Outcome:** Stronger regions and communities.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Local Government, Regional and Community Services</b>	<b>86 208</b>	<b>95 283</b>	<b>99 963</b>
Local Government	74 603	79 325	84 975
Regional Development	5 737	7 104	6 051
Interpreter and Translator Services	5 170	7 916	7 989
Water Safety and Animal Welfare	698	938	948

### Key Variations

- The Local Government output increase in 2010-11 is primarily due to the transfer of \$6 million in Commonwealth-funded programs from 2009-10 into 2010-11, additional Commonwealth funding of \$5.9 million for the National Job Creation Package and the Local Government Capacity Building Project, and additional one-off Territory funding of \$0.9 million for the Community Development Employment Projects (CDEP) Conversion to Real Jobs initiative. The increase is partly offset by a Commonwealth payment of \$7.3 million for financial assistance grants expected in 2010-11 but received in 2009-10. The increase in 2011-12 is predominantly due to additional funding of \$10 million for the Shires Indigenous Employment Package.
- The increase in the Regional Development output in 2010-11 is primarily due to carryover of funding from 2009-10 into 2010-11 and one-off Commonwealth funding to support the Indigenous Business Development Program.

- The Interpreter and Translator Services output increase is predominantly due to the carryover of funding from 2009-10 into 2010-11 and additional Commonwealth funding for the Aboriginal Interpreter Service in 2010-11 and 2011-12.
- The increase to Water Safety and Animal Welfare is due to additional resources and grants to support animal welfare.

## Local Government

Develop the strength and capacity of shire and municipal councils to provide legitimate representation, effective governance, improved service delivery and sustainable development.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Number of full-time jobs generated through the Shires Indigenous Employment Package <sup>1</sup>			530
Local government grants	\$55.1M	\$55.3M	\$56.9M
Municipal and essential services grants for homelands and outstations	\$19.1M	\$19.1M	\$19.1M
Local government key stakeholder forums working towards strengthening shire governance and service delivery	12	12	12

<sup>1</sup> New program due to commence in 2011-12.

## Regional Development

Working in partnership with business, industry and communities to support activities that stimulate sustainable economic growth and wealth creation in all regions of the Territory.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Indigenous businesses and organisations assisted under the Indigenous Business Development Program <sup>1</sup>	33	25	36
Regional Indigenous businesses and organisations assisted under the Regional Economic Development Fund <sup>1</sup>	12	12	12
Future Forums held in Territory Growth Towns to promote economic and employment opportunities	4	4	15

<sup>1</sup> The Indigenous Business Development Program and the Regional Economic Development Fund are application-based assistance programs driven by individual business needs.

## Interpreter and Translator Services

Provide interpreter and translator services to alleviate language barriers for Territorians with English as their second language to enable fair and equitable access to government and non-government services.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Aboriginal Interpreter Service</b>			
Bookings received for interpreting services	7 000	6 800	7 000
Confirmed bookings attended	93%	93%	95%
Registered interpreters <sup>1</sup>	400	350	400
Community-based interpreters <sup>1</sup>	22	16	27
NAATI <sup>2</sup> accredited interpreters	15	11	15
Aboriginal interpreter training completion rate	90%	90%	90%
<b>Interpreter and Translator Service NT</b>			
Bookings received for interpreting services	4 400	4 165	5 000
Bookings received for translating services	910	800	900
Registered interpreters	160	180	200
Registered translators	75	80	90
NAATI <sup>2</sup> accredited or recognised interpreters and translators	70	70	75
Languages covered	55	60	65

1 Registered interpreters are recruited on a casual needs basis.

2 NAATI – National Accreditation Authority for Translators and Interpreters.

## Water Safety and Animal Welfare

Promote safer communities through the Water Safety Strategy and administration of the *Swimming Pool Safety Act* and the *Animal Welfare Act*.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Animal Welfare</b>			
Complaints responded to within three days	90%	90%	90%
Funds granted	\$0.2M	\$0.2M	\$0.2M
<b>Water Safety</b>			
Enrolments in the Under 5 Water Safety Awareness Program	1 100	1 100	1 100
Under 5 Water Safety Awareness Program completion rate	80%	80%	80%
New pool fencing inspections conducted within three weeks of application	70%	70%	70%



## Output Group: Indigenous Policy and Service Delivery Coordination

**Outcome:** Improved social wellbeing and living conditions for Indigenous Territorians, especially those living in remote communities.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Indigenous Policy and Service Delivery Coordination</b>	<b>5 363</b>	<b>5 716</b>	<b>3 751</b>
Indigenous Policy and Service Delivery Coordination	5 363	5 716	3 751

### Key Variations

The output decreases in 2011-12 due to the redirection of \$2 million in funding to the Local Government output to support the Shires Indigenous Employment Package.

### Indigenous Policy and Service Delivery Coordination

Work with Northern Territory, Commonwealth and local government agencies and Indigenous people to provide strategic policy and advice on Indigenous affairs from a whole of government perspective. Improve the outcomes for residents of remote areas of the Territory through the delivery of Working Future initiatives. Secure land tenure to establish and maintain government infrastructure and support private sector development on Aboriginal land. Coordinate whole of government reporting and monitor outcomes of the nationally agreed Closing the Gap targets.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Closing the Gap targets reporting	6	6	6
Local implementation plans for Territory Growth Towns	15	15	21
Remote towns where Aboriginal land tenure is secured	16	16	21
Communities covered under Territory Government housing leases	16	16	16

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	35 884	31 685
Capital	122	
Appropriation		
Output	168 037	183 182
Commonwealth	139 652	121 052
Sales of goods and services	49 156	49 259
Interest revenue		
Goods and services received free of charge	7 534	7 141
Gain(+)/loss(-) on disposal of assets	1 037	2 000
Other revenue	1 365	65
<b>TOTAL INCOME</b>	<b>402 787</b>	<b>394 384</b>
<b>EXPENSES</b>		
Employee expenses	56 202	56 156
Administrative expenses		
Purchases of goods and services	62 709	60 220
Repairs and maintenance	21 177	19 013
Depreciation and amortisation	24 187	24 187
Services free of charge	7 534	7 141
Other administrative expenses		
Grants and subsidies expenses		
Current	186 354	184 448
Capital	94 735	78 520
Community service obligations	1 239	1 239
Interest expenses	10 808	10 681
<b>TOTAL EXPENSES</b>	<b>464 945</b>	<b>441 605</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 62 158</b>	<b>- 47 221</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	87 381	62 347
Receivables	3 968	3 968
Prepayments	827	827
Inventories		
Advances and investments	1 000	1 000
Property, plant and equipment	2 250 347	2 570 146
Other assets		
<b>TOTAL ASSETS</b>	<b>2 343 523</b>	<b>2 638 288</b>
<b>LIABILITIES</b>		
Deposits held	5 100	5 100
Creditors and accruals	13 727	13 727
Borrowings and advances	83 281	82 227
Provisions	7 574	7 574
Other liabilities	1 850	1 850
<b>TOTAL LIABILITIES</b>	<b>111 532</b>	<b>110 478</b>
<b>NET ASSETS</b>	<b>2 231 991</b>	<b>2 527 810</b>
<b>EQUITY</b>		
Capital		
Opening balance	310 105	840 414
Equity injections/withdrawals	530 309	343 040
Reserves	1 496 691	1 496 691
Accumulated funds		
Opening balance	- 42 956	- 105 114
Current year surplus(+)/deficit(-)	- 62 158	- 47 221
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 231 991</b>	<b>2 527 810</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	35 884	31 685
Capital	122	
Appropriation		
Output	168 037	183 182
Commonwealth	139 652	121 052
Other agency receipts from sales of goods and services	50 521	49 324
Interest received		
<b>Total operating receipts</b>	<b>394 216</b>	<b>385 243</b>
<b>Operating payments</b>		
Payments to employees	56 202	56 156
Payments for goods and services	83 924	79 233
Grants and subsidies paid		
Current	186 354	184 448
Capital	94 735	78 520
Community service obligations	1 239	1 239
Interest paid	10 808	10 681
<b>Total operating payments</b>	<b>433 262</b>	<b>410 277</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 39 046</b>	<b>- 25 034</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	6 730	19 000
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>6 730</b>	<b>19 000</b>
<b>Investing payments</b>		
Purchases of assets	450 425	360 986
Advances and investing payments		
<b>Total investing payments</b>	<b>450 425</b>	<b>360 986</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 443 695</b>	<b>- 341 986</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	99 771	123 163
Commonwealth	415 625	199 877
Equity injections	16 000	20 000
<b>Total financing receipts</b>	<b>531 396</b>	<b>343 040</b>
<b>Financing payments</b>		
Repayment of borrowings	928	1 054
Finance lease payments		
Equity withdrawals	1 600	
<b>Total financing payments</b>	<b>2 528</b>	<b>1 054</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>528 868</b>	<b>341 986</b>
Net increase(+)/decrease(-) in cash held	46 127	- 25 034
Cash at beginning of financial year	41 254	87 381
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>87 381</b>	<b>62 347</b>

# NT Home Ownership

Business line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>12 299</b>	<b>11 267</b>
NT Home Ownership	12 299	11 267
<b>Expenses</b>	<b>10 383</b>	<b>9 940</b>
NT Home Ownership	10 383	9 940
<b>SURPLUS(+)/DEFICIT (-) BEFORE INCOME TAX</b>	<b>1 916</b>	<b>1 327</b>
<b>2011-12 Staffing: 3</b>		

## Business Division Profile

NT Home Ownership provides housing assistance products to Territorians, including loans, grants and subsidies, to increase home ownership opportunities for low to middle income earners.

## Strategic Issues for 2011-12

### Society

- Increasing home ownership among low to middle income earners in the Territory through alignment of HOMESTART NT with current market conditions.
- Growing the number of Indigenous clients who access home ownership opportunities through HOMESTART NT.

## Budget Highlights for 2011-12

### Society

- Provision of \$28 million in new loans and \$6 million in shared equity to assist low to middle income households gain access to home ownership.

## Performance

NT Home Ownership's operating performance is expected to remain strong in 2011-12, albeit slightly lower than 2010-11, primarily due to reduced profits from the sale of shared equity assets, offset by slightly increased interest revenue from home ownership loans resulting from movements in interest rates.

Increases in both price caps and income limits for HOMESTART NT will provide improved access to the scheme and, in particular, access for families with dependants, and will have a positive impact on performance.

## Business Line: NT Home Ownership

**Outcome:** Access for low to middle income Territorians to affordable housing through home ownership.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
New home loans <sup>1</sup>	105	95	103
Proportion of new Indigenous households receiving home purchase assistance	5%	8%	6%
Fee assistance loans granted as a percentage of new home ownership loans	99%	100%	99%
Value of new home ownership loans <sup>1</sup>	\$28M	\$28M	\$28M
Value of new shared equity loans <sup>1</sup>	\$6M	\$6M	\$6M
Loans funded to households with gross weekly income: <sup>2</sup>			
– \$0 to \$1346	50%	31%	25%
– \$1347 to \$2020	40%	62%	60%
– \$2021 to \$2451	10%	7%	15%
Loan accounts in arrears greater than 30 days	1.8%	1.6%	1.8%
Average loan amount	\$270 000	\$269 000	\$270 000
Median purchase price	\$335 000	\$338 000	\$335 000

1 The decrease in 2010-11 is due to fewer people accessing the scheme.

2 Property prices and interest rates influence the household income mix accessing the scheme.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	1 239	1 239
Sales of goods and services		
Interest revenue	8 635	8 735
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	2 425	1 293
Other revenue		
<b>TOTAL INCOME</b>	<b>12 299</b>	<b>11 267</b>
<b>EXPENSES</b>		
Employee expenses	267	267
Administrative expenses		
Purchases of goods and services	2 567	2 435
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current	84	84
Capital		
Interest expense	7 465	7 154
<b>TOTAL EXPENSES</b>	<b>10 383</b>	<b>9 940</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>1 916</b>	<b>1 327</b>
Income tax expense	187	10
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>1 729</b>	<b>1 317</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	16 078	15 178
Receivables	80	80
Prepayments		
Inventories		
Advances and investments	172 518	167 552
Property, plant and equipment	562	562
Other assets		
<b>TOTAL ASSETS</b>	<b>189 238</b>	<b>183 372</b>
<b>LIABILITIES</b>		
Deposits held	15	15
Creditors and accruals	516	515
Borrowings and advances	153 143	146 356
Provisions	426	43
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>154 100</b>	<b>146 929</b>
<b>NET ASSETS</b>	<b>35 138</b>	<b>36 443</b>
<b>EQUITY</b>		
Capital		
Opening balance	22 745	22 745
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	10 882	12 393
Current year surplus(+)/deficit(-)	1 729	1 317
Dividends paid/payable	- 218	- 12
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>35 138</b>	<b>36 443</b>



## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations	1 239	1 239
Receipts from sales of goods and services		
Interest received	8 635	8 735
<b>Total operating receipts</b>	<b>9 874</b>	<b>9 974</b>
<b>Operating payments</b>		
Payments to employees	267	267
Payments for goods and services	2 567	2 435
Grants and subsidies paid		
Current	84	84
Capital		
Interest paid	7 465	7 155
Income tax paid	20	187
<b>Total operating payments</b>	<b>10 403</b>	<b>10 128</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 529</b>	<b>- 154</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	132	
Repayment of advances	27 510	27 510
Sales of investments	14 312	12 750
<b>Total investing receipts</b>	<b>41 954</b>	<b>40 260</b>
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments	34 001	34 001
<b>Total investing payments</b>	<b>34 001</b>	<b>34 001</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>7 953</b>	<b>6 259</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings	6 476	6 787
Finance lease payments		
Dividends paid	23	218
Equity withdrawals		
<b>Total financing payments</b>	<b>6 499</b>	<b>7 005</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 6 499</b>	<b>- 7 005</b>
Net increase(+)/decrease(-) in cash held	925	- 900
Cash at beginning of financial year	15 153	16 078
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>16 078</b>	<b>15 178</b>



# Office of the Commissioner for Public Employment

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Employment Services</b>	<b>7 270</b>	<b>7 513</b>
Employee and Industrial Relations	3 059	3 101
Workforce Planning and Development	3 508	3 690
Promotion, Disciplinary and Inability Appeals and Grievance Reviews	703	722
<b>Total Expenses</b>	<b>7 270</b>	<b>7 513</b>
<b>Appropriation</b>		
Output	5 933	5 956
Capital		
Commonwealth		

**2011-12 Staffing: 31**

## Agency Profile

The Office of the Commissioner for Public Employment has principal responsibility to Government in the areas of public sector management and industrial relations.

The Office supports the Commissioner for Public Employment's statutory employer role as defined in the *Public Sector Employment and Management Act* (PSEMA). The Commissioner is also required to provide strategic and policy advice to support the Minister in undertaking his duties under PSEMA.

## Strategic Issues for 2011-12

### Society

- Increasing the proportion of Indigenous people and people with a disability employed in the public sector.
- Increasing the proportion of women in senior public sector positions.

### Business Improvements

- Negotiating new Northern Territory Public Sector (NTPS) workplace agreements in line with the NTPS Wages Policy.
- Conducting a pay equity audit.
- Introducing a diagnostic tool for NTPS agencies.
- Providing education in the application of the merit principle in promotional and new employment decision-making processes.

## Budget Highlights for 2011-12

### Society

- Promote the Indigenous Employment and Career Development Strategy across the NTPS.
- Promote the Willing and Able Strategy, for people with disability, across the NTPS.

### Business Improvements

- \$1 million to support training and development opportunities for NTPS employees in remote localities.

- \$0.5 million to coordinate sector-wide executive and leadership development programs.
- \$97 000 to conduct the second whole of NTPS Employee Survey, embed changes to the PSEMA, and promote public sector values across the NTPS.
- Negotiate workplace agreements for nurses, Darwin Port Corporation, dentists and prison officers.

## Outputs and Performance

### Output Group: Employment Services

**Outcome:** A skilled, fair and creative public sector that provides the highest quality service to the people of the Northern Territory.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Employment Services</b>	<b>7 472</b>	<b>7 270</b>	<b>7 513</b>
Employee and Industrial Relations	2 963	3 059	3 101
Workforce Planning and Development	3 811	3 508	3 690
Promotion, Disciplinary and Inability Appeals and Grievance Reviews	698	703	722

#### Key Variations

The increase to the Employment Services output group is largely related to increased professional development programs in 2011-12.

### Employee and Industrial Relations

Develop and manage employment policies and provide employment services that ensure NTPS employees have appropriate remuneration and conditions of service and that merit, equity and fairness and all legislative requirements are applied to the management of NTPS staff. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act* and *Public Holiday Act*.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Services provided to the satisfaction of the Minister and agency Chief Executives	> 95%	> 95%	> 95%
Services provided in a timeframe satisfactory to the Minister and agency Chief Executives	> 95%	> 95%	> 95%

## Workforce Planning and Development

Build capacity within the NTPS through preparation and implementation of appropriate workforce planning and development strategies, including executive leadership and management, and promotion of equity and diversity throughout the NTPS.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Percentage of NTPS employees who:			
– are Indigenous	10%	8%	10%
– have a disability	4%	1.5%	4%
– are women in executive positions	40%	39%	40%
Services provided to the satisfaction of the Minister and agency Chief Executives	> 95%	> 95%	> 95%

## Promotion, Disciplinary and Inability Appeals and Grievance Reviews

Provide employees with the opportunity to seek independent and impartial consideration of actions or decisions by agencies, through promotion, disciplinary and inability appeals and reviews of decisions affecting employees, including termination of employment, conditions of service, selection processes and unfair treatment in the workplace.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Services provided to the satisfaction of the Minister, agency Chief Executives and other stakeholders	> 85%	> 85%	> 85%
Grievance reviews finalised within 3 months	> 90%	> 90%	> 90%
Promotion appeals finalised within 6 weeks	> 90%	> 90%	> 90%
Disciplinary and inability appeals finalised within 6 months	> 90%	> 90%	> 90%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	5 933	5 956
Commonwealth		
Sales of goods and services	767	965
Interest revenue		
Goods and services received free of charge	552	552
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>7 252</b>	<b>7 473</b>
<b>EXPENSES</b>		
Employee expenses	3 866	3 864
Administrative expenses		
Purchases of goods and services	1 719	1 927
Repairs and maintenance	21	9
Depreciation and amortisation	29	29
Services free of charge	552	552
Other administrative expenses		
Grants and subsidies expenses		
Current	1 083	1 132
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>7 270</b>	<b>7 513</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 18</b>	<b>- 40</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	3 042	3 031
Receivables	31	31
Prepayments	74	74
Inventories		
Advances and investments		
Property, plant and equipment	74	45
Other assets		
<b>TOTAL ASSETS</b>	<b>3 221</b>	<b>3 181</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	247	247
Borrowings and advances		
Provisions	640	640
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>887</b>	<b>887</b>
<b>NET ASSETS</b>	<b>2 334</b>	<b>2 294</b>
<b>EQUITY</b>		
Capital		
Opening balance	22	46
Equity injections/withdrawals	24	
Reserves		
Accumulated funds		
Opening balance	2 306	2 288
Current year surplus(+)/deficit(-)	- 18	- 40
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 334</b>	<b>2 294</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	5 933	5 956
Commonwealth		
Other agency receipts from sales of goods and services	767	965
Interest received		
<b>Total operating receipts</b>	<b>6 700</b>	<b>6 921</b>
<b>Operating payments</b>		
Payments to employees	3 866	3 864
Payments for goods and services	1 740	1 936
Grants and subsidies paid		
Current	1 083	1 132
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>6 689</b>	<b>6 932</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>11</b>	<b>- 11</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	11	- 11
Cash at beginning of financial year	3 031	3 042
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>3 042</b>	<b>3 031</b>



# Department of Health

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Acute Services</b>	<b>688 442</b>	<b>720 672</b>
Admitted Patient Services	546 410	570 859
Non-Admitted Patient Services	142 032	149 813
<b>Health and Wellbeing Services</b>	<b>331 889</b>	<b>323 874</b>
Community Health Services	189 290	171 873
Mental Health Services	45 340	47 984
Community Support Services for Frail Aged People and People with a Disability	78 696	84 211
Support for Senior Territorians and Pensioner Concessions	18 563	19 806
<b>Public Health Services</b>	<b>69 569</b>	<b>70 614</b>
Environmental Health Services	6 940	6 851
Disease Control Services	26 709	25 013
Alcohol and Other Drugs Services	28 567	31 131
Health Research	7 353	7 619
<b>Total Expenses</b>	<b>1 089 900</b>	<b>1 115 160</b>
<b>Appropriation</b>		
Output	685 952	735 728
Capital	3 357	3 645
Commonwealth	214 253	207 687

2011-12 Staffing: 5317

## Agency Profile

The role of the Department of Health is to improve the health and wellbeing of all Territorians and their families by:

- providing individual, family and community health and wellbeing services;
- provision of timely access to emergency and acute hospital care;
- working with communities in the planning, development, delivery and evaluation of health and family services;
- changing attitudes and behaviours harmful to health and wellbeing;
- promoting independence and self sufficiency; and
- providing advice and support to advance the interests of senior Territorians and Aboriginal people.

## Strategic Issues for 2011-12

### Health and Wellbeing

Reforming the Territory's health system through:

- improving access to essential healthcare services, for example through a coordinated approach to patient care from hospital to community for Indigenous patients with chronic diseases;
- improving non-government organisation grant-management processes to provide a greater service-provider mix;

- providing sustainable hospital services through a focus on safety, quality and performance;
- preparation for the implementation of the two Local Hospital Networks for the Territory by 1 July 2012 as part of National Health Reforms;
- implementing cultural security standards within health services;
- improving Territorians' understanding of their own health and the health system to increase engagement through health promotion and prevention activities;
- increasing the Aboriginal workforce to provide a diverse health workforce that meets the needs of Territorians; and
- addressing Working Future and Territory Growth Towns through local implementation plans for agreed core primary health care services in each town.

The health and wellbeing of Territorians will be better at all stages of life by:

- making major gains in the health and wellbeing of young Territorians through establishing new services for adolescents with complex behaviour problems and implementing suicide prevention programs; and
- reducing the prevalence of chronic conditions in Territorians by implementing the Chronic Conditions, Prevention and Management Strategy.

The Territory makes considerable headway into lifestyle illnesses by:

- enhancing existing alcohol treatment and rehabilitation options and establishing new services to reduce alcohol-related harm; and
- targeting the number of Territorians who smoke through legislative reforms, strong social marketing and increased focus on Indigenous and remote cessation support services.

## Budget Highlights for 2011-12

### Health and Wellbeing

- \$5.2 million to fund alcohol reforms, including enhancing existing alcohol treatment and rehabilitation options and establishing new services to meet the demands of people with significant alcohol problems.
- \$2.5 million to continue implementation of a coordinated approach to patient care from hospital to community for Indigenous patients treated for chronic disease, including ear, nose and throat conditions.
- \$0.84 million to continue enhancements of disability services.
- \$3.6 million for Secure Care accommodation services for adults with complex care needs.
- \$1.5 million to manage existing exceptional and complex-needs clients in the community.
- \$1.21 million for eligible clients under the Pensioner Concession scheme for tariff increases in power, water and sewerage charges.
- \$3 million increase for St John Ambulance Australia (NT) to cover contracted services for emergency road ambulance and medical transportation services.
- \$1.6 million to enhance children and adolescent mental health services and implement suicide prevention programs in the Territory.
- \$1 million towards an integrated grants management system to manage non-government organisation funding agreements.
- \$0.35 million to cover full-year operational costs of expanded renal services in Tennant Creek.

	\$M
<b>2011-12 New Capital Works</b>	
Alice Springs Hospital – remediation and upgrade	16.0
Construction of new renal facilities in the Top End	3.0
Royal Darwin Hospital – Emergency Department upgrade	4.6
Royal Darwin Hospital – operating theatre upgrade	4.9
Tennant Creek Hospital – fire safety upgrade	3.3

## Outputs and Performance

### Output Group: Acute Services

**Outcome:** Improving the health and wellbeing of those in the community who require acute or specialist care. Services to inpatients, non-admitted patients and transport of patients are provided through the Royal Darwin, Katherine, Gove, Tennant Creek and Alice Springs hospitals.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Acute Services</b>	<b>647 342</b>	<b>688 442</b>	<b>720 672</b>
Admitted Patient Services	517 546	546 410	570 859
Non-Admitted Patient Services	129 796	142 032	149 813

### Key Variations

- The Acute Services output group increased in 2010-11 mainly due to an increase of \$23.8 million for services provided on a fee-for-service basis, including cross border patient services and additional hospital fees and charges, an additional \$8.4 million in Commonwealth funding, and \$3 million for contracted Emergency Road Ambulance and Medical Transportation Services.
- The output group increases in 2011-12 are mainly due to the Northern Territory Public Sector Medical Officers' Enterprise Agreement 2011-2013, \$9.6 million for the Commonwealth-funded Improving Hospital Services program, \$2.5 million for programs that deal with chronic disease and \$1.6 million for the new Northern Territory medical school.
- These variations are in addition to annual indexation arrangements.

## Admitted Patient Services

Provision of timely and appropriate admitted patient services.

<b>Key Deliverables<sup>1</sup></b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Separations <sup>2</sup>	112 500	114 400	117 500
– same-day separations (excluding haemodialysis)	18 600	19 600	19 800
– overnight separations (excluding haemodialysis)	46 800	46 800	49 200
– haemodialysis separations	47 100	48 000	48 500
– weighted separations <sup>3</sup>	74 000	71 200	71 900
Average length of stay <sup>4</sup>	5.6	5.4	5.4
Interstate patient travel	3 300	3 300	3 500
Intrastate patient travel	23 100	23 100	24 200
Elective surgery waiting list admissions <sup>5</sup>	7 700	7 000	7 100
Emergency admissions	33 200	36 300	36 700
Elective surgery waiting times:			
– Category 1: admission within 30 days	88%	88%	88%
– Category 2: admission within 90 days	70%	70%	70%

1 Due to remoteness, the dispersed population and absence of alternative health care providers, Northern Territory public hospitals fill numerous non-acute care service gaps in the community. A number of the measures in the table are therefore not directly comparable with other jurisdictions.

2 The number of admitted patients who have separated from a Northern Territory hospital.

3 A weighted separation is a measure of the complexity of a hospital separation using average weight for episodes that have the same diagnosis and treatment. Cost weights from the National Hospital Cost Data Collection have been applied.

4 The average number of days in hospital for patients who stay at least one night.

5 The reduction in the estimate for 2010-11 is caused by a change in data collection rules to ensure it is consistent with national reporting and redevelopment of the operating theatre suite at Alice Springs Hospital scheduled in 2011-12.

## Non-Admitted Patient Services

Provision of non-admitted accident and emergency services and access to specialist clinics.

<b>Key Deliverables<sup>1</sup></b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Non-admitted specialist clinic occasions of service <sup>2</sup>	195 000	163 100	164 800
Emergency department attendances <sup>3</sup>	134 900	134 900	139 500
Emergency department waiting times:			
– Category 1: resuscitation – attended to immediately	100%	100%	100%
– Category 2: emergency – attended to within 10 minutes	70%	70%	70%
– Category 3: urgent – attended to within 30 minutes	70%	70%	70%
– Category 4: semi-urgent – attended to within 60 minutes	60%	60%	60%
– Category 5: non-urgent – attended to within 120 minutes	85%	85%	85%

1 Due to remoteness, the dispersed population and absence of alternative health care providers, Northern Territory public hospitals fill numerous non-acute care service gaps in the community. A number of these measures are therefore not directly comparable with other jurisdictions.

2 Number of specialist consultations for non-admitted patients. The reduction in the estimate for 2010-11 is due to changes in counting rules to ensure consistency with national reporting.

3 Number of patients presenting at an emergency department who are registered and triaged (clinically assessed).

## Output Group: Health and Wellbeing Services

**Outcome:** Maintaining and enhancing the health and wellbeing of Territorians through a range of preventive, health promoting, early intervention, treatment and support services.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Health and Wellbeing Services</b>	<b>311 132</b>	<b>331 889</b>	<b>323 874</b>
Community Health Services	177 482	189 290	171 873
Mental Health Services	42 542	45 340	47 984
Community Support Services for Frail Aged People and People with a Disability	73 873	78 696	84 211
Support for Senior Territorians and Pensioner Concessions	17 235	18 563	19 806

### Key Variations

- The Health and Wellbeing output group increased in 2010-11 mainly due to \$13.1 million in additional Commonwealth funding for community health services, including funding for the Expanding Health Service Delivery Initiative and \$3.1 million for additional services provided on a fee for service basis across the output group.
- The output group decreases in 2011-12 predominately due to timing of Commonwealth agreements that are yet to be finalised. This is offset by a funding increase of \$3.6 million for enhanced Secure Care services for adults with complex needs, an additional \$2 million towards a new Health Centre at Umbakumba, \$1.2 million for the Pensioner Concession scheme, \$1.6 million for a range of mental health initiatives and \$1.5 million to manage existing exceptional and complex-needs clients in the community.

### Community Health Services

These services build the capacity of the community to maintain and improve health through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services. Medical, nursing, Aboriginal health, allied health, oral health, nutrition, and breast and cervical cancer screenings are provided through government and non-government providers in a number of settings including community care centres, 54 government-managed and 30 non-government-managed rural health centres, clinics, schools and in the home.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Episodes of health care services in government-managed remote health centres <sup>1</sup>		384 000	385 000
Community health events urban <sup>2</sup>	132 000	114 000	120 000
Adult Health Checks <sup>3</sup>		4 000	4 000
Healthy Under 5 Kids Checks <sup>4</sup>		4 000	4 000
Oral health occasions of service	45 000	44 600	44 600
Proportion of screened Indigenous babies born with low birth weight	12.5%	12.5%	12.5%
Proportion of screened Indigenous children under 5 years who are underweight	11.75%	8%	8%

1 This is a new indicator and comes from the Aboriginal Health Key Performance Indicator set (AHKPIs).

2 The reduction in the 2010-11 estimate is caused by the transfer of Community Resource Team services to the Acute Services output group.

3 This is a new indicator replacing the Well Person Checks and comes from the AHKPIs.

4 This is a new indicator on Healthy Under 5 Kids Checks, replacing the Growth Assessment and Action program.

## Mental Health Services

Provision of services that aim to promote mental health, prevent the development of mental disorders and provide specialist mental health services including assessment, case management and treatment.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Individuals receiving community-based public mental health services <sup>1</sup>	5 150	5 500	6 000
Individuals under 18 years of age receiving community-based mental health services <sup>1</sup>	1 000	1 000	1 200
Non-weighted occupied bed days by designated services <sup>2</sup>	12 400	12 400	14 000
Non-weighted inpatient separations from designated services <sup>2</sup>	1 140	1 000	1 270
Post-discharge community mental health care <sup>3</sup>	30%	22%	30%
28-day mental health re-admissions <sup>4</sup>	11%	11%	10%

- 1 Community-based public mental health services include all mental health services provided by Government (excluding government-funded non-government organisations) dedicated to the assessment, treatment, rehabilitation or care of non-admitted patients.
- 2 Measure refers to inpatient services provided within two approved treatment facilities (Darwin and Alice Springs Mental Health Inpatient Units), declared pursuant to section 20 of the *Mental Health and Related Services Act 1998*.
- 3 Measure indicates the proportion of separations from mental health service organisations' acute care unit(s) for which a community service contact was recorded in the seven days immediately following that separation.
- 4 This measure indicates the percentage of separations from the mental health services' acute mental health inpatient units that results in unplanned re-admission to the same or to another public acute mental health inpatient unit within 28 days of discharge.

## Community Support Services for Frail Aged People and People with a Disability

Services are provided to people in their homes and in the community to maximise community participation and the independence of senior Territorians and people with disabilities for as long as possible. Services include professional support services such as assessment, case management, allied health and specialist services, as well as community support services such as community care and access, information and advocacy, and accommodation support.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Supported accommodation places	155	164	164
Clients accessing community support services <sup>1</sup>	5 000	5 000	5 200
Clients accessing professional support services <sup>2</sup>	6 900	6 900	7 100
Occasions clients access professional support services <sup>3</sup>	63 000	63 000	77 560
Aged Care Assessment Team clients receiving timely intervention in accordance with priority at referral	80%	80%	80%

- 1 Community support services include community care and support, in-home support, community access and respite care, but exclude supported accommodation (group homes).
- 2 Professional support services include Adult and Disability teams, Aged Care Assessment Program, Children's Development Team, Community Adult Health Team, TIME Scheme, Transitional Care Unit, Local Area Coordination and SEAT Service.
- 3 The growth in occasions of clients accessing professional support services in 2011-12 reflects the commissioning of new Secure Care Services in Darwin and Alice Springs.

## Support for Senior Territorians and Pensioner Concessions

Support for senior Territorians and pensioner concession recipients to maintain financial independence and promote health, fitness and community participation through services to seniors and progressing policy priorities to advance seniors' economic and social standing. This includes the Pensioner Concession Scheme, which provides a number of concessions or rebates to eligible clients.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Pensioner concession <sup>1</sup> recipients	20 000	22 100	22 300
Grants issued for seniors' advancement	42	52	52
Applicants able to access pensioner concessions within 14 days	100%	100%	100%

<sup>1</sup> Services or items for which the Department of Health provides concessions and rebates are electricity or alternate energy costs, local council property rates, water charges, sewerage charges, garbage charges, motor vehicle registration, drivers' licences, spectacles, public transport and interstate travel.

## Output Group: Public Health Services

**Outcome:** Strengthened capacity of individuals, families and communities to improve and protect their health through promotion and prevention strategies and appropriate interventions that minimise harm from disease, substance use and environmental factors. This outcome is also supported through multi-disciplinary research and education.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Public Health Services</b>	<b>63 695</b>	<b>69 569</b>	<b>70 614</b>
Environmental Health Services	6 697	6 940	6 851
Disease Control Services	25 544	26 709	25 013
Alcohol and Other Drugs Services	25 140	28 567	31 131
Health Research	6 314	7 353	7 619

### Key Variations

- The Public Health output group increased in 2010-11 due to an additional \$2.1 million in Commonwealth funding for disease control services, including \$1 million for illegal fisherpersons and \$0.9 million for the Indigenous Early Childhood Development Program, as well as one-off funding of \$2 million in 2010-11 for Safe and Sober grants transferred from the Department of the Chief Minister.
- The output group increases in 2011-12 mainly due to an additional \$5.2 million for alcohol reforms, including enhancing existing and establishing new referral and treatment services, offset by a decrease for Commonwealth-funded programs yet to be negotiated for 2011-12.

## Environmental Health Services

This output includes education, statutory surveillance and monitoring, and complaint resolution relating to physical, chemical, biological and radiological agents in the environment. Services include managing environmental health standards, environmental planning, sanitation and waste management, food safety, radiation protection and poisons control.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Regulatory compliance activities <sup>1</sup>	9 700	9 700	10 000
Premises achieving a satisfactory standard of compliance with environmental health legislation <sup>2</sup> within 28 days of receiving legal notice <sup>3</sup>	100%	100%	100%
Environmental health complaints investigations initiated within one working day of notification	95%	95%	95%

1 Regulatory compliance activities include premises inspections, issuance of licences, registrations and legal notices, complaint investigations, food sampling, radiation equipment inspections, processing of development and building applications, septic system activities, water quality activities, food recalls and health protection activities (for example, vector and vermin monitoring).

2 Environmental health legislation consists of the *Food Act*, *Public Health Act*, *Notifiable Diseases Act*, *Radiation (Safety Control) Act* and regulations subordinate to each.

3 Legal notices are those that relate to issues of imminent or actual public health risk, and require the owner to carry out alterations, repairs and general improvement works to ensure the health of the public.

## Disease Control Services

Provision of services that include disease prevention and early intervention, immunisation, disease surveillance, monitoring and response, medical management, screening services, contact tracing for mycobacterial diseases and for HIV/AIDS and sexually transmitted infections, and environmental management for mosquito-borne diseases.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Notifications of:			
– sexually transmitted infections	6 000	7 100	7 200
– HIV	18	7	7
– Hepatitis C	180	210	210
Occasions of service at Clinic 34 in Darwin and Alice Springs	14 000	12 000	13 000
Mosquito traps analysed <sup>1</sup>	1 780	1 780	1 835
Hectares treated by mosquito control program	1 435	2 130	2 000
Children fully immunised:			
– at age 12 months	91%	93%	93%
– at age 2 years	93%	93%	93%
People completing treatment for tuberculosis	95%	95%	95%

1 Mosquito traps analysed are overnight mosquito trap collections set weekly from major towns in the Territory.



## Alcohol and Other Drugs Services

Services that relate to the use and misuse of alcohol, tobacco and other drugs and include community development, education and training, intervention, treatment and care options.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Community education and community development activities	360	360	360
Completed accredited training units <sup>1</sup>	240	280	280
Utilisation rate of sobering-up shelter bed hours	31%	31%	31%
Admissions to sobering-up shelters	18 000	20 400	20 400
Closed episodes <sup>2</sup> in non-government treatment services	2 200	2 600	2 820
Closed episodes completed in non-government treatment services	1 320	1 560	1 690
Closed episodes in government treatment services	750	1 000	1 000
Closed episodes completed in government treatment services	225	300	300

1 The Alcohol and Other Drugs Program delivers a range of vocational education and training accredited qualifications, where a qualification comprises at least 12 units.

2 An episode of alcohol and other drugs treatment is a "period of contact, with defined dates of commencement and cessation" (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed episode is one where there is a valid date of cessation and the reason for cessation is 'completed'.

## Health Research

Health research spans population health, the burden of disease, non-communicable and communicable diseases, social and environmental determinants of health, health systems and information systems. Research is undertaken by the agency and external organisations such as the Menzies School of Health Research and the Cooperative Research Centre for Aboriginal Health, which have multi-disciplinary research programs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Numbers of grants provided <sup>1</sup>	3	5	3
Grant payments made within stipulated timeframe	100%	100%	100%

1 Grants include payments to the Cooperative Research Centre for Aboriginal Health, Father Frank Flynn fellowship and Menzies School of Health Research.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	63 938	29 303
Capital		
Appropriation		
Output	685 952	735 728
Commonwealth	214 253	207 687
Sales of goods and services	65 653	60 080
Interest revenue		
Goods and services received free of charge	26 982	26 990
Gain(+)/loss(-) on disposal of assets		
Other revenue	612	563
<b>TOTAL INCOME</b>	<b>1 057 390</b>	<b>1 060 351</b>
<b>EXPENSES</b>		
Employee expenses	575 917	594 482
Administrative expenses		
Purchases of goods and services	293 010	308 274
Repairs and maintenance	21 597	22 008
Depreciation and amortisation	26 345	26 340
Services free of charge	26 982	26 990
Other administrative expenses		
Grants and subsidies expenses		
Current	137 490	125 127
Capital	182	2 331
Community service obligations	8 377	9 608
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>1 089 900</b>	<b>1 115 160</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 32 510</b>	<b>- 54 809</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	2 885	
Fees from regulatory services	267	126
Interest revenue		
Royalties and rents		
Other revenue		
<b>TOTAL INCOME</b>	<b>3 152</b>	<b>126</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	50 359	21 290
Receivables	29 919	29 919
Prepayments	1 402	1 402
Inventories	6 874	6 874
Advances and investments		
Property, plant and equipment	701 775	679 680
Other assets	87	87
<b>TOTAL ASSETS</b>	<b>790 416</b>	<b>739 252</b>
<b>LIABILITIES</b>		
Deposits held	1 250	1 250
Creditors and accruals	75 591	75 591
Borrowings and advances		
Provisions	62 556	62 556
Other liabilities	2 453	2 453
<b>TOTAL LIABILITIES</b>	<b>141 850</b>	<b>141 850</b>
<b>NET ASSETS</b>	<b>648 566</b>	<b>597 402</b>
<b>EQUITY</b>		
Capital		
Opening balance	557 092	557 789
Equity injections/withdrawals	697	3 645
Reserves	242 607	242 607
Accumulated funds		
Opening balance	- 119 320	- 151 830
Current year surplus(+)/deficit(-)	- 32 510	- 54 809
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>648 566</b>	<b>597 402</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	64 057	29 303
Capital		
Appropriation		
Output	685 952	735 728
Commonwealth	214 253	207 687
Other agency receipts from sales of goods and services	65 948	60 643
Interest received		
<b>Total operating receipts</b>	<b>1 030 210</b>	<b>1 033 361</b>
<b>Operating payments</b>		
Payments to employees	569 662	594 482
Payments for goods and services	316 666	330 282
Grants and subsidies paid		
Current	140 543	125 127
Capital	182	2 331
Community service obligations	8 377	9 608
Interest paid		
<b>Total operating payments</b>	<b>1 035 430</b>	<b>1 061 830</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 5 220</b>	<b>- 28 469</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	23	23
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>23</b>	<b>23</b>
<b>Investing payments</b>		
Purchases of assets	5 700	4 268
Advances and investing payments		
<b>Total investing payments</b>	<b>5 700</b>	<b>4 268</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 5 677</b>	<b>- 4 245</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	3 357	3 645
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>3 357</b>	<b>3 645</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	10 520	
<b>Total financing payments</b>	<b>10 520</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 7 163</b>	<b>3 645</b>
Net increase(+)/decrease(-) in cash held	- 18 060	- 29 069
Cash at beginning of financial year	68 419	50 359
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>50 359</b>	<b>21 290</b>

# Department of Children and Families

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Children and Families</b>	<b>141 029</b>	<b>182 093</b>
Family and Parent Support Services	16 443	23 167
Child Protection Services	37 630	51 347
Out of Home Care Services	41 097	49 744
Youth Services	16 577	17 956
Family Violence and Sexual Assault Services	29 282	39 879
<b>Total Expenses</b>	<b>141 029</b>	<b>182 093</b>
<b>Appropriation</b>		
Output	113 475	141 971
Capital		
Commonwealth	17 083	14 973

2011-12 Staffing: 584

## Agency Profile

The Department of Children and Families provides assistance to children, young people, families and communities to provide for the care and protection of children and young people and support the wellbeing of families and communities.

## Strategic Issues for 2011-12

### Society

- Reforming the statutory child protection system by supporting and retaining skilled carers and creating pathways to safety and stability.
- Expanding and supporting an enhanced child and family service system, particularly in remote communities.
- Strengthening the child protection and family support systems through improved compliance with legislation and policy, and changes to court practices.
- Working in partnership across agencies and with the non-government sector to build a better connected and coordinated child protection and family support system.
- Reforming the child protection and out of home care systems to better respond to the needs of Aboriginal and Torres Strait Islander children, families and communities.
- Investing in the training, development and supervision of staff, and introducing new quality and accountability mechanisms, to meet the needs and expectations of the community.

## Budget Highlights for 2011-12

### Society

- \$24.5 million to address the strategic issues facing the agency including the ongoing work of reforming child protection and creating new child protection and family support systems to improve the safety and wellbeing of children, incorporating:

- \$3.6 million to reform the child protection intake system, increase family support programs and expand the roll out of community Child Safety and Wellbeing teams in Territory Growth Towns;
- \$5 million for increased payments for foster and kinship carers, to clear system backlogs, provide additional funding for Foster Care NT, reform residential care services, enhance the complaints process, improve systems, employ practise advisers and increase therapeutic programs;
- \$2.4 million to boost community education, to establish hospital-based inter-agency teams and provide incentive payments to non-government organisations;
- \$6.4 million for additional child protection workers to support improved caseload ratios, implement an incentive package for frontline staff and increase training and support for Aboriginal employees;
- \$1.5 million for an Aboriginal child, youth and families peak body and Aboriginal child care agencies in Darwin and Alice Springs; and
- \$5.6 million to support the implementation of new legislation, policies and workforce reforms as well as improved localised services in three new regions.
- \$1.4 million for the Child Abuse Taskforce to allow for further expansion of the Central Intake Team after-hours service.
- \$1.35 million to enhance secure services for young people with complex care needs.
- \$0.6 million to develop and deliver community education materials regarding family violence and its impact on children in remote communities.
- \$0.4 million to expand Sexual Assault Referral Centre (SARC) services across the Territory, including the expansion of the Katherine SARC office.
- \$0.4 million for Enhanced Support for Children in Care – a 24-hour ‘hands-on’ support service to assist carers to put in place strategies to ensure children in care are attending school and are adequately supervised.
- \$0.3 million to develop a response for young people at risk of homelessness in the Palmerston area.
- \$0.1 million to recruit an Aboriginal Support Worker to assist the Family Support Centres to build cultural security into policy and practice.

---

	\$M
<b>2011-12 New Capital Works</b>	
<b><i>Working Future</i></b>	
Safe Place upgrades in 15 remote communities	3.5

---

## Outputs and Performance

### Output Group: Children and Families

**Outcome:** Individuals, families and young people are able to maintain social independence and overcome crises, with children protected from harm and able to achieve optimal development.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Children and Families</b>	<b>134 927</b>	<b>141 029</b>	<b>182 093</b>
Family and Parent Support Services	12 041	16 443	23 167
Child Protection Services	31 134	37 630	51 347
Out of Home Care Services	42 423	41 097	49 744
Youth Services	14 654	16 577	17 956
Family Violence and Sexual Assault Services	34 675	29 282	39 879

#### Key Variations

The increases in the Children and Families output group across 2010-11 and 2011-12 are due to additional funding to implement the Board of Inquiry's recommendations on the child protection system, including a total of \$24.5 million of Territory funding and \$6.1 million in Commonwealth funding by 2011-12. The increases also reflect additional funding in 2011-12 of \$4.55 million as part of the Territory's five-year Closing the Gap program, and additional funding relating to the establishment of the new Secure Care facilities.

### Family and Parent Support Services

Assisting individuals and families to minimise harm, strengthen capacity and achieve wellbeing and independence. This includes the provision of financial and homelessness crisis services, parenting and family support services, and progressing policy priorities to advance the economic and social standing of Territory women.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Crisis support days provided <sup>1</sup>	240 000	270 500	270 500
Clients accessing crisis support services <sup>1</sup>	3 250	3 300	3 500
Forums, workshops and consultations for women's advancement <sup>2</sup>	39	74	60
Grants issued for International Women's Day activities <sup>3</sup>	\$30 000	\$30 000	\$20 000
Scholarships for women issued	3	3	3

<sup>1</sup> Projection based on prior year data for homelessness only. Information is sourced from SAAP National Data Collection Annual Report 2008-09 as more recent data is under embargo.

<sup>2</sup> Now includes participation and facilitation in cross government, national and international forums and workshops. Increase in 2010-11 is specifically related to Centenary of International Women's Day.

<sup>3</sup> 2010-11 allocation increased for Centenary of International Women's Day.

## Child Protection Services

Services aimed at the protection and minimisation of harm to children, including investigation of reports of abuse, placement of children in the care of the Chief Executive Officer, family reunification and reconnection and intensive family support. Child Protection Services also involves provision of early intervention services for vulnerable families.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Child protection notifications received <sup>1</sup>	5 500	5 580	5 650
Child protection investigations finalised <sup>2</sup>	4 100	4 180	4 220
Investigations of reports commenced:			
– Category 1: within one day of assessment	100%	100%	100%
– Category 2: within three days of assessment	80%	80%	80%
– Category 3: within five days of assessment	70%	70%	70%

1 Not all notifications received will proceed to investigation. Notifications are assessed through the Structure Decision Making (SDM) database to determine whether it should proceed to investigation.

2 Investigations finalised this year may have been at the notification stage in prior years.

## Out of Home Care Services

These services provide daily care as well as therapeutic intervention to children and young people in the guardianship or custody of the Chief Executive Officer when they are unable to live safely with their own family. Support and training are provided to foster, kinship and other carers of children and young people.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Days of out of home care	215 000	215 000	220 000
Children in out of home care at 30 June	650	650	700
Children admitted to out of home care	280	280	285
Proportion of children on a Care and Protection Order that exited care after less than 12 months who had one or two placements	80%	85%	80%

## Youth Services

Monitors and coordinates government services and programs for young Territorians, develops and delivers initiatives that improve the wellbeing of youth and facilitates their contribution to government decision making. Provides outreach, diversionary and other support services for youth.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Grants issued for youth advancement activities	100	100	100
Family Responsibility Agreements	36	36	42



## Family Violence and Sexual Assault Services

Coordinate, deliver and fund a range of prevention and intervention services for adult and child victims of family violence and sexual assault. In addition, facilitate education within families and communities about the incidence and impact of violence, and implement strategies to reduce violence and the harm it causes.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Clients seeking shelter from violence through:			
– non-government organisation providers <sup>1</sup>	1 665	1 665	1 800
– remote safe places <sup>2</sup>	415	415	420
New sexual assault cases receiving support	720	850	900

1 Projection based on prior year data for homelessness only – sourced from SAAP National Data Collection Annual report 2008-09 as more recent data is under embargo.

2 Funded through the Family Support Package Implementation Plan.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	9 128	13 455
Capital		
Appropriation		
Output	113 475	141 971
Commonwealth	17 083	14 973
Sales of goods and services	111	111
Interest revenue		
Goods and services received free of charge	2 600	2 600
Gain(+)/loss(-) on disposal of assets		
Other revenue	52	52
<b>TOTAL INCOME</b>	<b>142 449</b>	<b>173 162</b>
<b>EXPENSES</b>		
Employee expenses	63 040	81 736
Administrative expenses		
Purchases of goods and services	19 003	28 260
Repairs and maintenance		100
Depreciation and amortisation	528	533
Services free of charge	2 600	2 600
Other administrative expenses		
Grants and subsidies expenses		
Current	55 858	68 864
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>141 029</b>	<b>182 093</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>1 420</b>	<b>- 8 931</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	18 005	9 607
Receivables	162	162
Prepayments	24	24
Inventories		
Advances and investments		
Property, plant and equipment	3 115	2 582
Other assets		
<b>TOTAL ASSETS</b>	<b>21 306</b>	<b>12 375</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	5 703	5 703
Borrowings and advances		
Provisions	4 775	4 775
Other liabilities	289	289
<b>TOTAL LIABILITIES</b>	<b>10 767</b>	<b>10 767</b>
<b>NET ASSETS</b>	<b>10 539</b>	<b>1 608</b>
<b>EQUITY</b>		
Capital		
Opening balance		9 119
Equity injections/withdrawals	9 119	
Reserves		
Accumulated funds		
Opening balance		1 420
Current year surplus(+)/deficit(-)	1 420	- 8 931
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>10 539</b>	<b>1 608</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	9 009	13 455
Capital		
Appropriation		
Output	113 475	141 971
Commonwealth	17 083	14 973
Other agency receipts from sales of goods and services	409	163
Interest received		
<b>Total operating receipts</b>	<b>139 976</b>	<b>170 562</b>
<b>Operating payments</b>		
Payments to employees	57 698	81 736
Payments for goods and services	16 944	28 360
Grants and subsidies paid		
Current	52 805	68 864
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>127 447</b>	<b>178 960</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>12 529</b>	<b>- 8 398</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	30	
Advances and investing payments		
<b>Total investing payments</b>	<b>30</b>	
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 30</b>	
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections	9 006	
<b>Total financing receipts</b>	<b>9 006</b>	
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	3 500	
<b>Total financing payments</b>	<b>3 500</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>5 506</b>	
Net increase(+)/decrease(-) in cash held	18 005	- 8 398
Cash at beginning of financial year		18 005
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>18 005</b>	<b>9 607</b>

# Department of Resources

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Resource Industry Development</b>	<b>77 525</b>	<b>71 691</b>
Minerals and Energy	28 262	24 153
Primary Industry	39 330	36 360
Fisheries	9 933	11 178
<b>Total Expenses</b>	<b>77 525</b>	<b>71 691</b>
<b>Appropriation</b>		
Output	52 772	54 283
Capital	300	251
Commonwealth	5 268	3 690

2011-12 Staffing: 471

## Agency Profile

The Department of Resources is responsible for developing and implementing Government's priorities for the management and development of the Territory's resource-based industries.

The agency's activities are focused on sustainable and productive farming, sustainable use of fish resources, and responsible recovery of minerals and energy resources.

In working with its resource-based industry partners, the agency aims to stimulate and sustain economic development throughout the Territory.

## Strategic Issues for 2011-12

### Economic Sustainability

- Capturing and disseminating information relating to the availability of primary industry, fisheries, and minerals and energy resources.
- Facilitating industry access and utilisation of land and water resources.
- Undertaking scientific research and providing extension services to enhance industry productivity and profitability.
- Supporting economic development and participation for Indigenous people.

### Environment

- Administering biosecurity laws relating to plant health, animal health and the use of agricultural and veterinary chemicals.
- Protecting aquatic ecosystems from pests and diseases.
- Developing fisheries while maintaining ecological values.
- Regulating the exploration, mining and production of minerals and energy.
- Managing the residual risks associated with legacy mine sites.

## Budget Highlights for 2011-12

### Society

- \$0.64 million for the Marine Ranger Program in Indigenous communities.

### Economic Sustainability

- \$3.8 million as part of a renewed three-year \$11.4 million Bringing Forward Discovery program to stimulate mineral and petroleum exploration and attract exploration investment into the Territory, including a renewed Geophysics and Drilling Collaborations initiative.
- \$0.32 million to survey producers to better focus resources and service delivery to the pastoral industry, and develop new technologies for improved pastoral decision making.
- \$0.37 million to improve market access for mangoes through field trials of new genetics and evaluate alternative pest management practices.
- \$0.11 million to establish commercial horticultural opportunities for re-use water in Alice Springs.
- \$0.18 million to evaluate the potential of new rice varieties under flooded and irrigated production systems in the Douglas Daly and Katherine regions.
- \$0.28 million to develop a strategic plan and implementation activities in collaboration with Indigenous partners to provide sustainable small and large scale horticultural and forestry development.
- \$0.49 million for the establishment and ongoing support of a fisheries support network in East Arnhem.
- \$0.25 million to investigate the potential for a regional-based commercial fishery.

### Environment

- \$3.1 million to ensure compliance with legislation in the mining, energy and exploration industries and implementation of environmental best practice.
- \$3.5 million in 2011-12 as part of a four-year \$7 million Commonwealth-funded program for site maintenance activities, ongoing environmental monitoring programs and specialist studies of the former Rum Jungle mine site.
- \$0.69 million for the environmental regulation of mining operations, including the establishment of a Central Australian Mining Team based in Alice Springs and other specialist staff.
- \$1.2 million as part of a three-year program for the management and sustainable utilisation of inshore marine resources.
- \$2.6 million for the sustainable management of the Territory aquatic resource.

---

	\$M
<b>2011-12 New Capital Works</b>	
Recreational fishing infrastructure	1.0

---

## Outputs and Performance

### Output Group: Resource Industry Development

**Outcome:** Profitable and sustainable resource-based industries supported by best practice environmental management advice.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Resource Industry Development</b>	<b>73 071</b>	<b>77 525</b>	<b>71 691</b>
Minerals and Energy	24 498	28 262	24 153
Primary Industry	38 473	39 330	36 360
Fisheries	10 100	9 933	11 178

#### Key Variations

- The Minerals and Energy output increases over 2010-11 mainly due to increased expenditure on Commonwealth funded projects, including \$1.6 million for the Rum Jungle Rehabilitation Project and \$1.5 million for the Renewable Remote Power Generation Program.

In 2011-12 the output decreases due to reduced Commonwealth funding of \$4.3 million to phase out the Renewable Remote Power Generation Program and the reprioritisation of programs within the agency, offset by an increase of \$0.67 million in line with the four-year Commonwealth funding agreement for the Rum Jungle Rehabilitation Project.

- The Primary Industry output decreases in 2011-12 as externally funded programs are yet to be finalised and due to the reprioritisation of programs within the agency, offset by an increase of \$0.36 million for the repairs and maintenance program.
- The Fisheries output increases in 2011-12 due to an increase of \$0.6 million from reprioritisation of programs within the agency and \$1.2 million for the sustainable utilisation of the inshore marine resources program, offset by a decrease for externally funded programs yet to be negotiated for 2011-12 and a carryover in expenditure from 2009-10 to 2010-11 for the NT Fishing Industry Research Development Program.

## Minerals and Energy

Provides strategic programs, services and advice to national and international clients and stakeholders to encourage exploration and responsible development of the Territory's mineral and energy resources.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Geological Survey Products</b>			
New geospatial data sets and publications requested by key client groups	420	500	500
Geoscientific data products developed	110	100	100
Industry delegates at Annual Geoscience Exploration Seminar	N/A	213	230
Target rating for geological database in FIAS <sup>1</sup>	11 <sup>th</sup>	1 <sup>st</sup>	10 <sup>th</sup>
Information and product request responses within agreed timeframes	90%	90%	90%
<b>Industry Development</b>			
Overseas investment attraction missions and seminars	4	6	4
International investment attraction events held domestically	1	5	2
<b>Mining Performance</b>			
Mine planning documents assessed	340	350	350
Plans assessed within established timeframes	80%	80%	80%
Audits conducted <sup>2</sup>	5	6	6
General inspections conducted <sup>3</sup>	200	200	200
Site reported incidents finalised within agreed timeframes	80%	80%	80%
Sites monitored as per annual schedule	80%	80%	80%
<b>Mineral and Petroleum Titles</b>			
Mineral exploration licences granted	1 148	1 300	1 350
Applications for mineral exploration licences outstanding	890	900	940
Petroleum exploration permits granted	22	20	24
Applications for petroleum exploration permits outstanding <sup>4</sup>	30	85	79

1 Fraser Institute Annual Survey (FIAS) is an annual worldwide survey of mining companies to rate the relative exploration attractiveness of 79 jurisdictions.

2 An audit is formal examination of the environmental management system in accordance with ISO14001.

3 An inspection is any visit to the site by a mining officer.

4 A significant increase in interest in onshore petroleum exploration has occurred during 2010-11.



## Primary Industry

Delivers a range of focused research and development programs to support pastoral and horticultural development, effective extension services and maintaining targeted programs to monitor, detect and respond to emergency and endemic animal and plant pests and diseases.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Biosecurity and Product Integrity</b>			
Achievement of annual implementation targets established under the NT Biosecurity Strategy <sup>1</sup>			90%
Animal health and residue market access surveys or projects	5	5	5
Plant health market access surveys or projects	4	4	4
Chemical services (legislation, licensing, compliance, residue survey projects)	3	3	3
<b>Sustainable Primary Industry Development</b>			
Research and extension projects that assist agricultural enterprises to improve productivity, profitability and sustainability	42	52	45
Technical publications and information packages available to clients	910	870	895
New or improved agricultural systems and products produced through research, development and extension projects	14	14	11
Regional maps produced for key agricultural commodities to support potential agribusiness economic growth	0	0	1

1 The NT Biosecurity Strategy has been endorsed by Government to be implemented over a five-year period, commencing in 2011-12. Under the plan, relevant agencies will be allocated a range of projects, targets and milestones to be met.

## Fisheries

Provides strategic programs and services to optimise the sustainable development of the Territory's wild stock fisheries and aquaculture industries in line with nationally accepted best practices.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Sustainable Fisheries Development</b>			
Percentage of fisheries managed in line with the principles of Ecologically Sustainable Development <sup>1</sup>	100%	100%	100%
Inspection programs conducted to monitor the establishment of aquatic pests	2	2	2
Deliver community education programs that build capacity and promote the benefit of sustainable fisheries and aquatic ecosystems	4	4	4
Research, development and extension programs to facilitate development of the fishing and aquaculture industries	13	13	13
Projects that facilitate Indigenous economic development opportunities	5	5	7
Value of commercial fisheries <sup>2</sup>	\$58M	\$58.5M	\$60.3M

1 Including eight fisheries accredited under the Commonwealth *Environment Protection and Biodiversity Conservation Act*.

2 Value represents the gross value of production for the preceding financial year at first point of sale of commercial fisheries and aquaculture in the Territory (excluding the Commonwealth-managed Northern Prawn Fishery).

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	622	5
Capital		
Appropriation		
Output	52 772	54 283
Commonwealth	5 268	3 690
Sales of goods and services	6 045	5 158
Interest revenue		
Goods and services received free of charge	3 900	3 900
Gain(+)/loss(-) on disposal of assets		
Other revenue	2 537	1 026
<b>TOTAL INCOME</b>	<b>71 144</b>	<b>68 062</b>
<b>EXPENSES</b>		
Employee expenses	38 579	38 172
Administrative expenses		
Purchases of goods and services	21 021	19 440
Repairs and maintenance	3 703	3 934
Depreciation and amortisation	3 644	3 644
Services free of charge	3 900	3 900
Other administrative expenses		
Grants and subsidies expenses		
Current	2 703	2 601
Capital	3 975	
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>77 525</b>	<b>71 691</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 6 381</b>	<b>- 3 629</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	1 950	1 950
Interest revenue		
Royalties and rents	820	820
Other revenue	10	10
<b>TOTAL INCOME</b>	<b>2 780</b>	<b>2 780</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	10 987	11 008
Receivables	1 255	1 255
Prepayments	141	141
Inventories		
Advances and investments		
Property, plant and equipment	82 787	79 388
Other assets		
<b>TOTAL ASSETS</b>	<b>95 170</b>	<b>91 792</b>
<b>LIABILITIES</b>		
Deposits held	9 194	9 194
Creditors and accruals	2 284	2 284
Borrowings and advances		
Provisions	6 711	6 711
Other liabilities	1 496	1 496
<b>TOTAL LIABILITIES</b>	<b>19 685</b>	<b>19 685</b>
<b>NET ASSETS</b>	<b>75 485</b>	<b>72 107</b>
<b>EQUITY</b>		
Capital		
Opening balance	69 963	69 939
Equity injections/withdrawals	- 24	251
Reserves	26 256	26 256
Accumulated funds		
Opening balance	- 14 329	- 20 710
Current year surplus(+)/deficit(-)	- 6 381	- 3 629
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>75 485</b>	<b>72 107</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	13 007	13 007
<b>TOTAL ASSETS</b>	<b>13 007</b>	<b>13 007</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable		
Unearned Central Holding Authority income	13 007	13 007
<b>TOTAL LIABILITIES</b>	<b>13 007</b>	<b>13 007</b>
<b>NET ASSETS</b>		

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	622	5
Capital		
Appropriation		
Output	52 772	54 283
Commonwealth	5 268	3 690
Other agency receipts from sales of goods and services	8 582	6 184
Interest received		
<b>Total operating receipts</b>	<b>67 244</b>	<b>64 162</b>
<b>Operating payments</b>		
Payments to employees	38 579	38 172
Payments for goods and services	24 598	23 374
Grants and subsidies paid		
Current	2 703	2 601
Capital	3 975	
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>69 855</b>	<b>64 147</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 2 611</b>	<b>15</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	6	6
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>6</b>	<b>6</b>
<b>Investing payments</b>		
Purchases of assets	351	251
Advances and investing payments		
<b>Total investing payments</b>	<b>351</b>	<b>251</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 345</b>	<b>- 245</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	300	251
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>300</b>	<b>251</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	956	
<b>Total financing payments</b>	<b>956</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 656</b>	<b>251</b>
Net increase(+)/decrease(-) in cash held	- 3 612	21
Cash at beginning of financial year	14 599	10 987
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>10 987</b>	<b>11 008</b>

# Department of Business and Employment

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Business Development</b>	<b>16 915</b>	<b>16 687</b>
Business and Industry Development Support	16 915	16 687
<b>Employment</b>	<b>8 957</b>	<b>7 627</b>
Workforce Growth	8 957	7 627
<b>Shared Services</b>	<b>132 452</b>	<b>138 713</b>
Finance Services	18 213	18 032
Human Resource Services	28 707	29 184
Procurement Policy and Services	5 599	5 739
Information and Communication Technology Services	18 753	22 014
Office Leasing Management	61 180	63 744
<b>Total Expenses</b>	<b>158 324</b>	<b>163 027</b>
<b>Appropriation</b>		
Output	129 730	133 798
Capital	3 288	2 829
Commonwealth	3 000	1 500

2011-12 Staffing: 625

## Agency Profile

The Department of Business and Employment provides:

- strategic programs to develop and broaden the Northern Territory's economy, in particular, support to industry and individual businesses to grow industry capability and business competitiveness, and investment attraction, promotion and facilitation services;
- industry research and innovation facilitation through grants and advisory services;
- strategic labour market policy advice, facilitation of skilled migration to meet industry needs, strategic advice on the workforce impact of major projects and policy frameworks to improve Indigenous employment outcomes; and
- shared corporate services for Government agencies, including financial and human resource administration, procurement services, information and communication technology (ICT) services and office leasing.

## Strategic Issues for 2011-12

### Economic Sustainability

- Investment attraction to the Northern Territory to drive economic growth and expansion at a time when national and international markets are highly competitive.
- Infrastructure development and investment in Territory Growth Towns that will help drive economic and business development through the delivery of fibre optic broadband.
- Expansion of Northern Territory industry with a particular focus on oil and gas-based industry.
- Deliver a range of initiatives to address skills shortages in key categories, reflecting the Northern Territory's relatively small, geographically isolated labour market.

- Working in partnership with industry to attract a skilled workforce that meets the needs of industry and major projects.
- Improving Indigenous employment outcomes through strategic policy initiatives and leveraging Government's position as the Territory's largest employer.
- Reforms to Government procurement policy and practices to improve transparency and user-friendliness while delivering cost-efficient, effective, value for money procurement outcomes.

#### **Environment**

- Reducing greenhouse gas emissions through implementing a greener fleet, green-leased office accommodation, energy efficient ICT infrastructure and services, and the use of video conferencing and green technologies for Government meetings to reduce reliance on travel.
- Assist businesses to improve their energy efficiency through the delivery of the ecoBiz NT program.

#### **Knowledge, Creativity and Innovation**

- Assisting Territory industries to respond to growth opportunities and challenges by taking up new knowledge and technologies to improve competitiveness and productivity.
- Leveraging opportunities associated with the National Broadband Network to deliver benefit to the Territory.

## **Budget Highlights for 2011-12**

#### **Economic Sustainability**

- \$6.44 million to support Territory workforce development with particular focus on Indigenous employment including:
  - \$2.09 million, in conjunction with the Commonwealth, for the Indigenous Training Employment Program to support employment opportunities for working age Indigenous Territorians in regional and remote communities, particularly Territory Growth Towns;
  - \$1.2 million for the Northern Territory Public Sector (NTPS) apprenticeship program, employing up to 140 apprentices per year, including 40 school-based apprentices;
  - \$0.5 million for the NTPS Entry Level Indigenous Employment Program, employing up to 80 Indigenous recruits;
  - \$1.44 million for the Industry Development Support Program to assist peak industry associations grow the capability and capacity of local industry and develop and grow a skilled workforce; and
  - \$1.21 million for the Skilled Worker Campaign and support for business and skilled migration as well as small to medium enterprises engaged in workforce planning across the Northern Territory.
- \$3.85 million to support Territory businesses including:
  - \$1.9 million for Territory Business Centres, which provide the initial contact point for starting a business, industry licences, business planning assistance and links to other government departments;
  - \$0.39 million for the Industry Development Grant Scheme to assist individual businesses and investors pursue projects that will develop and broaden the Territory's industry and economy;

- \$0.32 million for the Territory Business Growth Grants Program to assist Territory small to medium enterprises with strategic business development;
- \$0.49 million for the Trade Support Scheme to assist Territory businesses develop export opportunities;
- \$0.18 million for the Business Enterprise Centre, which provides support and advice to those who want to start, expand or buy a business;
- \$0.12 million for the Industry Sponsorship Program to assist industry representative groups to deliver programs, workshops, recognition functions and seminars;
- \$0.26 million for Business Upskills to help business owners develop and strengthen their businesses; and
- \$0.19 million for October Business Month.
- \$0.26 million to deliver services for parent-managed community-based child care centres with the development of improved governance and financial management practices.

### **Knowledge, Creativity and Innovation**

- \$6.6 million as a part of a three-year \$16.4 million funding package for the Digital Regions Initiative National Partnership Agreement to provide enhanced services in Territory Growth Towns, including video conferencing, tele-health for clinicians and e-learning initiatives for students and employees.
- \$0.37 million in 2011-12 as part of the continued rollout over three years of \$1.21 million for the Research and Innovation Fund, which provides grants for research, innovation and proof of concept scholarships across the Territory.
- \$0.91 million for initiatives at the Desert Knowledge Precinct in Alice Springs and to assist the Desert Knowledge Statutory Authority carry out its functions.
- \$0.4 million to continue the ecoBiz NT program to assist businesses to improve their energy efficiency.
- \$1.2 million to develop a one-stop, on-line service for Territory businesses to interact with government for business registrations, licences and other government-provided services to complete the Territory's National Business Online Services (BOS) reform.
- \$0.3 million in grant funding to support remote economic participation.

### **Education**

- \$40 000 for the Inaugural Chief Minister's ANZAC Spirit Study Tour Award under the Defence Liaison Program for three Northern Territory Year 9 and 10 students to travel to France for the ANZAC Day ceremony.

### **Business Improvements**

- \$11.7 million for a comprehensive ICT infrastructure replacement program across government as a core part of the new ICT services model and for centrally administered contract management functions.
- \$2.08 million to address increased demand for services through automation of information technology systems and additional payroll officers.

## Outputs and Performance

### Output Group: Business Development

**Outcome:** Support to industry and individual businesses to grow industry capability and business competitiveness, and for investment attraction, promotion and facilitation services.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Business Development</b>	<b>17 029</b>	<b>16 915</b>	<b>16 687</b>
Business and Industry Development Support	17 029	16 915	16 687

#### Key Variations

The Business and Development output group reduces slightly in 2011-12 due to completion of agreements with the Commonwealth and other Territory agencies, offset by additional funding to deliver services for parent-managed community-based child care centres.

### Business and Industry Development Support

Work with business and industry to develop a broader based and more competitive Territory business community through:

- providing business information, access to training, coaching and business planning;
- pursuing industry development and investment opportunities;
- providing strategic policy advice and analysis to enhance economic development; and
- supporting the development of knowledge and innovation.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Licence and business infrastructure services provided by Territory Business Centres	120 000	120 000	120 000
Economic reports and fact sheets issued	35	40	35
Grants and sponsorships to support business and industry development	\$4.4M	\$4.5M	\$4.7M
Research and innovation grants	20	20	22
October Business Month participant satisfaction	94%	94%	94%
Upskills Workshops participant satisfaction	96%	96%	96%
Business growth applications assessed within 30 days	100%	100%	100%



## Output Group: Employment

**Outcome:** Strategic advice and forecasts on employment and the labour market in the Northern Territory with fewer skills shortages and maximised employment opportunities for Territorians.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Employment</b>	<b>8 476</b>	<b>8 957</b>	<b>7 627</b>
Workforce Growth	8 476	8 957	7 627

### Key Variations

The Workforce Growth output group reduces in 2011-12 due to one-off additional Commonwealth funding and completion of the establishment phase of the Indigenous Employment and Training program.

## Workforce Growth

Match labour and skills supply and demand through Workforce Growth NT and skilled migration to meet employers' needs, particularly in the regions.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Workforce Growth NT/skilled migration database registrations:			
– international	550	550	700
– interstate	2 000	2 500	2 500
Business and skilled migration visas for nominations and sponsorships certified	1 200	1 200	1 200
Client satisfaction with employment programs	80%	80%	80%
Timeframes met as agreed	100%	100%	100%

## Output Group: Shared Services

**Outcome:** Cost-effective shared financial and human resource administration, procurement, information technology management and office leasing services to Government.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Shared Services</b>	<b>128 296</b>	<b>132 452</b>	<b>138 713</b>
Finance Services	17 981	18 213	18 032
Human Resource Services	28 161	28 707	29 184
Procurement Policy and Services	5 686	5 599	5 739
Information and Communication Technology Services	16 423	18 753	22 014
Office Leasing Management	60 045	61 180	63 744

### Key Variations

The Shared Services output group increases in 2011-12 due to additional payroll services staff, additional funding for core ICT equipment for Royal Darwin Hospital and the Digital Regions fibre optic, and additional office leasing costs. This is partially offset by completion of the implementation of the Electronic Invoice Management System.

## Finance Services

Corporate finance services for all agencies through systems, processes and reports that support agencies in effectively managing their financial resources.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Payments processed	360 000	375 000	375 000
Debts processed	29 000	32 000	32 000
Processing accuracy	99.5%	99.5%	99.5%
Invoices paid within 30 days	90%	90%	90%
Average days to collect debts	55	55	55

## Human Resource Services

Corporate human resource services for all agencies through systems, processes and reports that support agencies in effectively managing their human resources.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Payroll transactions processed	1.1M	1.0M	1.1M
Commencements and terminations processed	14 000	14 000	14 000
Processing accuracy	99.5%	99.5%	99.5%
Proportion of apprentices graduated	80%	76%	80%

## Procurement Policy and Services

Procurement leadership, advice and systems to support value for money outcomes from Government procurement activity.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Tenders released to market <sup>1</sup>	920	920	900
Tender responses lodged and processed <sup>1</sup>	3 640	3 640	3 560
Proportion of responses lodged electronically	60%	60%	65%
Contracts awarded <sup>1</sup>	1 040	1 040	1 015

<sup>1</sup> Decrease due to completion of economic stimulus programs.

## Information and Communication Technology Services

ICT leadership, advice and corporate services to support requirements of all agencies through outsourced services and government-wide strategies.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Laptops/workstations	14 200	14 500	14 700
Outsourced ICT services provided within agreed service levels	98%	98%	98%
Severe desktop faults restored within service level agreement	100%	100%	100%
Remote communities connected to broadband	25	25	25

## Office Leasing Management

Corporate property leasing services for all agencies to meet Government's accommodation needs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Property leases	200	195	200
Area leased (000m <sup>2</sup> )	200	190	200
Average cost per m <sup>2</sup>	\$310	\$327	\$340
Leased property area accredited for NABERS 4 star or better <sup>1</sup> energy efficiency rating (000m <sup>2</sup> )	40	40	55

<sup>1</sup> NABERS is the Australian built environmental ratings system, 4 star is equivalent to Australian best practice.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	1 728	3
Capital	5 000	
Appropriation		
Output	129 730	133 798
Commonwealth	3 000	1 500
Sales of goods and services	24 935	24 564
Interest revenue	20	20
Goods and services received free of charge	1 500	1 500
Gain(+)/loss(-) on disposal of assets		
Other revenue	369	70
<b>TOTAL INCOME</b>	<b>166 282</b>	<b>161 455</b>
<b>EXPENSES</b>		
Employee expenses	52 873	54 338
Administrative expenses		
Purchases of goods and services	94 647	99 109
Repairs and maintenance	419	419
Depreciation and amortisation	1 033	1 033
Services free of charge	1 500	1 500
Other administrative expenses		
Grants and subsidies expenses		
Current	7 852	6 628
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>158 324</b>	<b>163 027</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>7 958</b>	<b>- 1 572</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	11 634	6 034
Receivables	3 374	3 374
Prepayments	3 658	3 658
Inventories		
Advances and investments	236	236
Property, plant and equipment	21 756	28 613
Other assets	1 300	1 300
<b>TOTAL ASSETS</b>	<b>41 958</b>	<b>43 215</b>
<b>LIABILITIES</b>		
Deposits held	95	95
Creditors and accruals	3 124	3 124
Borrowings and advances		
Provisions	8 475	8 475
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>11 694</b>	<b>11 694</b>
<b>NET ASSETS</b>	<b>30 264</b>	<b>31 521</b>
<b>EQUITY</b>		
Capital		
Opening balance	12 596	19 887
Equity injections/withdrawals	7 291	2 829
Reserves	1 329	1 329
Accumulated funds		
Opening balance	1 090	9 048
Current year surplus(+)/deficit(-)	7 958	- 1 572
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>30 264</b>	<b>31 521</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	1 728	3
Capital	5 000	
Appropriation		
Output	129 730	133 798
Commonwealth	3 000	1 500
Other agency receipts from sales of goods and services	25 304	24 634
Interest received	20	20
<b>Total operating receipts</b>	<b>164 782</b>	<b>159 955</b>
<b>Operating payments</b>		
Payments to employees	52 873	54 338
Payments for goods and services	95 066	99 528
Grants and subsidies paid		
Current	7 852	6 628
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>155 791</b>	<b>160 494</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>8 991</b>	<b>- 539</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	8 216	7 890
Advances and investing payments		
<b>Total investing payments</b>	<b>8 216</b>	<b>7 890</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 8 216</b>	<b>- 7 890</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	3 288	2 829
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>3 288</b>	<b>2 829</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>3 288</b>	<b>2 829</b>
Net increase(+)/decrease(-) in cash held	4 063	- 5 600
Cash at beginning of financial year	7 571	11 634
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>11 634</b>	<b>6 034</b>

# Data Centre Services

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>22 303</b>	<b>22 363</b>
Data Centre Management	22 303	22 363
<b>Expenses</b>	<b>18 462</b>	<b>18 828</b>
Data Centre Management	18 462	18 828
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>3 841</b>	<b>3 535</b>
2011-12 Staffing: 62		

## Business Division Profile

Data Centre Services delivers a range of information technology services to all Northern Territory Government agencies.

## Strategic Issues for 2011-12

### Environment

- Manage and minimise the carbon footprint that results from an energy intensive facility.

### Business Improvements

- Strengthen the resilience of information communication technology services by improving government disaster recovery capabilities.
- Modernise information technology systems in the mainframe environment and deliver improved value for money from this technology platform.

## Budget Highlights for 2011-12

### Environment

- Reducing the number of physical servers through extension of the virtual server environment, which assists in containing the carbon footprint of the Data Centre.

### Business Improvements

- Expansion of Data Centre Services' computing capability through:
  - modernising mainframe business systems through the application of contemporary technology;
  - \$1.1 million to upgrade the mainframe computing system;
  - \$0.3 million to expand the enterprise data storage system;
  - \$0.2 million to upgrade the automatic tape library data backup system; and
  - \$0.2 million to expand the virtual server infrastructure.
- Develop strategies to improve disaster recovery capability for critical business systems.

## Performance

Data Centre Services will continue to pursue cost and energy efficiencies through innovative technologies and greater economies of scale.

## Business Line: Data Centre Management

**Outcome:** Government's critical business systems operate in a computing environment that is flexible, reliable and secure, with high levels of access and availability.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Cost per mainframe CPU second	\$0.28	\$0.28	\$0.26
Servers hosted in Chan Data Centre <sup>1</sup>	520	585	600
Fully managed servers <sup>2</sup>	380	380	460
Data storage area network (terabytes) <sup>3</sup>	150	465	650
Carbon emissions avoided (tonnes)	700	790	800

1 Measure adjusted to count only servers, with storage area network, tape drives and network appliances removed.

2 Servers hosted and managed by Data Centre Services.

3 Increase due to transfer of storage area network data storage previously outsourced to contracted providers.



## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	22 004	22 004
Interest revenue	299	359
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>22 303</b>	<b>22 363</b>
<b>EXPENSES</b>		
Employee expenses	6 650	6 650
Administrative expenses		
Purchases of goods and services	10 245	10 252
Repairs and maintenance	21	21
Depreciation and amortisation	1 546	1 905
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>18 462</b>	<b>18 828</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>3 841</b>	<b>3 535</b>
Income tax expenses	1 152	1 061
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>2 689</b>	<b>2 474</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	7 010	7 984
Receivables	2 543	2 543
Prepayments	2 598	2 598
Inventories		
Advances and investments		
Property, plant and equipment	4 210	4 275
Other assets		
<b>TOTAL ASSETS</b>	<b>16 361</b>	<b>17 400</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	672	672
Borrowings and advances		
Provisions	3 464	3 266
Other liabilities	313	313
<b>TOTAL LIABILITIES</b>	<b>4 449</b>	<b>4 251</b>
<b>NET ASSETS</b>	<b>11 912</b>	<b>13 149</b>
<b>EQUITY</b>		
Capital		
Opening balance	811	811
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	9 756	11 101
Current year surplus(+)/deficit(-)	2 689	2 474
Dividends paid/payable	- 1 344	- 1 237
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>11 912</b>	<b>13 149</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	22 004	22 004
Interest received	299	359
<b>Total operating receipts</b>	<b>22 303</b>	<b>22 363</b>
<b>Operating payments</b>		
Payments to employees	6 650	6 650
Payments for goods and services	10 266	10 273
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	1 015	1 152
<b>Total operating payments</b>	<b>17 931</b>	<b>18 075</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>4 372</b>	<b>4 288</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	1 720	1 970
Advances and investing payments		
<b>Total investing payments</b>	<b>1 720</b>	<b>1 970</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 1 720</b>	<b>- 1 970</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid	1 184	1 344
Equity withdrawals		
<b>Total financing payments</b>	<b>1 184</b>	<b>1 344</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 1 184</b>	<b>- 1 344</b>
Net increase(+)/decrease(-) in cash held	1 468	974
Cash at beginning of financial year	5 542	7 010
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>7 010</b>	<b>7 984</b>



# Government Printing Office

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>5 990</b>	<b>6 200</b>
Printing and Publication Services	5 990	6 200
<b>Expenses</b>	<b>5 880</b>	<b>5 958</b>
Printing and Publication Services	5 880	5 958
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>110</b>	<b>242</b>
<b>2011-12 Staffing: 31</b>		

## Business Division Profile

The Government Printing Office (GPO) provides printing services to Parliament and all Northern Territory Government agencies.

## Strategic Issues for 2011-12

### Environment

- Reduce greenhouse gas emissions through greener, more energy efficient printing practices.

### Business Improvements

- Deliver cost-effective printing services that meet customer expectations in an industry where technology is evolving rapidly.

## Budget Highlights for 2011-12

### Business Improvements

- Upgrade the GPO printing press to improve operational efficiency, provide better customer service and reduce the environmental impact through greater energy efficiency and green printing practices.
- Work in partnership with private sector printers to provide cost-effective printing, publication and distribution services to Government in line with the GPO's Charter of Operations.

## Performance

The GPO's 2011-12 operating performance is expected to be similar to 2010-11, on the basis that customer demand for printed materials remains consistent with prior year volumes.

## Business Line: Printing and Publication Services

**Outcome:** Printing and publications that meet customer requirements in respect of time, cost, quality and security.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Print jobs delivered	2 530	2 530	2 600
Proportion of printing sales outsourced	27%	25%	25%
Print jobs completed within required timeframes	99%	99%	99%
Print jobs error free	99.9%	99.9%	99.9%
Print jobs quoted and won	83%	83%	85%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	5 900	6 018
Interest revenue	75	75
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		92
Other revenue	15	15
<b>TOTAL INCOME</b>	<b>5 990</b>	<b>6 200</b>
<b>EXPENSES</b>		
Employee expenses	2 512	2 510
Administrative expenses		
Purchases of goods and services	3 259	3 290
Repairs and maintenance		
Depreciation and amortisation	109	158
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>5 880</b>	<b>5 958</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>110</b>	<b>242</b>
Income tax expenses	33	73
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>77</b>	<b>169</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	3 065	2 721
Receivables	496	496
Prepayments	57	57
Inventories	187	187
Advances and investments		
Property, plant and equipment	320	834
Other assets		
<b>TOTAL ASSETS</b>	<b>4 125</b>	<b>4 295</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	312	312
Borrowings and advances		
Provisions	592	678
Other liabilities	71	71
<b>TOTAL LIABILITIES</b>	<b>975</b>	<b>1 061</b>
<b>NET ASSETS</b>	<b>3 150</b>	<b>3 234</b>
<b>EQUITY</b>		
Capital		
Opening balance	373	373
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 739	2 777
Current year surplus(+)/deficit(-)	77	169
Dividends paid/payable	- 39	- 85
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>3 150</b>	<b>3 234</b>



# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	5 915	6 033
Interest received	75	75
<b>Total operating receipts</b>	<b>5 990</b>	<b>6 108</b>
<b>Operating payments</b>		
Payments to employees	2 512	2 510
Payments for goods and services	3 259	3 290
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	72	33
<b>Total operating payments</b>	<b>5 843</b>	<b>5 833</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>147</b>	<b>275</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		92
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		<b>92</b>
<b>Investing payments</b>		
Purchases of assets		672
Advances and investing payments		
<b>Total investing payments</b>		<b>672</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>		<b>- 580</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid	85	39
Equity withdrawals		
<b>Total financing payments</b>	<b>85</b>	<b>39</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 85</b>	<b>- 39</b>
Net increase(+)/decrease(-) in cash held	62	- 344
Cash at beginning of financial year	3 003	3 065
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>3 065</b>	<b>2 721</b>



# NT Fleet

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>51 617</b>	<b>51 587</b>
Management of the Government Vehicle Fleet	51 617	51 587
<b>Expenses</b>	<b>36 185</b>	<b>36 154</b>
Management of the Government Vehicle Fleet	36 185	36 154
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>15 432</b>	<b>15 433</b>
2011-12 Staffing: 33		

## Business Division Profile

NT Fleet is responsible for management of the Northern Territory Government fleet, except police, fire and emergency services vehicles.

## Strategic Issues for 2011-12

### Environment

- Reduce greenhouse gas emissions and improve fuel efficiency through working in partnership with agencies to implement the Greening the Fleet Strategy.
- Improve the cost-effective utilisation of four-wheel-drive vehicles across the fleet through collaboration with agencies.

## Budget Highlights for 2011-12

### Environment

- Coordinate and monitor whole of government implementation of the Greening the Fleet Strategy. The target is a 20 per cent reduction in greenhouse gas emissions across the whole fleet over five years, with a 7 per cent reduction to be achieved in 2011-12.
- Improve the utilisation and cost-effectiveness of four-wheel-drive vehicles in the Government fleet through the implementation of agreed actions resulting from an independent review.

## Performance

NT Fleet operating surplus for 2011-12 is expected to be similar to 2010-11.

Across-government implementation of the Vehicle Booking System will facilitate improved vehicle utilisation, greater transparency and reporting of vehicle usage. The Vehicle Booking System will also significantly enhance Fringe Benefits Tax reporting and handling of traffic infringement notifications.

An improved suite of reports will enable agencies to better manage their fleet vehicles.

## Business Line: Management of the Government Vehicle Fleet

**Outcome:** Provide agencies with a modern fleet of vehicles matched to their operational needs.

In cooperation with client agencies, strive to achieve a safe, environmentally friendly and cost-effective Government vehicle fleet consistent with the objectives of the Greening the Fleet strategy.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Light vehicles managed	2 800	2 850	2 910
Light vehicles disposed	1 050	990	1 000
Heavy vehicles managed	650	657	662
Vehicles disposed within replacement criteria	80%	80%	80%
Reduction in greenhouse gases produced per km travelled	7%	7%	7%
Vehicles available for auction sale within 36 days <sup>1</sup>	95%	90%	90%

<sup>1</sup> Target reduced due to difficulty of transporting regional vehicles for sale to Darwin.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	46 127	46 127
Interest revenue	350	320
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	5 000	5 000
Other revenue	140	140
<b>TOTAL INCOME</b>	<b>51 617</b>	<b>51 587</b>
<b>EXPENSES</b>		
Employee expenses	2 371	2 371
Administrative expenses		
Purchases of goods and services	11 430	11 437
Repairs and maintenance		
Depreciation and amortisation	22 188	22 188
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	196	158
<b>TOTAL EXPENSES</b>	<b>36 185</b>	<b>36 154</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>15 432</b>	<b>15 433</b>
Income tax expense	4 630	4 630
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>10 802</b>	<b>10 803</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	15 478	16 529
Receivables	1 951	1 951
Prepayments	110	110
Inventories	5	5
Advances and investments		
Property, plant and equipment	90 847	92 159
Other assets		
<b>TOTAL ASSETS</b>	<b>108 391</b>	<b>110 754</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	4 309	4 270
Borrowings and advances	3 000	
Provisions	10 531	10 532
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>17 840</b>	<b>14 802</b>
<b>NET ASSETS</b>	<b>90 551</b>	<b>95 952</b>
<b>EQUITY</b>		
Capital		
Opening balance	467	503
Equity injections/withdrawals	36	
Reserves		
Accumulated funds		
Opening balance	84 647	90 048
Current year surplus(+)/deficit(-)	10 802	10 803
Dividends paid/payable	- 5 401	- 5 402
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>90 551</b>	<b>95 952</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	46 267	46 267
Interest received	350	320
<b>Total operating receipts</b>	<b>46 617</b>	<b>46 587</b>
<b>Operating payments</b>		
Payments to employees	2 371	2 371
Payments for goods and services	11 430	11 437
Grants and subsidies paid		
Current		
Capital		
Interest paid	196	197
Income tax paid	3 958	4 630
<b>Total operating payments</b>	<b>17 955</b>	<b>18 635</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>28 662</b>	<b>27 952</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	23 500	23 500
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>23 500</b>	<b>23 500</b>
<b>Investing payments</b>		
Purchases of assets	42 000	42 000
Advances and investing payments		
<b>Total investing payments</b>	<b>42 000</b>	<b>42 000</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 18 500</b>	<b>- 18 500</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		3 000
Finance lease payments		
Dividends paid	4 618	5 401
Equity withdrawals		
<b>Total financing payments</b>	<b>4 618</b>	<b>8 401</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 4 618</b>	<b>- 8 401</b>
Net increase(+)/decrease(-) in cash held	5 544	1 051
Cash at beginning of financial year	9 934	15 478
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>15 478</b>	<b>16 529</b>





# Aboriginal Areas Protection Authority

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Protection of Sacred Sites</b>	<b>5 811</b>	<b>5 109</b>
Protection of Sacred Sites	5 811	5 109
<b>Total Expenses</b>	<b>5 811</b>	<b>5 109</b>
<b>Appropriation</b>		
Output	3 116	3 116
Capital	38	38
Commonwealth		

2011-12 Staffing: 34

## Agency Profile

The Aboriginal Areas Protection Authority's purpose and objectives, contained in the *Northern Territory Aboriginal Sacred Sites Act*, are to protect sacred sites and the traditional interests in sacred sites of Indigenous custodians.

The Authority documents and holds a secure record of the traditional information on which legal recognition of these interests depends, and provides authoritative advice so that these interests are incorporated in decisions about land use.

## Strategic Issues for 2011-12

### Society

- Protecting Aboriginal sacred sites in accordance with Aboriginal tradition and in the context of development.
- Identifying and protecting sites at risk due to increased development activity.
- Producing high quality anthropological and other research to support certainty in the identification and protection of Aboriginal sacred sites and development.
- Highlighting the legislative responsibilities of the *Aboriginal Sacred Sites Act* and increasing awareness of sacred sites protection.

## Budget Highlights for 2011-12

### Society

- An additional \$63 000 to support the primary function of protecting sacred sites.

## Outputs and Performance

### Output Group: Protection of Sacred Sites

**Outcome:** Enhanced relations between Indigenous custodians and the wider Territory community by increasing the level of certainty when identifying the constraints, if any, on land use proposals arising from the existence of sacred sites.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Protection of Sacred Sites</b>	<b>4 943</b>	<b>5 811</b>	<b>5 109</b>
Protection of Sacred Sites	4 943	5 811	5 109

#### Key Variations

The increase in 2010-11 is due to additional demand for the Authority's services as a result of the Coordinated Community Authority Certificate project under the Strategic Indigenous Housing and Infrastructure Program. Recent trends and the completion of complicated outstanding applications are beginning to indicate a slowing of demand, and it is expected that 2011-12 will be more in line with longer term trends.

### Protection of Sacred Sites

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Authority Certificates issued	300	300	270
Average time between receiving Authority Certificate applications and completing service	100 days	125 days	100 days
Register Inspections completed	500	550	500
Average time between receiving Register Inspection requests and completing service	10 days	8 days	8 days
Statutory appeals	< 1%	< 1%	< 1%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 116	3 116
Commonwealth		
Sales of goods and services	2 000	1 298
Interest revenue		
Goods and services received free of charge	652	652
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>5 768</b>	<b>5 066</b>
<b>EXPENSES</b>		
Employee expenses	3 033	2 734
Administrative expenses		
Purchases of goods and services	2 078	1 675
Repairs and maintenance	5	5
Depreciation and amortisation	43	43
Services free of charge	652	652
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>5 811</b>	<b>5 109</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 43</b>	<b>- 43</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants		
Fees from regulatory services	26	26
Interest revenue		
Royalties and rents		
Other revenue		
<b>TOTAL INCOME</b>	<b>26</b>	<b>26</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	189	189
Receivables	153	153
Prepayments	12	12
Inventories		
Advances and investments		
Property, plant and equipment	167	162
Other assets		
<b>TOTAL ASSETS</b>	<b>521</b>	<b>516</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	83	83
Borrowings and advances		
Provisions	387	387
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>470</b>	<b>470</b>
<b>NET ASSETS</b>	<b>51</b>	<b>46</b>
<b>EQUITY</b>		
Capital		
Opening balance	231	269
Equity injections/withdrawals	38	38
Reserves		
Accumulated funds		
Opening balance	- 175	- 218
Current year surplus(+)/deficit(-)	- 43	- 43
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>51</b>	<b>46</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 116	3 116
Commonwealth		
Other agency receipts from sales of goods and services	2 000	1 298
Interest received		
<b>Total operating receipts</b>	<b>5 116</b>	<b>4 414</b>
<b>Operating payments</b>		
Payments to employees	3 033	2 734
Payments for goods and services	2 083	1 680
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>5 116</b>	<b>4 414</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>		
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	38	38
Advances and investing payments		
<b>Total investing payments</b>	<b>38</b>	<b>38</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 38</b>	<b>- 38</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	38	38
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>38</b>	<b>38</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>38</b>	<b>38</b>
Net increase(+)/decrease(-) in cash held		
Cash at beginning of financial year	189	189
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>189</b>	<b>189</b>



# Tourism NT

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Tourism</b>	<b>43 047</b>	<b>41 375</b>
Marketing	31 070	30 138
Destination Development	11 977	11 237
<b>Total Expenses</b>	<b>43 047</b>	<b>41 375</b>
<b>Appropriation</b>		
Output	39 106	39 217
Capital		
Commonwealth		

2011-12 Staffing: 94

## Agency Profile

Tourism NT is a statutory authority established under the *Tourism NT Act*. It is responsible for encouraging and fostering the development of tourism in the Northern Territory, assisting in the achievement of efficient tourism service delivery and encouraging tourism investment in the Territory.

## Strategic Issues for 2011-12

### Economic Sustainability

- Reviewing investment mix and in-market activities to target the best prospects for travel to the Territory, in response to current economic factors such as the high Australian dollar.
- Working with airlines during a period of rapid change in the aviation industry to build sustainable services to the Northern Territory through cooperative marketing campaigns and engaging with Asian markets that have strong air linkages with Darwin.
- Assisting tourism operators to access capital to re-invest in product development, renewal or cooperative marketing required to maintain interest in the Territory as a tourism destination in accordance with the Territory's Five Year Tourism Strategic Plan and National Long-Term Tourism Strategy.

### Environment

- Promoting the green credentials of Territory tourism operators and developing new products to meet the growing consideration of environmental and other sustainability factors in the decision-making process of travel consumers.

### Knowledge, Creativity and Innovation

- Reassessing marketing activities to encompass new ways of engaging with consumers, through social media platforms such as Facebook, YouTube and Twitter.

## Budget Highlights for 2011-12

### Economic Sustainability

- \$1.6 million towards a global Kakadu marketing program.
- \$1.4 million towards a global Red Centre marketing program.
- \$1 million for cooperative marketing and conversion programs with airlines, trade and other distribution partners.
- \$0.45 million to leverage Tourism Australia's investment in the China market.
- \$1.6 million for business development and marketing support to improve airline access from key source markets.
- \$1 million to facilitate the development of Indigenous tourism experiences including Indigenous tourism employment and increased capacity of Indigenous tourism businesses.
- \$1 million to foster the delivery of quality tourism experiences including exemplary service standards and adapting product offerings to capitalise on emerging markets such as China.
- \$0.6 million for attracting major tourism infrastructure investment into the Territory including accommodation in national parks through the Territory Government's 'Signature Lodges' initiative.
- \$1.1 million to attract business events to the Northern Territory including conferences, exhibitions, corporate meetings and incentive travel.

### Environment

- \$0.2 million for environmental sustainability initiatives that support tourism businesses in the Territory to measure and reduce their environmental footprint.

### Knowledge, Creativity and Innovation

- \$2.1 million for digital marketing and development including website redevelopment, e-marketing campaigns and development and use of social media.
- \$0.1 million to assist the NT tourism industry to become e-enabled, specifically to ensure they have a website and adopt an inventory management system suitable for their business that will enable real-time bookings through digital channels.

## Output and Performance

### Output Group: Tourism

**Outcome:** Increased tourism contribution to the Territory economy and support for regional development.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Tourism</b>	<b>42 552</b>	<b>43 047</b>	<b>41 375</b>
Marketing	30 898	31 070	30 138
Destination Development	11 654	11 977	11 237

### Key Variations

The decrease in 2011-12 is mainly due to a reduction in Commonwealth revenue associated with one-off funding for trade shows and other programs.



## Marketing

Positioning the Territory and its tourism products in key target markets, stimulating interest in and desire to purchase travel through consumer campaigns and partnerships with travel and trade distribution partners.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Preference to travel to the Territory <sup>1</sup>	15.6%	16%	16%
Intention to travel to the Territory <sup>2</sup>	5.8%	5.9%	5.9%
Spirited Travellers visiting the Territory <sup>3</sup>	58%	58%	58%
Cooperative advertising funding with national trade partners that promotes the Territory's six priority destinations	80%	80%	80%
Proportion of campaigns implemented that aim to encourage visitation during non-peak seasons	50%	50%	50%
Leverage gained from private sector partners through cooperative activities <sup>4</sup>	1:2	1:2	1:2

1 Preference for a particular long-trip (3+ nights) destination, which they may choose to visit within a two-year timeframe. Source: Roy Morgan Research Holiday Tracking Survey.

2 Intention to actually travel to a particular long-trip (3+ nights) destination within the next three years. Source: Roy Morgan Research Holiday Tracking Survey.

3 Proportion of interstate holiday visitors who meet the profile of a 'Spirited Traveller' (a traveller who seeks a cultural or environmental experience), which is the Northern Territory's priority target in the Australian marketplace.

4 For each \$1 spent by Tourism NT on joint marketing activities, \$2 is secured from private sector partners.

## Destination Development

Facilitate the development of tourism infrastructure and products relevant to consumer demand through market research and liaison with, and provision of advice to, industry, private sector entities and government partners.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Private sector developers influenced to consider tourism infrastructure development in the Territory <sup>1</sup>	12	12	12
Operators provided with business advice and assistance	200	200	200
Indigenous tourism businesses assisted to develop market-ready product and servicing and/or integrated into distribution channels	77	77	80
Success in attracting business tourism events <sup>2</sup>	45%	45%	45%

1 Private sector developers are influenced through assisting, facilitating and providing information and advice.

2 Business tourism is travel undertaken for the purpose of attending or participating in a convention, meeting, exhibition or incentive. This measure indicates the proportion of successful bids by the NT Convention Bureau from total bids submitted.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	674	305
Capital		
Appropriation		
Output	39 106	39 217
Commonwealth		
Sales of goods and services	1 392	504
Interest revenue		
Goods and services received free of charge	1 394	1 345
Gain(+)/loss(-) on disposal of assets		
Other revenue	38	38
<b>TOTAL INCOME</b>	<b>42 604</b>	<b>41 409</b>
<b>EXPENSES</b>		
Employee expenses	9 203	9 090
Administrative expenses		
Purchases of goods and services	27 555	26 314
Repairs and maintenance	27	17
Depreciation and amortisation	20	10
Services free of charge	1 394	1 345
Other administrative expenses		
Grants and subsidies expenses		
Current	3 923	3 624
Capital		
Community service obligations	925	975
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>43 047</b>	<b>41 375</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 443</b>	<b>34</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	1 873	1 917
Receivables	548	548
Prepayments		
Inventories		
Advances and investments	3 268	3 268
Property, plant and equipment	15	5
Other assets		
<b>TOTAL ASSETS</b>	<b>5 704</b>	<b>5 738</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	2 161	2 161
Borrowings and advances		
Provisions	1 265	1 265
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>3 426</b>	<b>3 426</b>
<b>NET ASSETS</b>	<b>2 278</b>	<b>2 312</b>
<b>EQUITY</b>		
Capital		
Opening balance	3 208	3 214
Equity injections/withdrawals	6	
Reserves		
Accumulated funds		
Opening balance	- 493	- 936
Current year surplus(+)/deficit(-)	- 443	34
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 278</b>	<b>2 312</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	674	305
Capital		
Appropriation		
Output	39 106	39 217
Commonwealth		
Other agency receipts from sales of goods and services	1 430	542
Interest received		
<b>Total operating receipts</b>	<b>41 210</b>	<b>40 064</b>
<b>Operating payments</b>		
Payments to employees	9 203	9 090
Payments for goods and services	27 576	26 331
Grants and subsidies paid		
Current	3 923	3 624
Capital		
Community service obligations	925	975
Interest paid		
<b>Total operating payments</b>	<b>41 627</b>	<b>40 020</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 417</b>	<b>44</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	- 417	44
Cash at beginning of financial year	2 290	1 873
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>1 873</b>	<b>1 917</b>



# Territory Discoveries

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>5 407</b>	<b>4 855</b>
Holiday Sales	5 407	4 855
<b>Expenses</b>	<b>5 589</b>	<b>4 720</b>
Holiday Sales	5 589	4 720
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>- 182</b>	<b>135</b>

2011-12 Staffing: 43

## Business Division Profile

Territory Discoveries contributes to the Territory's economic growth by developing tourism products for sale to consumers in the domestic and selected international marketplaces. The core performance objective of Territory Discoveries is to increase the exposure of, and potential economic returns to, the Territory's tourism industry, particularly small to medium-sized operators.

## Strategic Issues for 2011-12

### Economic Sustainability

- Reassess marketing initiatives to address the effect of current economic conditions on consumers' domestic travel plans.
- Responding to shifts within the travel distribution network. Many traditional wholesalers are acquiring tourism aggregator businesses, particularly online aggregators, and some suppliers such as airlines are withdrawing their product from third-party online distribution sites entirely.

### Knowledge, Creativity and Innovation

- Engaging in social media networks and enhancing online booking capabilities in response to consumers rapid uptake of technology to plan and book travel.

## Budget Highlights for 2011-12

### Economic Sustainability

- \$0.58 million for the development of small tourism businesses including sustainable Indigenous tourism experiences.

### Knowledge, Creativity and Innovation

- \$1.7 million to facilitate the way by which Northern Territory tourism experiences are easily purchased by consumers through provision of a call centre and online booking capabilities.

## Performance

Territory Discoveries is expecting improved operating performance in 2011-12 following a strategic review of its structure and operations, along with enhancements to online booking capabilities.

### Business Line: Holiday Sales

**Outcome:** Territory tourism businesses, especially small to medium enterprises, have access to the tourism distribution channel.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
NT tourism operators contracted <sup>1</sup>	175	160	160
Average value of holiday bookings generated <sup>2</sup>	\$1 700	\$1 800	\$1 750
Gross travelled revenue <sup>3</sup>	\$16M	\$11M	\$10M
Call abandonment rate <sup>4</sup>	<3%	<3%	<3%

1 The number of contracted operators fell during 2010-11 as a result of the implementation of Tourism NT's Accreditation Policy.

2 Excludes any air travel component of booking.

3 Gross travelled revenue estimate reflects total travelled holiday packages sold by Territory Discoveries.

4 Call abandonment rates are based on total calls not answered within the set service level standards. The target (3%) reflects national call centre industry standards.



## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current	1 400	1 213
Capital		
Community service obligations	925	975
Sales of goods and services	2 832	2 477
Interest revenue	200	150
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue	50	40
<b>TOTAL INCOME</b>	<b>5 407</b>	<b>4 855</b>
<b>EXPENSES</b>		
Employee expenses	2 500	2 000
Administrative expenses		
Purchases of goods and services	3 089	2 720
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>5 589</b>	<b>4 720</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>- 182</b>	<b>135</b>
Income tax expenses		
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 182</b>	<b>135</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	7 424	7 559
Receivables	107	107
Prepayments	4	4
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
<b>TOTAL ASSETS</b>	<b>7 535</b>	<b>7 670</b>
<b>LIABILITIES</b>		
Deposits held	4 038	4 038
Creditors and accruals	247	247
Borrowings and advances		
Provisions	265	265
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>4 550</b>	<b>4 550</b>
<b>NET ASSETS</b>	<b>2 985</b>	<b>3 120</b>
<b>EQUITY</b>		
Capital		
Opening balance	5 676	5 676
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 2 509	- 2 691
Current year surplus(+)/deficit(-)	- 182	135
Dividends paid/payable		
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 985</b>	<b>3 120</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current	1 400	1 213
Capital		
Community service obligations	925	975
Receipts from sales of goods and services	2 882	2 517
Interest received	200	150
<b>Total operating receipts</b>	<b>5 407</b>	<b>4 855</b>
<b>Operating payments</b>		
Payments to employees	2 500	2 000
Payments for goods and services	3 089	2 720
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid		
<b>Total operating payments</b>	<b>5 589</b>	<b>4 720</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 182</b>	<b>135</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets		
Advances and investing payments		
<b>Total investing payments</b>		
<b>NET CASH FROM INVESTING ACTIVITIES</b>		
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	- 182	135
Cash at beginning of financial year	7 606	7 424
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>7 424</b>	<b>7 559</b>



# Department of Natural Resources, Environment, The Arts and Sport

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Protected Areas and Conservation</b>	<b>53 246</b>	<b>57 111</b>
Parks Joint Management Programs	4 131	4 229
Parks Visitor Management Programs	21 981	22 292
Conservation Management Programs	27 134	30 590
<b>Natural Resources</b>	<b>42 604</b>	<b>35 957</b>
Land Management	27 029	23 367
Water Management	15 575	12 590
<b>Environment and Heritage</b>	<b>10 748</b>	<b>9 859</b>
Environment and Sustainability	7 249	6 762
Heritage Conservation	3 499	3 097
<b>Arts and Culture</b>	<b>46 074</b>	<b>43 684</b>
Scientific and Cultural Collections	34 885	33 223
Arts and Screen Sector	11 189	10 461
<b>Sport and Recreation</b>	<b>34 093</b>	<b>25 761</b>
Sports Development	14 713	10 413
Northern Territory Institute of Sport	3 626	3 581
Facilities and Events	15 754	11 767
<b>Environment Protection Authority</b>	<b>1 483</b>	<b>1 454</b>
Environment Protection Authority	1 483	1 454
<b>Total Expenses</b>	<b>188 248</b>	<b>173 826</b>
<b>Appropriation</b>		
Output	143 776	140 893
Capital	785	755
Commonwealth	4 308	278

2011-12 Staffing: 798

## Agency Profile

The Department of Natural Resources, Environment, The Arts and Sport's primary responsibility is to involve the community in the Territory's nature, culture and sporting activities. It also manages the Territory's conservation and biodiversity activities with the aim of protecting the Territory's natural and cultural assets.

## Strategic Issues for 2011-12

### Environment

- Expanding Protected Areas management including through Territory Eco-link, which involves Indigenous people, business, landholders and other communities in conservation management.
- Developing a biodiversity conservation strategy that involves the community, research, evidence-based policy and legislation.

- Progressing the strategic approach to natural resource management through legislative reform and executing major national water reform under the National Water Initiative, including developing a whole of government water resources strategy, new water allocation plans and the introduction of Northern Territory Water Accounts.
- Developing an integrated aquatic health monitoring program for Darwin Harbour and Daly River catchment, and a strategic management approach to other catchments, to ensure sustainability of these resources.
- Improving environmental protection, sustainability and regulatory reform including environmental assessment, pollution control and waste management through a range of measures such as the cash for containers scheme and a ban on the supply of lightweight single-use plastic bags.
- Facilitating the use of offsets and development of a carbon industry around land management delivering biodiversity outcomes and building regional economies.

### **Society**

- Working with business and the community to provide Indigenous employment opportunities through education and training in the areas of land management, tourism, sport and the arts.
- Delivering multiple sporting infrastructure in Palmerston, including AFL, rugby league, football, tennis and netball facilities to increase participation levels in sport.
- Delivering social infrastructure including the Palmerston Water Park.
- Increasing the involvement of Territorians in sport and recreation through the implementation of a new Territory sports policy and development of an active recreation policy.

### **Knowledge, Creativity and Innovation**

- Developing and implementing a digital strategy to record Territory history and delivering infrastructure to support this across the Territory.

## **Budget Highlights for 2011-12**

### **Environment**

- \$2.1 million to deliver increased conservation in parks and Indigenous employment outcomes.
- \$0.6 million for the Territory Eco-link program to link parks and conservation areas for the protection of biodiversity.
- \$0.1 million to support a North Australian Fire Information website aimed at using fire data to improve fire management.
- \$1 million to reduce feral camel impacts.
- \$0.38 million for increased crocodile management.
- \$1.05 million for habitat mapping, monitoring and research activities in Darwin Harbour.
- \$0.49 million to further implement and administer a Northern Territory Container Deposit Scheme.
- \$0.3 million ongoing for support and development of more efficient practices and models of environmental assessment.
- \$1.1 million in 2010-11 and \$0.8 million ongoing for environmental compliance initiatives.

## Society

- \$7.9 million to complete construction of the Defence of Darwin Museum at East Point Reserve.
- \$8.1 million for rugby league facilities in Palmerston.
- \$4.5 million to replace the air conditioning plant at Araluen Arts Centre to protect exhibits and artefacts.
- \$1.91 million to host national sporting events in the Territory, including:
  - \$1.32 million for AFL matches;
  - \$0.3 million for ACT Brumbies rugby pre-season matches; and
  - \$0.29 million for National Rugby League pre-season matches.
- \$4 million for a 12-court squash facility at Marrara Sporting Precinct.
- \$5.1 million for tennis and netball facilities in Palmerston.
- \$0.81 million to upgrade and construct new sporting and other infrastructure at Fred's Pass Reserve.
- \$4.3 million for soccer facilities in Palmerston.

## Knowledge, Creativity and Innovation

- \$0.5 million ongoing for increased support for delivery of the Darwin Festival.

	\$M
<b>2011-12 New Capital Works</b>	
Howard Springs Nature Park upgrade	0.7
Palmerston Water Park – access road	1.4
Palmerston Water Park – intersection upgrade	1.4

## Outputs and Performance

### Output Group: Protected Areas and Conservation

**Outcome:** Protection of the natural and cultural assets in the Territory's parks estate and the creation of educational and recreational opportunities based on these assets. Increased community involvement in protected areas management and wildlife conservation across the Territory.

Output Group/Output	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Protected Areas and Conservation</b>	<b>52 096</b>	<b>53 246</b>	<b>57 111</b>
Parks Joint Management Programs	3 874	4 131	4 229
Parks Visitor Management Programs	19 489	21 981	22 292
Conservation Management Programs	28 733	27 134	30 590

<sup>1</sup> Varies from 2010-11 published Budget due to the realignment of output groups/outputs within the agency.

### Key Variations

The Protected Areas and Conservation output group increases in 2011-12 due to additional funding of \$2.1 million for conservation and Indigenous employment, \$1 million to reduce the impact of feral camels and a \$1.5 million community service obligation payment to the Territory Wildlife Park to improve park facilities. The 2010-11 budget includes an allocation of \$0.6 million for the West MacDonnell Discovery Centre.

## Parks Joint Management Programs

Establish equitable partnerships with local traditional owners to manage, maintain and protect the biodiversity of a park or reserve.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Operational joint management plans	22	9	25
Active joint management committees	12	12	15

## Parks Visitor Management Programs

Create educational and recreational opportunities based on sustainable use of the natural and cultural assets of the parks estate.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total visits to Territory parks	2.8M	2.8M	2.8M
Visitor satisfaction	80%	87%	92%

## Conservation Management Programs

Protect the natural and cultural assets within the Northern Territory's parks estate and support protected area and wildlife conservation management across the Territory.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Hectares under conservation management	15.5M	15.5M	18.2M
Collaborative biodiversity surveys undertaken	4	19	17
Managed species reporting beneficial trends	20	32	32

## Output Group: Natural Resources

**Outcome:** Sustainable use and protection of natural resources through planning, management and monitoring, and mitigation of threats arising from natural processes or human activities.

<b>Output Group/Output</b>	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Natural Resources</b>	<b>38 116</b>	<b>42 604</b>	<b>35 957</b>
Land Management	24 361	27 029	23 367
Water Management	13 755	15 575	12 590

<sup>1</sup> Varies from 2010-11 published Budget due to the realignment of output groups/outputs within the agency.

### Key Variations

The Natural Resources output group decreases in 2011-12 due to the completion of project funding and timing of negotiation of externally funded programs for 2011-12. This is partially offset by additional funding of \$1.05 million for Darwin Harbour monitoring.



## Land Management

Assess, manage, and monitor the Territory's landscapes and rangelands and mitigate threats from weeds and fire to support sustainable development of the Territory.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Bushfires</b>			
Fire plans developed	120	115	120
Active brigade volunteers	520	515	520
Proportion of training courses accredited to national standards	90%	90%	90%
Property plans developed prior to fire season commencement (properties greater than 8 hectares)	90%	50%	80%
<b>Weeds</b>			
Plans declared in accordance with Section 10 of the <i>Weed Management Act</i>	3	3	3
Known land actively managing weed species	18%	17%	18%
Indigenous Ranger groups participating in weed management programs	18	18	19
Regional, catchment or subcatchment weed strategies/plans developed	2	2	0
<b>Native Vegetation</b>			
Clearing applications received and processed	16	16	16
Appeals received	0	0	0
Clearing applications received for which supplementary information is required	30%	40%	40%
Legislative timeframes met	75%	40%	40%
<b>Land Capability</b>			
Land Development proposals assessed	270	270	270
New soil and land-related information captured in corporate database	5 000	5 000	5 000
Monitoring sites assessed within timeframe	80%	30%	40%

## Water Management

Assess and manage Territory water resources, including water quality monitoring and flood forecasting.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Flood Forecasting</b>			
New gauging station installations (river height and rainfall)	1	0	1
Gauging station upgrades to existing sites	4	9	3
Proportion of days where data is available	95%	85%	85%
Percentage of new gauging station installations in priority areas	10%	5%	5%
Services delivered within agreed timeframes	97%	85%	85%
<b>Surface and Groundwater</b>			
Operational rig days in the field	200	180	200
New water allocation plans declared	2	2	2
Licences and permits issued	250	200	200
Time-series data collected at agreed standards	90%	90%	90%
Proportion of unscheduled maintenance of drilling rigs	5%	10%	5%
Level of compliance to water allocation plans	95%	95%	95%
Services delivered within agreed timeframes	90%	85%	85%
Groundwater system investigations completed	0	0	4
<b>Water Quality</b>			
Sites monitored in the Darwin Harbour catchment	59	59	59
New sites monitored	0	15	15
Report cards developed on time	100%	100%	100%

## Output Group: Environment and Heritage

**Outcome:** Effective protection of the environment, including cultural and heritage assets, through identification and mitigation of risks from natural processes and human activities.

<b>Output Group/Output</b>	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Environment and Heritage</b>	<b>8 222</b>	<b>10 748</b>	<b>9 859</b>
Environment and Sustainability	5 323	7 249	6 762
Heritage Conservation	2 899	3 499	3 097

<sup>1</sup> Varies from 2010-11 published Budget due to the realignment of output groups/outputs within the agency.

### Key Variations

The Environment and Heritage output group decreases in 2011-12 due to completion of projects and one-off external funding for heritage conservation received in 2010-11.

## Environment and Sustainability

Promote sustainable practices and assess and regulate environmental impacts associated with development.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Notice of Intent assessed <sup>1</sup>	80	50	65
Assessment guidelines issued for development proposals	10	10	12
Environmental assessment reports to Minister	12	3	10
Licences and approvals administered <sup>2</sup>	120	120	130
Compliance audits conducted	30	30	60
Responses to pollution incidences	160	160	176
Enforcement action <sup>3</sup>	2	2	3
Grants to assist community, industry and local government to promote and implement sustainable practices	\$1M	\$0.9M	\$1.2M
Develop and implement key environmental initiatives including regulatory reform	10	10	10

1 Proposals formally considered as Notice of Intent under the *Environment Assessment Act*.

2 Licences and approvals administered under the *Waste Management and Pollution Control Act* and the *Water Act*.

3 Enforcement action includes prosecutions, infringements, pollution abatement notices etc.

## Heritage Conservation

Protect and conserve the Territory's heritage and cultural assets.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Assessment reports to Heritage Advisory Council	24	24	24
Assistance to privately owned heritage places	\$0.2M	\$0.2M	\$0.2M
Investment to maintain publicly owned heritage places	\$1M	\$1M	\$1M

## Output Group: Arts and Culture

**Outcome:** Protecting and providing access to the Territory's scientific and cultural asset collections and assisting the community to care for and make best use of these assets to create commercial, educational and recreational opportunities.

Output Group/Output	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Arts and Culture</b>	<b>41 516</b>	<b>46 074</b>	<b>43 684</b>
Scientific and Cultural Collections	31 630	34 885	33 223
Arts and Screen Sector	9 886	11 189	10 461

1 Varies from 2010-11 published Budget due to the realignment of output groups/outputs within the agency.

### Key Variations

The variations in the Arts and Culture output group are due to timing of negotiations for externally funded programs.

## Scientific and Cultural Collections

Account for, preserve and provide access to Territory art, cultural, natural history and plant collections, and provide education and enjoyment to the community.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Araluen Arts Centre</b>			
Visitors to visual art exhibitions	32 000	32 000	32 000
Visitor satisfaction with visual art exhibitions	95%	95%	95%
Patrons attending cinema and performances	20 000	20 000	20 000
Patrons satisfaction with cinema and performances	95%	95%	95%
<b>Museums and Art Galleries of the Northern Territory</b>			
Visitors	320 000	286 100	288 000
Visitor satisfaction	95%	95%	95%
Exhibitions	5	11	11
Collection accessible to the public	27%	27%	27%
<b>NT Library</b>			
Onsite visits	180 000	180 000	180 000
Website visits	800 000	800 000	800 000
Visitor satisfaction	90%	90%	90%
Reference enquiries satisfied within 48 hours	98%	98%	98%
Grants distributed	\$3.6M	\$3.6M	\$3.7M
<b>NT Archives Services</b>			
Visitors	1 200	1 200	1 200
Website visits	50 000	50 000	50 000
Archives collections managed	3 200	3 200	3 500
Archives issued to researchers	22 000	22 000	22 000
Research requests satisfied within one month	98%	98%	98%
<b>George Brown Botanic Gardens</b>			
Visitors	237 000	243 000	250 000
Visitor satisfaction	95%	95%	95%
Special events	3	3	5
Functions	95	91	100
<b>Herbarium</b>			
Research requests satisfied within one month	98%	98%	98%
Specimens in the collection	244 000	244 000	248 000

## Arts and Screen Sector

Support, develop and promote growth of the creative arts and screen sectors for the benefit of the Territory, visitors, the community and economy through providing advice, supporting and developing partnerships, and providing financial and infrastructure support.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Grants distributed	\$6.1M	\$6.6M	\$6.8M
Formalised partnerships	6	7	9
Stakeholder satisfaction	85%	85%	85%

## Output Group: Sport and Recreation

**Outcome:** Territorians having a lifelong involvement in sport and active recreation on a regular basis at whatever level they choose.

Output Group/Output	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Sport and Recreation</b>	<b>24 317</b>	<b>34 093</b>	<b>25 761</b>
Sports Development	9 886	14 713	10 413
Northern Territory Institute of Sport	3 477	3 626	3 581
Facilities and Events	10 954	15 754	11 767

<sup>1</sup> Varies from 2010-11 published Budget due to the realignment of output groups/outputs within the agency.

### Key Variations

The Sports Development output decreases in 2011-12 due to one-off funding received in 2010-11. The decrease in 2011-12 in the Facilities and Events output is due to the delivery in 2010-11 of various sporting events, resurfacing Marrara Hockey Stadium and the contribution to the squash courts.

### Sports Development

Develop and deliver quality grant and other programs to build the capacity and sustainability of the sporting and active recreation sector across the Territory.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Value of grants distributed	\$8.4M	\$8.4M	\$8.6M
Organisations that received Sportsbiz services	7	7	7
Community programs delivered	47	52	52
Community Sport and Recreation positions funded	50	58	58

### Northern Territory Institute of Sport

Provide integrated coaching and enhancement support services to talented Territory athletes that facilitate success in sport and life and provision of advice and assistance to sporting organisations that will support high performance strategies.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
NTIS athlete scholarship holders	180	190	120
Major athlete and coach service programs	9	9	9
Athletes achieving national squad or national league club representation	25	20	15

## Facilities and Events

Develop, maintain and manage key sporting facilities and the provision of support for national and international sporting events in the Territory.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
National and international events held in the Northern Territory	11	11	7
Government-owned facilities leased to sporting and active recreation bodies	6	6	11
Government-owned and managed sporting facilities	2	2	2
Usage of Marrara Indoor Stadium <sup>1</sup>	60%	60%	60%
Usage of Hidden Valley Motor Sports Complex <sup>1</sup>	60%	60%	60%

<sup>1</sup> Calculated as a percentage of total hours the facility is available for hire.

## Output Group: Environment Protection Authority

**Outcome:** Establish frameworks (through legislation, policy and practices) for environment protection and the sustainable development of the Territory, and advise government, industry and the community regarding ecologically sustainable development.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Environment Protection Authority</b>	<b>1 475</b>	<b>1 483</b>	<b>1 454</b>
Environment Protection Authority	1 475	1 483	1 454

### Key Variations

There are no significant variations.

## Environment Protection Authority

The Environment Protection Authority is an independent statutory body. It provides public advice to Government on governance frameworks for best practice environmental protection and sustainability, and evaluation of environmental management and compliance practices within the Territory.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
<b>Strategic Advice</b>			
Final advice provided to Government	2	3	2
Formal public stakeholder events held	8	8	8
Discussion papers and reports released	5	2	2
<b>Reviews and Assessments</b>			
Incoming referrals from public and Government	2	2	4
Projects and reviews commenced	3	3	3
<b>Monitoring and Reports</b>			
Sustainability reports released	0	0	1

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	8 926	6 998
Capital		
Appropriation		
Output	143 776	140 893
Commonwealth	4 308	278
Sales of goods and services	7 295	4 831
Interest revenue	138	
Goods and services received free of charge	8 940	8 940
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>173 383</b>	<b>161 940</b>
<b>EXPENSES</b>		
Employee expenses	67 134	64 153
Administrative expenses		
Purchases of goods and services	45 683	38 537
Repairs and maintenance	11 510	11 840
Depreciation and amortisation	10 805	10 796
Services free of charge	8 940	8 940
Other administrative expenses	6	
Grants and subsidies expenses		
Current	28 869	28 096
Capital	7 248	2 046
Community service obligations	7 915	9 418
Interest expenses	138	
<b>TOTAL EXPENSES</b>	<b>188 248</b>	<b>173 826</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 14 865</b>	<b>- 11 886</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue		
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	1 500	
Fees from regulatory services	28	28
Interest revenue		
Royalties and rents	3 884	3 884
Other revenue		
<b>TOTAL INCOME</b>	<b>5 412</b>	<b>3 912</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	6 186	1 504
Receivables	3 528	3 528
Prepayments	1 058	1 058
Inventories	296	296
Advances and investments		
Property, plant and equipment	284 886	274 855
Other assets		
<b>TOTAL ASSETS</b>	<b>295 954</b>	<b>281 241</b>
<b>LIABILITIES</b>		
Deposits held	4 460	878
Creditors and accruals	6 209	6 209
Borrowings and advances		
Provisions	11 252	11 252
Other liabilities	177	177
<b>TOTAL LIABILITIES</b>	<b>22 098</b>	<b>18 516</b>
<b>NET ASSETS</b>	<b>273 856</b>	<b>262 725</b>
<b>EQUITY</b>		
Capital		
Opening balance	219 947	257 075
Equity injections/withdrawals	37 128	755
Reserves	69 196	69 196
Accumulated funds		
Opening balance	- 37 550	- 52 415
Current year surplus(+)/deficit(-)	- 14 865	- 11 886
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>273 856</b>	<b>262 725</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	277	277
Other receivables	1	1
<b>TOTAL ASSETS</b>	<b>278</b>	<b>278</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable	278	278
Unearned Central Holding Authority income		
<b>TOTAL LIABILITIES</b>	<b>278</b>	<b>278</b>
<b>NET ASSETS</b>		



## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	8 926	6 998
Capital		
Appropriation		
Output	143 776	140 893
Commonwealth	4 308	278
Other agency receipts from sales of goods and services	7 295	4 831
Interest received	138	
<b>Total operating receipts</b>	<b>164 443</b>	<b>153 000</b>
<b>Operating payments</b>		
Payments to employees	67 134	64 153
Payments for goods and services	57 068	50 377
Grants and subsidies paid		
Current	28 869	28 096
Capital	7 248	2 046
Community service obligations	7 915	9 418
Interest paid	138	
<b>Total operating payments</b>	<b>168 372</b>	<b>154 090</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 3 929</b>	<b>- 1 090</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	955	765
Advances and investing payments		
<b>Total investing payments</b>	<b>955</b>	<b>765</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 955</b>	<b>- 765</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received	- 69	- 3 582
Appropriation		
Capital	785	755
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>716</b>	<b>- 2 827</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>716</b>	<b>- 2 827</b>
Net increase(+)/decrease(-) in cash held	- 4 168	- 4 682
Cash at beginning of financial year	10 354	6 186
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>6 186</b>	<b>1 504</b>



# Territory Wildlife Parks

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>10 253</b>	<b>11 756</b>
Territory Wildlife Park	5 088	6 591
Alice Springs Desert Park	5 165	5 165
<b>Expenses</b>	<b>12 057</b>	<b>13 560</b>
Territory Wildlife Park	6 202	7 705
Alice Springs Desert Park	5 855	5 855
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>- 1 804</b>	<b>- 1 804</b>
Territory Wildlife Park	- 1 114	- 1 114
Alice Springs Desert Park	- 690	- 690

**2011-12 Staffing: 98**

## Business Division Profile

Territory Wildlife Parks is responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park.

A key responsibility of both parks is to showcase the Northern Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for the visiting public. The park experience enables people to understand, respect and enjoy the Territory's natural environments.

## Strategic Issues for 2011-12

### Society

- Developing a new business model for the Territory Wildlife Park.
- Continuing to build the education, conservation and interactive capacity of the parks, and measuring the effectiveness of the education and experiential programs.
- Increasing Indigenous involvement to deliver more cultural experiences and facilitating the development of Indigenous business and employment opportunities.
- Increasing the number of visitors to the parks and enhancing visitor satisfaction.
- Implementing captive breeding of endangered, rare and threatened species of native fauna, and seed banking of native flora.
- Integrating the Territory Wildlife Park as a partner of Territory Eco-link and with regional Darwin parks.
- Integrating the West MacDonnell Visitor Centre into the Alice Springs Desert Park and the Red Centre Way.

## Budget Highlights for 2011-12

### Society

- \$1.5 million increase to improve park facilities.
- Increased focus on Indigenous cultural tourism at both parks.

## Performance

An increased effort to improve Territory Wildlife Park assets will occur in 2011-12. There are no other significant performance changes between 2010-11 and 2011-12, with the parks focusing on maintaining visitor numbers through increased community engagement and involvement.

### Business Line: Territory Wildlife Park

**Outcome:** Provide a quality experience to visitors through the presentation of flora and fauna in a variety of natural Top End habitats and ecosystems. This includes providing high-quality education programs for visitors to the Park and developing and promoting conservation strategies and initiatives that influence community behaviour towards the Territory environment. The Park will continue to develop programs to promote conservation of threatened species.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Visitors	65 000	62 000	63 000
Community groups involved	6	6	10
Education providers involved	3	3	4
Biodiversity conservation programs	3	3	4
Visitor satisfaction	95%	95%	95%

### Business Line: Alice Springs Desert Park

**Outcome:** Provide a quality experience to visitors through the presentation of flora and fauna in a variety of natural Central Australian habitats and ecosystems. Provide high quality education programs for visitors to the Park that focus on Central Australian habitats, flora, fauna and ecosystems. The Park will continue with its threatened species breeding programs.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Visitors	67 500	63 500	63 500
Key new visitor experiences	4	4	4
Threatened species breeding programs	4	4	4
Visitor satisfaction	95%	95%	95%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	7 915	9 418
Sales of goods and services	2 320	2 320
Interest revenue	18	18
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>10 253</b>	<b>11 756</b>
<b>EXPENSES</b>		
Employee expenses	5 790	5 790
Administrative expenses		
Purchases of goods and services	3 661	3 661
Repairs and maintenance	677	2 180
Depreciation and amortisation	1 918	1 918
Other administrative expenses	11	11
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>12 057</b>	<b>13 560</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>- 1 804</b>	<b>- 1 804</b>
Income tax expenses		
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 1 804</b>	<b>- 1 804</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	253	248
Receivables	127	127
Prepayments		
Inventories	10	10
Advances and investments		
Property, plant and equipment	31 856	30 057
Other assets		
<b>TOTAL ASSETS</b>	<b>32 246</b>	<b>30 442</b>
<b>LIABILITIES</b>		
Deposits held	45	45
Creditors and accruals	452	452
Borrowings and advances		
Provisions	957	957
Other liabilities	666	666
<b>TOTAL LIABILITIES</b>	<b>2 120</b>	<b>2 120</b>
<b>NET ASSETS</b>	<b>30 126</b>	<b>28 322</b>
<b>EQUITY</b>		
Capital		
Opening balance	15 790	16 509
Equity injections/withdrawals	719	
Reserves	24 365	24 365
Accumulated funds		
Opening balance	- 8 944	- 10 748
Current year surplus(+)/deficit(-)	- 1 804	- 1 804
Dividends paid/payable		
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>30 126</b>	<b>28 322</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations	7 915	9 418
Receipts from sales of goods and services	2 309	2 309
Interest received	18	18
<b>Total operating receipts</b>	<b>10 242</b>	<b>11 745</b>
<b>Operating payments</b>		
Payments to employees	5 790	5 790
Payments for goods and services	4 338	5 841
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid		
<b>Total operating payments</b>	<b>10 128</b>	<b>11 631</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>114</b>	<b>114</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	129	119
Advances and investing payments		
<b>Total investing payments</b>	<b>129</b>	<b>119</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 129</b>	<b>- 119</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>		
Net increase(+)/decrease(-) in cash held	- 15	- 5
Cash at beginning of financial year	268	253
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>253</b>	<b>248</b>





# Department of Lands and Planning

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Lands</b>	<b>37 731</b>	<b>32 072</b>
Land Information	16 130	13 396
Land Administration	11 487	11 254
Building Advisory Services	5 776	3 284
Development Assessment	4 338	4 138
<b>Planning</b>	<b>16 045</b>	<b>9 376</b>
Planning	16 045	9 376
<b>Transport</b>	<b>206 843</b>	<b>215 416</b>
Public Transport	42 150	43 300
Road Transport	20 551	21 064
Transport Safety	4 102	4 127
Road Network Management	120 376	129 212
Transport Assets	15 264	14 135
Transport Policy	4 400	3 578
<b>Statutory Body</b>	<b>690</b>	<b>690</b>
NT Build	690	690
<b>Total Expenses</b>	<b>261 309</b>	<b>257 554</b>
<b>Appropriation</b>		
Output	178 314	185 348
Capital	74 296	31 729
Commonwealth	59 529	99 067

2011-12 Staffing: 471

## Agency Profile

The Department of Lands and Planning shapes our built environment to enable our communities to flourish by providing Government with strategic plans and policies to meet current and emerging needs for land, transport systems and other infrastructure, supporting economic growth.

The agency hosts the statutory bodies NT Build and Land Development Corporation, and the government business division of the Darwin Bus Service.

The agency plays a central role in the ongoing sustainable development of the Territory by providing:

- strategic and long-term integrated land planning to evaluate the best use of land;
- safe, accessible and effective transport services; and
- planning of roads to connect communities across the Territory.

## Strategic Issues for 2011-12

### **Society**

- Ensuring Territorians and the suburbs, cities, towns and regions are connected by appropriate infrastructure, including significant investments in rural and remote road, barge landings and airstrip upgrades.
- Improving regional air and land transport services to support access to health and community services, including piloting remote bus trials and facilitating reporting officer functions for registered airstrips.
- Ensuring that our communities are more in touch with their location, climate, people and sustainability through an extensive consultation process around the Greater Darwin Region Land Use Plan and utilising consultative design processes, already applied to Weddell and Kilgariff.
- Improving marine, driver, passenger, rider and pedestrian safety on the Territory's waterways, roads and public transport through public awareness campaigns, extension of CCTV coverage and secure taxi ranks, and the operation of Transit Security Officers on the Darwin public bus network.

### **Economic Sustainability**

- Undertaking long-term infrastructure planning for roads, power, water, sewerage and telecommunications.
- Ensuring there is sufficient serviced land to support investment and population growth throughout the Territory by facilitating land release in Palmerston East and Kilgariff and continuing preparations for the development of Weddell.
- Identifying new solutions to the key infrastructure challenges in the Territory for rural roads and highways through the investigation of new technologies and materials, and implementation of a consultation framework with key industry groups, local government and stakeholders to plan for improved road standards and level of access.

### **Environment**

- Developing Weddell as a world-class green city and a model for well-designed and integrated communities.
- Manage the Government Energy Efficiency Program including progressing towards a 10 per cent reduction in energy intensity across the government building portfolio.
- Reducing the impact on the environment through reducing reliance on private motor vehicles by improving the availability, cost and convenience of public transport and developing cycle and pedestrian links.

## Budget Highlights for 2011-12

### **Education**

- \$1.96 million for school bus services for Rosebery Primary and Middle School.
- \$0.48 million towards the development of a virtual voucher system under the DriveSafe NT initiative.

### **Society**

- \$20.3 million towards key headworks infrastructure to continue the release of land in Palmerston East.

- \$9.6 million for the finalisation of the Berrimah Road duplication and rail overpass as part of the staged implementation of the Tiger Brennan Drive extension.
- \$3.5 million increase for the provision of headworks to service the new suburb of Kilgariff including roads, sewerage, power and trunk-drainage including water-sensitive urban design.
- \$0.95 million to continue investigative studies for the new city of Weddell.
- \$13.8 million increase to the Territory road network repairs and maintenance program in 2011-12 to a total of \$73.9 million.
- \$1.15 million to implement the second year of regional area passenger bus trials.
- \$1 million grant to support the reporting officer function in remote communities with aerodromes and barge landings.

### **Economic Sustainability**

- \$1.61 million to establish spatial infrastructure and survey land boundaries as the basis for providing secure tenure in Territory Growth Towns.

### **Environment**

- \$1.5 million to complete the Government Energy Efficiency Program.
- \$1.5 million to continue implementation and management of fire and weed controls on Crown land, allocated as part of the Government's annual weed management program.
- \$1.3 million to upgrade local stormwater drains across regions.

---

	\$M
<b>2011-12 New Capital Works</b>	
Arnhem Highway – upgrade	5.0
Black Spot Program	1.0
Capital Cities project	2.0
Fog Bay Road – upgrade and seal further sections	4.0
Green Streetscape Program	1.0
Jenkins Road – upgrade and seal further sections	6.0
Kilgariff – headworks for new residential subdivision	3.5
National Network flood immunity improvements	3.0
National Network infrastructure road safety initiatives	6.0
National Network strengthening and widening	14.0
Roads to Recovery Program	4.6
Rural arterials – pavement strengthening and widening	2.0
Secondary and local roads – pavement strengthening	1.0
Stuart Highway – Darwin to Katherine overtaking opportunities	5.0
Stuart Highway – new high level bridge over the King River	6.0
Upgrades to selected priority beef secondary roads	2.0
Urban arterials – strengthen deficient pavement sections	2.0
Urban arterials – traffic management improvements	3.0
Urban roads landscaping	2.0
<b>Working Future</b>	
Integrated Regional Transport Strategy – barge ramps	2.0
Port Keats Road upgrade	12.0
Tanami Road – upgrade and seal	2.0
Yarralin airstrip upgrade and seal	2.5

---

## Outputs and Performance

### Output Group: Lands

**Outcome:** Land and land-related information is available, managed and used to support sustainable economic development in the Territory.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Lands</b>	<b>35 521</b>	<b>37 731</b>	<b>32 072</b>
Land Information	13 865	16 130	13 396
Land Administration	12 458	11 487	11 254
Building Advisory Services	4 700	5 776	3 284
Development Assessment	4 498	4 338	4 138

#### Key Variations

- The decrease in the Land Information output is a result of one-off Commonwealth funding in 2010-11 of \$2.13 million for aerial imagery and mapping over 73 remote communities, and Territory funding of \$0.23 million for the provision of valuation services.
- The decrease in the Building Advisory Services output is due to one-off funding in 2010-11 of \$2.2 million for the Building Certification Package.

### Land Information

Provides spatial (land-related, geographical) data and information and a consistent framework of land information policy, standards and distribution networks to service Government, business and the community.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Land-related data sets maintained to technical specifications	18	18	18
Land-related data sets accessible through NTLIS <sup>1</sup>	145	145	145
Customer satisfaction with land information services	85%	90%	90%
Statutory services delivered on time	95%	95%	95%
Availability of access to the NTLIS environment meets defined standard	99.5%	99.5%	99.5%
Non-statutory service requests met	3 600	3 900	4 000
Non-statutory service requests met within agreed timeframe	90%	90%	90%

<sup>1</sup> NTLIS is the Northern Territory Land Information System.

## Land Administration

Manages the Crown estate, provides land to meet the requirements of the Territory Government and the community, and provides advice and related administrative activities on land issues and land released for private development.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Native Title, land claim and Indigenous land issues progressed and resolved	14	14	14
Crown land parcels managed for public safety and to meet statutory requirements	400	400	400
Sale and acquisition of land for government, commercial and community purposes progressed	149	149	150
Property management contractors' compliance with contractual and regulatory requirements	95%	95%	95%

## Building Advisory Services

Manages the regulatory framework to enable structures within proclaimed building areas to achieve structural, fire, safety, health and amenity standards and provide support for statutory boards.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Estimate
Building practitioners registered <sup>1</sup>	1 500	1 500	1 500
Building practitioners audited	5%	5%	5%
Investigated complaints finalised <sup>2</sup>	70	70	70
Stakeholder satisfaction	80%	80%	80%
Timeframes met as agreed	90%	90%	90%

1 Comprises building certifiers, building contractors, certifying engineers, certifying plumbers and drainers.

2 Complaints finalised includes those dismissed, referred to Building Practitioners Board or to courts.

## Development Assessment

Provides development assessment and control processes under the *Planning Act*.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Applications processed under the <i>Planning Act</i> <sup>1</sup>	1 200	1 000	1 000
Average processing time for development applications (in days) <sup>2</sup>	84	54	54
Client satisfaction with services	90%	90%	95%

1 Excludes Planning Scheme amendments.

2 Reduction in processing days is due to process improvements in development assessment.

## Output Group: Planning

**Outcome:** Strategic and long-term integrated planning that supports community needs, sustainable economic development and the future growth of the Territory.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Planning</b>	<b>12 033</b>	<b>16 045</b>	<b>9 376</b>
Planning	12 033	16 045	9 376

### Key Variations

The decrease in the Planning output is a result of one-off funding in 2010-11 of \$5 million for the CBD revitalisation grant to the Alice Springs Town Council and \$1 million for the new city of Weddell.

## Planning

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Growth models for new and existing urban growth areas throughout the Territory	4	4	5
Indigenous communities with a scheduled Town Area Plan	10	4 <sup>1</sup>	10
Major land use and urban planning projects undertaken to cater for future growth	10	10	10
Major infrastructure projects planned and managed	10	10	10
New projects commenced under the Strategic Planning Fund	6	8	6
Government and non-government organisations provided with advice relating to building sustainability issues	30	30	30
Audits of Territory Government buildings on energy consumption and emission reduction activities	10	10	10
Client satisfaction	90%	90%	90%

<sup>1</sup> Six Town Area Plans are currently being reviewed by key stakeholders.

## Output Group: Transport

**Outcome:** Provide safe and effective transport systems and services that meet community and Territory Government needs.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Transport</b>	<b>231 334</b>	<b>206 843</b>	<b>215 416</b>
Public Transport	41 292	42 150	43 300
Road Transport	20 856	20 551	21 064
Transport Safety	4 162	4 102	4 127
Road Network Management	146 909	120 376	129 212
Transport Assets	13 644	15 264	14 135
Transport Policy	4 471	4 400	3 578

## Key Variations

- The increase in the Public Transport output is a result of full-year funding from 2011-12 for the Rosebery School bus service.
- The increase in the Road Transport output is a result of one-off funding of \$0.48 million in 2011-12 for the redevelopment of the DriveSafe NT IT/Database Administration System.
- The increase in the Road Network Management output in 2011-12 is due to a \$10 million increase to the Territory road network repairs and maintenance program. The increase is partially offset by a decrease in Commonwealth repairs and maintenance funding in 2011-12 of \$0.81 million.
- The decrease in the Transport Assets output is due to one-off funding of \$2 million in 2010-11 for community service obligation payments to the Darwin Port Corporation for repairs and maintenance to Fisherman's Wharf. This decrease is partially offset by an increase of \$0.86 million in 2011-12 for community service obligation payments to the Darwin Port Corporation for repairs and maintenance on the Stokes Hill Wharf Precinct.
- The decrease in the Transport Policy output is due to additional funding provided in 2010-11 for the implementation of regional area passenger bus trials as part of the Integrated Road Transport Strategy.

## Public Transport

Manage public transport services in the greater Darwin area and Alice Springs, and dedicated school transport services for students in the Territory.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Delivery of public bus services in Darwin, rural Darwin and Alice Springs in accordance with contractual requirements <sup>1</sup>	219 340	219 340	219 340
Provision of school bus services across the Territory in accordance with contractual requirements <sup>1</sup>	61 000	61 000	61 000
Provision of customised transport solutions for students with identified special needs	280	280	295

<sup>1</sup> Number of service runs annually.

## Road Transport

Provide driver licensing and vehicle registration services, conduct inspections and on-road auditing of heavy and commercial passenger vehicles, provide accreditation and licensing of the commercial passenger industry and ensure compliance with legislative requirements.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Licensed drivers <sup>1</sup>	134 955	134 955	137 654
Registered motor vehicles <sup>2</sup>	156 590	157 732	160 886
Customer satisfaction	95%	95%	95%
Registration and driver licence reminder notices sent five weeks prior to expiry date	100%	100%	100%

<sup>1</sup> Includes all licence categories including commercial passenger vehicle, provisional and learner.

<sup>2</sup> Includes all vehicle types including motorcycles, trailers, trucks and commercial passenger vehicles.

## Transport Safety

Provide regulatory services covering marine and rail safety. Deliver marine, road and rail safety education and awareness programs.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Deliver community and school-based road safety education sessions	181	197	214
Carry out rail safety audits and inspections in accordance with national and departmental plans	100%	100%	100%
Marine survey and seafarer certificates issued	1 115	1 115	1 227
Certificates issued in accordance with approved standards	90%	90%	90%

## Road Network Management

Develop strategies and programs for managing the Territory's transport infrastructure.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Lane kilometres of:			
– new sealed roads <sup>1</sup>	137	137	39
– sealed roads upgraded	83	83	111
– unsealed roads upgraded	27	27	58
– network resealed – National Network	190	193	170
– network resealed – Territory Roads	350	359	450
– new cycle path	5.3	5.3	4.5
User satisfaction index <sup>2</sup>	3.60	3.44	3.44

1 2010-11 includes significant extension works on Tiger Brennan Drive and Central Arnhem Highway.

2 This measure is prepared by AustRoads and represents users' perceptions of the performance of each attribute, measured on a performance scale from 1 (very dissatisfied) up to 5 (very satisfied).

## Transport Assets

Develop and manage the Territory's transport assets program, including assistance to the Darwin Port Corporation for non-commercial activities.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Community service obligation payments to the Darwin Port Corporation <sup>1</sup>	\$4.32M	\$4.32M	\$3.16M
Management of government facilities <sup>2</sup>	660	660	660

1 Includes a one-off payment to the Darwin Port Corporation for repairs and maintenance to Fisherman's Wharf and Stokes Hill Wharf Precinct.

2 Includes bus stops, shelters and interchanges, boat ramps, jetties, pontoons and barge landings, remote aerodromes, road safety centres, motor vehicle registries, METAL training facility and weighbridges.



## Transport Policy

Provide timely high level strategic transport advice to Government.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Policy advice measured by stakeholder satisfaction	90%	90%	90%
Delivery of the Integrated Regional Transport Strategy's Bus Trial Initiative <sup>1</sup>	7	7	2
Input into and delivery of National Reforms (COAG/ATC) within agreed timeframes <sup>2</sup>	90%	90%	90%

1 Implement nine new scheduled passenger bus service trials from major Territory centres to remote communities, with seven trials anticipated in 2010-11 and the remaining two trials in 2011-12.

2 COAG is the Council of Australian Governments and ATC is the Australian Transport Council.

## Output Group: Statutory Body

### NT Build

Employment expenses for NT Build employees. NT Build is an industry-funded portable long service leave scheme for the construction industry established under the *Construction Industry Long Service Leave and Benefits Act* which came into effect on 1 July 2005. NT Build employees are employed under the *Public Sector Employment and Management Act* within the Department of Lands and Planning portfolio and are made available to NT Build under a full cost-recovery arrangement.

<b>Output Group/Output</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Statutory Body</b>	<b>690</b>	<b>690</b>	<b>690</b>
NT Build	690	690	690

### Key Variations

There are no variations.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current	820	
Capital		
Appropriation		
Output	178 314	185 348
Commonwealth	20 327	19 520
Sales of goods and services	10 562	9 652
Interest revenue		
Goods and services received free of charge	5 100	5 100
Gain(+)/loss(-) on disposal of assets		
Other revenue	2 278	1 050
<b>TOTAL INCOME</b>	<b>217 401</b>	<b>220 670</b>
<b>EXPENSES</b>		
Employee expenses	39 491	39 670
Administrative expenses		
Purchases of goods and services	68 661	64 715
Repairs and maintenance	93 995	104 466
Depreciation and amortisation	36 556	36 585
Services free of charge	5 100	5 100
Other administrative expenses	267	
Grants and subsidies expenses		
Current	7 410	3 329
Capital	5 513	528
Community service obligations	4 316	3 161
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>261 309</b>	<b>257 554</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 43 908</b>	<b>- 36 884</b>

## Income Administered for the Central Holding Authority

<b>INCOME</b>		
Taxation revenue	26 349	27 327
Commonwealth revenue		
GST revenue		
Specific purpose payments		
National partnership agreements		
Current grants		
Capital grants	5 063	4 600
Fees from regulatory services	5 913	5 913
Interest revenue		
Royalties and rents	1 936	1 936
Other revenue	1 238	2 540
<b>TOTAL INCOME</b>	<b>40 499</b>	<b>42 316</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	10 322	20 195
Receivables	6 325	6 325
Prepayments	19	19
Inventories		
Advances and investments	4 431	4 431
Property, plant and equipment	2 902 671	2 967 190
Other assets		
<b>TOTAL ASSETS</b>	<b>2 923 768</b>	<b>2 998 160</b>
<b>LIABILITIES</b>		
Deposits held	2 494	2 494
Creditors and accruals	7 892	7 892
Borrowings and advances		
Provisions	6 262	6 262
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>16 648</b>	<b>16 648</b>
<b>NET ASSETS</b>	<b>2 907 120</b>	<b>2 981 512</b>
<b>EQUITY</b>		
Capital		
Opening balance	1 350 294	1 487 856
Equity injections/withdrawals	137 562	111 276
Reserves	1 501 278	1 501 278
Accumulated funds		
Opening balance	- 38 106	- 82 014
Current year surplus(+)/deficit(-)	- 43 908	- 36 884
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 907 120</b>	<b>2 981 512</b>

## Assets and Liabilities Administered for the Central Holding Authority

<b>ASSETS</b>		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	771	771
<b>TOTAL ASSETS</b>	<b>771</b>	<b>771</b>
<b>LIABILITIES</b>		
Central Holding Authority income payable	771	771
Unearned Central Holding Authority income		
<b>TOTAL LIABILITIES</b>	<b>771</b>	<b>771</b>
<b>NET ASSETS</b>		

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current	820	
Capital		
Appropriation		
Output	178 314	185 348
Commonwealth	20 327	19 520
Other agency receipts from sales of goods and services	12 840	10 702
Interest received		
<b>Total operating receipts</b>	<b>212 301</b>	<b>215 570</b>
<b>Operating payments</b>		
Payments to employees	39 491	39 670
Payments for goods and services	162 871	169 181
Grants and subsidies paid		
Current	7 410	3 329
Capital	5 513	528
Community service obligations	4 316	3 161
Interest paid		
<b>Total operating payments</b>	<b>219 601</b>	<b>215 869</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 7 300</b>	<b>- 299</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	21 295	13 200
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>21 295</b>	<b>13 200</b>
<b>Investing payments</b>		
Purchases of assets	153 677	114 304
Advances and investing payments		
<b>Total investing payments</b>	<b>153 677</b>	<b>114 304</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 132 382</b>	<b>- 101 104</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	74 296	31 729
Commonwealth	39 202	79 547
Equity injections		
<b>Total financing receipts</b>	<b>113 498</b>	<b>111 276</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	1 257	
<b>Total financing payments</b>	<b>1 257</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>112 241</b>	<b>111 276</b>
Net increase(+)/decrease(-) in cash held	- 27 441	9 873
Cash at beginning of financial year	37 763	10 322
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>10 322</b>	<b>20 195</b>

# Darwin Bus Service

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>8 753</b>	<b>8 580</b>
Urban Public Bus Service	8 753	8 580
<b>Expenses</b>	<b>8 192</b>	<b>8 019</b>
Urban Public Bus Service	8 192	8 019
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>561</b>	<b>561</b>
<b>2011-12 Staffing: 58</b>		

## Business Division Profile

The primary function of Darwin Bus Service is to provide an efficient, safe and reliable urban bus service to meet the needs of the Darwin and Palmerston communities.

Darwin Bus Service operates under a service level agreement with the Public Transport Division of the Department of Lands and Planning. Bus services are also provided for special events and school travel in Darwin and Palmerston.

## Strategic Issues for 2011-12

### Society

- Maintaining the Territory lifestyle by contributing to public transport with a safe, comfortable, reliable and cost-effective bus service.
- Improving safety for drivers and passengers.

### Environment

- Reducing the impact on the environment from the use of private motor vehicles by providing bus services as an alternative means of transportation.

### Business Improvements

- Continuing refinement of Darwin Bus Service's commercial business operations as a government business division.

## Budget Highlights for 2011-12

### Society

- Commence the tender process for a bus replacement program over the next five years with new buses that are airconditioned, low floor and easy-access vehicles.
- Continue to improve customer service and enhance passenger and driver safety by using improved surveillance technology.

### Environment

- Continued implementation of strategies to improve environmental outcomes, including purchasing buses that meet Australian Design Rules and European Exhaust Emission Standards.

## Performance

Performance is expected to be consistent between 2010-11 and 2011-12.

### Business Line: Urban Public Bus Service

**Outcome:** A safe, comfortable, reliable and courteous bus service that is efficient and cost effective.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total scheduled services	78 780	81 740	82 530
Contractual service kilometres	1.63M	1.63M	1.68M
Average cost per kilometre	\$4.92	\$5.02	\$4.95
Client satisfaction	99%	99%	99%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	7 961	7 961
Interest revenue	235	235
Rent and dividends		
Gain(+)/loss(-) on disposal of assets	120	120
Other revenue	437	264
<b>TOTAL INCOME</b>	<b>8 753</b>	<b>8 580</b>
<b>EXPENSES</b>		
Employee expenses	3 906	3 906
Administrative expenses		
Purchases of goods and services	3 366	3 193
Repairs and maintenance		
Depreciation and amortisation	920	920
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>8 192</b>	<b>8 019</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>561</b>	<b>561</b>
Income tax expenses	168	168
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>393</b>	<b>393</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	4 072	4 194
Receivables	424	424
Prepayments	39	39
Inventories	456	456
Advances and investments		
Property, plant and equipment	6 107	6 181
Other assets		
<b>TOTAL ASSETS</b>	<b>11 098</b>	<b>11 294</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	216	216
Borrowings and advances		
Provisions	1 007	1 007
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>1 223</b>	<b>1 223</b>
<b>NET ASSETS</b>	<b>9 875</b>	<b>10 071</b>
<b>EQUITY</b>		
Capital		
Opening balance	347	347
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	9 332	9 528
Current year surplus(+)/deficit(-)	393	393
Dividends paid/payable	- 197	- 197
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>9 875</b>	<b>10 071</b>



## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	8 398	8 225
Interest received	235	235
<b>Total operating receipts</b>	<b>8 633</b>	<b>8 460</b>
<b>Operating payments</b>		
Payments to employees	3 906	3 906
Payments for goods and services	3 366	3 193
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	183	168
<b>Total operating payments</b>	<b>7 455</b>	<b>7 267</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>1 178</b>	<b>1 193</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	126	126
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>126</b>	<b>126</b>
<b>Investing payments</b>		
Purchases of assets	1 000	1 000
Advances and investing payments		
<b>Total investing payments</b>	<b>1 000</b>	<b>1 000</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 874</b>	<b>- 874</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections		
<b>Total financing receipts</b>		
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid	213	197
Equity withdrawals		
<b>Total financing payments</b>	<b>213</b>	<b>197</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 213</b>	<b>- 197</b>
Net increase(+)/decrease(-) in cash held	91	122
Cash at beginning of financial year	3 981	4 072
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>4 072</b>	<b>4 194</b>



# Land Development Corporation

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Land Development</b>	<b>3 819</b>	<b>3 942</b>
Land Development	3 819	3 942
<b>Appropriation</b>		
Output	1 498	1 499
Capital		
Commonwealth		

2011-12 Staffing: 11

## Agency Profile

The Land Development Corporation underpins economic development in the greater Darwin area through the provision of strategic industrial land and projects at East Arm and the Darwin Business Park.

The corporation has an expanding role in delivering a range of innovative residential and mixed-use developments with an emphasis on affordability. The corporation undertakes this role through a variety of joint ventures and other partnership arrangements.

## Strategic Issues for 2011-12

### Society

- Providing affordable and appropriate housing solutions through the development and delivery of a range of residential projects including suburban sub-divisions, medium density and mixed-use developments and integrated projects.

### Economic Sustainability

- Investing in long-term growth through the ongoing development of the Darwin Business Park and associated industrial developments including the Common User Area, the Defence Support Hub and the East Arm Marine Services Precinct.
- Supporting investment and infrastructure by investigating different land delivery models and facilitating new initiatives at East Arm and other locations to meet industry needs.
- Growing local industry through partnering opportunities and strategic alliances within Government, the private sector and other stakeholders.
- Further refinement of the corporation's business model as it moves towards operation as a government business division.

## Budget Highlights for 2011-12

### Society

- Progressing and consolidating the corporation's involvement in residential projects:
  - commencing development of stage 1 for the new suburb of Zuccoli;
  - commencing development of residential projects in the Palmerston region including mixed use, integrated and other innovative developments; and
  - working closely with other Government agencies to investigate the potential for other infill, brownfields and greenfields residential and mixed-use development projects.

### Economic Sustainability

- The corporation plans to continue its development of strategic industrial land in the Darwin Business Park and East Arm Area including:
  - completing Darwin Business Park South and commencing development of Darwin Business Park North;
  - planning for development of the Muramats Road project;
  - continuing the planning and development of the East Arm Marine Services Precinct and its associated infrastructure; and
  - consolidating and enhancing the Common User Area and Defence Support Hub for use by industry.

## Outputs and Performance

### Output Group: Land Development

**Outcome:** Availability, development and management of strategic industrial land at East Arm, the Defence Support Hub and other locations, as well as provision of an increased range of housing options for Territorians.

Output Group/Output	2010-11 Budget	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Land Development</b>	<b>3 804</b>	<b>3 819</b>	<b>3 942</b>
Land Development	3 804	3 819	3 942

### Key Variations

The funding increase in 2011-12 reflects additional activity in the residential sector.

### Land Development

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Estimate
Industrial land sales	15	11	16
Industrial tenancies managed	9	8	11
Rents collected on time	95%	95%	95%
Residential projects managed	3	4	5

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	1 498	1 499
Commonwealth		
Sales of goods and services	2 099	2 764
Interest revenue		
Goods and services received free of charge	100	100
Gain(+)/loss(-) on disposal of assets	6 902	9 721
Other revenue		
<b>TOTAL INCOME</b>	<b>10 599</b>	<b>14 084</b>
<b>EXPENSES</b>		
Employee expenses	1 550	1 650
Administrative expenses		
Purchases of goods and services	1 807	1 817
Repairs and maintenance	185	185
Depreciation and amortisation	177	190
Services free of charge	100	100
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>3 819</b>	<b>3 942</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>6 780</b>	<b>10 142</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	20 035	19 553
Receivables	166	166
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	98 901	108 161
Other assets		
<b>TOTAL ASSETS</b>	<b>119 102</b>	<b>127 880</b>
<b>LIABILITIES</b>		
Deposits held	4 862	3 498
Creditors and accruals	290	290
Borrowings and advances		
Provisions	224	224
Other liabilities	4 983	4 983
<b>TOTAL LIABILITIES</b>	<b>10 359</b>	<b>8 995</b>
<b>NET ASSETS</b>	<b>108 743</b>	<b>118 885</b>
<b>EQUITY</b>		
Capital		
Opening balance	59 779	59 779
Equity injections/withdrawals		
Reserves	41 580	41 580
Accumulated funds		
Opening balance	604	7 384
Current year surplus(+)/deficit(-)	6 780	10 142
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>108 743</b>	<b>118 885</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	1 498	1 499
Commonwealth		
Other agency receipts from sales of goods and services	2 099	2 764
Interest received		
<b>Total operating receipts</b>	<b>3 597</b>	<b>4 263</b>
<b>Operating payments</b>		
Payments to employees	1 550	1 650
Payments for goods and services	1 992	2 002
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>3 542</b>	<b>3 652</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>55</b>	<b>611</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales	24 319	26 021
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>	<b>24 319</b>	<b>26 021</b>
<b>Investing payments</b>		
Purchases of assets	17 525	25 750
Advances and investing payments		
<b>Total investing payments</b>	<b>17 525</b>	<b>25 750</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>6 794</b>	<b>271</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received	- 4 014	- 1 364
Appropriation		
Capital		
Commonwealth		
Equity injections		
<b>Total financing receipts</b>	<b>- 4 014</b>	<b>- 1 364</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
<b>Total financing payments</b>		
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 4 014</b>	<b>- 1 364</b>
Net increase(+)/decrease(-) in cash held	2 835	- 482
Cash at beginning of financial year	17 200	20 035
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>20 035</b>	<b>19 553</b>





# Darwin Port Corporation

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>38 014</b>	<b>40 364</b>
East Arm Wharf	24 582	27 873
Navigation and Pilotage	7 138	7 352
City Wharves	6 294	5 139
<b>Expenses</b>	<b>37 383</b>	<b>38 911</b>
East Arm Wharf	20 583	21 587
Navigation and Pilotage	8 495	8 769
City Wharves	8 305	8 555
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>631</b>	<b>1 453</b>
East Arm Wharf	3 999	6 286
Navigation and Pilotage	-1 357	-1 417
City Wharves	-2 011	-3 416

**2011-12 Staffing: 90**

## Business Division Profile

The Darwin Port Corporation provides port infrastructure and has a key role in the facilitation of trade through the Port of Darwin.

The Port Corporation's East Arm and City Wharf facilities principally serve the following shipping and cargo markets:

- petroleum and other bulk liquids imports and exports;
- dry bulk imports and exports including mining consumables;
- offshore oil and gas rig services;
- livestock exports;
- container and general cargo including vehicles;
- commercial fishing industry; and
- cruise and naval vessels.

## Strategic Issues for 2011-12

### Economic Sustainability

- Facilitating trade in bulk materials and container export markets in North Asia, South-East Asia and the Indian sub-continent.
- Promoting container and general bulk import services associated with resource industry developments in South Australia and across northern Australia.
- Improving the service delivery methods and infrastructure management for community service obligations to maximise Government's return on investment and better meet community needs.

### Environment

- Improving environmental practices and exploring alternate bulk loading options with stakeholders to stimulate growth and develop Darwin as the port of choice for bulk mineral exports.

### Business Improvement

- Improving the safety of the Corporation's working environment for customers, operators and staff.
- Continuing the development of a marine management and training centre, equipped with modern technology, to improve the efficiency and safety in the delivery of vessel traffic services within the Port of Darwin.

## Budget Highlights for 2011-12

### Economic Sustainability

- Continued expansion of land at East Arm Wharf through the reclamation of the Eastern Reclaimed Area and filling of Pond F.
- \$3 million to improve the bulk loading system to enhance operational capabilities in regard to environmental sustainability and stakeholder's needs.
- \$3 million to undertake engineering and design works for an overland conveyor at East Arm Wharf.
- Staged maintenance for City Wharf facilities, including the Frances Bay Mooring Basin, Fisherman's and Stokes Hill wharves.

### Environment

- \$0.6 million to improve wash down facilities at East Arm Wharf to address environmental compliance and treatment of contaminants.

---

	\$M
<b>2011-12 New Capital Works</b>	
East Arm Wharf – quarantine wash down bay	0.6
East Arm Wharf – overland conveyor design works	3.0
East Arm Wharf – upgrade existing ship loader and gallery conveyor	3.0
Stabilisation of earth wall at Frances Bay Drive	0.5

---

## Performance

The Corporation anticipates moderate revenue growth in 2011-12, mainly as a result of the indexation of port tariffs and a market review on leased properties. While trade volumes are expected to remain steady in 2011-12, the commercial approach to pricing and cost recovery should result in some growth in revenue for the commercial lines of business. The reduction in income in the City Wharves business line reflects a one-off increase in community service obligation funding in 2010-11 to undertake a major repair project on Fisherman's Wharf. Depreciation and interest expense is budgeted to increase from previous years due to ongoing capital investments at the Port.

### Business Line: East Arm Wharf

**Outcome:** Provision of services and infrastructure for the operation of East Arm Wharf facilities including facilitation of dry bulk and liquid bulk handling, livestock exports, container and general cargo and offshore oil and gas rig services.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Total trade throughput (million tonnes)	4.25	4.16	4.25
Berth occupancy rate <sup>1,2</sup>	60%	45%	45%
Total trade growth	15%	10%	2%
Customer satisfaction	85%	85%	85%
Revenue growth	15%	15%	11%

1 Industry standard considers 65% berth occupancy to be at full capacity.

2 The berth occupancy rate in 2010-11 was not as high as previous forecast due to cessation of activities surrounding the Montara Wellhead platform and increases in cargo loading efficiency.

### Business Line: Navigation and Pilotage

**Outcome:** Provision of navigational aids, safe channels and berthage arrangements, moorings and anchorages in the Darwin Harbour. Provision of pilotage services to all commercial and non-commercial vessels.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Acts of pilotage	1 700	1 687	1 700
Total number of vessels using the port	1 935	1 900	1 935
Pilot on board within 30 minutes of nominated time	95%	100%	95%
Navigational aid reinstated within 24 hours	100%	98%	98%
Safety broadcast issued within 30 minutes	100%	100%	100%
Revenue growth	15%	15%	10%

## Business Line: City Wharves

**Outcome:** The operation of Fort Hill, Stokes Hill and the Frances Bay Mooring Basin. Assistance to deliver the service is provided through community service obligations from the Territory and include the operation of facilities that support cruise shipping and naval presence in Darwin, the management of retail outlets and associated facilities at the Wharf Precinct, the management and operation of a tidal-free facility for safe berthing of local fishing vessels and the management of moorings in Darwin Harbour.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Cruise vessel calls	32	43	45
Defence vessel calls	30	60	40
Visiting number of cruise passengers and crew	35 000	46 000	47 000
Visiting number of personnel on naval vessels	4 800	6 000	4 000
Berth occupancy rate – Fort Hill Wharf	21%	45%	45%
Customer satisfaction	90%	85%	85%
Cost recovery <sup>1</sup>	80%	40%	50%
Return on investment	-7%	-7%	-7%

1 The cost recovery decrease in 2010-11 is the result of changes in pricing policy not realised for the relevant period.

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	4 316	3 161
Sales of goods and services	30 749	34 234
Interest revenue	290	310
Rent and dividends	2 459	2 459
Gain(+)/loss(-) on disposal of assets		
Other revenue	200	200
<b>TOTAL INCOME</b>	<b>38 014</b>	<b>40 364</b>
<b>EXPENSES</b>		
Employee expenses	11 788	12 288
Administrative expenses		
Purchases of goods and services	9 541	9 193
Repairs and maintenance	5 194	6 049
Depreciation and amortisation	8 030	8 283
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	2 830	3 098
<b>TOTAL EXPENSES</b>	<b>37 383</b>	<b>38 911</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>631</b>	<b>1 453</b>
Income tax expenses		
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>631</b>	<b>1 453</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	7 125	8 056
Receivables	4 011	4 011
Prepayments	157	157
Inventories		
Advances and investments		
Property, plant and equipment	217 979	227 130
Other assets	1 290	1 290
<b>TOTAL ASSETS</b>	<b>230 562</b>	<b>240 644</b>
<b>LIABILITIES</b>		
Deposits held		
Creditors and accruals	5 854	5 814
Borrowings and advances	40 225	48 908
Provisions	7 395	7 395
Other liabilities	112	98
<b>TOTAL LIABILITIES</b>	<b>53 586</b>	<b>62 215</b>
<b>NET ASSETS</b>	<b>176 976</b>	<b>178 429</b>
<b>EQUITY</b>		
Capital		
Opening balance	166 347	166 347
Equity injections/withdrawals		
Reserves	30 302	30 302
Accumulated funds		
Opening balance	- 20 304	- 19 673
Current year surplus(+)/deficit(-)	631	1 453
Dividends paid/payable		
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>176 976</b>	<b>178 429</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current		
Capital		
Community service obligations	4 316	3 161
Receipts from sales of goods and services	33 394	36 879
Interest received	290	310
<b>Total operating receipts</b>	<b>38 000</b>	<b>40 350</b>
<b>Operating payments</b>		
Payments to employees	11 788	12 288
Payments for goods and services	14 735	15 242
Grants and subsidies paid		
Current		
Capital		
Interest paid	2 865	3 138
Income tax paid		
<b>Total operating payments</b>	<b>29 388</b>	<b>30 668</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>8 612</b>	<b>9 682</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	9 959	17 434
Advances and investing payments		
<b>Total investing payments</b>	<b>9 959</b>	<b>17 434</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 9 959</b>	<b>- 17 434</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings	2 500	10 000
Deposits received		
Equity injections		
<b>Total financing receipts</b>	<b>2 500</b>	<b>10 000</b>
<b>Financing payments</b>		
Repayment of borrowings	1 220	1 317
Finance lease payments		
Dividends paid		
Equity withdrawals		
<b>Total financing payments</b>	<b>1 220</b>	<b>1 317</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>1 280</b>	<b>8 683</b>
Net increase(+)/decrease(-) in cash held	- 67	931
Cash at beginning of financial year	7 192	7 125
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>7 125</b>	<b>8 056</b>





# Department of Construction and Infrastructure

Output Group/Output	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Infrastructure Services</b>	<b>22 897</b>	<b>21 804</b>
Asset Management Services	4 753	4 093
Infrastructure Development	3 305	3 152
Technical Specifications	3 197	3 230
Program Management	9 256	8 912
Working Future Infrastructure Coordination	2 386	2 417
<b>Total Expenses</b>	<b>22 897</b>	<b>21 804</b>
<b>Appropriation</b>		
Output	10 980	10 031
Capital	175 627	141 867
Commonwealth	143 444	34 394

**2011-12 Staffing: 89**

## Agency Profile

The Department of Construction and Infrastructure provides project management services for the design, procurement and construction supervision of the Territory Government's infrastructure program. The agency contributes to Territory 2030 targets through its delivery of public infrastructure through its Construction Division.

The agency provides strategic and policy advice on a whole of government basis for infrastructure planning and capital works project definition, in order to ensure that built assets are fit for purpose and that life cycle costs are considered.

The agency is also responsible for the Construction Division, a government business division that is responsible for delivering Government's capital works, minor new works and repairs and maintenance programs.

## Strategic Issues for 2011-12

### Economic Sustainability

- Undertaking a lead role in the delivery of infrastructure in the 20 Growth Towns under the Government's Working Future Strategy.
- Developing initiatives for sustainable growth through industry engagement.
- Ensuring the building industry has the capacity to respond effectively to Government's needs across the Territory.
- Working with contractors to promote employment, apprenticeships and other training opportunities in the infrastructure sector.
- Ensuring best practice in project delivery and a commitment to the ongoing training of agency personnel.

## Budget Highlights for 2011-12

### Economic Sustainability

- Management and delivery of the Northern Territory Capital Works Program.
- Implementation of the new whole of government asset management system.
- Coordination of infrastructure delivery, as part of the Working Future strategy, on a place-based approach for projects identified in local implementation plans.

	\$M
<b>2011-12 New Capital Works</b>	
Relocation from Greatorex and fit out of new building	4.4

## Outputs and Performance

### Output Group: Infrastructure Services

**Outcome:** Ensure that Government-built infrastructure is fit for purpose.

Output Group/Output	2010-11 Budget <sup>1</sup>	2010-11 Estimate	2011-12 Budget
	\$000	\$000	\$000
<b>Infrastructure Services</b>	<b>22 876</b>	<b>22 897</b>	<b>21 804</b>
Asset Management Services	4 439	4 753	4 093
Infrastructure Development	3 003	3 305	3 152
Technical Specifications	2 706	3 197	3 230
Program Management	10 706	9 256	8 912
Working Future Infrastructure Coordination	2 022	2 386	2 417

<sup>1</sup> Varies from the 2010-11 published Budget due to the transfer of functions from the Construction Division during 2010-11. The Construction Division pays for these services through a service level agreement.

### Key Variations

- The Asset Management Services output decreases in 2011-12 due to a redirection of resources from infrastructure-related repairs and maintenance.
- The decrease in 2011-12 for the Infrastructure Development output relates to the completion of urban enhancement in 2010-11, partly offset by an increase in 2011-12 for research and development activities.
- The Program Management output decreases in 2011-12 as a result of works completed on the Chan Building in 2010-11.

### Asset Management Services

Implement and maintain the asset management system on a whole of government basis for infrastructure planning and construction contract and project management.

Key Deliverables	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Condition reporting and production of built asset liability statements	63	63	63
Client satisfaction	95%	95%	95%

## Infrastructure Development

Provide strategic advice and policy on a whole of government basis for infrastructure planning and capital works project definition to ensure built assets are fit-for-purpose and at appropriate life cycle cost.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Preliminary evaluation briefs produced	10	10	4
Post occupancy evaluations <sup>1</sup>	0	0	3
Project plans developed <sup>1</sup>	0	0	3
Construction snapshots published	4	4	4
Client satisfaction	95%	95%	95%

<sup>1</sup> New measures reflect changed demand for agency services associated with the progression of design list projects.

## Technical Specifications

Provide technical specifications and completed plans for all Government construction.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Technical plans processed	30 000	30 000	30 000
Specification and design standards developed and maintained	135	135	135
Client satisfaction	95%	95%	95%

## Program Management

Provide policy, advice and reporting on Capital Works and Repairs and Maintenance programs, including delivery of the agency's Repairs and Maintenance Program.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Capital Works Program – program delivery	\$22M	\$26M	\$22M
Client satisfaction	95%	95%	95%

## Working Future Infrastructure Coordination

Provide advice and support on a whole of government basis for infrastructure coordination and delivery of capital works in Territory Growth Towns.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Establishment of infrastructure working groups	1	3	15
Client satisfaction	95%	95%	95%

## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	10 980	10 031
Commonwealth		
Sales of goods and services	9 148	9 025
Interest revenue		
Goods and services received free of charge	1 850	1 850
Gain(+)/loss(-) on disposal of assets		
Other revenue	81	60
<b>TOTAL INCOME</b>	<b>22 059</b>	<b>20 966</b>
<b>EXPENSES</b>		
Employee expenses	9 433	9 936
Administrative expenses		
Purchases of goods and services	7 156	6 599
Repairs and maintenance	3 620	2 581
Depreciation and amortisation	838	838
Services free of charge	1 850	1 850
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>22 897</b>	<b>21 804</b>
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>- 838</b>	<b>- 838</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	15 547	11 739
Receivables	4 898	4 898
Prepayments	3	3
Inventories		
Advances and investments		
Property, plant and equipment	424 213	666 538
Other assets		
<b>TOTAL ASSETS</b>	<b>444 661</b>	<b>683 178</b>
<b>LIABILITIES</b>		
Deposits held	845	845
Creditors and accruals	5 761	5 761
Borrowings and advances		
Provisions	1 419	1 419
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>8 025</b>	<b>8 025</b>
<b>NET ASSETS</b>	<b>436 636</b>	<b>675 153</b>
<b>EQUITY</b>		
Capital		
Opening balance	914 583	1 012 133
Equity injections/withdrawals	97 550	239 355
Reserves	18 361	18 361
Accumulated funds		
Opening balance	- 593 020	- 593 858
Current year surplus(+)/deficit(-)	- 838	- 838
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>436 636</b>	<b>675 153</b>

## Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	10 980	10 031
Commonwealth		
Other agency receipts from sales of goods and services	9 229	9 085
Interest received		
<b>Total operating receipts</b>	<b>20 209</b>	<b>19 116</b>
<b>Operating payments</b>		
Payments to employees	8 607	9 936
Payments for goods and services	10 776	9 180
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
<b>Total operating payments</b>	<b>19 383</b>	<b>19 116</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>826</b>	
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	335 687	243 163
Advances and investing payments		
<b>Total investing payments</b>	<b>335 687</b>	<b>243 163</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 335 687</b>	<b>- 243 163</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	175 627	141 867
Commonwealth	143 444	34 394
Equity injections	18 973	63 094
<b>Total financing receipts</b>	<b>338 044</b>	<b>239 355</b>
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	826	
<b>Total financing payments</b>	<b>826</b>	
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>337 218</b>	<b>239 355</b>
Net increase(+)/decrease(-) in cash held	2 357	- 3 808
Cash at beginning of financial year	13 190	15 547
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>15 547</b>	<b>11 739</b>

# Construction Division

Business Line	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>Income</b>	<b>63 233</b>	<b>58 045</b>
Project Management and Delivery	63 233	58 045
<b>Expenses</b>	<b>61 688</b>	<b>57 193</b>
Project Management and Delivery	61 688	57 193
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>1 545</b>	<b>852</b>
<b>2011-12 Staffing: 340</b>		

## Business Division Profile

The Construction Division works collaboratively with client agencies across Government to identify infrastructure requirements and design, procure and manage construction projects across the Territory, along with overseeing the maintenance of Government assets.

The division calls tenders from industry for all construction work on behalf of the client agencies, with the aim of ensuring value for money for Government.

## Strategic Issues for 2011-12

### Economic Sustainability

- Ensuring that appropriate resource requirements and models are in place to enable effective delivery of Government's infrastructure program.
- Continuing to support industry engagement through sharing information and training opportunities, and working collaboratively to attract employees to the construction industry.
- Working with client and core agencies to ensure the appropriateness and effectiveness of procurement methodologies for the delivery of Government infrastructure.

## Budget Highlights for 2011-12

### Economic Sustainability

- Management of the infrastructure program on behalf of Government, including:
  - 224 major capital works projects at a total value of \$711.96 million;
  - minor new works projects for client agencies, at a total value of \$84.3 million; and
  - repairs and maintenance projects for client agencies, at a total value of \$196.8 million.

## Performance

The Construction Division's income and expenditure is expected to decrease in 2011-12 with an overall reduction to the operating surplus in comparison to 2010-11. This is primarily due to Commonwealth-funded projects within the stimulus package, including Building the Education Revolution and Science and Languages projects, nearing completion.

## Business Line: Project Management and Delivery

**Outcome:** Efficient, customer-focused delivery of both construction and maintenance services.

<b>Key Deliverables</b>	2010-11 Budget	2010-11 Estimate	2011-12 Budget
Manage the Capital Works and Repairs and Maintenance programs on behalf of client agencies <sup>1</sup>	\$0.9B	\$1.25B	\$1.03B
Delivery of projects within timeframes	85%	85%	85%
Delivery of projects within expenditure targets	90%	88%	90%
Client satisfaction	85%	85%	85%

<sup>1</sup> Variation reflects revisions to the Capital Works Program approved during 2010-11.



## Operating Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>INCOME</b>		
Grants and subsidies revenue		
Current	13	14
Capital		
Community service obligations		
Sales of goods and services	62 620	57 431
Interest revenue	600	600
Rent and dividends		
Gain(+)/loss(-) on disposal of assets		
Other revenue		
<b>TOTAL INCOME</b>	<b>63 233</b>	<b>58 045</b>
<b>EXPENSES</b>		
Employee expenses	21 143	19 540
Administrative expenses		
Purchases of goods and services	40 535	37 643
Repairs and maintenance		
Depreciation and amortisation	10	10
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
<b>TOTAL EXPENSES</b>	<b>61 688</b>	<b>57 193</b>
<b>SURPLUS(+)/DEFICIT(-) BEFORE INCOME TAX</b>	<b>1 545</b>	<b>852</b>
Income tax expenses	464	256
<b>NET SURPLUS(+)/DEFICIT(-)</b>	<b>1 081</b>	<b>596</b>

## Balance Sheet

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>ASSETS</b>		
Cash and deposits	15 033	14 880
Receivables	6 933	6 933
Prepayments	44	44
Inventories		
Advances and investments		
Property, plant and equipment	106	106
Other assets		
<b>TOTAL ASSETS</b>	<b>22 116</b>	<b>21 963</b>
<b>LIABILITIES</b>		
Deposits held	11 157	11 157
Creditors and accruals	1 822	1 822
Borrowings and advances		
Provisions	6 175	5 724
Other liabilities		
<b>TOTAL LIABILITIES</b>	<b>19 154</b>	<b>18 703</b>
<b>NET ASSETS</b>	<b>2 962</b>	<b>3 260</b>
<b>EQUITY</b>		
Capital		
Opening balance	203	- 4 471
Equity injections/withdrawals	- 4 674	
Reserves		
Accumulated funds		
Opening balance	6 893	7 433
Current year surplus(+)/deficit(-)	1 081	596
Dividends paid/payable	- 541	- 298
Accounting policy changes and corrections		
<b>TOTAL EQUITY</b>	<b>2 962</b>	<b>3 260</b>

# Cash Flow Statement

	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
<b>Operating receipts</b>		
Grants and subsidies received		
Current	13	14
Capital		
Community service obligations		
Receipts from sales of goods and services	62 620	57 431
Interest received	600	600
<b>Total operating receipts</b>	<b>63 233</b>	<b>58 045</b>
<b>Operating payments</b>		
Payments to employees	21 969	19 540
Payments for goods and services	40 535	37 643
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	1 371	464
<b>Total operating payments</b>	<b>63 875</b>	<b>57 647</b>
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>- 642</b>	<b>398</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
<b>Investing receipts</b>		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
<b>Total investing receipts</b>		
<b>Investing payments</b>		
Purchases of assets	10	10
Advances and investing payments		
<b>Total investing payments</b>	<b>10</b>	<b>10</b>
<b>NET CASH FROM INVESTING ACTIVITIES</b>	<b>- 10</b>	<b>- 10</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
<b>Financing receipts</b>		
Proceeds of borrowings		
Deposits received		
Equity injections	826	
<b>Total financing receipts</b>	<b>826</b>	
<b>Financing payments</b>		
Repayment of borrowings		
Finance lease payments		
Dividends paid	1 600	541
Equity withdrawals	5 500	
<b>Total financing payments</b>	<b>7 100</b>	<b>541</b>
<b>NET CASH FROM FINANCING ACTIVITIES</b>	<b>- 6 274</b>	<b>- 541</b>
Net increase(+)/decrease(-) in cash held	- 6 926	- 153
Cash at beginning of financial year	21 959	15 033
<b>CASH AT END OF FINANCIAL YEAR</b>	<b>15 033</b>	<b>14 880</b>



Part 2

# **Community Service Obligations**



# Community Service Obligations

This part of *Budget Paper No. 3* provides information on community service obligation (CSO) payments to the Territory's government business divisions (GBDs) and government owned corporation (GOC).

Where Government specifically requires a GBD or GOC to carry out activities which the GBD or GOC would not elect to do on commercial grounds or would only undertake commercially at higher prices, such functions are designated as CSOs. CSOs allow the Government to achieve identifiable community or social objectives which would not be achieved if left to economic or market forces.

Government CSO policy is aimed at identifying the non-commercial functions performed by GBDs and GOCs, making the functions transparent and their delivery accountable to the community. To ensure that non-commercial functions do not adversely impact the financial performance of the GBD or GOC, the policy provides compensation through the provision of the CSO.

The provision of CSOs by the 'purchasing' agency through budget funding or acceptance of a lower shareholder return has three important implications:

- the promotion of a commercial culture within GBDs and GOCs;
- transparent budget funding and reporting provides confidence to competitors that CSOs are not being used to underwrite commercial operations at the expense of competitors; and
- it provides an opportunity for regular review of activities funded as CSOs.

Territory Government CSO payments for 2010-11 and 2011-12 are listed by purchasing agency and presented in the following table, with a subsequent discussion on CSOs and their key components.

## Community Service Obligations

PURCHASING AGENCY/Provider/Description	2010-11 Estimate	2011-12 Budget
	\$000	\$000
<b>NORTHERN TERRITORY TREASURY</b>	<b>59 629</b>	<b>61 257</b>
<b>Power and Water Corporation</b>		
Gazetted Tariffs	59 629	61 257
<b>DEPARTMENT OF LANDS AND PLANNING</b>	<b>4 316</b>	<b>3 161</b>
<b>Darwin Port Corporation</b>		
Small Craft Services (Marine Industry Support)	2 290	280
Cruise and Defence (Wharf Precinct)	1 546	1 546
Tourism and Real Estate (Wharf Precinct)	480	1 335
<b>DEPARTMENT OF HEALTH</b>	<b>8 377</b>	<b>9 608</b>
<b>Power and Water Corporation</b>		
Pensioner Concession Scheme	8 377	9 608
<b>TOURISM NT</b>	<b>925</b>	<b>975</b>
<b>Territory Discoveries</b>		
Tourism Marketing	925	975
<b>DEPARTMENT OF NATURAL RESOURCES, ENVIRONMENT, THE ARTS AND SPORT</b>	<b>7 915</b>	<b>9 418</b>
<b>Territory Wildlife Parks</b>		
Territory Wildlife Park	3 957	5 460
Alice Springs Desert Park	3 958	3 958
<b>DEPARTMENT OF HOUSING, LOCAL GOVERNMENT AND REGIONAL SERVICES</b>	<b>1 239</b>	<b>1 239</b>
<b>NT Home Ownership</b>		
Home Ownership Incentives	1 239	1 239
<b>TOTAL</b>	<b>82 401</b>	<b>85 658</b>

Northern Territory Treasury provides CSO funding to the Power and Water Corporation in accordance with Government policy regarding the provision of services in urban areas of:

- electricity supply to domestic customers, small businesses and other organisations across the Territory at uniform tariffs;
- electricity supply services to tranche 4 electricity customers (primarily medium-sized businesses and other organisations) at a subsidised tariff; and
- water and sewerage services to all customers at uniform tariffs.

CSO funding for gazetted tariffs in urban areas is budgeted to be \$61.3 million in 2011-12.

In addition to the CSO provided in urban areas, the Territory also subsidises utilities services in remote areas through the Indigenous Essential Services (IES) grant paid by the Department of Housing, Local Government and Regional Services. In 2011-12, the IES grant is \$80.6 million. A grant of \$17.8 million will be made for the new Wadeye gas-fired power station in 2011-12, in addition to the \$2.1 million in 2010-11 to connect Ampilatwatja to the Arlparra grid.

The Power and Water Corporation also receives CSO payments from the Department of Health to fund subsidised electricity, water and sewerage tariffs for pensioners and seniors under the Pensioner Concession Scheme (\$9.6 million in 2011-12).



The Darwin Port Corporation (DPC) receives CSO funding from the Department of Lands and Planning for non-commercial activities related to the development, operation and maintenance of wharf facilities that support the cruise ship and naval presence in the Territory and the Darwin fishing and tourism industries through the Port of Darwin. It is estimated that a total of \$3.2 million in CSOs will be paid to DPC in 2011-12, including one-off funding of \$0.9 million for repairs and maintenance at Stokes Hill Wharf.

Tourism NT provides Territory Discoveries, the Territory Government-owned tourism product wholesaler, with CSO payments to fund net costs incurred by the Northern Territory Holiday Centre in Alice Springs, specific shoulder season campaigns which assist in promoting the Territory as a year-round tourist destination, and the inclusion of small tourism operators in its reservation system (\$1 million in 2011-12).

The Department of Natural Resources, Environment, The Arts and Sport provides CSO funding for four non-commercial functions carried out by the Territory Wildlife Parks. These functions relate to:

- maintaining the parks' assets to a high standard to assist the growth and development of the Territory's tourism industry;
- supporting the Territory's biodiversity through captive breeding of endangered, rare and threatened species;
- enhancing the education of school children through teaching the benefits of the natural environment; and
- management of the Botanic Gardens at the Alice Springs Desert Park.

A total of \$9.4 million in CSOs have been estimated for Territory Wildlife Parks in 2011-12, including one-off funding of \$1.5 million to improve facilities at the Territory Wildlife Park at Berry Springs.

The Department of Housing, Local Government and Regional Services is the host agency to the GBD NT Home Ownership, which provides incentives for people with low to medium incomes to purchase their own home, thereby increasing home ownership in the Territory. It is estimated that a total of \$1.2 million in CSO funding will be paid for this service in 2011-12.



Part 3

# Revenue



# Revenue

## Summary

CATEGORY	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
Taxation Revenue	483 051	484 263	1 212
Grants and Subsidies Revenue	3 819 608	3 732 841	- 86 767
Sales of Goods and Services	391 851	376 524	- 15 327
Interest Revenue	301 671	288 808	- 12 863
Royalties, Rents and Dividends	176 955	195 298	18 343
Gain/Loss on Disposal of Assets	15 584	18 326	2 742
Other Revenue	78 786	70 291	- 8 495
<b>TOTAL</b>	<b>5 267 506</b>	<b>5 166 351</b>	<b>- 101 155</b>

## Overview

This part of *Budget Paper No. 3* provides a detailed breakdown of the revenue received by Northern Territory Government agencies, business divisions and the Central Holding Authority (CHA). Each revenue category is described and key variations summarised.

Revenue earned by the Northern Territory Government is broadly classified into either agency revenue or Territory revenue and can be disaggregated into functional categories.

Agency revenue is earned through voluntary exchange transactions or fees paid for services. Examples of agency revenue are charges for the use of Government facilities, training course fees and sales of government products such as maps. Revenue earned by government business divisions and some payments from the Commonwealth to undertake certain services on their behalf, are also classified as agency revenue. Agency revenue is paid into agency operating accounts and is retained by the agency and used to meet related expenses.

Territory revenue is paid to the CHA. This includes revenue received from compulsory statutory fees or taxes, such as payroll tax, stamp duty, motor vehicle registration fees and fines. Goods and services tax (GST) revenue is classified as Territory revenue as are Specific Purpose Payments (SPPs) and National Partnership (NP) payments, which are provided under the 2008 Intergovernmental Agreement on Financial Relations (IGA) from the Commonwealth. Territory revenue is collected and administered by agencies on behalf of the CHA and reported separately as 'Income Administered for the CHA'. Territory revenue is the source of funds for appropriation provided to agencies (see Part 1).

Territory and agency revenue is recorded in the financial statements of each agency included in Part 1 of this Budget Paper. This part of *Budget Paper No. 3* shows, for each revenue category, the revenue earned by agency and government business division, including revenue from both external clients and Territory Government entities. Following the tables is a description of each revenue category and significant variations (where applicable).

Revenue is also reported in *Budget Paper No. 2*, where the whole of government financial information is presented. In *Budget Paper No. 2*, transactions between Territory Government entities are consolidated and therefore show a different amount for total revenue. An example of the different presentations is for payroll tax. In line with competitive neutrality principles,

all agencies pay payroll tax to the CHA and this is reported as CHA income in *Budget Paper No. 3* and by agencies as payments. However, in the consolidated statements in *Budget Paper No. 2* the payments by agencies and receipts by the CHA offset each other and therefore do not contribute to total expenses or revenue at the general government sector level. The payroll tax revenue reported in *Budget Paper No. 2* is the amount paid by the private sector and Territory government businesses outside of the general government sector.

As a government owned corporation, the Power and Water Corporation is not included in the Territory's budget sector and charges raised by it are not in the following tables. However, tax equivalents and dividends paid by the Power and Water Corporation to the CHA are recorded in the relevant tables as revenue for the CHA. The same is also true for the Territory Insurance Office. Community service obligation payments to the government owned corporation and government business divisions (GBDs) are outlined in Part 2 of this Budget Paper.

Taxation Revenue	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>483 051</b>	<b>484 263</b>	<b>1 212</b>
<b>Central Holding Authority</b>	<b>480 837</b>	<b>482 049</b>	<b>1 212</b>
Payroll tax	239 439	237 032	- 2 407
Stamp duty	144 367	147 163	2 796
Lotteries, gaming and wagering tax	47 895	49 074	1 179
Light vehicle registration	12 597	13 163	566
Heavy vehicle registration	13 752	14 164	412
Income tax equivalents <sup>1</sup>			
Northern Territory Treasury Corporation	7 219	8 200	981
NT Home Ownership	187	10	- 177
Data Centre Services	1 152	1 061	- 91
Government Printing Office	33	73	40
NT Fleet	4 630	4 630	
Territory Insurance Office	8 484	6 593	- 1 891
Darwin Bus Service	168	168	
Construction Division	464	256	- 208
Local Government rates equivalents (Darwin Port Corporation and Power and Water Corporation)	450	462	12
<b>Department of Justice</b>	<b>2 214</b>	<b>2 214</b>	
Community benefit levy	2 214	2 214	
<b>TOTAL</b>	<b>483 051</b>	<b>484 263</b>	<b>1 212</b>

1 Government trading entities not shown paid no tax in 2010-11 and are not expected to in 2011-12.

## Taxation Revenue

Taxation revenue consists of compulsory levies imposed by Government designed to raise revenue that the Government can use to provide public services to the Territory community. Taxation revenue does not relate to a payment for goods and services provided. Taxation revenue only includes revenue raised from Northern Territory Government levies and does not include Commonwealth taxes.

A number of significant taxation initiatives will be introduced from 1 July 2011:

- the payroll tax rate is reduced from its current rate of 5.9 per cent to 5.5 per cent;
- the payroll tax annual threshold is increased from \$1.25 million to \$1.5 million and is altered from a general exemption to a deduction, similar to the approach adopted in Queensland; and
- the maximum stamp duty rate for property transactions of \$3 million or more is increased from 4.95 per cent to 5.45 per cent for transactions.

More information about these initiatives is included in *Budget Paper No. 2*.

Total taxation revenue collections are forecast to increase by \$1.2 million, or around 0.3 per cent, in 2011-12. This largely reflects an increase in most tax lines, offset by an expected decrease in payroll tax revenue and income tax equivalents. The major components are explained below.

**Payroll tax** is the most significant component in the taxation revenue category. The forecast for 2011-12 comprises:

- \$159.8 million from private sector businesses and the public financial and non financial corporation sectors; and
- \$77.2 million from general government agencies and business divisions.

The \$2.4 million decrease in collections expected in 2011-12 is the result of forecast employment and wages growth in the Territory economy offset by the payroll tax savings arising from the payroll tax reforms described above.

**Stamp duty** collections are another large contributor to taxation revenue and consist of stamp duty derived from property conveyances, insurance premiums, motor vehicle registration transfers and other minor duties. Stamp duty collections are forecast to increase by \$2.8 million in 2011-12, reflecting a combination of a slight increase in conveyance stamp duty collections due to additional revenue from the higher maximum stamp duty rate.

**Gambling taxes** mainly comprise lotteries tax, bookmakers tax, casino tax, community gaming machine tax and wagering tax. The anticipated increase of \$1.2 million in 2011-12 reflects the increase in the bookmakers tax threshold; lotteries tax and wagering tax increasing by long-term growth rates of 2.5 per cent; and casino and community gaming machine taxes experiencing moderate growth in 2012 as activity levels in venues adjust to smoking reforms.

**Tax equivalents regime** collections result from a national agreement that requires government businesses to pay the equivalent of income tax and local government rates on the same basis as private sector entities. The tax equivalents regime ensures public sector entities that operate with a commercial focus do not have a competitive advantage over their private sector counterparts. The Budget for 2011-12 is estimated to be lower by \$1.3 million, reflecting variations in estimated profitability levels by Territory corporations.



<b>Grants and Subsidies Revenue</b>	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>GENERAL PURPOSE GRANTS</b>	<b>2 351 331</b>	<b>2 664 316</b>	<b>312 985</b>
<b>Central Holding Authority</b>	<b>2 351 331</b>	<b>2 664 316</b>	<b>312 985</b>
GST revenue	2 343 000	2 657 000	314 000
Grants in lieu of uranium royalties	5 901	7 316	1 415
Natural Disaster Relief and Recovery Arrangements	2 430		- 2 430
<b>COMMONWEALTH TIED GRANTS</b>	<b>1 452 900</b>	<b>1 059 842</b>	<b>- 393 058</b>
<b>Department of the Chief Minister</b>	<b>42</b>	<b>42</b>	
Commonwealth grants (received by agency)	42	42	
National Indigenous Cadetship Program	42	42	
<b>Northern Territory Police, Fire and Emergency Services</b>	<b>56 075</b>	<b>55 658</b>	<b>- 417</b>
<b>National Partnerships (received by CHA)</b>	<b>51 082</b>	<b>50 832</b>	<b>- 250</b>
Closing the Gap in the Northern Territory – Remote Policing	49 822	49 547	- 275
Natural Disaster Resilience	1 260	1 285	25
<b>Commonwealth grants (received by Agency)</b>	<b>4 993</b>	<b>4 826</b>	<b>- 167</b>
Airport Policing Initiative	4 433	4 432	- 1
Early Intervention Pilot Program	213	160	- 53
Remote Workforce Development	109	112	3
User Choice	106		- 106
Skilling Australia's Workforce	94	94	
Government Skills Australia Tri-Party Agreement	38	28	- 10
<b>Northern Territory Treasury</b>	<b>1 051</b>	<b>284</b>	<b>- 767</b>
<b>National Partnerships (received by CHA)</b>	<b>1 037</b>	<b>270</b>	<b>- 767</b>
Standard Business Reporting Program	543	170	- 373
First Home Owners Boost	494	100	- 394
<b>Commonwealth grants (received by agency)</b>	<b>14</b>	<b>14</b>	
National Indigenous Cadetship Program	14	14	
<b>Department of Justice</b>	<b>7 618</b>	<b>7 746</b>	<b>128</b>
<b>National Partnerships (received by CHA)</b>	<b>7 618</b>	<b>7 746</b>	<b>128</b>
Closing the Gap in the Northern Territory – Substance Abuse	6 968	7 246	278
Closing the Gap in the Northern Territory – Food Security	370	220	- 150
Homelessness	280	280	
<b>Department of Education and Training</b>	<b>370 596</b>	<b>277 542</b>	<b>- 93 054</b>
<b>Specific Purpose Payments (received by CHA)</b>	<b>75 937</b>	<b>73 945</b>	<b>- 1 992</b>
National Schools	62 228	59 981	- 2 247
National Skills and Workforce Development	13 709	13 964	255
<b>National Partnerships (received by CHA)</b>	<b>192 940</b>	<b>103 405</b>	<b>- 89 535</b>
Nation Building and Jobs Plan – Building the Education Revolution – Government Schools – Primary Schools for the 21st Century	72 705		- 72 705
Closing the Gap in the Northern Territory – Additional Teachers	46 900	32 300	- 14 600
Nation Building and Jobs Plan – Building the Education Revolution – Non-Government Schools – Primary Schools for the 21st Century	23 140		- 23 140

(Continued)

<b>Grants and Subsidies Revenue – continued</b>	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
Closing the Gap in the Northern Territory – Enhancing Education – Quality Teaching, Accelerated Literacy	16 290	12 289	- 4 001
Indigenous Early Childhood Development – Children and Family Centres	10 787	17 584	6 797
Smarter Schools – Low Socio-Economic Status School Communities	9 580	17 530	7 950
Productivity Places Program	4 663	5 331	668
Smarter Schools – Literacy and Numeracy – Reward Payment	3 407	7 014	3 607
Early Childhood Education	1 940	5 940	4 000
Digital Education Revolution – National Secondary Schools Computer Fund – Government Schools	806	1 344	538
Trade Training Centres in Schools	738	71	- 667
National Quality Agenda for Early Childhood Education and Care	420	490	70
Smarter Schools – Improving Teacher Quality	420	260	- 160
Youth Attainment and Transitions	358	358	
Digital Education Revolution – National Secondary Schools Computer Fund – Non-Government Schools	323	645	322
Better TAFE facilities	200		- 200
TAFE fee waivers for childcare qualifications	163	93	- 70
Pre-apprenticeship training	100		- 100
Smarter Schools – Improving Teacher Quality – Reward Payment		2 137	2 137
Other		19	19
<b>Commonwealth grants (receipted by agency)</b>	<b>13 999</b>	<b>12 817</b>	<b>- 1 182</b>
Creating Real Jobs for Community Development Employment Program	3 701	7 367	3 666
Families as First Teachers	3 309	671	- 2 638
Productivity Pathways	1 539	951	- 588
Indigenous Education Agreement – Parental and Community Engagement	1 374	1 374	
Indigenous Education Agreement – Preschool	828	828	
Strong Literacy and Numeracy in Communities	685		- 685
Indigenous Education Agreement – National Accelerated Literacy Program	368		- 368
Indigenous Cadets	220	280	60
National Asian Language and Studies in Schools Program	165	20	- 145
Indigenous Education Agreement – Stronger, Smarter Sisters Academy	143	149	6
Other	1 667	1 177	- 490
<b>Commonwealth grants (receipted by CHA)</b>	<b>87 720</b>	<b>87 375</b>	<b>- 345</b>
Non-government schools	85 750	85 750	
Early Learning and Care Centres – Phase 1	1 970	1 625	- 345
<b>Department of Housing, Local Government and Regional Services</b>	<b>582 539</b>	<b>344 472</b>	<b>- 238 067</b>
<b>Specific Purpose Payments (receipted by CHA)</b>	<b>31 961</b>	<b>27 226</b>	<b>- 4 735</b>
National Affordable Housing	31 961	27 226	- 4 735
<b>National Partnerships (receipted by CHA)</b>	<b>515 516</b>	<b>286 803</b>	<b>- 228 713</b>
Remote Indigenous Housing	471 422	275 530	- 195 892
Nation Building and Jobs Plan – Social Housing – First Stage and Second Stage Construction	36 974	2 300	- 34 674
Homelessness	3 876	3 682	- 194
Closing the Gap in the Northern Territory – Field Operations	2 907	4 278	1 371

*(Continued)*

**Grants and Subsidies Revenue – continued**

	2010-11 Estimate	2011-12 Budget	Variation
	\$000	\$000	\$000
Local Government and Regional Development	337	1 013	676
<b>Commonwealth grants (received by agency)</b>	<b>35 062</b>	<b>30 443</b>	<b>- 4 619</b>
Financial assistance grants for Local Government – untied local roads grants	11 311	14 812	3 501
Financial Assistance Grants for Local Government – general purpose assistance	11 174	14 663	3 489
Municipal services funding	5 535		- 5 535
Shire Indigenous Employment Package	4 800		- 4 800
Aboriginal Interpreter Services	1 176	568	- 608
Aboriginals Benefit Account – Indigenous Business Development Program	500		- 500
Indigenous Economic Development Officers	466	400	- 66
Not-for-Profit Housing and Homelessness Sector Development Project	100		- 100
<b>Department of Health</b>	<b>321 273</b>	<b>236 990</b>	<b>- 84 283</b>
<b>Specific Purpose Payments (received by CHA)</b>	<b>161 865</b>	<b>168 045</b>	<b>6 180</b>
National Healthcare	150 327	154 450	4 123
National Disability Services	11 538	13 595	2 057
<b>National Partnerships (received by CHA)</b>	<b>92 045</b>	<b>39 642</b>	<b>- 52 403</b>
Health Infrastructure			
Royal Darwin Hospital – Patient Accommodation	18 600		- 18 600
Alice Springs Hospital – Emergency Department	13 600		- 13 600
Digital Technology for Breast Screen	1 200		- 1 200
Indigenous Mobile Dental Program	300		- 300
Health Services			
National Critical Care Trauma Response Centre	14 285	14 555	270
Aged Care Assessment	1 071	1 151	80
Northern Territory Medical Program	532	1 628	1 096
National Perinatal Depression Initiative	212		- 212
Healthy Kids Health Checks	95	98	3
National Health and Hospital Network – Improving Public Hospital Services	14 618		- 14 618
Home and Community Care	8 906	8 906	
Essential Vaccines	3 996	3 800	- 196
Indigenous Early Childhood Development	3 554	2 715	- 839
Closing the Gap in the Northern Territory – Hearing and Oral Health	2 955	2 185	- 770
Digital Regions Initiatives – Health eTowns	2 370		- 2 370
Elective Surgery Waiting List Reduction Program	2 001		- 2 001
Certain concessions for pensioner and seniors card holders	1 181	1 181	
Elective Surgery Waiting List Reduction Program – reward payment	833		- 833
Reducing Rheumatic Heart Fever for Indigenous Children	795	810	15
Homelessness	248	255	7
Satellite renal dialysis facilities in remote Northern Territory communities	272	131	- 141
OzFoodNet	130	130	
Preventative health	88	807	719
Hospital and Health Workforce Reform		1 230	1 230
Other	203	60	- 143

*(Continued)*

<b>Grants and Subsidies Revenue – continued</b>	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>Commonwealth grants (receipted by agency)</b>	<b>63 938</b>	<b>29 303</b>	<b>- 34 635</b>
Office for Aboriginal and Torres Strait Islander Health Primary Health Care Services	21 330	6 427	- 14 903
Expanding Health Service Delivery Initiative	17 308	7 355	- 9 953
Highly Specialised Drugs	7 476	7 246	- 230
Medical Specialist Outreach	2 600	3 127	527
Radiation oncology	2 000		- 2 000
Centre for Disease Control – Trachoma Project	1 903		- 1 903
Palmerston Super Clinic	1 250	1 000	- 250
Specialised Training Program	1 107	260	- 847
Illegal fisherpersons	1 093		- 1 093
Organ and tissue donation	1 078	1 111	33
Specialist international medical graduates	909		- 909
Homelands	806	217	- 589
Regional health services	684	694	10
Off-road diesel rebate	627	627	
Tri-State Office of Aboriginal and Torres Strait Islander Health Program	440		- 440
Reporting on Aboriginal health key performance indicators	373	373	
CanNET Project	336	216	- 120
Health Workforce Australia	300		- 300
Indigenous Quitline	300		- 300
Mental health palliative care	295		- 295
National Bowel Cancer Screening Project	250		- 250
National Indigenous Workforce Development	242		- 242
Environmental health surveys	214		- 214
Indigenous Cadetship Support	140	140	
National Mental Health Standards	140		- 140
Other	737	510	- 227
<b>Commonwealth grants (receipted by CHA)</b>	<b>3 425</b>		<b>- 3 425</b>
Palmerston Super Clinic	1 350		- 1 350
Sobering-up shelters	1 305		- 1 305
Bees Creek Transitional Aftercare Program	330		- 330
Solar Cities Alice Springs Hospital generation	230		- 230
Mobile Dental Clinic rooms and hearing booths	210		- 210
<b>Department of Children and Families</b>	<b>24 250</b>	<b>26 608</b>	<b>2 358</b>
<b>Specific Purpose Payments (receipted by CHA)</b>	<b>4 753</b>	<b>4 049</b>	<b>- 704</b>
National Affordable Housing – Supported Accommodation Assistance Program	4 753	4 049	- 704
<b>National Partnerships (receipted by CHA)</b>	<b>12 330</b>	<b>10 924</b>	<b>- 1 406</b>
Closing the Gap in the Northern Territory – Family Support Package	5 270	5 480	210
Closing the Gap in the Northern Territory – Mobile Outreach Services Plus	4 104	2 230	- 1 874
Homelessness	1 570	1 985	415
Sexual Assault Counselling in Remote Northern Territory Areas	1 386	1 229	- 157

*(Continued)*

**Grants and Subsidies Revenue – continued**

	2010-11 Estimate	2011-12 Budget	Variation
	\$000	\$000	\$000
<b>Commonwealth grants (received by agency)</b>	<b>7 167</b>	<b>11 635</b>	<b>4 468</b>
Family Support Package	5 440	5 480	40
Indigenous Family Safety Program	1 393	6 155	4 762
Family Violence Partnership Program	215		- 215
Community Education Program	119		- 119
<b>Department of Resources</b>	<b>5 862</b>	<b>3 690</b>	<b>- 2 172</b>
<b>National Partnerships (received by CHA)</b>	<b>5 268</b>	<b>3 690</b>	<b>- 1 578</b>
Environmental Management of the Former Rum Jungle Mine Site	2 674	3 528	854
Renewable Remote Power Generation	2 594	162	- 2 432
<b>Commonwealth grants (received by agency)</b>	<b>594</b>		<b>- 594</b>
Indigenous Land Council Pastoral Development Officer	230		- 230
Department of Agriculture, Fisheries and Forestry national surveillance	136		- 136
Northern Territory Cattleman's Association secondment	136		- 136
University of the Sunshine Coast Smart Forests Alliance	92		- 92
<b>Department of Business and Employment</b>	<b>9 725</b>	<b>1 500</b>	<b>- 8 225</b>
<b>National Partnerships (received by CHA)</b>	<b>3 000</b>	<b>1 500</b>	<b>- 1 500</b>
Digital Regions Initiatives	3 000	1 500	- 1 500
<b>Commonwealth grants (received by agency)</b>	<b>6 725</b>		<b>- 6 725</b>
Digital Regions	5 000		- 5 000
Skilling Australia's Workforce	1 725		- 1 725
<b>Tourism NT</b>	<b>674</b>	<b>305</b>	<b>- 369</b>
<b>Commonwealth grants (received by agency)</b>	<b>674</b>	<b>305</b>	<b>- 369</b>
Accreditation mentoring	289		- 289
Tourism hubs – Darwin and Alice Springs	204	205	1
Tourism development officer	136		- 136
Tourism hub – Nhulunbuy	45		- 45
Desert SMART Hotels		100	100
<b>Department of Natural Resources, Environment, The Arts and Sport</b>	<b>12 383</b>	<b>5 938</b>	<b>- 6 445</b>
<b>National Partnerships (received by CHA)</b>	<b>4 308</b>	<b>278</b>	<b>- 4 030</b>
Caring for Our Country	4 196		- 4 196
Water for the Future – National Compliance Framework	112	278	166
<b>Commonwealth grants (received by agency)</b>	<b>6 575</b>	<b>5 660</b>	<b>- 915</b>
National Water Commission	1 340	295	- 1 045
Australian Sports Commission	1 129		- 1 129
Palaeovalley Groundwater Resources Project	323	143	- 180
Caring for Our Country Program	301	3 590	3 289
Territory Eco-link	300	300	
Bureau of Meteorology Funding	278		- 278
Great Artesian Basin Project	253	49	- 204
Regional arts funding	242	245	3
Lake Eyre Basin communication officer	237		- 237
Darwin Harbour Water Quality Protection Plan	211	411	200

*(Continued)*

**Grants and Subsidies Revenue – continued**

	2010-11 Estimate	2011-12 Budget	Variation
	\$000	\$000	\$000
Strategic Groundwater catchments	190		- 190
Community arts and cultural development throughout the Territory	165		- 165
Feral animal management in Cobourg Peninsula	162	133	- 29
Koolpinyah Dolomite Resources Project	159		- 159
Return of Indigenous Property Program	155		- 155
Weeds of national significance	133	138	5
Other	997	356	- 641
<b>Commonwealth grants (receipted by CHA)</b>	<b>1 500</b>		<b>- 1 500</b>
Hidden Valley drag strip upgrade	1 500		- 1 500
<b>Department of Lands and Planning</b>	<b>60 812</b>	<b>99 067</b>	<b>38 255</b>
<b>National Partnerships (receipted by CHA)</b>	<b>54 929</b>	<b>94 467</b>	<b>39 538</b>
Nation Building Program			
National Projects Capital	21 393	45 418	24 025
National Projects Repairs and Maintenance	20 000	19 189	- 811
Community Beef and Mining Roads	9 571	15 096	5 525
Heavy Vehicle Safety	1 138		- 1 138
Black Spot Roads	1 000	1 433	433
Umbakumba Road	1 500	13 000	11 500
Interstate Road Transport	250	250	
Public Transport – Pensioner Concessions	77	81	4
<b>Commonwealth grants (receipted by agency)</b>	<b>820</b>		<b>- 820</b>
Land information services to support indigenous developments	720		- 720
Integrated Land Information System upgrade	100		- 100
<b>Commonwealth grants (receipted by CHA)</b>	<b>5 063</b>	<b>4 600</b>	<b>- 463</b>
Nation Building Program – Roads to Recovery	4 600	4 600	
Remote Aerodrome Safety Program	463		- 463
<b>OTHER GRANTS AND SUBSIDIES<sup>1,2</sup></b>	<b>15 377</b>	<b>8 683</b>	<b>- 6 694</b>
<b>Northern Territory Electoral Commission</b>	<b>50</b>	<b>50</b>	
Other	50	50	
<b>Department of Justice</b>	<b>808</b>	<b>778</b>	<b>- 30</b>
Illicit drug diversion	310	310	
Tenant's Advisory Service	260	260	
Family Group Conferencing Pilot Project	199	199	
Other	39	9	- 30
<b>Department of Education and Training</b>	<b>7 819</b>	<b>2 220</b>	<b>- 5 599</b>
Creating Real Jobs for Community Development Employment Program	4 125		- 4 125
Education for immigrant detainee children	1 544	1 182	- 362
Mobile child care services	660		- 660
OCPE Remote Workforce Development Program	521	521	
Indigenous education consultative body	447	447	
Literacy and numeracy in the home for parents	425		- 425
Other	97	70	- 27

*(Continued)*

**Grants and Subsidies Revenue – continued**

	2010-11 Estimate \$000	2011-12 Budget \$000	Variation \$000
<b>Department of Housing, Local Government and Regional Services</b>	<b>944</b>	<b>1 242</b>	<b>298</b>
Alice Springs Transformation Plan	805	1 224	419
Office of Aboriginal and Torres Strait Islander Health Capital Works	122		- 122
Other	17	18	1
<b>Department of Children and Families</b>	<b>1 961</b>	<b>1 820</b>	<b>- 141</b>
Alice Springs Transformation Plan	1 961	1 820	- 141
<b>Department of Resources</b>	<b>28</b>	<b>5</b>	<b>- 23</b>
Other	28	5	- 23
<b>Department of Business and Employment</b>	<b>3</b>	<b>3</b>	
Other	3	3	
<b>Territory Discoveries</b>	<b>1 400</b>	<b>1 213</b>	<b>- 187</b>
Operating subsidy	1 400	1 213	- 187
<b>Department of Natural Resources, Environment, The Arts and Sport</b>	<b>2 351</b>	<b>1 338</b>	<b>- 1 013</b>
West Arnhem Fire Management Agreement	1 336	1 200	- 136
Gulf Fire Abatement Project	328		- 328
Central Arnhem Land Fire Agreement	220		- 220
North Australia Biodiversity Hub	100		- 100
Other	367	138	- 229
<b>Construction Division</b>	<b>13</b>	<b>14</b>	<b>1</b>
Other	13	14	1
<b>TOTAL</b>	<b>3 819 608</b>	<b>3 732 841</b>	<b>- 86 767</b>

1 These grants are not from Commonwealth sources.

2 Community service obligation revenue received by government business divisions are not included in this category. Community service obligation payments are outlined in Budget Paper No. 3.

**Grants and Subsidies Revenue**

The Territory receives revenue from the Commonwealth and other sources through various grants and subsidies. These are either able to be used by the Territory in accordance with its own policy priorities (untied funding) or for specific purposes (tied funding).

The Commonwealth provides the majority (99.8 per cent) of the Territory's grants and subsidies, with most of this (71.5 per cent) being untied funding in the form of GST revenue. Details of this funding are outlined below.

Grants and subsidies are also received from other organisations such as private sector corporations or non-government research bodies and may include sponsorships and donations. These may be grants and subsidies received by agencies or government business divisions from other Northern Territory entities, but exclude community service obligation revenue received by government business divisions and government owned corporations.

## Commonwealth Revenue

Total Commonwealth grants and subsidies to the Territory in 2011-12 are estimated to be \$3724 million compared with \$3804 million in 2010-11.

The majority of the Territory's revenue from the Commonwealth is provided under the IGA. The Territory's Commonwealth revenue includes General Revenue Assistance (GRA, predominantly GST revenue), SPPs and NP payments. Commonwealth Own Purpose Expenses (COPEs), which are predominantly funding for fee for service arrangements payable to either government or non-government entities (and as such considered tied funding), are outside the remit of the IGA.

The 2011-12 Commonwealth Budget will be released after the Northern Territory Budget, and will include revised estimates for Commonwealth funding provided to the Territory for both 2010-11 and 2011-12. The Territory will revise its own revenue estimates based on this information, and updated data (where required) will be reflected in the 2010-11 Treasurer's Annual Financial Report and the 2011-12 Mid-Year Report.

## General Revenue Assistance

The Territory's GRA is untied funding, and comprises GST revenue, grants in lieu of uranium mining royalties (arising from the Commonwealth's ownership of uranium) and for natural disaster relief. GST revenue is the Territory's most significant single source of revenue and in 2011-12 is estimated at \$2.657 billion, being 71 per cent of the Territory's Commonwealth revenue and 57 per cent of the Territory's total revenue.

The Territory's GST revenue is dependent on the amount of GST revenue collected nationally, the Territory's share of national population and the GST relativities recommended by the Commonwealth Grants Commission (CGC). A more detailed discussion of the factors that determine GST revenue is included in *Budget Paper No. 2*.

## Specific Purpose Payments

The Territory is estimated to receive \$273.4 million in SPPs in 2011-12 (excludes \$85.8 million on-passed to non-government schools). SPPs are provided to states and territories to assist them to achieve the outputs and outcomes of the National Agreements (NAs) established under the IGA. These NAs encompass the healthcare, education, skills and workforce development, affordable housing and disability sectors, as well as Indigenous reform. NAs were intended to be the main vehicles to operationalise the IGA, which aims to enhance government service delivery and facilitate nationally important social and economic reform. While the five SPPs (health, schools, skills and workforce development, affordable housing and disability) are required to be spent in their sectors, all are considered to also contribute to Indigenous reform.

The 2009-10 base funding and ongoing indexation arrangements for each SPP were agreed under the IGA, as was the transition over five years to the distribution of each SPP to a population-share basis (for the schools SPP, the Territory share is based on student enrolment in government schools). As the Territory's base SPP funding was higher than the amount determined on a population-share basis, the Territory's SPP revenue will decline until the transition arrangements cease, with 2014-15 the first year of full distribution on a population basis. It will then grow in accordance with the agreed indexation. As the CGC takes SPP revenue into account in its assessment of relativities for GST purposes, the Territory should not be disadvantaged by the shift to population-based SPP funding.



## National Partnership Payments

The Territory is estimated to receive \$599.5 million in NP payments in 2011-12. NP payments are the main source of funding for National Partnership Agreements (NPAs), which were established under the IGA to progress significant reforms or nationally important projects. Funding is provided either up front to facilitate initiatives, or is released once performance benchmarks or milestones are met. The Commonwealth and the Territory provide own-purpose funding for a small number of NPAs.

The Territory has over 50 NPAs agreed or in development in the early childhood, education, skills and workforce development, law and order, health, housing, and environment sectors, as well as to progress Indigenous reform, business regulation initiatives and infrastructure development. A description of major Territory NPAs is provided below. Many NPAs also require the development of an Implementation Plan (IP) between the Commonwealth and the Territory; the Territory currently has over 50 IPs agreed or in development. Where NPAs, then related IPs, are not finalised, revenue related to these has not been incorporated in the Territory Budget.

NPAs are also made for previous Commonwealth-tied funding streams that are yet to transition to an NPA.

## Department of Education and Training

### National Schools Specific Purpose Payment

The National Schools SPP provides funding to support the achievement of outputs and outcomes in the National Education Agreement (NEA), and comprises a government and non-government funding stream. In 2011-12, the Territory expects to receive \$60 million from the Commonwealth for government schools. The Commonwealth will also provide \$85.8 million for non-government schools (on-passed by the Territory).

The NEA aims to ensure that all Australian school students acquire the knowledge and skills to participate effectively in society and employment in a globalised economy. It seeks to ensure Australian school students are: engaged in and benefiting from schooling; meeting basic literacy and numeracy standards, and that overall levels of literacy and numeracy achievement are improving; and able to successfully transition from education to further study and work.

### Smarter Schools National Partnership Agreements

The Territory is implementing the NPAs for: Improving Teacher Quality; Literacy and Numeracy; and Low Socio-Economic Status School Communities, as well as the components of the Enhancing Education Schedule of the Closing the Gap in the Northern Territory NPA, as a single integrated Smarter Schools initiative. This initiative aims to accelerate sustainable improvements in educational outcomes for students in the Territory, particularly Indigenous students. It focuses on improving literacy and numeracy outcomes for students from disadvantaged backgrounds and those with the greatest educational needs by: attracting, retaining and enhancing high quality teachers and leaders in schools and classrooms; improving school operations; supporting greater collaboration with family, community and support services to assist with learning readiness and wellbeing; and integration of relevant support services where appropriate.

The Territory is expected to receive \$26.9 million in 2011-12 from the Commonwealth under the Smarter Schools NPAs. This includes \$9.2 million of reward funding arising from the Territory's achievement of performance benchmarks in the Literacy and Numeracy and

Improving Teacher Quality NPAs. The Territory also received \$3.4 million of Literacy and Numeracy NPA reward funding in 2010-11.

### **Early Childhood National Partnership Agreements**

The Territory is participating in a number of NPAs to enhance early childhood education and schooling.

The NPA on Early Childhood Education aims to improve the supply and integration of early childhood services, including child care and early learning and development, by providing access across Australia to quality early childhood education and preschool programs in the year before full-time schooling. These preschool programs are to be delivered by university-qualified early childhood teachers, for 15 hours a week, 40 weeks a year and be accessible across Australia. It includes a specific focus on Indigenous children, seeking to ensure that Indigenous four-year-olds in remote communities have access to a quality early childhood education program. The Territory expects to receive \$5.9 million in 2011-12 from the Commonwealth to implement this NPA.

The NPA on Indigenous Early Childhood Development aims to establish five Children and Family Centres in regional and remote areas of the Territory, to provide early learning, child care and parent and family support services to Indigenous families. The NPA will also support increased provision of antenatal care, maternal and child health services to Indigenous women and their children, and increased provision of sexual and reproductive health services to Indigenous teenagers. It is anticipated that the Territory will receive \$17.6 million in 2011-12 from the Commonwealth for this NPA.

### **National Skills and Workforce Development Specific Purpose Payment**

The National Skills and Workforce Development SPP provides funding to support the achievement of the objectives of the NA for Skills and Workforce Development (NASWD). In 2011-12, the Territory expects to receive \$14 million for the National Skills and Workforce Development SPP.

The NASWD aims to increase opportunities for working-aged Australians to develop their skills and qualifications, to enable them to be effective participants in, and contributors to, the modern labour market. This includes ensuring a responsive training system, and that skills are used effectively to increase the effectiveness, productivity and innovation of the labour market. The NASWD will be reviewed in 2011 to ensure that it provides appropriate direction for a vocational education and training system that is responsive to the current economic conditions, and meets the skills needs of the economy and industry, as well as student preferences.

### **National Partnership Agreement on the Productivity Places Program**

This NPA aims to reduce skills shortages and increase the productivity of industry and enterprises, as well as contributing to additional VET places for job seekers and existing workers. In 2011-12, the Territory is expected to receive funding of \$5.3 million from the Commonwealth for this NPA.

### **National Partnership on Youth Attainment and Transitions**

The NPA on Youth Attainment and Transitions aims to increase educational attainment for young people aged 15 to 24 to increase the number of young people successfully making the transition from school into further study, training or work. In 2011-12, the Territory is expected to receive funding of \$0.4 million from the Commonwealth for this NPA.

## Department of Housing, Local Government and Regional Services

### National Affordable Housing Specific Purpose Payment

The National Affordable Housing SPP provides funding to support the achievement of objectives of the National Affordable Housing Agreement (NAHA). In 2011-12, the Territory expects to receive \$31.3 million for the National Affordable Housing SPP, predominantly allocated to the Department of Housing, Local Government and Regional Services (DHLGRS), with \$4 million related to the Supported Accommodation Assistance Program allocated to the Department of Children and Families (DCF).

The NAHA aims to provide support and accommodation for people who are homeless or at risk of homelessness, to increase the amount of social housing, and to assist people in the private rental market and who are purchasing houses. The NAHA has a specific focus on ensuring Indigenous people have the same affordable housing opportunities as other Australians and in reducing overcrowding in remote Indigenous communities.

### National Partnership Agreement on Homelessness

The NPA on Homelessness aims to facilitate significant reforms to reduce homelessness. It targets several key groups including 'rough sleepers', people experiencing repeated homelessness, people escaping violence (especially women, children and young people), Indigenous people, and people exiting social housing or institutional healthcare, mental health services or the justice system. In 2011-12, the Territory expects to receive \$6.2 million from the Commonwealth for this NPA. The Territory's initiatives under this NPA are being progressed by DCF, the Department of Health and the Department of Justice as well as DHLGRS.

### National Partnership Agreement on Remote Indigenous Housing

The NPA on Remote Indigenous Housing aims to facilitate significant reform in the provision of housing for Indigenous people in remote communities, and to address overcrowding, homelessness, poor housing conditions and severe housing shortages in these communities. It focuses on increasing the supply of new houses, improving the condition of existing houses, and ensuring that social housing is well maintained and managed. This NPA also includes Commonwealth and Territory commitments under the Strategic Indigenous Housing and Infrastructure Program. In 2011-12 it is anticipated that the Territory will receive funding of \$275.5 million under this NPA.

## Department of Health

### National Healthcare Specific Purpose Payment

The National Healthcare SPP provides funding to support the achievement of objectives of the National Healthcare Agreement (NHA). In 2011-12, the Territory expects to receive \$154.5 million for the National Healthcare SPP.

The NHA aims to improve health outcomes for all Australians and the sustainability of the Australian health system. It seeks to improve preventive health, primary and community care, hospital and related care, aged care, patient experience and Indigenous health. The NHA will be reviewed in 2011 as part of the National Health Reform agenda.

### **National Partnership Agreement on Improving Public Hospital Services**

The NPA on Improving Public Hospital Services aims to contribute to improved public patient access to elective surgery, emergency department and subacute care services by improving efficiency and capacity in public hospitals. Originally agreed in 2010, it was revised in February 2011 to take account of the Council of Australian Governments' decision to progress a National Health Reform Agreement. In 2011-12, the Territory will progress initiatives to further reduce waiting times for elective surgery and in emergency departments. Commonwealth funding of \$14.6 million will contribute to these initiatives.

### **National Partnership Agreement on Health Services**

The NPA on Health Services aims to improve the health and wellbeing of Australians through the delivery of high quality health services. It is an omnibus NPA, encompassing a wide range of initiatives articulated in IPs, including the Aged Care Assessment Program, the Northern Territory Medical Program, Mobile Outreach Services Plus (also included in the Closing the Gap in the Northern Territory National Partnership Agreement), National Perinatal Depression Initiative and the National Critical Care and Trauma Response Centre. NP payments are also made by the Commonwealth under this NPA for pre-existing health service programs including pneumococcal disease surveillance, national bowel cancer screening program, OzFoodNet, healthy kids health checks, satellite renal dialysis, sexual assault counselling and rheumatic heart fever for Indigenous children.

Funding to the Territory from the Commonwealth is expected to be \$17.4 million in 2011-12 although this will depend on the programs included in the NPA.

### **National Partnership Agreement on Health Infrastructure**

The NPA on Health Infrastructure is also an omnibus National Partnership, which encompasses various Health and Hospital Fund infrastructure projects in the Territory, such as the Alice Springs Hospital Emergency Department, Royal Darwin Hospital Patient Accommodation, and Digital Technology for BreastScreen, as well as other initiatives such as the Indigenous mobile dental outreach program. The majority of revenue for these projects was received in 2010-11 and no revenue is anticipated to be received for them in 2011-12. Additional Digital Technology for BreastScreen funding is anticipated in 2012-13.

### **National Partnership Agreement on the Elective Surgery Waiting List Reduction Plan**

The NPA on the Elective Surgery Waiting List Reduction Plan aims to reduce elective surgery waiting lists by improving the efficiency and capacity of public hospitals. The Territory received reward funding of \$0.8 million in 2010-11, acknowledging its achievement of the performance benchmarks for the first two periods of the Plan. It is anticipated that the Commonwealth will make its determination as to the Territory's eligibility for reward payments for the final period of the Plan around June 2011.

### **National Partnership Agreement on Essential Vaccines**

The NPA on Essential Vaccines seeks to improve the health and well-being of Australians through the cost-effective delivery of immunisation programs under the National Immunisation Program (NIP), whereby purchase of NIP vaccines for use by states and territories transitions to the Commonwealth, with Commonwealth reimbursement of state and territory NIP vaccine purchases during the transition. It is anticipated that the Territory will receive funding of approximately \$3.8 million in 2011-12 under this NPA, depending on the uptake of immunisations.

## National Disability Services Specific Purpose Payment

The National Disability Services SPP provides funding to support the achievement of outputs and outcomes under the National Disability Agreement (NDA). In 2011-12, the Territory expects to receive \$13.6 million for the National Disability Services SPP.

The NDA aims to enable people with disability to achieve economic participation and to enjoy choice, wellbeing and the opportunity to live as independently as possible. It also aims to ensure that families and carers of people with a disability are well supported.

## Department of Resources

### National Partnership Agreement on the Management of the Former Rum Jungle Mine Site

The NPA on the Management of the Former Rum Jungle Mine Site provides for environmental monitoring activities and the development of site management and rehabilitation strategies for the former Rum Jungle mine site. The Territory expects to receive \$3.5 million from the Commonwealth under the NPA in 2011-12.

## Department of Natural Resources, Environment, The Arts and Sport

### National Partnership Agreement on Water for the Future

The NPA on Water for the Future aims to contribute to increased efficiency of rural water use, to protect and improve the environmental health of freshwater and freshwater dependent ecosystems, to prepare communities for climate change, help secure water supplies for towns and cities, and assist households and businesses to use water more efficiently. This NPA is also an omnibus NPA – the Territory currently only has one initiative funded under this agreement (national compliance framework) but is negotiating another. For 2011-12 Commonwealth funding already agreed under this NPA is estimated to be \$0.3 million.

## Department of Lands and Planning

### National Partnership Agreement on the implementation of the Nation Building Program in the Northern Territory.

The NPA on the implementation of the Nation Building Program in the Northern Territory aims to improve the performance of land transport infrastructure in the Territory, and incorporates a range of road programs, including national network construction and maintenance and off-network projects. In 2011-12, the Territory anticipates receiving \$81.1 million under this NPA.

## Multi-agency agreements

### Closing the Gap in the Northern Territory National Partnership Agreement

The Closing the Gap in the Northern Territory NPA provides for the continuation of a number of measures first initiated through the 2007 Northern Territory Emergency Response and associated legislation until 30 June 2012. The agreement was varied in 2011 to include additional NP funding for teachers based in remote areas, teacher housing, alcohol management plans and sworn community engagement police officers, as well as the previously funded licensing of community stores, remote policing, interpreters, child ear, nose, throat and dental follow up healthcare, mobile child protection teams, family support and initiatives to enhance education. Six agencies are directly engaged in the delivery

of initiatives under this agreement, with Commonwealth NP payments of \$115.8 million anticipated to be received in 2011-12. Commonwealth and Territory own-purpose funding also contributes to the achievement of this NPA's outcomes.

### **National Partnership Agreement on Remote Service Delivery**

The NPA on Remote Service Delivery has been established to implement a new coordination model for remote service delivery to enhance the access of Indigenous Australians living in remote communities to high quality government services and improve governance, economic and social participation in these communities.

In the Territory, the NPA is being implemented in 15 sites of the Territory Growth Towns under the Territory Government's Working Future policy, with DHLGRS co-ordinating Territory service delivery agency involvement in local implementation planning. Funding under this agreement is provided as Commonwealth and Territory own-purpose funding – as such it is not clear at this stage how much funding will be provided to the Territory under this NPA.

### **National Partnership Agreement on the Nation Building and Jobs Plan**

The NPA on the Nation Building and Jobs Plan was agreed in February 2009 as a mechanism to implement a range of infrastructure projects as economic stimulus measures in response to the global financial crisis. It included provision of new facilities and refurbishments in schools (for example, libraries, multi-purpose halls, secondary school science laboratories and language centres) through the Building the Education Revolution (BER) initiative, construction and refurbishment of social housing, additional regional road maintenance, road black spot and railway boom gate projects.

While the Territory will receive approximately \$132.8 million in Commonwealth funding under this NPA in 2010-11, with around half of this going to Territory Government primary schools, it is estimated that only \$2.3 million will be received in 2011-12. This reflects the bringing forward of stimulus revenues to the early years of the NPA (the agreement concludes in December 2012).

Sales of Goods and Services	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>352 670</b>	<b>333 858</b>	<b>- 18 812</b>
<b>Auditor-General's Office</b>	<b>490</b>	<b>490</b>	
Recoverable audits	490	490	
<b>Northern Territory Electoral Commission</b>	<b>340</b>	<b>1 620</b>	<b>1 280</b>
Council and fee-for-service elections	340	1 620	1 280
<b>Ombudsman's Office</b>	<b>31</b>	<b>31</b>	
Commonwealth Ombudsman service agreement	31	31	
<b>Department of the Chief Minister</b>	<b>3 741</b>	<b>3 055</b>	<b>- 686</b>
Recovery of agency costs	3 181	2 450	- 731
Service level agreements	420	420	
Apprentices Program	72	72	
Other	68	113	45
<b>Department of the Legislative Assembly</b>	<b>32</b>	<b>32</b>	
Other	32	32	
<b>Northern Territory Police, Fire and Emergency Services</b>	<b>5 258</b>	<b>3 458</b>	<b>- 1 800</b>
Safe NT	1 800	999	- 801
Fire Protection – Commonwealth properties	1 620	521	- 1 099
Security for United States naval vessels	500	500	
Ayers Rock Resort Corporation receipts	367	367	
Nhulunbuy Corporation receipts	337	337	
Other	634	734	100
<b>Northern Territory Treasury</b>	<b>384</b>	<b>384</b>	
Fees	330	330	
Apprentices Program	54	54	
<b>Central Holding Authority</b>	<b>14 234</b>	<b>13 879</b>	<b>- 355</b>
Motor vehicle licenses and taxi fees	4 992	4 992	
Fire alarm monitoring fees	3 416	3 202	- 214
Exploration and pipeline licences	1 950	1 950	
Fees from regulatory services	1 463	1 322	- 141
Licensing fees	717	717	
Building Advisory Service fees	480	480	
Teachers' Registration Board fees	456	456	
NT Worksafe fees	294	294	
Marine fees	173	173	
Rail safety	165	165	
Other	128	128	
<b>Department of Justice</b>	<b>8 422</b>	<b>8 422</b>	
Land Titles lodgement fees and levies	2 665	2 665	
Enforcement fees	1 191	1 191	
Land title search fees	1 105	1 105	

(Continued)

**Sales of Goods and Services – continued**

	2010-11	2011-12	
	Estimate	Budget	Variation
	\$000	\$000	\$000
Civil Court fees	561	561	
Births, deaths and marriages fees and levies	512	512	
Public Trustee fees and levies	438	438	
Criminal Court fees	410	410	
Public Trustee commissions	405	405	
Number plate sales	305	305	
Business name registrations	200	200	
Supreme Court fees	177	177	
Other	453	453	
<b>Department of Education and Training</b>	<b>871</b>	<b>663</b>	<b>- 208</b>
International services – study tours and overseas students	200	90	- 110
Regional training centres	140	140	
Callistemon House	138	138	
Other	393	295	- 98
<b>Department of Housing, Local Government and Regional Services</b>	<b>49 156</b>	<b>49 259</b>	<b>103</b>
Rent and tenancy charges	47 512	47 870	358
<i>Darwin Rates Act</i>	800	800	
Aboriginal interpreter services	650	395	- 255
Interpreter and translating services	135	135	
Other	59	59	
<b>Office of the Commissioner for Public Employment</b>	<b>767</b>	<b>965</b>	<b>198</b>
Professional programs	418	616	198
Project employment	349	349	
<b>Department of Health</b>	<b>65 653</b>	<b>60 080</b>	<b>- 5 573</b>
Cross border charges	20 575	20 575	
Compensable patients (TIO, non-TIO and workers compensation)	6 819	6 819	
Service Level Agreements	6 582	6 572	- 10
Hospital patients (private, ineligible, nursing home)	5 453	5 453	
Western Australian beds	3 435	3 435	
District Medical Officer medical bulk billing	3 178	3 189	11
Veterans' Affairs	2 183	2 183	
Salaries recoveries	2 170	1 566	- 604
Alice Springs Transformation Plan	1 989		- 1 989
Staff accommodation rent	1 887	1 887	
Stock recoveries	1 834	1 874	40
South Australian Memorandum of Understanding regarding disability services	845		- 845
Rights to private practice facility fees	753	753	
Aged and disability medical bulk billing	750		- 750
Rental of departmental facilities	590	508	- 82
Strategic Information Group	500		- 500
Medicare bulk billing revenue	490	490	
Electricity recoveries	356	356	

(Continued)



Sales of Goods and Services – continued	2010-11	2011-12	
	Estimate	Budget	Variation
	\$000	\$000	\$000
Malabam funded medical service	350		- 350
Homelands	300	405	105
Remote workforce scholarships	263	270	7
Other	4 351	3 745	- 606
<b>Department of Children and Families</b>	<b>111</b>	<b>111</b>	
Overseas adoption fees	100	100	
Fees and charges	11	11	
<b>Department of Resources</b>	<b>6 045</b>	<b>5 158</b>	<b>- 887</b>
Water analysis testing	1 571	1 274	- 297
Offshore petroleum rents	1 174	980	- 194
Research farms – sale of stock and produce	800	800	
Application, advertising and dealing fees (licences/titles)	475	475	
Fishing licence fees	470	470	
Sale of fingerlings	400	400	
West Arunta gravity survey	286		- 286
Disease risk assessment	171	171	
Livestock export and diagnostic testing	120	120	
Termite trials	100		- 100
Other	478	468	- 10
<b>Department of Business and Employment</b>	<b>24 935</b>	<b>24 564</b>	<b>- 371</b>
ICT Infrastructure Program	9 989	10 062	73
Shared Services corporate management charges	6 746	6 736	- 10
Rent recovery	5 155	4 891	- 264
Short courses	880	880	
Salary sacrifice administrative fee	750	750	
Desert Knowledge Precinct	685	685	
Digital Regions	330	425	95
Indigenous Employment Program	195		- 195
October Business Month	75	75	
Business Growth	70		- 70
Trade Support Scheme	60	60	
<b>Data Centre Services</b>	<b>22 004</b>	<b>22 004</b>	
Data Centre Management	22 004	22 004	
<b>Government Printing Office</b>	<b>5 900</b>	<b>6 018</b>	<b>118</b>
Sales and charges	5 900	6 018	118
<b>NT Fleet</b>	<b>46 127</b>	<b>46 127</b>	
Vehicle lease revenue	46 127	46 127	
<b>Aboriginal Areas Protection Authority</b>	<b>2 000</b>	<b>1 298</b>	<b>- 702</b>
Fees and charges	2 000	1 298	- 702

(Continued)

**Sales of Goods and Services – continued**

	2010-11	2011-12	
	Estimate	Budget	Variation
	\$000	\$000	\$000
<b>Tourism NT</b>	<b>1 392</b>	<b>504</b>	<b>- 888</b>
Corroboree	568		- 568
Territory Discoveries service level agreement	188	188	
NT Convention Bureau	179		- 179
NT Muster	120	120	
Accreditation Program	92	37	- 55
International marketing fees	65		- 65
NT Brolga Awards	61	43	- 18
Other	119	116	- 3
<b>Territory Discoveries</b>	<b>2 832</b>	<b>2 477</b>	<b>- 355</b>
Commissions	1 210	1 200	- 10
Information services for Tourism NT	957	1 022	65
Participation fees and co-op advertising	600	200	- 400
Other	65	55	- 10
<b>Department of Natural Resources, Environment, The Arts and Sport</b>	<b>7 295</b>	<b>4 831</b>	<b>- 2 464</b>
Cost-recovery arrangements with Natural Resources Management Board	1 080	1 080	
Araluen Arts Centre charges	1 027	1 027	
Museum shop sales and other charges	666	612	- 54
Parks camping fees	645	645	
Hydrographic and drilling projects	549		- 549
Arafura Games revenue	500		- 500
Vacant Crown Land strategy	487	358	- 129
Sport and recreation charges	386	386	
Victoria River Highway offset strategy	360		- 360
Territory Wildlife Parks service level agreement	242	242	
Contribution to the Technical Library	158		- 158
Flood Alert Program	137		- 137
Hidden Valley Motor Sports Complex hire	135	77	- 58
Coral Reef Research Consultancy	132		- 132
Wildlife management and permits	100	87	- 13
Other	691	317	- 374
<b>Territory Wildlife Parks</b>	<b>2 320</b>	<b>2 320</b>	
Fees and charges	2 320	2 320	
<b>Department of Lands and Planning</b>	<b>10 562</b>	<b>9 652</b>	<b>- 910</b>
Motor Vehicle Registry administration charges	5 305	5 305	
Bus fares and passes	2 108	1 308	- 800
Sale of products, maps and valuations	1 019	796	- 223
Development assessment application fees	927	927	
Business division support charges	714	827	113
Rents	412	412	
Other	77	77	

*(Continued)*

Sales of Goods and Services – continued	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>Department of Construction and Infrastructure</b>	<b>9 148</b>	<b>9 025</b>	<b>- 123</b>
Service level agreements	7 949	7 949	
Rent charged on Government owned buildings	1 022	1 022	
Other	177	54	- 123
<b>Construction Division</b>	<b>62 620</b>	<b>57 431</b>	<b>- 5 189</b>
Professional fees	62 140	57 431	- 4 709
Other	480		- 480
<b>PUBLIC NON FINANCIAL CORPORATIONS</b>	<b>38 710</b>	<b>42 195</b>	<b>3 485</b>
<b>Darwin Bus Service</b>	<b>7 961</b>	<b>7 961</b>	
Contract revenue	7 961	7 961	
<b>Darwin Port Corporation</b>	<b>30 749</b>	<b>34 234</b>	<b>3 485</b>
Commercial shipping – wharfage and berthage	24 536	27 404	2 868
Pilotage	4 001	4 300	299
Port dues	2 212	2 530	318
<b>PUBLIC FINANCIAL CORPORATIONS</b>	<b>471</b>	<b>471</b>	
<b>Northern Territory Treasury Corporation</b>	<b>471</b>	<b>471</b>	
Investment management fees	471	471	
<b>TOTAL</b>	<b>391 851</b>	<b>376 524</b>	<b>- 15 327</b>

## Sales of Goods and Services

The sales of goods and services category includes fees and charges levied on regulatory functions, the provision of certain services, and the issue of licences and permits to carry out otherwise prohibited or restricted activities. Goods and services revenue is primarily collected by Government to recoup costs, particularly regulation costs.

This category also includes charges paid by one agency or government business division to another, with the main charges for 2011-12 being:

- Construction Division – infrastructure project management costs (\$57.4 million);
- Department of Housing, Local Government and Regional Services – rental and tenancy charges (\$47.9 million);
- NT Fleet – provision and management of Government vehicles (\$46.1 million);
- Darwin Port Corporation – wharfage and berthage charges for commercial shipping (\$27.4 million); and
- Data Centre Services – computing and communication services (\$22 million).

Overall, the sales of goods and services revenue comprises 7 per cent of total revenue in 2011-12. Revenue received from sales of goods and services is expected to decrease by \$15.3 million in 2011-12. The more significant variations are described below:

- Department of Health goods and services revenue is expected to decrease by \$5.6 million in 2011-12, primarily due to one-off contracts in 2010-11;

- Construction Division goods and services revenue is expected to decrease by \$5.2 million in 2011-12 due to decreased revenue from project management fees, largely due to Building the Education Revolution and other stimulus programs approaching completion during 2011-12, following record infrastructure spends in 2009-10 and 2010-11;
- Darwin Port Corporation expects an increase of \$3.5 million reflecting some additional in trade volumes together with a more commercial approach to pricing for the East Arm wharf business lines;
- Department of Natural Resources, Environment, The Arts and Sport goods and services revenue is expected to decrease by \$2.5 million in 2011-12, due to revenue from the bi-annual Arafura Games and one-off program revenue received in 2010-11; and
- Northern Territory Electoral Commission goods and services revenue is expected to increase by \$1.3 million in 2011-12 due to a large number of local government elections expected to be conducted in March 2012.

Interest Revenue	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>103 639</b>	<b>65 539</b>	<b>- 38 100</b>
<b>Central Holding Authority</b>	<b>91 604</b>	<b>55 262</b>	<b>- 36 342</b>
Interest	38 863	25 496	- 13 367
Conditions of Service Reserve (net unrealised movements)	49 582	26 577	- 23 005
Medium-term investments (net unrealised movements)	3 159	3 189	30
<b>Department of Education and Training</b>	<b>1 700</b>		<b>- 1 700</b>
Interest on Building the Education Revolution <sup>1</sup>	1 700		- 1 700
<b>NT Home Ownership</b>	<b>8 635</b>	<b>8 735</b>	<b>100</b>
Interest on loans	8 189	8 213	24
Interest on cash balances	446	522	76
<b>Department of Business and Employment</b>	<b>20</b>	<b>20</b>	
Natural Disaster Relief Arrangement loans	15	15	
Business loans	5	5	
<b>Data Centre Services</b>	<b>299</b>	<b>359</b>	<b>60</b>
Interest on cash balances	299	359	60
<b>Government Printing Office</b>	<b>75</b>	<b>75</b>	
Interest on cash balances	75	75	
<b>NT Fleet</b>	<b>350</b>	<b>320</b>	<b>- 30</b>
Interest on cash balances	350	320	- 30
<b>Territory Discoveries</b>	<b>200</b>	<b>150</b>	<b>- 50</b>
Interest on cash balances	200	150	- 50
<b>Department of Natural Resources, Environment, The Arts and Sport</b>	<b>138</b>		<b>- 138</b>
Interest on cash balances (Caring for Our Country) <sup>1</sup>	138		- 138
<b>Territory Wildlife Parks</b>	<b>18</b>	<b>18</b>	
Interest on cash balances	18	18	
<b>Construction Division</b>	<b>600</b>	<b>600</b>	
Interest on cash balances	600	600	
<b>PUBLIC NON FINANCIAL CORPORATIONS</b>	<b>525</b>	<b>545</b>	<b>20</b>
<b>Darwin Bus Service</b>	<b>235</b>	<b>235</b>	
Interest on cash balances	235	235	
<b>Darwin Port Corporation</b>	<b>290</b>	<b>310</b>	<b>20</b>
Interest on cash balances	290	250	- 40
Other		60	60
<b>PUBLIC FINANCIAL CORPORATIONS</b>	<b>197 507</b>	<b>222 724</b>	<b>25 217</b>
<b>Northern Territory Treasury Corporation</b>	<b>197 507</b>	<b>222 724</b>	<b>25 217</b>
Interest from general government	131 088	143 398	12 310
Interest from public non financial corporations	66 190	79 099	12 909
Interest from local government	29	27	- 2
Gain on Territory Bonds	200	200	
<b>TOTAL</b>	<b>301 671</b>	<b>288 808</b>	<b>- 12 863</b>

1 Interest revenue received used for associated Commonwealth-funded programs

## Interest Revenue

This revenue category comprises interest earned on:

- investments of surplus cash balances;
- advances outstanding, such as home loans by NT Home Ownership;
- loans to local government bodies; and
- cash balances held by the Central Holding Authority (CHA) and government business divisions.

The \$12.9 million decrease in interest revenue in 2011-12 reflects:

- CHA interest revenue (including net unrealised movements) \$36.3 million higher in 2010-11 than 2011-12 as a result of higher than anticipated returns for cash, the Conditions of Service Reserve and medium-term investments. For 2011-12 cash balances are projected to be lower and the market is expected to stabilise with unrealised market movements projected at more conservative long-term rates;
- Department of Education and Training interest revenue of \$1.7 million expected in 2010-11 for interest earned on funds received from the Commonwealth for Building the Education Revolution. No provision has yet been accrued for any residual amounts in 2011-12; and offset by:
- Northern Territory Treasury Corporation interest revenue expected to increase by \$25.2 million, reflecting higher interest received due to increased borrowings by the CHA, Power and Water Corporation and Darwin Port Corporation.

<b>Royalties, Rents and Dividends</b>	2010-11	2011-12	
	Estimate	Budget	Variation
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>176 955</b>	<b>195 298</b>	<b>18 343</b>
<b>Central Holding Authority</b>	<b>176 955</b>	<b>195 298</b>	<b>18 343</b>
Mining and petroleum royalties	145 731	162 293	16 562
Land rents	5 799	5 799	
Mining and petroleum rents	820	820	
Wildlife royalties	21	21	
Dividends from:			
Northern Territory Treasury Corporation	16 844	19 134	2 290
NT Home Ownership	218	12	- 206
Data Centre Services	1 344	1 237	- 107
Government Printing Office	39	85	46
NT Fleet	5 401	5 402	1
Darwin Bus Service	197	197	
Construction Division	541	298	- 243
<b>TOTAL</b>	<b>176 955</b>	<b>195 298</b>	<b>18 343</b>

## Royalties, Rents and Dividends

Revenue from royalties, rents and dividends is expected to increase by \$18.3 million in 2011-12.

Mining and petroleum royalties, the most significant in this category, are expected to increase by \$16.6 million in 2011-12. This is as a result of lower than estimated receipts in 2010-11 with the forecast for 2011-12 to increase to \$162.3 million, reflecting advice received from mining companies and the value of the Australian dollar.

Land rents relate primarily to payments made under certain landholding arrangements, for example, pastoral lease rents and mining lease rents, and are expected to remain constant in 2011-12 at \$5.8 million.

Dividends represent a portion of profits from the government owned corporation and government business divisions paid to the Government through the CHA, and represent a return on the Government's investment.

The Power and Water Corporation was granted a dividend moratorium in 2007-08 and the moratorium is expected to continue.

Dividends received from other government business divisions are expected to increase by \$1.8 million in 2011-12 to \$26.4 million, largely due to Northern Territory Treasury Corporation's (NTTC) increased profitability as a result of the provision of additional borrowings. NTTC pays a dividend of 100 per cent of its profit.

<b>Gain/Loss on Disposal of Assets</b>	2010-11	2011-12	
	Estimate	Budget	Variation
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>15 464</b>	<b>18 206</b>	<b>2 742</b>
<b>Northern Territory Police, Fire and Emergency Services</b>	<b>100</b>	<b>100</b>	
Gain on disposal of assets	100	100	
<b>Department of Housing, Local Government and Regional Services</b>	<b>1 037</b>	<b>2 000</b>	<b>963</b>
Gain on sale of assets	1 037	2 000	963
<b>NT Home Ownership</b>	<b>2 425</b>	<b>1 293</b>	<b>- 1 132</b>
Gain on sale of assets	2 425	1 293	- 1 132
<b>Government Printing Office</b>		<b>92</b>	<b>92</b>
Gain on sale of assets		92	92
<b>NT Fleet</b>	<b>5 000</b>	<b>5 000</b>	
Gain on sale of vehicles	5 000	5 000	
<b>Land Development Corporation</b>	<b>6 902</b>	<b>9 721</b>	<b>2 819</b>
Gain on disposal of assets	6 902	9 721	2 819
<b>PUBLIC NON FINANCIAL CORPORATIONS</b>	<b>120</b>	<b>120</b>	
<b>Darwin Bus Service</b>	<b>120</b>	<b>120</b>	
Gain on disposal of buses	120	120	
<b>TOTAL</b>	<b>15 584</b>	<b>18 326</b>	<b>2 742</b>

## Gain/Loss on Disposal of Assets

This category includes gains and losses from asset disposals, primarily dwellings and vehicles, but also includes the sale of Crown land.

The recognition of a gain or loss is an accrual concept and does not reflect the cash received on the sale of an asset, but rather the difference between an asset's written down book value and the sale proceeds. Consistent with Australian Accounting Standards, the Territory Government has adopted a current valuation methodology for most asset classes, meaning the book value of assets typically approximates the market value, resulting in minimal gains or losses.

For this reason, although some assets will be sold by agencies in 2011-12, specific allowances for gains or losses on their disposal are not generally made.

Budget variations in gains/losses across years reflect the fact that disposal of assets are typically one-off occurrences rather than regular business.

Overall, the gain/loss on the sale of assets in 2011-12 is expected to be \$2.7 million higher than in 2010-11. This is largely due to an increase in projected contracted sales from the Land Development Corporation in 2011-12.



Other Revenue	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>GENERAL GOVERNMENT</b>	<b>75 690</b>	<b>67 368</b>	<b>- 8 322</b>
<b>Department of the Chief Minister</b>	<b>45</b>	<b>45</b>	
Other	45	45	
<b>Department of the Legislative Assembly</b>	<b>5</b>	<b>5</b>	
Other	5	5	
<b>Northern Territory Police, Fire and Emergency Services</b>	<b>977</b>	<b>622</b>	<b>- 355</b>
Commonwealth seconded staff arrangements	316	316	
Chemical, biological and radiological equipment	103		- 103
Other	558	306	- 252
<b>Northern Territory Treasury</b>	<b>110</b>	<b>110</b>	
Other	110	110	
<b>Central Holding Authority</b>	<b>55 111</b>	<b>54 192</b>	<b>- 919</b>
Superannuation contributions	43 700	41 279	- 2 421
Criminal infringement and other fines	8 375	8 375	
Crime property forfeiture	1 273	1 273	
Territory Insurance Office – road safety	549	1 129	580
Territory Insurance Office – driver training and licensing	508	1 044	536
Unclaimed monies	473	473	
Territory Insurance Office – motorcyclist training	176	362	186
Superannuation administration recoveries		200	200
Other	57	57	
<b>Department of Justice</b>	<b>8 965</b>	<b>6 155</b>	<b>- 2 810</b>
Solicitor for the NT – outposted lawyers	3 522	252	- 3 270
Crime Victims Assistance levy	1 660	2 660	1 000
Police prosecution services	471		- 471
Property Agents Licensing – Agents Licensing Fidelity Guarantee Fund	344	344	
<i>Residential Tenancies Act</i> – Agents Licensing Fidelity Guarantee Fund	325	305	- 20
Policy coordination – outposted services	99	50	- 49
Other revenue	2 544	2 544	
<b>Department of Education and Training</b>	<b>841</b>	<b>356</b>	<b>- 485</b>
Other	841	356	- 485
<b>Department of Housing, Local Government and Regional Services</b>	<b>1 365</b>	<b>65</b>	<b>- 1 300</b>
Other	1 365	65	- 1 300
<b>Department of Health</b>	<b>612</b>	<b>563</b>	<b>- 49</b>
Renal anemia co-ordinator	100	100	
Other	512	463	- 49
<b>Department of Children and Families</b>	<b>52</b>	<b>52</b>	
Other revenue	52	52	

(Continued)

<b>Other Revenue – continued</b>	2010-11	2011-12	Variation
	Estimate	Budget	
	\$000	\$000	\$000
<b>Department of Resources</b>	<b>2 537</b>	<b>1 026</b>	<b>- 1 511</b>
Private research and development corporations and organisations	2 537	1 026	- 1 511
<b>Department of Business and Employment</b>	<b>369</b>	<b>70</b>	<b>- 299</b>
Other	369	70	- 299
<b>Government Printing Office</b>	<b>15</b>	<b>15</b>	
Other	15	15	
<b>NT Fleet</b>	<b>140</b>	<b>140</b>	
Other	140	140	
<b>Tourism NT</b>	<b>38</b>	<b>38</b>	
Other	38	38	
<b>Territory Discoveries</b>	<b>50</b>	<b>40</b>	<b>- 10</b>
Other	50	40	- 10
<b>Department of Lands and Planning</b>	<b>2 278</b>	<b>1 050</b>	<b>- 1 228</b>
Territory Insurance Office – road safety	549		- 549
Territory Insurance Office – driver training and licensing	508		- 508
Wharf Precinct electricity costs reimbursement	360	360	
Territory Insurance Office – motorcyclist training	171		- 171
Other	690	690	
<b>Land Development Corporation</b>	<b>2 099</b>	<b>2 764</b>	<b>665</b>
Rent	2 099	2 764	665
<b>Department of Construction and Infrastructure</b>	<b>81</b>	<b>60</b>	<b>- 21</b>
Other	81	60	- 21
<b>PUBLIC NON FINANCIAL CORPORATIONS</b>	<b>3 096</b>	<b>2 923</b>	<b>- 173</b>
<b>Darwin Bus Service</b>	<b>437</b>	<b>264</b>	<b>- 173</b>
Diesel and Alternative Fuels Grants Scheme	264	264	
Insurance claim	173		- 173
<b>Darwin Port Corporation</b>	<b>2 659</b>	<b>2 659</b>	
Property rental	2 459	2 459	
Other	200	200	
<b>TOTAL</b>	<b>78 786</b>	<b>70 291</b>	<b>- 8 495</b>

## Other Revenue

This revenue category includes:

- fines that are defined by the Australian Bureau of Statistics as ‘civil and criminal penalties imposed on law breakers other than penalties imposed by tax authorities’;
- contributions from non-government sources towards an agency program or program component;
- any balances in clearing accounts;

- refunds of overpayments incurred in previous financial years; and
- unclaimed money.

Overall, other revenue is expected to decrease by \$8.5 million in 2011-12 due to:

- a decrease in the Department of Justice of \$2.8 million in 2011-12, primarily due to the contracts for the provision of legal advice and services to government agencies being agreed to only one year at a time;
- a decrease in the Department of Resources of \$1.5 million in 2011-12 due to agreements for externally funded projects yet to be negotiated and formalised for 2011-12;
- a decrease in the Department of Housing, Local Government and Regional Services of \$1.3 million in 2011-12 due to a large number of one-off items in 2010-11; and
- a decrease in superannuation contributions in the CHA of \$2.4 million in 2011-12. Superannuation contributions are amounts paid by agencies for employees who are members of the Northern Territory Government superannuation schemes. These superannuation schemes are closed to new members and, as a result the value of superannuation contribution, is expected to decline over time.



# **Appendixes**

Alphabetical Listing of Agencies  
Glossary



# Alphabetical Listing of Agencies

Aboriginal Areas Protection Authority  
Auditor-General's Office  
Central Holding Authority  
Construction Division  
Darwin Bus Service  
Darwin Port Corporation  
Data Centre Services  
Department of Business and Employment  
Department of the Chief Minister  
Department of Children and Families  
Department of Construction and Infrastructure  
Department of Education and Training  
Department of Health  
Department of Housing, Local Government and Regional Services  
Department of Justice  
Department of Lands and Planning  
Department of the Legislative Assembly  
Department of Natural Resources, Environment, The Arts and Sport  
Department of Resources  
Government Printing Office  
Land Development Corporation  
Northern Territory Electoral Commission  
Northern Territory Police, Fire and Emergency Services  
Northern Territory Treasury  
Northern Territory Treasury Corporation  
NT Fleet  
NT Home Ownership  
Office of the Commissioner for Public Employment  
Ombudsman's Office  
Territory Discoveries  
Territory Wildlife Parks  
Tourism NT





# Glossary

<b>Accrual Accounting</b>	Accrual accounting is the accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.
<b>Agency</b>	A unit of government administration, or office or statutory corporation, nominated in an Administrative Arrangements Order for the purposes of the Financial Management Act and including, where the case requires, a part or division (by whatever name called) of an agency.
<b>Business Line</b>	Goods and services produced by government business divisions which are sold to the community and to agencies on a fee-for-service basis, similar to a commercial enterprise.
<b>Capital Appropriation</b>	Capital appropriation represents an increase in the Government's investment in an agency for asset purchases and capital works projects. A capital appropriation is provided to agencies by the Central Holding Authority.
<b>Capital Grants</b>	Capital grants are provided to fund the construction or upgrade of significant assets that are owned by entities outside the Budget Sector (grant recipients). Works may either be managed by the grant recipient (to which the grant is provided directly), or by the Department of Construction and Infrastructure, in which case grant funds are held by the agency that is providing the grant and the asset is handed over to the grant recipient on completion of construction.
<b>Capital Works</b>	Capital works are defined as building and engineering works that create an asset, as well as constructing or installing facilities and fixtures associated with, and forming an integral part of, those works. This definition focuses on capital projects where construction activity is required in order to create an asset. Capital works projects would typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads. A further breakdown is provided with a split between major and minor new works (refer to <i>Budget Paper No. 4</i> ).
<b>Carry Forward</b>	Funding that has not been fully expended within a financial year and is carried over into the following year to be utilised.
<b>Cash Accounting</b>	Cash accounting recognises revenue and expenditure only at the time cash is received or paid.
<b>Community Service Obligation</b>	A community service obligation (CSO) arises when the Government requires a government business division or government owned corporation to carry out activities which it would not choose to do on a commercial basis or would only do so at higher commercial prices. CSOs allow the Government to achieve identifiable community or social objectives that would not be achieved if left to commercial considerations.

<b>Commonwealth Appropriation</b>	Commonwealth Appropriation is a form of appropriation that commenced in 2008-09 as a result of the Intergovernmental Agreement on Federal Financial Relations agreed by COAG in late 2008 and effective from 1 January 2009. The arrangements result in Specific Purpose Payments and National Partnership Payments from the Commonwealth being received by Treasury, on behalf of the Central Holding Authority. In order to pass these on to relevant agencies, a new form of appropriation, Commonwealth Appropriation, was required.
<b>Consumer Price Index</b>	A general comparative indicator of the prices paid by household consumers for a specific basket of goods and services in one period relative to the cost of the same basket in a base period.
<b>General Government Agency</b>	An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services which are provided free of charge or at nominal charges.
<b>Goods and Services Received Free of Charge</b>	Resources received by an agency from another entity without charge. A revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and goods and services would have been purchased if they had not been provided free of charge.
<b>Government Business Divisions</b>	Government business divisions (GBDs) are Territory-controlled trading entities that follow commercial practices and are required to comply with competitive neutrality principles.
<b>Government Owned Corporation</b>	A government owned corporation (GOC) is an entity whose objectives are to operate at least as efficiently as any corporate business and maximise sustainable return to government. The <i>Government Owned Corporations Act</i> adopts the shareholder model of corporate governance. The Power and Water Corporation became the Territory's first GOC on 1 July 2002.
<b>Headworks</b>	Provision of infrastructure to the boundary of a property relating to services such as power, water, sewerage and access roads.
<b>Key Deliverables</b>	Key deliverables are indicators of the main activity and/or achievements that contribute to a particular output. Key deliverables may include measures of quantity, quality, timeliness, and/or cost effectiveness where these are relevant to production of the output.
<b>Minor New Works</b>	Minor new works are construction projects that relate to improvements or construction of a new Territory Government asset with an estimated value of \$0.5 million or less.
<b>National Agreements</b>	National Agreements (NAs) are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures that guide service delivery across a particular sector. There are six NAs: Education; Skills and Workforce Development; Healthcare; Affordable Housing; Disability; and Indigenous Reform, but only five associated Specific Purpose Payments (SPPs) as the Indigenous Reform NA is intended to receive funding through each of the five service delivery SPPs.

<b>National Partnership Agreements</b>	National Partnership Agreements (NPAs) are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures related to the delivery of projects of national significance or to facilitate reforms.
<b>National Partnership Payments</b>	National Partnership Payments (NPPs) are tied Commonwealth grants provided to states and territories to enable them to achieve the outcomes and outputs of a National Partnership Agreement.
<b>Outcome</b>	Outcomes are expressions of the intended results, impacts or consequences on the Territory community of outputs provided by agencies. Outcomes represent the objectives that the Government is seeking to achieve.
<b>Output</b>	Outputs are the services provided or the goods produced by an agency for users external to the agency. The Government purchases outputs in order to achieve policy objectives or outcomes.
<b>Output Appropriation</b>	Output appropriation is provided to fund the delivery of outputs and is determined at the whole of agency level. Output appropriation provides the Government's funding for agency operations after taking into account funding from agency revenue. Although output appropriation is based on accrual costs, it does not encompass non-cash accrual costs, such as depreciation. This will result in deficits generally being reported by agencies.
<b>Output Group</b>	Output groups aggregate similar or related agency outputs and are applied primarily for reporting purposes.
<b>Parameters</b>	Parameters are also referred to as inflators and deflators. They are used to develop forward estimate projections. Parameters used to adjust estimates are the Consumer Price Index, wage increases and efficiency dividend.
<b>Purpose</b>	The <i>Appropriation Act</i> provides the Central Holding Authority with the authority to pay appropriations for Purposes. Purposes are appropriations for output, capital, Commonwealth Appropriation, employee entitlements, interest, taxes, other administrative payments and Treasurer's Advance.
<b>Repairs and Maintenance</b>	<p>Repairs and maintenance works are undertaken to maintain existing assets in working condition. Repairs and maintenance keep an asset functioning at its current capacity and do not enhance the asset significantly or extend its useful life. This is in contrast to capital works on existing assets, which will substantially change or improve the asset through expansion or upgrade.</p> <p>Repairs and maintenance are recorded as operational expenses by agencies. Repairs and maintenance grants may also be provided to non-government entities to enable them to maintain their assets.</p>
<b>Specific Purpose Payments</b>	Specific purpose payments (SPPs) are grants tied to a government service delivery sector from the Commonwealth Government. An SPP is associated with each of the five service delivery National Agreements (Education, Skills and Workforce Development, Healthcare, Affordable Housing and Disability).

<b>Tax Equivalents Regime</b>	The mechanism to ensure that GBDs and government owned corporations incur tax liabilities similar to privately owned organisations. Thus, greater parity exists between the cost structures of government-controlled trading entities and the private sector, aiding in the achievement of competitive neutrality.
<b>Territory 2030</b>	Territory 2030 is a 20-year strategic plan for the Northern Territory launched on 3 December 2009. It contains six key priorities: education, society, economic sustainability, health and wellbeing, the environment, and knowledge, creativity and innovation.
<b>Treasurer's Advance</b>	A Purpose of that name, as specified in an <i>Appropriation Act</i> , which provides a pool of funds specifically set aside in each Budget to meet operational contingencies that arise during the year.
<b>Working Future</b>	Working Future is a coordinated whole of government strategy to improve outcomes for Indigenous Territorians in remote areas. Its initial focus is the development of Territory Growth Towns (the larger remote communities in the Territory) into regional hubs for government service delivery and commercial activity. Working Future aims to improve community infrastructure, safety, transport, education, economic participation and community governance.