
THE BUDGET

2002-03

Budget Paper No. 3

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OVERVIEW

BACKGROUND

The 2002-03 Budget presents the Northern Territory's first accrual output Budget. This is a key component of *Working for Outcomes* which commenced on 1 July 2002. *Working for Outcomes* is the most significant financial reform undertaken by the Territory since self-government and is a comprehensive financial and performance management framework, based on outputs and accrual budgeting, accounting and reporting. For greater detail on *Working for Outcomes*, see *Budget Paper No. 6*.

Experience in other jurisdictions indicates that it takes two to three years of operating in an accrual framework to fully adopt accrual practices in the Budget and Forward Estimates. Therefore 2002-03 and 2003-04 are being treated as transitional years in the move to a full accrual Budget.

During this transitional phase, agencies will refine output structures, performance measures and targets, and develop systems for monitoring, reporting and preparing their budgets in an accrual framework.

Whilst this is the first year agencies will be utilising accrual accounting and reporting, whole of government accrual reports have been prepared for a number of years. These reports were required to meet the Territory's reporting obligations under the Uniform Presentation Framework (UPF) and were the basis for the development of agencies' accrual budgets presented in this Budget Paper.

FISCAL INTEGRITY AND TRANSPARENCY LEGISLATION

The *Fiscal Integrity and Transparency Act* was passed in the November 2001 sittings. This legislation provides for reporting on the Budget and Forward Estimates on the basis of external reporting standards as outlined in Government Finance Statistics (GFS) as determined by the Australian Bureau of Statistics and, when relevant, Australian Accounting Standards. The August 2002-03 Budget is consistent with the *Fiscal Integrity and Transparency Act*.

Budget Paper No. 2: Economic and Fiscal Outlook provides the information required under the fiscal integrity and transparency legislation. It includes the whole of government reporting requirements and the component sectors of the Territory public sector, as defined in national GFS standards.

The other key legislation governing the Territory's finances is the *Financial Management Act*. The main focus of this Act is to provide a financial framework within which agencies manage their resources. *Budget Paper No. 3* covers agencies that are subject to *the Financial Management Act*, and included in the Public Account, and thus the coverage differs from *Budget Paper No. 2*.

PowerWater is not included in *Budget Paper No. 2* as, from 1 July 2002, it became a Government Owned Corporation (GOC). PowerWater is not subject to the *Financial Management Act* but is subject to the financial provisions of the Government Owned Corporations Act. For a complete listing of all agencies included in the Territory's Total Public Sector, by sector type, see the appendix to *Budget Paper No. 2*.

In previous years, summary information was provided on both a gross basis (as required for allocation and appropriation purposes) and a net basis (the Northern Territory's preferred economic transactions framework) for the Public Account, as well as on a GFS basis to meet Uniform Presentation obligations. This gave rise to a number of different budget aggregates.

However, the effect of the fiscal integrity and transparency legislation is to separate whole of government reporting requirements from the agency accountability requirements necessary for appropriation and other financial management purposes. Thus the information in *Budget Paper No. 3* is the information required for agency management purposes (i.e. information on outputs and financial statements) and does not include whole of government summary information.

CENTRAL HOLDING AUTHORITY

The Central Holding Authority is a key element of the new arrangements. It incorporates the Consolidated Revenue Account and also records Territory assets, liabilities, revenue and expenses that are not allocated to specific agencies.

The Central Holding Authority receives all Territory revenue, the main categories being taxation, untied grants (predominantly GST grants) and fines.

The main expense of the Central Holding Authority is the payment of appropriation to agencies. Other significant expenses are interest on Territory borrowings, interest on cash balances of Government Business Divisions and Government Owned Corporations, and the centrally-managed employee costs of superannuation and long service leave.

The Central Holding Authority holds those Territory assets which are not assigned to agencies, or where it is impractical to do so, such as the Territory's investment portfolio. However, the Central Holding Authority does not hold physical assets such as land and buildings.

The Central Holding Authority also records liabilities where it is not practical or effective to assign the liabilities to individual agencies. The Central Holding Authority has two major liabilities – Territory borrowings and unfunded superannuation liabilities. Territory borrowings comprise the stock of General Government debt that has accumulated since self-government and has been used to fund the construction of major infrastructure in the Territory over this period. Unfunded employee liabilities are those which have accrued but are not yet due to be paid.

APPROPRIATION

The previous cash framework included the concept of allocation which was the maximum approved gross expenditure for agencies.

The accrual output framework is based on a net appropriation approach where agencies retain those revenues classified as agency revenue (largely charges in respect of goods and services provided, and specific purpose grants from the Commonwealth) and receive appropriation from the Central Holding Authority.

The 2002-03 Appropriation for each agency comprises two components: an Output Appropriation and a Capital Appropriation. The objective of an accrual budgetary framework is to provide agencies with the capacity to fully fund the costs of their outputs. However in the transitional phase, agency appropriations will be provided on a cash basis. The major non-cash item for which they will not be funded is depreciation.

Continuation of cash appropriations will provide continuity in the transitional phase.

The Central Holding Authority will pay both output and capital appropriations to General Government agencies. These will be treated as output revenue or equity injections respectively. Government Business Divisions (GBDs) will not receive an appropriation but rather fund their operations through their own revenue-raising activities, existing cash balances, or borrowings. Where GBDs provide services which

are not commercially viable, a General Government agency will provide a Community Service Obligation to the GBD, in lieu of revenue.

Output Appropriation is the payment for outputs and is identified in the Output and Appropriations Table for each agency. Output Appropriation is the agency's operating expenses (as set out in the Statement of Financial Performance) less the non-cash costs, of depreciation and amortisation, and agency revenue. Agency revenue is principally charges in respect of goods or services provided and specific purpose grants from the Commonwealth. It is defined as the operating revenue, (as included on the Statement of Financial Performance), less output revenue and profit/loss on disposal of assets. Output Appropriation is not provided for expenses relating to prior year receipts, as agencies already have the capacity to fund these costs.

Capital Appropriation is the payment for capital expenditure, consisting of all capital works, capital items and advances paid. The Capital Appropriation equates to the Government's equity injection in to agencies. In the transitional years, capital appropriation for capital works will be provided to the Department of Infrastructure, Planning and Environment for whole of government management purposes, while the Capital Appropriation to agencies will mainly be for capital items only.

OUTPUT STATEMENTS/BUSINESS LINE STATEMENTS

Output Statements (General Government agencies) or Business Line Statements (Government Business Divisions) have been provided for each agency presented in this Budget Paper.

The concept of outputs and outcomes is not new to agencies as, until 2001-02, outcomes were identified for an agency's activities, with outputs identified at the program level and linked back to outcomes. 2001-02 saw the shift in focus from activities to outputs with outcomes presented for output groups and performance measures provided for each output. Agencies have put considerable effort during 2001-02 into reassessing their outputs as a result of the public sector restructure in November 2001 refining those outputs, and developing performance measures and targets for 2002-03.

This has resulted in the Output Statements/Business Line Statements presented in this Paper. During the transitional phase of *Working for Outcomes*, these will be further refined and it is expected that outputs, along with their costs and targets, will be updated to reflect actual experience and could vary significantly during the transitional phase. For 2002-03, the performance targets are presented as estimates and comparative data is planned to be presented in future years.

FINANCIAL INFORMATION

Information in this Budget Paper is provided for 2001-02 and 2002-03 on an accrual basis, in the form of an Outputs and Appropriations Table, detailing operating expenses by outputs, and a set of financial statements being the Statement of Financial Performance, Statement of Financial Position and Statement of Cash flows. The financial information presented has been developed using existing accrual information and the approved cash budget.

2001-02 Estimate – While actual results for 2001-02 are available on a cash basis, the accrual result cannot be finalised until agency audits have been completed in October. Therefore an estimate for the 2001-02 position is presented in this Budget, rather than an actual. The expenditure estimate for agencies is based on the final approved Budget position, less the expenditure approved for transfer from 2001-02 to 2002-03.

The revenue estimate reflects the latest approved Budget position.

It is expected that the 2001-02 Estimate will closely reflect the final actual position for 2001-02, at least from a whole of government perspective. Individual agencies may vary, depending on the accrual adjustments required.

2002-03 Budget – This presents the approved cash Budget, inclusive of the transfer of expenditure from 2001-02 and adjusted for accrual items, largely depreciation and amortisation.

Output and Appropriations Table – This is the first table presented for each agency and includes accrual information by output and then calculates the Output Appropriation and presents the Capital Appropriation as provided in the *2002-03 Appropriation Act*. Whilst output information was presented in both the 2001-02 May Budget and November 2001 Mini Budget, agencies have put considerable effort into refining their outputs for this Budget. It is also expected that this refinement process will continue through the transition phase of *Working for Outcomes*.

Statement of Financial Performance - This Statement presents an agency's operating expenses and revenue and net operating result. It excludes expenditure and receipts of a capital nature, as these only impact the Statements of Financial Position and Cash Flows. Due to the use of a cash appropriation, all agencies will show a loss in relation to their depreciation and amortisation expense. Agencies may also show a profit or loss in regards to the transfer of expenditure from between years, due to the treatment of these timing differences in the Accounting Standards. Therefore where a receipt is received in one year, but not spent until the following financial year, a profit will be shown in the first year and a loss in the second. This profit/loss is either offset or increased by the depreciation expense.

Statement of Financial Position – This statement presents an agency's assets and liabilities. This information was developed from actual data from previous years and varied for movements in balances as a result of any capital expenditure and the public sector restructure in November 2001.

Statement of Cash Flows - This statement reflects the currently approved cash Budget, albeit in a different format. The cash flow statement essentially presents the movement of cash into and out of an agency during the financial year.

TREATMENT CHANGES

Due to the implementation of *Working for Outcomes* from 1 July 2002, there are a number of treatment changes in the financial statements.

- Responsibility for repairs and maintenance expenditure will transfer from the Department of Infrastructure, Planning and Environment to agencies from 2002-03. This can result in a slight distortion of the output comparison between years, where the repairs and maintenance expense is a significant amount. These amounts are identified in agency statements.
- Long service leave liability has been transferred from individual agencies to the Central Holding Authority. For General Agencies, this transfer was achieved by way of an adjustment to the budgeted opening balances for 2001-02 and therefore does not distort the financial statements. However as Government Business Divisions had previously included this liability in their accounts, the transfer has been recorded as a movement during 2001-02 and is shown as an equity injection.
- Emerging costs for superannuation have also been transferred to the Central Holding Authority along with the unfunded liability.

COMPARISON OF CASH PRESENTATION WITH ACCRUAL FINANCIAL STATEMENTS

CASH PRESENTATION	ACCRUAL FINANCIAL STATEMENTS		
	Statement of Financial Performance	Statement of Financial Position	Statement of Cash Flows
Gross Outlays and Receipts			
Outlays			
Personnel	Operating Expenses		Operating Payments
Operational	Operating Expenses		Operating Payments
Capital		Assets	Investing Payments
Grants and Subsidies	Operating Expenses		Operating Payments
Interest	Operating Expenses		Operating Payments
Advances		Assets	Investing Payments
		Liabilities	Financing Payments
Receipts			
Taxes	Operating Revenue		Operating Receipts
Fees and Charges	Operating Revenue		Operating Receipts
Miscellaneous Receipts	Operating Revenue		Operating Receipts
Sale of Land		Assets	Investing Receipts
Capital Receipts		Assets	Investing Receipts
Property Income	Operating Revenue		Operating Receipts
Interest Received	Operating Revenue		Operating Receipts
Advances Received		Assets	Investing Payments
		Liabilities	Financing Payments
Commonwealth Grants	Operating Revenue		Operating Receipts
Territory Borrowings		Liabilities	Financing Receipts
Use of Account Balances			
Consolidated Revenue		Assets	Net Increase in Cash Held
Agency Operating		Assets	Net Increase in Cash Held
GBD Operating		Assets	Net Increase in Cash Held

Note: Assets, liabilities, accrual expenses and revenue were not previously included in Gross Outlays and Receipts presentation.

REVENUE

Chapter 2 provides a breakdown of agencies' operating revenue as well as Territory borrowings and advances.

In each category, revenue is recorded for each agency. This revenue is agency revenue and is offset against an agency's operating expenses to determine its net appropriation.

Revenue is recorded by category for each agency and for the Central Holding Authority.

Chapter 1

AGENCIES

THE HON. C. M. MARTIN, MLA

CHIEF MINISTER

TREASURER

MINISTER FOR TERRITORY DEVELOPMENT

MINISTER FOR INDIGENOUS AFFAIRS

MINISTER FOR ARTS AND MUSEUMS

MINISTER FOR YOUNG TERRITORIANS

MINISTER FOR WOMEN'S POLICY

MINISTER FOR SENIOR TERRITORIANS

AUDITOR-GENERAL'S OFFICE

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Audits	2 324	2 379	55
Audits	2 324	2 379	55
Total Operating Expenses	2 324	2 379	55
<i>less</i>			
Depreciation and Amortisation	3		- 3
Agency Revenue (a)	190	144	- 46
Expenses relating to prior year receipts	49	79	30
<i>equals</i>			
Output Appropriation	2 082	2 156	74

Capital Appropriation

Total 2002-03 Staffing: 4

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

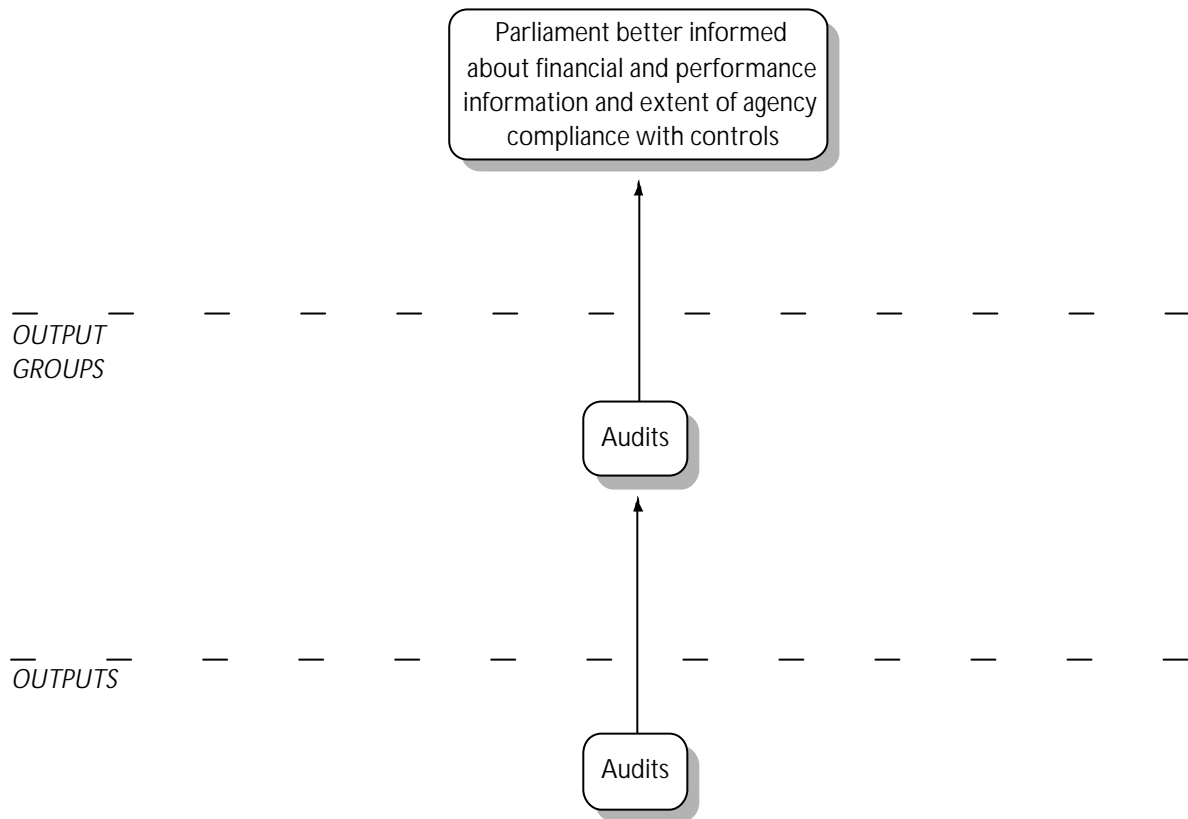
OVERVIEW

The Auditor-General's objective is to provide Parliament with an independent analysis of the financial information, internal controls and performance management systems in the Northern Territory Public Sector. The Parliament is able to use that information to better scrutinise the performance of government administration.

Reports arising from audits are also issued to Accountable Officers to provide them with relevant information concerning the extent of their achievement of accountability requirements.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Gaining an understanding of the additional audit requirements arising from auditing merged agencies and from the accrual-based accounting and reporting introduced by the Government for agencies on 1 July 2002.
- Managing the delivery of the next three-year contracts for audit services in light of the reduced number of private sector audit firms now available in the Territory.
- Assessing the possibility of establishing a greater in-house audit capacity.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

The increase in the Audit output for 2002-03 is the combined result of:

- additional resource capabilities to meet an increase in audit hours required (\$96 000) and the carryover of projects not completed in 2001-02 (\$79 000); and
- offset by the full year effect of overall savings determined at the 2001-02 Mini Budget of \$86 000.

AUDITS

The Auditor-General conducts audits in accordance with professional standards and practices, so that information arising from the audits can be available to assist the Legislative Assembly in its scrutiny of the performance of government administration.

OUTCOME

Members of the Legislative Assembly are better informed about the financial and other performance information provided by Government and, together with agency managers, better informed about the extent of compliance by agencies with internal control requirements.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Audits*	112
<i>Quality</i>	
Audit tasks conducted in accordance with Australian Auditing Standards**	100%
<i>Timeliness</i>	
Audit tasks completed in accordance with the work program	95%
<i>Cost</i>	
Average cost per audit hour***	\$142

* Audit tasks defined on the work program

** Quarterly certification by the Auditor-General, supplemented by the triennial certification by the NTAGO Strategic Reviewer.

*** 15 000 hours purchased from consultant auditors; 1 800 hours directly from NTAGO.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	2 272	2 300
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	2 082	2 156
Fees from Regulatory Services		
Other Agency Revenue	190	144
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	2 324	2 379
Employee Expenses	632	577
<i>Administrative Expenses</i>		
Purchases of Goods and Services	1 689	1 801
Repairs and Maintenance		1
Depreciation and Amortisation	3	
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 52	- 79
Income Tax Expense		
NET OPERATING SURPLUS	- 52	- 79
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	190	144

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	79	
Receivables	49	49
Prepayments	2	2
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment		
Other Assets		
TOTAL ASSETS	130	51
LIABILITIES		
Deposits Held		
Creditors and Accruals	116	116
Advances Received		
Provisions	68	68
Other Liabilities		
TOTAL LIABILITIES	184	184
NET ASSETS	- 54	- 133
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	- 18	- 18
<i>Equity Injections/Withdrawals</i>		
Accumulated Funds		
<i>Opening Balance</i>	16	- 36
<i>Current Year Profit/(Loss)</i>	- 52	- 79
Reserves		
EQUITY	- 54	- 133

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	2 272	2 300
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	190	144
Output Revenue	2 082	2 156
Other Agency Receipts		
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	2 321	2 379
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	632	577
Payments for Goods and Services	1 689	1 802
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 49	- 79
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>		
Purchase of Assets		
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities		
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation		
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities		
Net Increase in Cash Held	- 49	- 79
Cash at Beginning of Reporting Period	128	79
CASH AT END OF REPORTING PERIOD	79	

Chapter 1

AGENCIES

OMBUDSMAN'S OFFICE

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Office of the Ombudsman	1 855	1 765	- 90
Office of the Ombudsman	1 562	1 464	- 98
Health and Community Services Complaints Commission	293	301	8
Total Operating Expenses	1 855	1 765	- 90
<i>less</i>			
Depreciation and Amortisation	11	4	- 7
Agency Revenue (a)	27	28	1
Expenses relating to prior year receipts	47		- 47
<i>equals</i>			
Output Appropriation	1 770	1 733	- 37

Capital Appropriation

Total 2002-03 Staffing: 18

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

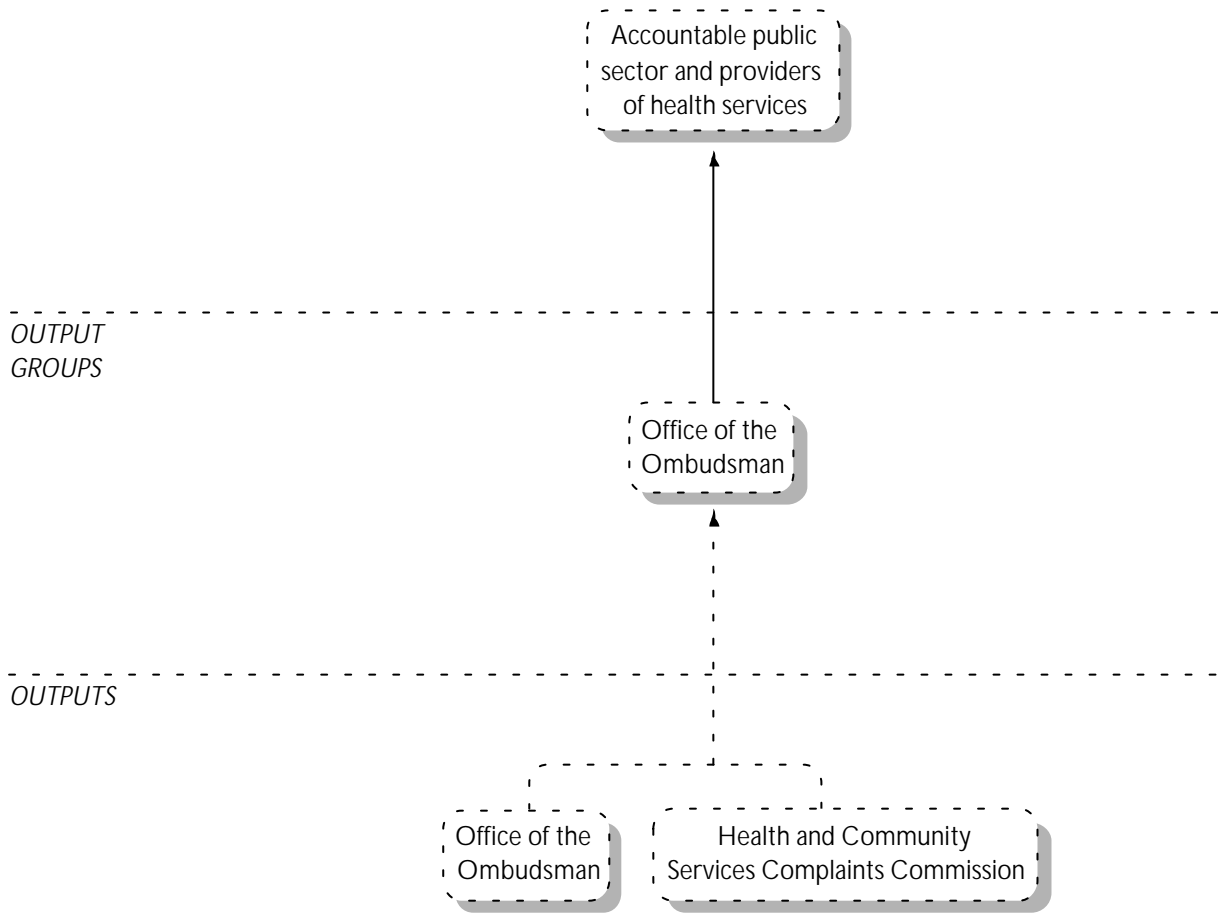
The Ombudsman's Office comprises two functions, the Ombudsman and the Health and Community Services Complaints Commission. The Ombudsman's role is to receive, investigate and resolve complaints made by members of the public about any administrative action to which the *Ombudsman (Northern Territory) Act* applies. The Commission's role is to inquire into, conciliate, investigate and resolve health and community services complaints within the Northern Territory.

The objectives of the Ombudsman and the Commission are to:

- provide an independent, just, fair and accessible mechanism for resolving complaints;
- provide reports and make recommendations to address any defective administration and improve the delivery of services; and
- promote access to and awareness of the role of the Ombudsman and the Commission.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

Strategic issues for the Ombudsman's Office in 2002-03 are:

- completion of the review of the *Ombudsman (Northern Territory) Act* and introduction of proposed changes and/or amendments in the Legislative Assembly;
- implementation of a new computerised case management system; and
- completion of an organisational restructure.

Strategic issues facing the Health and Community Services Complaints Commission (HCSCC) in 2002-03 are:

- review of the *Health and Community Services Complaints Commission Act 1998*;
- implementation of the Code of Health Rights and Responsibilities;
- implementation of an organisational restructure in conjunction with the restructure of the Office of the Ombudsman; and
- implementation of a new computerised case management system, which will result in the same system being used by both the HCSCC and the Office of the Ombudsman.

POLICY INITIATIVES IN THE BUDGET

An additional \$114 000 has been approved on an ongoing basis to enable an organisational restructure of both the Ombudsman's Office and the Health and Community Services Complaints Commission consistent with the Government's stated policy commitment to strengthen the Ombudsman's Office.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

The 2002-03 Budget has reduced from 2001-02 due largely to significant one-off items in 2001-02 including:

- the completion of the Ombudsman's Complaints Registration System (\$40 000); and
- one off funding of \$67 000 in 2001-02 for retirement and termination costs.

OFFICE OF THE OMBUDSMAN

Provision of an independent, accessible and fair service for resolving complaints about the administrative actions of public services and the delivery of health and community services.

OUTCOME

The Northern Territory Public Sector accountable for, and improving the standard of, administrative decision making, practices and conduct; and the providers of health services and community services in the Northern Territory improving service standards and accountable for the provision of a quality service.

OFFICE OF THE OMBUDSMAN

Resolve complaints against Territory Government agencies, police and local government councils and make recommendations to improve public administration.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Access and awareness visits	50
Inquiries and complaints received	2 300
<i>Quality</i>	
Reviews of decisions requested	< 3%
Customer satisfaction	> 60%
<i>Timeliness</i>	
Inquiries and preliminary inquiries resolved within 90 days of receipt	40%
Formal investigations resolved within 180 days of receipt	70%
<i>Cost</i>	
Average cost of access/awareness services	\$900
Average cost of resolving inquiries/complaints	\$533

HEALTH AND COMMUNITY SERVICES COMPLAINTS COMMISSION

Resolve complaints against providers of health services and community services in the Territory and make recommendations to improve the standard and quality of service delivery.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Access and awareness sessions	35
Inquiries and complaints received	400
<i>Quality</i>	
Reviews of decisions requested	< 1.5%
Customers satisfied with service	> 60%
Providers satisfied with service	85%
<i>Timeliness</i>	
Inquiries and complaints closed within 180 days of receipt	75%
<i>Cost</i>	
Average cost of access/awareness services	\$500
Average cost of resolving inquiries/complaints	\$700

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 797	1 761
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	1 770	1 733
Fees from Regulatory Services		
Other Agency Revenue	27	28
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	1 855	1 765
Employee Expenses	1 456	1 438
<i>Administrative Expenses</i>		
Purchases of Goods and Services	388	323
Repairs and Maintenance		
Depreciation and Amortisation	11	4
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 58	- 4
Income Tax Expense		
NET OPERATING SURPLUS	- 58	- 4
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	27	28

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits		
Receivables	6	6
Prepayments	5	5
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	66	62
Other Assets		
TOTAL ASSETS	77	73
LIABILITIES		
Deposits Held		
Creditors and Accruals	46	46
Advances Received		
Provisions	186	186
Other Liabilities		
TOTAL LIABILITIES	232	232
NET ASSETS	- 155	- 159
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	- 196	- 235
<i>Equity Injections/Withdrawals</i>	- 39	
Accumulated Funds		
<i>Opening Balance</i>	138	80
<i>Current Year Profit/(Loss)</i>	- 58	- 4
Reserves		
EQUITY	- 155	- 159

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	1 797	1 761
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	27	28
Output Revenue	1 770	1 733
Other Agency Receipts		
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	1 844	1 761
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	1 456	1 438
Payments for Goods and Services	388	323
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 47	
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>		
Purchase of Assets		
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities		
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation		
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities		
Net Increase in Cash Held	- 47	
Cash at Beginning of Reporting Period	47	
CASH AT END OF REPORTING PERIOD		

DEPARTMENT OF THE CHIEF MINISTER

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Strategic and Policy Advice and Public Sector Coordination	6 499	8 772	2 273
Strategic and Policy Advice	3 220	3 966	746
Public Sector Coordination	3 279	4 806	1 527
Territory Development	3 629	4 485	856
Territory Development	3 629	4 485	856
NT Railway	1 998	1 886	- 112
NT Railway	1 998	1 886	- 112
Government Business Support	16 109	14 834	- 1 275
Support to Executive, Ministers and Leader of the Opposition	15 107	13 784	- 1 323
Legislation Production	1 002	1 050	48
Support to Administrator and Government House	2 113	2 359	246
Support to Administrator and Government House	2 113	2 359	246
Electoral Services	1 513	788	- 725
Electoral Services	1 513	788	- 725
Community Engagement Activities and Grants	4 780	5 267	487
Community Engagement Activities	1 903	2 191	288
Grants	2 877	3 076	199
Total Operating Expenses	36 641	38 391	1 750
<i>less</i>			
Depreciation and Amortisation	367	358	- 9
Agency Revenue (a)	1 205	5 284	4 079
Expenses relating to prior year receipts	7	805	798
<i>equals</i>			
Output Appropriation	35 062	31 944	- 3 118
Capital Appropriation	2 069	24 742	22 673

Total 2002-03 Staffing: 224

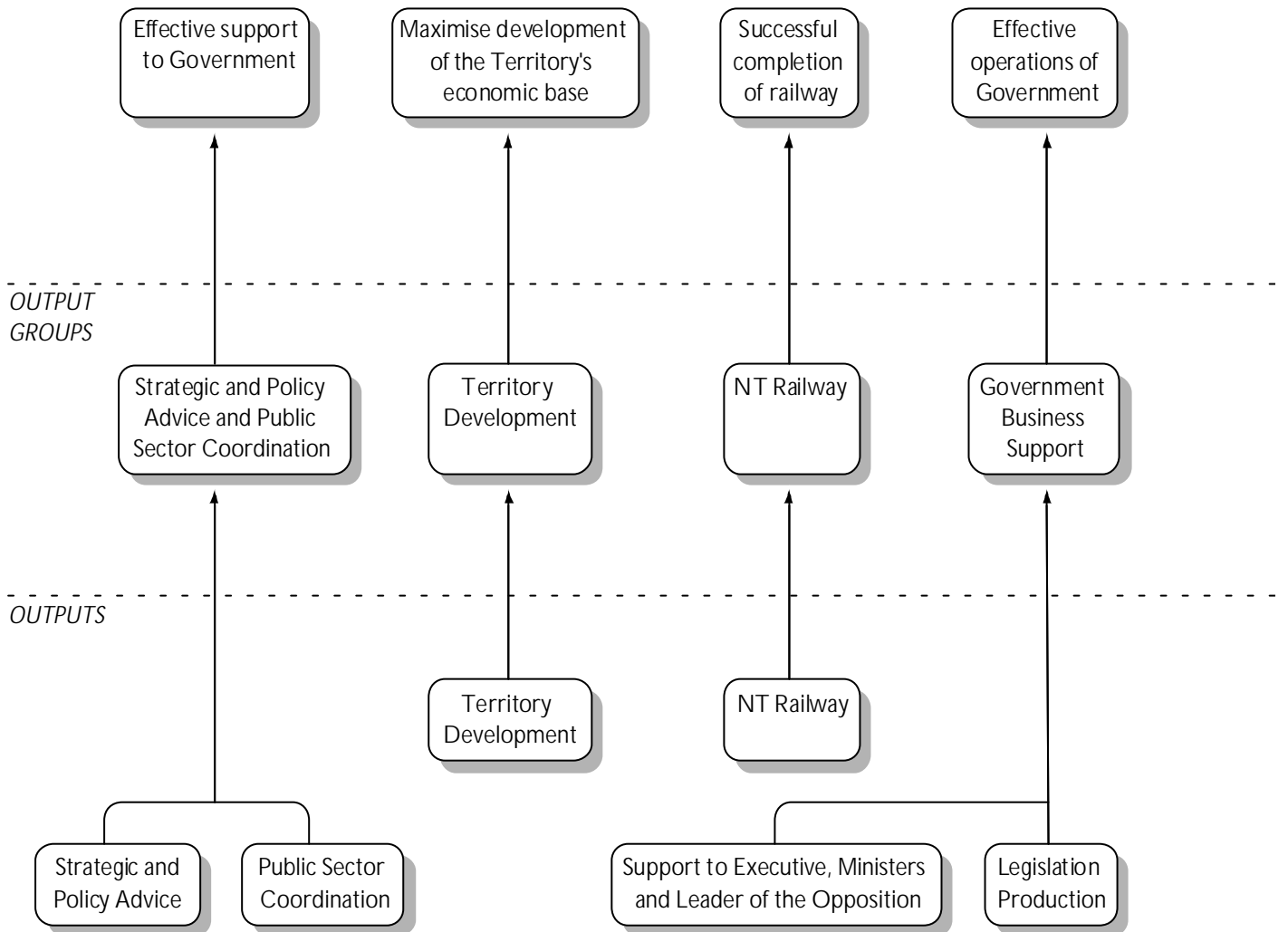
Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

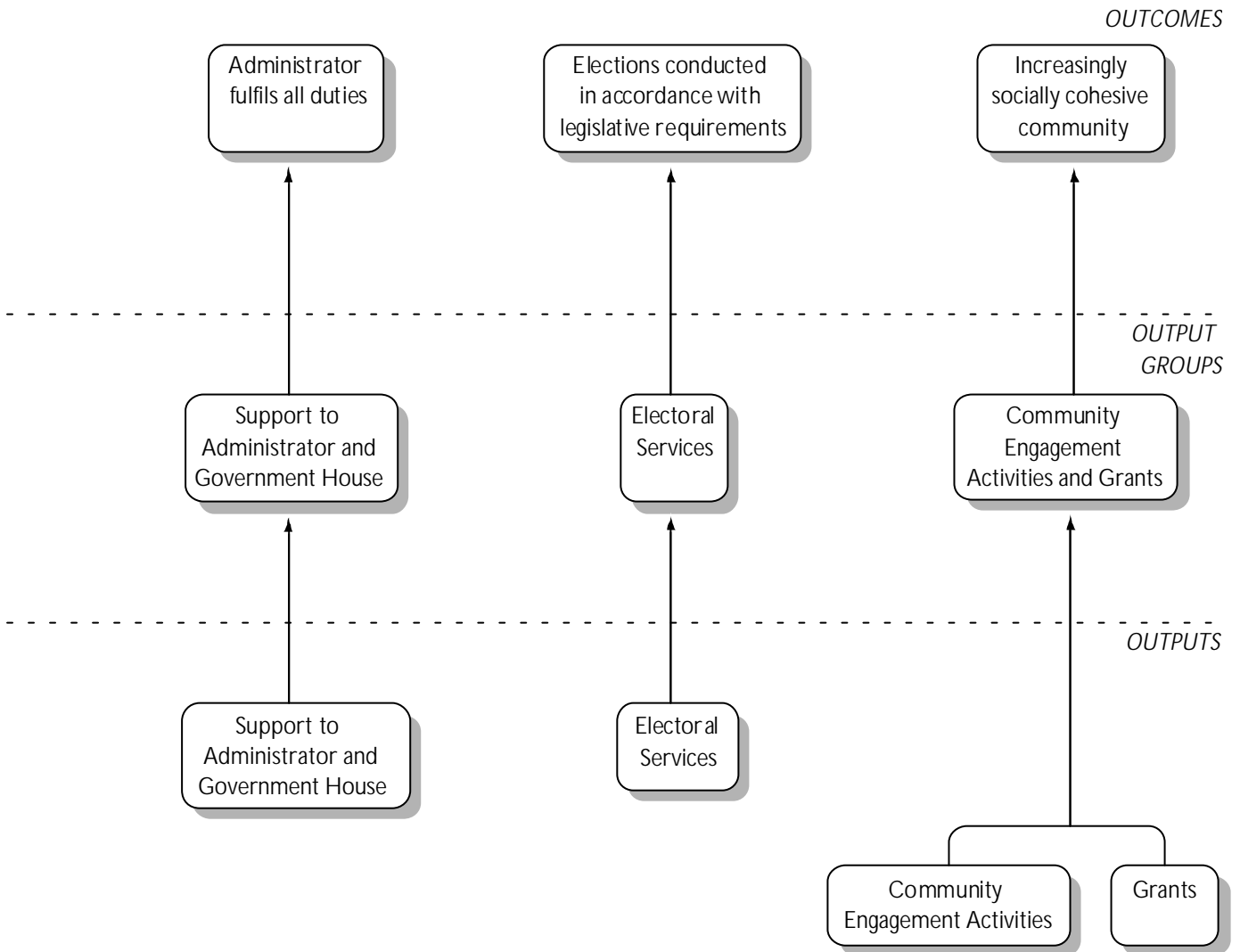
OVERVIEW

The objective of the Department of the Chief Minister is to maximise the effectiveness of the Northern Territory public sector by coordinating and implementing whole of government initiatives and effectively supporting the Chief Minister and Ministers, and the operations of Cabinet and the Executive Council. Economic and social development is a key focus.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES





STRATEGIC ISSUES

- Facilitating the direction and priorities of Government including the development and launch of economic and social strategies, projection of the Territory as a place to invest, and the stimulation of policy development.
- Providing leadership of cross agency coordination
- Creating jobs for Territorians through the facilitation of major projects such as the Alice Springs to Darwin railway, oil and gas, and knowledge based economies.
- Preserving and building a socially cohesive Territory through the development and implementation of a Social Policy Strategy, Community Engagement Strategy and strategies to improve the wellbeing of Indigenous Territorians.

POLICY INITIATIVES IN THE BUDGET

- Ongoing funding of \$0.64 million has been provided from 2002-03 for the recently established Office of Territory Development.
- Ongoing funding of \$0.25 million has been provided from 2002-03 to increase grants to multicultural organisations and for cultural and linguistic scholarships.
- \$0.2 million ongoing has been included in the 2002-03 Budget for the Domestic Violence Strategy.
- Additional \$0.7 million ongoing funding has been provided from 2002-03 for the Office of Indigenous Policy.
- Funding of \$0.12 million has been provided in 2002-03 for the new Office of Children and Families. Arrangements for the establishment of the Office in the Department of Health and Community Services are being finalised. When fully operational, ongoing funding from 2003-04 will be \$0.64 million.
- Funding of \$0.3 million has been provided in 2002-03 for events involving local artists.
- Ongoing funding of \$1.7 million has been provided from 2002-03 for expanded policy functions in line with the Department's new strategic directions.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

- The Strategic and Policy Advice and the Public Sector Coordination outputs have increased by \$2.2 million as a result of the provision of funding for enhanced policy functions including the Office of Indigenous Policy.
- The Territory Development output increase reflects the full year cost of the Office of Territory Development and Desert Knowledge initiatives.
- The NT Railway reduction is a result of a one-off payment (\$0.3 million) in 2001-02.
- The decrease in the Government Business Support output group results from the savings from the reduction in the number of Ministers, which were not fully reflected in 2001-02 due to one-off termination costs.
- One-off funding in 2001-02 was provided to the Electoral Services output (\$0.8 million) to cover the costs of the 2001 Legislative Assembly election, Lord Mayoral by-election and Litchfield Shire elections.

2002-03 CAPITAL WORKS PROGRAM

The following new major project has been approved for inclusion on the 2002-03 Capital Works Program:

- Railway infrastructure – stage 1, contribution to the construction of fences and other necessary infrastructure 6.6

The amount shown is the total project cost not necessarily the cash commitment for 2002-03. For further details of this and other projects, see *Budget Paper No. 4*.

STRATEGIC AND POLICY ADVICE AND PUBLIC SECTOR COORDINATION

Provision of strategic and policy advice to the Chief Minister and Ministers assisting the Chief Minister and agencies, on matters of policy, policy development, administration and leadership, provision of risk assessment and audit services across the public sector and the coordination of cross-government activities including:

- Territory and national issues;
- Indigenous policy;
- Economic and social policy; and
- Matters relating to youth, women and senior Territorians.

Advice is also provided to the Minister for Ethnic Affairs.

OUTCOME

The Government's policy-making and coordination processes and operations are effectively supported.

STRATEGIC AND POLICY ADVICE

Provision of strategic and policy advice, including Territory and national issues, to Government and the stimulation and development of indigenous, economic and social policy.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide strategic and policy advice (\$000)	\$3 966
<i>Quality</i>	
Satisfaction of the Chief Minister and Minister for Ethnic Affairs	satisfied
<i>Timeliness</i>	
Advice is timely and, when required, deadlines are met	95%

PUBLIC SECTOR COORDINATION

Monitoring and coordination of the implementation of Government's strategic policy directions, the management and provision of business risk assessments and internal audit services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to coordinate cross-Government activities (\$000)	\$3 133
Risk management services	70
<i>Quality</i>	
Satisfaction of the Chief Minister	satisfied
Client agencies consider services valuable	80%
<i>Timeliness</i>	
Activities across Government are coordinated within timeframes	95%
Target dates for draft reports met	80%
<i>Cost</i>	
Average cost of each risk management service	\$23 900

TERRITORY DEVELOPMENT

Development of strategic directions and advice on Territory economic development, marketing and investment attraction and management and facilitation of specific major projects for the Territory, including rail and port, oil and gas and Desert Knowledge.

OUTCOME

Maximise the development of the Territory's economic base and level of activity.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Significant investment attraction and project facilitation tasks*	31
Cost of capacity to provide strategic advice and directions on Territory economic development (\$000)	\$3 164
<i>Quality</i>	
Ministerial satisfaction	satisfied
<i>Timeliness</i>	
Advice is timely, and when required, deadlines met	95%
<i>Cost</i>	
Average cost of each project facilitation task	42 612

* Investment attraction and project facilitation tasks are categorised under mineral processing, petroleum developments, gas-based industry, knowledge and innovation, marketing and communication and business developments

NT RAILWAY

Provide financial and other support to the AustralAsia Railway Corporation, advice to Government and promotion of the Alice Springs to Darwin railway to ensure the Northern Territory's obligations and entitlements in relation to the construction of the railway, including its obligations relating to management of the railway corridor construction and investment in the rail project are met.

OUTCOME

Successful completion of the Alice Springs to Darwin railway.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Payments to AustralAsia Railway Corporation (\$000)	\$1 500
<i>Quality</i>	
Conditions of agreement are met	100%
Client/stakeholder satisfaction	95%
<i>Timeliness</i>	
Payment of funds as outlined in agreements	100%

GOVERNMENT BUSINESS SUPPORT

The provision of policy, administrative and protocol support, legislative drafting and publishing services to the Chief Minister, Ministers and Leader of the Opposition as well as the provision of secretariat services to the Executive Council and Cabinet to enable the effective performance of duties of Office across the public sector.

OUTCOME

Effective operations of Government.

SUPPORT TO EXECUTIVE, MINISTERS AND LEADER OF THE OPPOSITION

Policy, operational advice, administrative support, hospitality services and advice on protocol matters to the Chief Minister, Ministers and Leader of the Opposition as well as secretariat services to the Executive Council and Cabinet.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide support (\$000)	\$11 997
Official hospitality, ceremonial events and hosted visits	318
Cost of official hospitality, ceremonial events and hosted visits (\$000)	\$582
<i>Quality</i>	
Satisfaction of Chief Minister, Ministers, Leader of the Opposition, visitors and guests	satisfied
<i>Timeliness</i>	
Support and advice is timely and, when necessary, deadlines are met	100%

LEGISLATION PRODUCTION

Legislative drafting, including bills, regulations, subordinate legislation, statutory instruments and advice to Government and the Legislative Assembly and the publishing of legislation to meet Government and community needs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Pages of legislation*	1 850
<i>Quality</i>	
Legislation drafted meets required professional standards	100%
<i>Timeliness</i>	
Deadlines met	100%
Database updated within five working days of commencement of legislation	80%
<i>Cost</i>	
Average cost per page of legislation	\$567

* Refers to the number of pages of legislation that will be ready for introduction or making (whether or not the legislation is ultimately introduced or made). The estimate does not include pages of draft legislation.

SUPPORT TO ADMINISTRATOR AND GOVERNMENT HOUSE

Provision of administrative, secretarial, hospitality and ceremonial support to the Administrator and the maintenance and upkeep of Government House to enable the Administrator to fulfil all statutory, ceremonial and representational duties.

OUTCOME

The Administrator fulfils all statutory, ceremonial and representational duties.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide support to the Administrator (\$000)	\$1 264
Cost of maintaining the buildings (\$000)	\$829
<i>Quality</i>	
Satisfaction of Administrator	satisfied
Satisfaction of the public with the Government House facility	satisfied
<i>Timeliness</i>	
Deadlines met	100%

ELECTORAL SERVICES

The Northern Territory Electoral Office provides electoral services by conducting Legislative Assembly, local government, community government and other elections in an efficient and cost-effective manner consistent with legislative requirements.

OUTCOME

Elections are conducted in accordance with legislative requirements.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of maintaining capacity to provide electoral services	772 000
Total number of electors on Northern Territory roll	108 835
<i>Quality</i>	
Compliance with legislation	100%
<i>Timeliness</i>	
Deadlines met	100%
<i>Cost</i>	
Average cost per enrolled elector	< \$7

COMMUNITY ENGAGEMENT ACTIVITIES AND GRANTS

Direct management and coordination of various community engagement activities across the youth, women's, seniors' and ethnic sectors and the payment of grants and donations.

OUTCOME

An increasingly socially cohesive community.

COMMUNITY ENGAGEMENT ACTIVITIES

Community Engagement Activities including youth forums and events, interpreter and translator services, cross-cultural and migrant services and programs to advance women's and seniors' social and economic status.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Program activities managed and coordinated*	40
<i>Quality</i>	
Satisfaction of Chief Minister, the Minister for Ethnic Affairs and stakeholders	satisfied
<i>Timeliness</i>	
Deadlines met	97%
<i>Cost</i>	
Average cost of each program managed	\$54 775

* Program activities include Chief Minister's Round Table of Young Territorians, Regional Youth Forums, National Youth Week, NT Interpreter and Translator Service, Overseas Qualifications Unit, Cross-Cultural Awareness, Portrait of a Senior Territorian, STARS, Seniors Week, NT Women's Register, Tribute to NT Women, Domestic Violence Strategy, Domestic Violence Community Education Program, linking, informing and representing Territory women, Commonwealth/NT relations, awards, community meetings and publications, show circuit, websites.

GRANTS

Grants and sponsorship to assist the community and community groups.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grants paid	191
Value of grants (\$000)	\$2 959
<i>Quality</i>	
Grants criteria satisfied	96%
<i>Timeliness</i>	
Deadlines met	96%

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	36 267	37 228
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	656	5 067
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	35 062	31 944
Fees from Regulatory Services		
Other Agency Revenue	421	172
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	128	45
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	36 641	38 391
Employee Expenses	19 624	18 335
<i>Administrative Expenses</i>		
Purchases of Goods and Services	12 850	15 870
Repairs and Maintenance		287
Depreciation and Amortisation	367	358
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	3 799	3 540
Capital Grants		
Community Service Obligations		
Interest	1	1
OPERATING SURPLUS BEFORE INCOME TAX	- 374	- 1 163
Income Tax Expense		
NET OPERATING SURPLUS	- 374	- 1 163
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	1 205	5 284

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	4 515	3 710
Receivables	497	497
Prepayments	16	16
Inventories		
Advances Paid		
Land and Improvements	9 379	33 923
Plant and Equipment	481	313
Other Assets		
TOTAL ASSETS	14 888	38 459
LIABILITIES		
Deposits Held	6	6
Creditors and Accruals	1 263	1 263
Advances Received		
Provisions	2 639	2 639
Other Liabilities	113	110
TOTAL LIABILITIES	4 021	4 018
NET ASSETS	10 867	34 441
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	12 236	8 634
<i>Equity Injections/Withdrawals</i>	- 3 602	24 737
Accumulated Funds		
<i>Opening Balance</i>	2 607	2 233
<i>Current Year Profit/(Loss)</i>	- 374	- 1 163
Reserves		
EQUITY	10 867	34 441

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	36 267	37 228
Taxation Received		
<i>Grants and Subsidies</i>		
Current	656	5 067
Capital		
Receipts from Sale of Goods and Services	421	172
Output Revenue	35 062	31 944
Other Agency Receipts	128	45
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	36 274	38 033
<i>Grants and Subsidies Paid</i>		
Current	3 799	3 540
Capital		
Payments to Employees	19 624	18 335
Payments for Goods and Services	12 850	16 157
Interest Paid	1	1
Income Tax Paid		
Net Cash from Operating Activities	- 7	- 805
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	5	5
Proceeds from Asset Sales	5	5
Repayment of Advances Paid		
<i>Investing Payments</i>	2 066	24 739
Purchase of Assets	2 066	24 739
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 2 061	- 24 734
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	2 069	24 742
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	2 069	24 742
<i>Financing Payments</i>	723	8
Repayment of Borrowings		
Lease Payments	3	3
Dividends Paid		
Equity Withdrawals	720	5
Other Financing		
Net Cash Used in Financing Activities	1 346	24 734
Net Increase in Cash Held	- 722	- 805
Cash at Beginning of Reporting Period	5 237	4 515
CASH AT END OF REPORTING PERIOD	4 515	3 710

DEPARTMENT OF THE LEGISLATIVE ASSEMBLY

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Parliamentary Services	14 851	15 982	1 131
Assembly Services	2 613	2 708	95
Members and Client Services	8 385	8 497	112
Building Management Services	3 853	4 777	924
Total Operating Expenses	14 851	15 982	1 131
<i>less</i>			
Depreciation and Amortisation	1 580	1 577	- 3
Agency Revenue (a)	142	42	- 100
Expenses relating to prior year receipts	113		- 113
<i>equals</i>			
Output Appropriation	13 016	14 363	1 347
Capital Appropriation	23	43	20

Total 2002-03 Staffing: 85

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

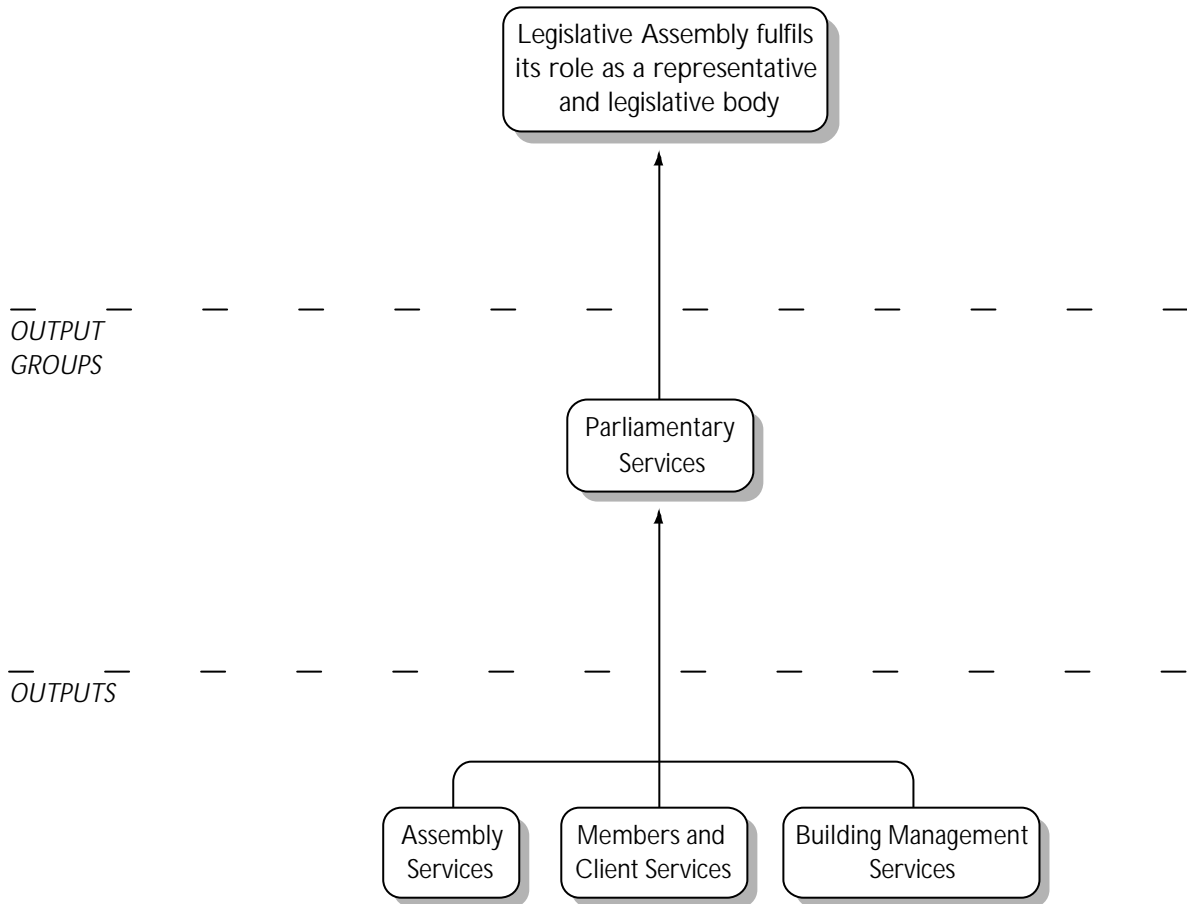
The Department of the Legislative Assembly provides operational support, services and professional advice to Members of the Northern Territory Legislative Assembly and other clients and promotes community understanding of parliamentary democracy.

The key functional responsibilities of the Agency are to provide:

- support to Members of the Legislative Assembly and associated committees and clients;
- administrative support for the effective operation of the Chamber during Sittings of the Legislative Assembly;
- management of Parliament House;
- administrative services relating to Members' salaries, allowances and entitlements;
- administrative services relating to Members' electorate offices and electorate office staff; and
- promotion of the community's awareness and understanding of parliamentary democracy and the operations of the Legislative Assembly.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Providing support to an enhanced Committee system including the implementation of an Estimates Committee process.
- Review and development of appropriate reform of Parliamentary procedures and practice and relevant legislation to ensure an effective Parliament.
- Preparation for, and implementation of, regional Sittings of the Assembly in April/May 2003.
- Improvement in the provision of information technology solutions for Members and their Electorate Officers and development of a strategic information technology plan for the Assembly and Parliament House.
- Development of a strategic plan for the management and cyclical maintenance of the Parliament House building.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase, primarily in the Building Management Services output of \$0.9 million.

PARLIAMENTARY SERVICES

Provision of capability and support services for the effective operation of the Legislative Assembly and its Committees, in accordance with constitutional law, Standing Orders and resolutions of the Assembly.

OUTCOME

The Legislative Assembly is able to fulfil its role as a representative and legislative body for the governance of the Northern Territory.

ASSEMBLY SERVICES

Provision of administrative, operational and procedural support to Members, the Parliament and its Committees. Production of Parliamentary documentation and records and management of related databases. Management of participation in interparliamentary activities at the national and international level and the development and management of Parliamentary information and community awareness programs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Operational and procedural support and advice to the Chamber (sitting hours)	240
Committee References conducted	7
Awareness and education programs	5
<i>Quality</i>	
Members' and other clients' satisfaction with level of service provided	95%
<i>Timeliness</i>	
Statutory and parliamentary deadlines met	100%
Records and transcripts produced within agreed timeframes	100%
<i>Cost</i>	
Average cost per sitting hour	\$5 000
Average cost per Reference	\$97 000
Average cost per education program	\$26 000

MEMBERS AND CLIENT SERVICES

Provision of administrative services and support to Members of the Legislative Assembly in accordance with the Remuneration Tribunal Determination.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of Members' entitlements and electorate offices (\$000)	\$7 900
<i>Quality</i>	
Client satisfaction with service outlined in Client Service Agreement	95%
<i>Timeliness</i>	
Services delivered within agreed timeframes	100%
<i>Cost</i>	
Average administrative cost per Member for support to Members and electorate offices	\$13 500

BUILDING MANAGEMENT SERVICES

Provision of a secure, safe and well-maintained building facility and precinct to facilitate the operation of the Parliament and the activities of the Members and other clients.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Square metres in Parliament House managed	23 000
Functions in Parliament House (function hours)	2 262
<i>Quality</i>	
Client satisfaction with service	95%
Maintenance levels in accordance with approved standards	100%
<i>Timeliness</i>	
Programmed timeframes and schedules	90%
<i>Cost</i>	
Cost per square metre	\$195
Average cost per function hour	\$101

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	13 158	14 405
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	13 016	14 363
Fees from Regulatory Services		
Other Agency Revenue	37	37
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	105	5
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	14 851	15 982
Employee Expenses	8 224	8 478
<i>Administrative Expenses</i>		
Purchases of Goods and Services	5 047	5 043
Repairs and Maintenance		884
Depreciation and Amortisation	1 580	1 577
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 1 693	- 1 577
Income Tax Expense		
NET OPERATING SURPLUS	- 1 693	- 1 577
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	142	42

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	1	1
Receivables	29	29
Prepayments		
Inventories		
Advances Paid		
Land and Improvements	94 576	93 053
Plant and Equipment	218	205
Other Assets		
TOTAL ASSETS	94 824	93 288
LIABILITIES		
Deposits Held		
Creditors and Accruals	419	419
Advances Received		
Provisions	710	710
Other Liabilities		
TOTAL LIABILITIES	1 129	1 129
NET ASSETS	93 695	92 159
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	89 386	95 695
<i>Equity Injections/Withdrawals</i>	6 309	41
Accumulated Funds		
<i>Opening Balance</i>	- 307	- 2 000
<i>Current Year Profit/(Loss)</i>	- 1 693	- 1 577
Reserves		
EQUITY	93 695	92 159

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	13 158	14 405
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	37	37
Output Revenue	13 016	14 363
Other Agency Receipts	105	5
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	13 271	14 405
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	8 224	8 478
Payments for Goods and Services	5 047	5 927
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 113	
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	2	2
Proceeds from Asset Sales	2	2
Repayment of Advances Paid		
<i>Investing Payments</i>	23	43
Purchase of Assets	23	43
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 21	- 41
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	23	43
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	23	43
<i>Financing Payments</i>	102	2
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	102	2
Other Financing		
Net Cash Used in Financing Activities	- 79	41
Net Increase in Cash Held	- 213	
Cash at Beginning of Reporting Period	214	1
CASH AT END OF REPORTING PERIOD	1	1

NORTHERN TERRITORY TREASURY

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Government Funding	6 412	12 512	6 100
Territory Revenue	5 165	5 105	- 60
Revenue from Commonwealth Sources	1 247	7 407	6 160
Financial Management	6 981	8 621	1 640
Financial Management Policy and Practice	2 017	2 801	784
Territory Budget Management and Fiscal Reporting	4 964	5 820	856
Economic and Commercial Services	15 950	6 171	- 9 779
Economic Advice and Services	2 992	2 699	- 293
Commercial Advice and Services	12 958	3 472	- 9 486
Community Grants and Subsidies	60 586	73 606	13 020
Community Service Obligations	20 378	39 387	19 009
Tax-related Subsidies	20 459	17 282	- 3 177
Gambling-related Grants	19 749	16 937	- 2 812
Economic Regulation	697	699	2
Economic Regulation	697	699	2
Gambling, Liquor and Other Regulation	7 012	5 794	- 1 218
Gambling, Liquor and Other Regulation	7 012	5 794	- 1 218
Superannuation Services	2 118	2 125	7
Superannuation Services	2 118	2 125	7
Total Operating Expenses	99 756	109 528	9 772
<i>less</i>			
Depreciation and Amortisation	10	33	23
Agency Revenue (a)	13 596	1 782	- 11 814
Expenses relating to prior year receipts	- 795	10 400	11 195
Other Accrual Items	- 225		225
<i>equals</i>			
Output Appropriation	87 170	97 313	10 143
Capital Appropriation	62		- 62

Total 2002-03 Staffing: 221

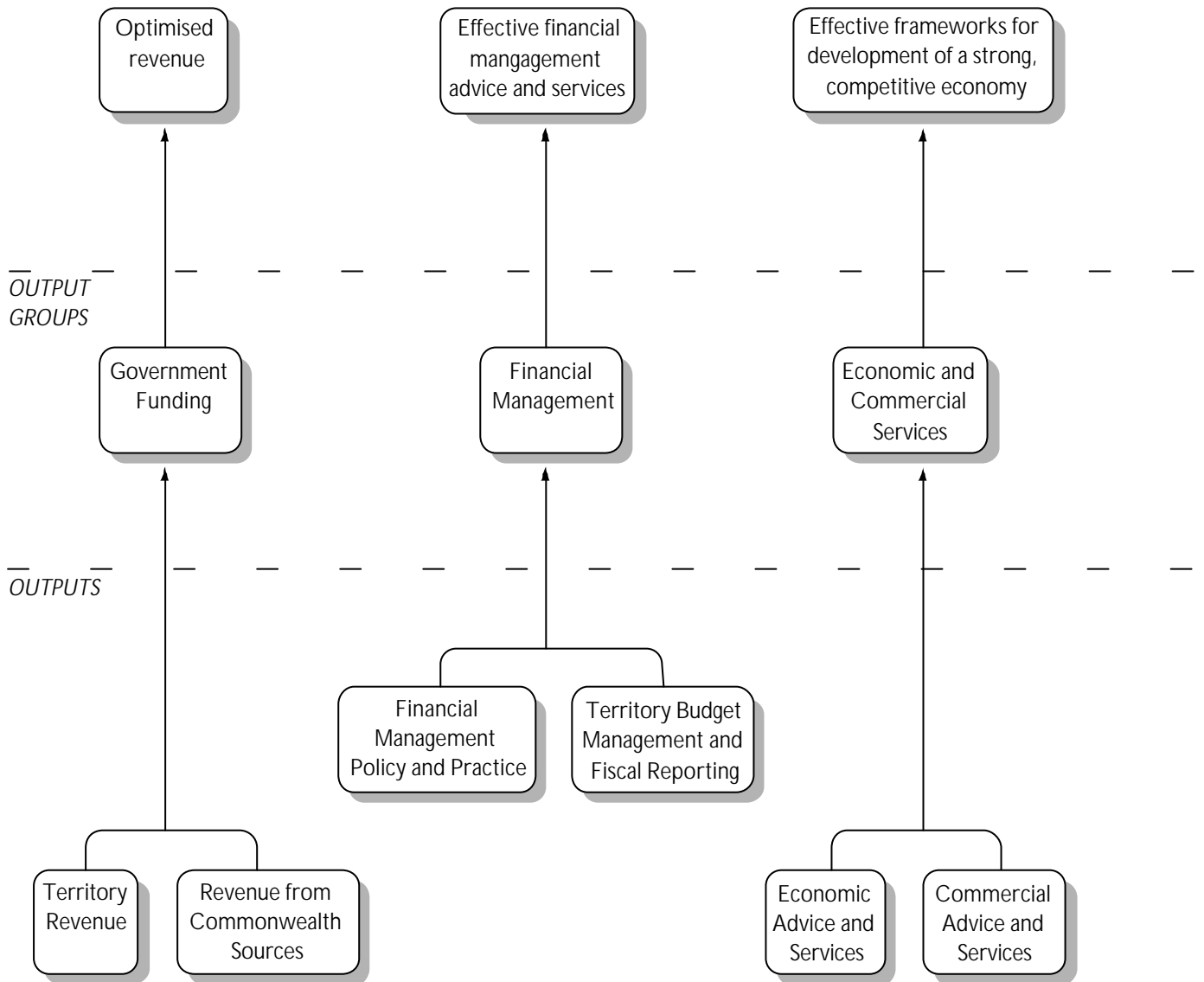
Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

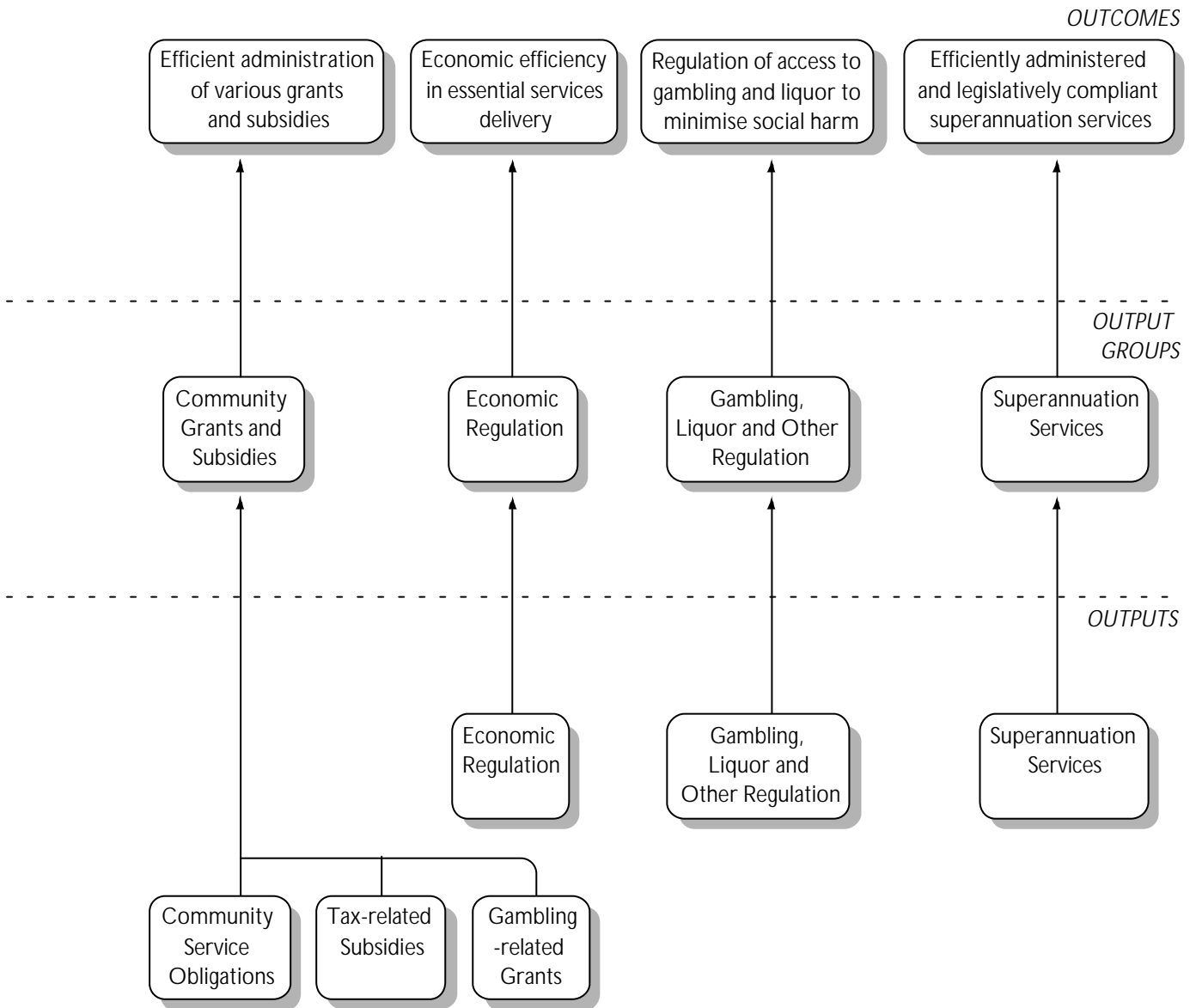
OVERVIEW

Treasury's strategic focus is assisting the Government to deliver its economic and fiscal policy agenda by its contributions towards sustainable Government finances, improved and more efficient Government operations and the strategic positioning and effective risk management of the Territory Government's economic and commercial interests.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES





STRATEGIC ISSUES

- The move to output-based accrual budgeting, accounting and reporting from 2002-03, and compliance with the *Fiscal Integrity and Transparency Act*.
- Continual improvement in the management of the Territory's financial resources, and fiscal management practices.

POLICY INITIATIVES IN THE BUDGET

- Implementation phase of *Working for Outcomes* including amendment to the Territory's financial management legislation and improving the accuracy of data and reporting for management purposes at agency and whole of government levels.
- Developing and implementing approaches to address the uncertainties with public liability and other types of insurance.
- Further submissions and related work for the Commonwealth Grants Commission's 2004 Major Review of Relativities (which will determine the Territory's share of GST revenue from 2004-05).
- Further implementation of reforms related to the Territory's National Competition Policy commitments.
- Overall review of the Territory's tax administration legislation.
- Review of gambling, liquor and other licencing administration. Improved management and revised arrangements for the operation of the Community Benefit Fund.
- Complete the review of public sector procurement processes and practices and revise procedures to ensure that the Government's procurement principles and policies are applied effectively.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

- The increase in the Revenue from Commonwealth Sources output reflects the transfer of responsibility for the GST administration payment of \$5.7 million, from the Central Holding Authority.
- The increase in the Financial Management output group is a result of a transfer from 2001-02 to reflect changed timing of training requirements for *Working for Outcomes*.
- Reduction in the Commercial Advice and Services output is a result of a one-off grant payment of \$9.9 million in 2001-02 for the construction of the Alice Springs Convention Centre.
- Additional Community Service Obligation funding of \$19 million to meet the Government's uniform tariff commitment is provided to PowerWater from 2002-03 to reflect the full cost in delivery of electricity to domestic customers across the Territory.
- Decrease in the Tax-Related Subsidies output results from abolition of the liquor subsidy in 2002-03.
- Reduction in the Gambling-Related Grants output relates to a one-off payment of \$4.9 million in 2001-02 to the Central Holding Authority from the Community Benefit Fund.
- Reduction in the Gambling, Liquor and Other Regulation output results from lower costs associated with Gaming Technology Regulation due to outsourcing of gaming machines.

GOVERNMENT FUNDING

Revenue generation, borrowing and investment through:

- a sustainable Territory taxation effort through a simple but fair taxation system;
- maintaining a fair share of Commonwealth funding with maximised discretionary conditions; and
- management of borrowing and investment strategies to meet Government's funding requirements.

OUTCOME

Optimised revenue generation for the Territory.

TERRITORY REVENUE

The Territory's taxation framework including policy advice, development and management of revenue legislation, tax administration systems, tax compliance activities and related advisory services.

Provides strategic policy direction on the Government's borrowing and investment activities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Revenue target (\$000)*	\$265 636
Cost of capacity to provide policy advice (\$000)**	\$732
<i>Quality</i>	
Revenue forecast accuracy	±5%
Objections and appeals upheld***	<1%
Stakeholder satisfaction	>85%
<i>Timeliness</i>	
Tax received within tolerable timeframes	>95%
Services completed within published service standards	100%
<i>Cost</i>	
Cost per \$100 of tax collected	\$1.83

*Does not include gambling taxes administered by Racing, Gaming and Licensing Division of Northern Territory Treasury.

**This includes policy advice on revenue from Territory taxation, borrowings and investments.

***As a percentage of assessments.

REVENUE FROM COMMONWEALTH SOURCES

Management of the Territory's participation in major intergovernmental financial arrangements, including preparation and coordination of submissions and returns to the Commonwealth Grants Commission, policy advice on the negotiation of Specific Purpose Payments, monitoring of all payments from the Commonwealth, and provision of strategic policy advice to Government in all related areas.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)	\$1 707
GST administration payment to the Australian Taxation Office (\$000)	\$5 700
<i>Quality</i>	
Stakeholder satisfaction with:	
• overall performance	>85%
• achievement of CGC milestones	>85%
• Ministerial Council preparation	>85%
• Specific Purpose Payment management	>85%
<i>Timeliness</i>	
Timeframes met as agreed	>85%

FINANCIAL MANAGEMENT

Management, policy development, resource allocation and reporting activities for Territory financial resources through:

- appropriate standards and operational practices; and
- Territory budget development, monitoring and fiscal reporting.

OUTCOME

Effective advice and services to Government for management of the Territory's financial resources.

FINANCIAL MANAGEMENT POLICY AND PRACTICE

Development and coordination of a policy, legislative and procedural framework for public sector accounting and financial management under *Working for Outcomes*. This includes the development of contemporary best practice financial management arrangements such as the introduction of an accrual output-based financial framework; promulgation of relevant and understandable financial management legislation; coordination of the Territory's banking arrangements; and oversight of the Territory's tax obligations to the Commonwealth.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)	\$2 801
<i>Quality</i>	
Stakeholder satisfaction with:	
• overall performance	>85%
• management of <i>Working for Outcomes</i> implementation	>85%
• financial management legislative framework	>85%
<i>Timeliness</i>	
Timeframes met as agreed	>85%

TERRITORY BUDGET MANAGEMENT AND FISCAL REPORTING

Policy advice and reporting for budget management and financial performance, including the development and coordination of Territory budget processes and preparation of the Budget, Budget documentation and estimate updates. This includes provision of support to Government agencies for the development and management of agency budgets and preparation of financial reports which meet all internal and external reporting obligations of the Territory.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)*	\$3 725
Financial reports prepared**	11
<i>Quality</i>	
Stakeholder satisfaction with:	
• overall performance	>85%
• Territory budget development and management	>85%
• key financial reports	>85%
<i>Timeliness</i>	
Timeframes met as agreed	>85%
<i>Cost</i>	
Average cost of financial report preparation (\$000)	\$190

* This includes the development and coordination of Territory budget processes; preparation of the budget and budget documentation; estimate updates; and processes in support of Government agencies for the development and management of agency budgets.

** This includes preparation of all financial reports required to meet the Territory's internal and external reporting obligations, such as the Treasurer's Annual Financial Report, the Quarterly Financial Report, the Mid-Year Report and data for the Australian Bureau of Statistics' Government Financial Estimates and Government Finance Statistics series.

ECONOMIC AND COMMERCIAL SERVICES

Economic, commercial and related support activities, relevant to:

- economic issues affecting the Territory; and
- Territory Government's commercial interests and agreements.

OUTCOME

Effective frameworks for the development of a strong, competitive economy.

ECONOMIC ADVICE AND SERVICES

Economic analysis and policy advice to Government, development and oversight of economic reforms and frameworks, management of Territory involvement in national economic policy initiatives, such as National Competition Policy, and coordination of Government statistical needs and priorities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)	\$2 699
<i>Quality</i>	
Stakeholder satisfaction with:	
• overall performance	>85%
• advice on, and management of, major policy matters	>85%
• key publications	>85%
<i>Timeliness</i>	
Timeframes met as agreed	>85%

COMMERCIAL ADVICE AND SERVICES

Provision of analysis and policy advice to Government on projects associated with the treatment of its business assets and commercial activities. This includes project assistance with commercial initiatives of Government, advice on private sector involvement in Government activities, management of the Territory's commercial accountabilities and risks under the *Financial Management Act* and Government procurement policy advice and services.

Performance Measures	2002-03 Estimate
<i>Quantity*</i>	
Cost of capacity to provide policy advice (\$000)	\$2 600
<i>Quality</i>	
Stakeholder satisfaction with:	
• overall performance	>85%
• advice on major commercial contracts	>85%
• advice on, and management of, arrangements for Government Owned Corporations	>85%
• management of <i>Financial Management Act</i> commercial accountability framework	>85%
• procurement policy and services	>85%
<i>Timeliness</i>	
Timeframes met as agreed	>85%

*This does not include Alice Springs Convention Centre Performance Incentive Grant.

COMMUNITY GRANTS AND SUBSIDIES

Grants and subsidies administration.

OUTCOME

Efficient administration of various grants and subsidies to the community on behalf of the Government.

COMMUNITY SERVICE OBLIGATIONS

The purchase of the Community Service Obligation (CSO) for electricity, water and sewerage services to non-contestable customers based on the Government's uniform tariff policy.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
CSO payment to PowerWater for the uniform tariff subsidy (\$000)	\$39 383
<i>Quality</i>	
Accuracy of payments processed	>98%
<i>Timeliness</i>	
Payments processed in required timeframes	>90%

TAX-RELATED SUBSIDIES

Policy advice and management of selected tax-related subsidy arrangements including First Home Owner Grants, liquor* and fuel subsidies. This includes provision of policy advice on subsidy projects.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Value of subsidy payments (\$000)	\$17 182
Subsidy administration costs (\$000)**	\$100
<i>Quality</i>	
Accuracy of payments processed	>98%
Stakeholder satisfaction	>85%
<i>Timeliness</i>	
Payments processed within agreed timeframes	100%
Services completed within published service standards	100%

*There are some residual liquor subsidy payments predating the changed arrangements for low alcohol subsidies and ceased arrangements for subsidies to unserviced roadside inns.

**This represents the cost of processing subsidy payments (costs include all aspects of administration i.e. assessment, approval and payment processes).

GAMBLING-RELATED GRANTS

Policy advice on and administration of gambling-related grants programs including the Lotteries Fund*, the Community Benefit Fund and racing industry funding.

Performance Measures	2002-03 Estimate
<i>Quantity*</i>	
Value of payments from former Lotteries Fund (\$000)**	\$40
Value of payments from Community Benefit Fund (\$000)***	\$850
Value of payments to racing industry (\$000)	\$5 621
Cost of capacity to provide policy research and public education (\$000)	\$250
Grant administration costs (\$000)****	\$115
<i>Quality</i>	
Accuracy of payments processed	>98%
Stakeholder satisfaction	>85%
<i>Timeliness</i>	
Payments processed within agreed timeframes	>90%

*This does not include \$10 million transfer to the Central Holding Authority following the closure of the Lotteries Fund.

**There are some residual grants paid from the Lotteries Fund predating its amalgamation with the Community Benefit Fund.

***Payments from the Community Benefit Fund are made for gambling research programs, gambling amelioration and education, and for grants to non-profit organisations to benefit the community generally.

**** This represents the cost of processing grant payments (costs include all aspects of administration i.e. assessment, approval, payment and acquittal processes).

ECONOMIC REGULATION

Independent management and monitoring of the Territory's economic regulatory regime for monopoly services and, as necessary, promotion of simulated competitive market conduct to prevent the misuse of monopoly power. Services include development and implementation of the management processes for licensing, pricing

and standards approval for defined essential services, operational oversight of regulatory requirements and related consumer information and advisory activities.

OUTCOME

Economic efficiency in essential services delivery.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Major licences managed	8
Determinations and approvals*	5
<i>Quality</i>	
Stakeholder satisfaction (Regulatory Minister)	>80%
<i>Timeliness</i>	
Determinations and approvals issued within statutory timeframes	100%
<i>Cost</i>	
Average cost per major licence	\$21 900
Average cost per determination and approval	\$48 965

* This covers determinations and approvals on monopoly pricing, minimum service standards and other activities as provided for under the *Utilities Commission Act* and other relevant industry regulation legislation.

GAMBLING, LIQUOR AND OTHER REGULATION

Management of the Territory's regulatory regime for gambling, liquor, kava, private security and escort agency activities. This includes policy advice and development and implementation of the various regulatory regimes' management processes for licensing, monitoring, compliance and revenue collection.

OUTCOME

Social cost and harm to the community from gambling, liquor and related activities are minimised through appropriate and effective regulation of access to those activities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Licence applications managed	4 745
Inspections/audits undertaken	1 760
Gambling tax target (\$000)	\$29 510
<i>Quality</i>	
Inspections/audits conducted in accordance with the approved program	100%
Stakeholder* satisfaction	>85%
<i>Timeliness</i>	
Licence applications finalised within agreed timeframes	>85%
<i>Cost</i>	
Cost per licence application	\$995
Cost per inspection/audit	\$605

* Includes the Minister, relevant Government agency CEOs such as Police and Health, as well as industry representatives.

SUPERANNUATION SERVICES

Development of superannuation policy for Government and management of the Northern Territory Government superannuation schemes on behalf of members, including investment of member contributions, development of superannuation products and services, and payment of benefits for:

- Northern Territory Government and Public Authorities Superannuation Scheme;
- Northern Territory Supplementary Superannuation Scheme;
- Northern Territory Police Supplementary Superannuation Scheme;
- Legislative Assembly Members' Superannuation Trust;
- Administrator's Pension Scheme; and
- Supreme Court Judges Pension Scheme (policy advice only).

OUTCOME

Efficiently administered and legislatively compliant superannuation services for members of Northern Territory Government superannuation schemes.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Members in schemes	19 378
Benefits paid	3 267
Value of members' funds (\$000)	\$360 914
Cost of capacity to provide policy advice (\$000)	\$174
<i>Quality</i>	
Investment return compared to industry average*	=average
Stakeholder satisfaction with advice and other services**	>85%
Benefits paid accurately	>95%
<i>Timeliness</i>	
Average number of days to make benefit payments	18
<i>Cost</i>	
Average administration cost per benefit payment	\$86
Average administration cost per scheme member	\$86

* Mercer Balanced Funds Survey

** Includes advice and services to the Minister, the Superannuation Investment Board and scheme members.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	100 375	99 095
Taxation Revenue	12 248	1 100
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	87 170	97 313
Fees from Regulatory Services		
Other Agency Revenue	765	182
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	583	500
Profit/Loss on Disposal of Assets	- 391	
OPERATING EXPENSES	99 756	109 528
Employee Expenses	15 683	17 843
<i>Administrative Expenses</i>		
Purchases of Goods and Services	12 424	17 382
Repairs and Maintenance		14
Depreciation and Amortisation	10	33
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	42 023	34 873
Capital Grants	9 242	
Community Service Obligations	20 374	39 383
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	619	- 10 433
Income Tax Expense		
NET OPERATING SURPLUS	619	- 10 433
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	13 596	1 782

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 693 934	1 846 966
Taxation Revenue	246 910	261 660
<i>Grants and Subsidies</i>		
Current	1 402 427	1 544 394
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	4 747	5 112
Interest Received		
Royalties, Rents and Dividends	39 850	35 800
Other Revenue		
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	173 718	163 318
Receivables	365	365
Prepayments		
Inventories		
Advances Paid	1 109	1 109
Land and Improvements		
Plant and Equipment	122	84
Other Assets		
TOTAL ASSETS	175 314	164 876
LIABILITIES		
Deposits Held	2 609	2 609
Creditors and Accruals	779	779
Advances Received		
Provisions	1 671	1 671
Other Liabilities		
TOTAL LIABILITIES	5 059	5 059
NET ASSETS	170 255	159 817
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	175 872	176 249
<i>Equity Injections/Withdrawals</i>	377	- 5
Accumulated Funds		
<i>Opening Balance</i>	- 6 613	- 5 994
<i>Current Year Profit/(Loss)</i>	619	- 10 433
Reserves		
EQUITY	170 255	159 817

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	100 508	99 095
Taxation Received	12 248	1 100
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	507	182
Output Revenue	87 170	97 313
Other Agency Receipts	583	500
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	99 713	109 495
<i>Grants and Subsidies Paid</i>		
Current	42 023	34 873
Capital	9 242	
Community Service Obligations	20 374	39 383
Payments to Employees	15 683	17 843
Payments for Goods and Services	12 391	17 396
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	795	- 10 400
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	1 767	5
Proceeds from Asset Sales	1 767	5
Repayment of Advances Paid		
<i>Investing Payments</i>	62	
Purchase of Assets	62	
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	1 705	5
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	62	
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	62	
<i>Financing Payments</i>	1 767	5
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	1 767	5
Other Financing		
Net Cash Used in Financing Activities	- 1 705	- 5
Net Increase in Cash Held	795	- 10 400
Cash at Beginning of Reporting Period	172 923	173 718
CASH AT END OF REPORTING PERIOD	173 718	163 318

CENTRAL HOLDING AUTHORITY

OVERVIEW

The Central Holding Authority (CHA) is a key element of the new financial framework. It incorporates the Consolidated Revenue Account and also records on behalf of the Territory:

- **assets** which are not assigned to agencies, such as the Territory's investment portfolio. The CHA does not hold physical assets such as land and buildings;
- **liabilities** where it is not practical or effective to assign them to individual agencies. The CHA has two major liabilities - Territory borrowings and unfunded employee liabilities. Territory borrowings comprise the stock of General Government debt that has accumulated since self-government and has been used to fund the construction of major infrastructure in the Territory over this period. Unfunded employee liabilities are those which have accrued but are not yet due to be paid, such as superannuation and long service leave;
- **revenue** collected by the CHA is regarded as Territory revenue, the main categories being taxation, untied grants (predominantly GST grants) and fines; and
- **expenses** where the main expense is the payment of appropriation to agencies. Other significant expenses are interest on Territory borrowings, interest on cash balances of Government Business Divisions and Government Owned Corporations, and the centrally-managed employee costs of superannuation and long service leave.

These items are detailed on the following Statements of Financial Performance, Financial Position and Cash Flows. Further detail on the structure and operation of the CHA is in *Budget Paper No. 6*, Chapter 5 'Working for Outcomes'.

APPROPRIATIONS TO AGENCIES

The CHA will pay both output and capital appropriations to General Government agencies. These will be treated as output revenue or equity injections respectively.

Output appropriation is the payment for outputs and is identified in the Output and Appropriations Table for each agency.

Capital appropriation is the payment for capital expenditure, consisting of all capital works, capital items and advances paid.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 829 889	2 002 789
Taxation Revenue	267 595	286 212
<i>Grants and Subsidies</i>		
GST Revenue	1 387 700	1 521 900
Current	14 727	22 494
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	15 466	16 239
Other Revenue		
Interest Received	9 030	12 859
Royalties, Rents and Dividends	69 787	71 454
Long Service Leave Contributions	15 600	16 100
Other Revenue	49 984	55 531
OPERATING EXPENSES	1 838 468	1 909 430
Superannuation Expenses	164 903	119 373
Long Service Leave Expense	15 600	16 100
<i>Administrative Expenses</i>		
Purchases of Goods and Services		263
Depreciation and Amortisation		
Other Administrative Expenses		
<i>Borrowing Expenses</i>		
Interest	147 457	154 392
Other		
<i>Government Transfers</i>		
Output Expense	1 510 508	1 590 302
Treasurer's Advance		29 000
OPERATING SURPLUS / (DEFICIT)	- 8 579	93 359

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	126 215	24 412
Receivables	43 572	51 999
Prepayments	4 960	4 960
Advances Paid	28 319	28 319
Investments and Equity	5 129 564	5 139 785
Other Assets		
TOTAL ASSETS	5 332 630	5 249 475
LIABILITIES		
Deposits Held	384 002	379 086
Creditors and Accruals	5 579	5 389
Borrowing and Advances	1 741 690	1 685 060
Superannuation Liability	1 400 132	1 429 473
Provisions	111 765	111 765
Other Liabilities	59 160	59 160
TOTAL LIABILITIES	3 702 328	3 669 933
NET ASSETS	1 630 302	1 579 542
ACCUMULATED FUNDS AND RESERVES		
Capital	1 638 881	1 494 762
Accumulated Funds		
<i>Opening Balance</i>		- 8 579
<i>Current Year Profit/(Loss)</i>	- 8 579	93 359
EQUITY	1 630 302	1 579 542

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	1 820 804	1 994 362
Taxation Received	259 682	282 376
<i>Grants and Subsidies</i>		
GST Revenue	1 387 700	1 521 900
Current	14 727	22 494
Capital		
Receipts from Sale of Goods and Services	14 176	16 239
Interest Received	9 030	12 859
Royalties, Rents and Dividends	69 483	66 441
Superannuation and Long Service Leave Contributions	59 178	65 501
Other Receipts	6 828	6 552
<i>Operating Payments</i>	1 756 207	1 880 279
Superannuation Payments	82 297	90 032
Payments to Employees	15 600	16 100
Payments for Goods and Services		263
Interest Paid	147 802	154 582
Output Payments	1 510 508	1 590 302
Treasurer's Advance		29 000
Net Cash from Operating Activities	64 597	114 083
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	10 519	60 450
<i>Investing Payments</i>	173 988	214 790
Capital Appropriation	173 988	214 790
Net Cash Used in Investing Activities	- 163 469	- 154 340
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	96 404	- 4 916
Proceeds of Borrowings	112 000	
Deposits Received	- 15 596	- 4 916
<i>Financing Payments</i>	574	56 630
Repayment of Borrowings	574	56 630
Net Cash Used in Financing Activities	95 830	- 61 546
Net Increase in Cash Held	- 3 042	- 101 803
Cash at Beginning of Reporting Period	129 257	126 215
CASH AT END OF REPORTING PERIOD	126 215	24 412

NORTHERN TERRITORY TREASURY CORPORATION

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	194 657	204 078
Government Loans and Investments	194 657	204 078
Operating Expenses	170 093	173 027
Government Loans and Investments	170 093	173 027
Operating Result	24 564	31 051

Total 2002-03 Staffing: 9

OVERVIEW

The Northern Territory Treasury Corporation is the central financing authority for the Northern Territory Government. The Corporation undertakes borrowing and investment activities on behalf of the Territory Government and provides cost efficient loans to its clients.

STRATEGIC ISSUES

- Borrowing within a volatile economic environment.
- The impact on the Territory Government's borrowing margin of the declining debt levels of Australian governments.

GOVERNMENT LOANS AND INVESTMENTS

Funding of loans to Government, using risk-managed borrowing strategies. Investment of Government's funds to optimise returns within approved guidelines and cashflow requirements.

OUTCOME

Optimised revenue generation and loan funding for the Territory.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Total borrowing program (\$000)	\$295 000
Weighted average cost of borrowing during the year	6.47%
Cost of capacity to provide services (\$000)	\$2 100
<i>Quality</i>	
Borrowing rate margin comparable to swap reference rate and industry peers	=0.2%
Investment portfolio return above weighted relevant UBS Warburg Indices	> indices
Stakeholder satisfaction	>80%
<i>Timeliness</i>	
Quotes issued within three days	100%
Funding available within five working days	100%

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	194 657	204 078
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	262	262
Interest Received	194 105	203 816
Royalties, Rents and Dividends		
Other Revenue	290	
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	170 093	173 027
Employee Expenses	704	723
<i>Administrative Expenses</i>		
Purchases of Goods and Services	3 426	3 371
Repairs and Maintenance		
Depreciation and Amortisation	21	22
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	165 942	168 911
OPERATING SURPLUS BEFORE INCOME TAX	24 564	31 051
Income Tax Expense	7 368	9 782
NET OPERATING SURPLUS	17 196	21 269

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	34 235	70 991
Receivables	89 386	89 261
Prepayments		
Inventories		
Advances Paid	2 387 818	2 366 862
Land and Improvements		
Plant and Equipment	46	24
Other Assets		
TOTAL ASSETS	2 511 485	2 527 138
LIABILITIES		
Deposits Held		
Creditors and Accruals	53 068	56 323
Advances Received	2 400 019	2 397 332
Provisions	16 162	21 392
Other Liabilities		
TOTAL LIABILITIES	2 469 249	2 475 047
NET ASSETS	42 236	52 091
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	33 638	33 638
<i>Equity Injections/Withdrawals</i>		
Accumulated Funds		
<i>Opening Balance</i>		8 598
<i>Current Year Profit/(Loss)</i>	17 196	21 269
<i>Dividends Paid/ Payable</i>	- 8 598	- 11 414
Reserves		
EQUITY	42 236	52 091

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	195 362	204 203
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	262	262
Community Service Obligations		
Other Agency Receipts	290	
Interest Received	194 810	203 941
Royalties, Rents and Dividends		
<i>Operating Payments</i>	178 016	177 118
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	703	723
Payments for Goods and Services	3 426	3 371
Interest Paid	173 887	165 656
Income Tax Paid		7 368
Net Cash from Operating Activities	17 346	27 085
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	26 269	82 456
Proceeds from Asset Sales		
Repayment of Advances Paid	26 269	82 456
<i>Investing Payments</i>	150 299	61 500
Purchase of Assets	9	
Advances Paid	150 290	61 500
Other Investing		
Net Cash Used in Investing Activities	- 124 030	20 956
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	111 884	2 000
Proceeds of Borrowings	111 884	2 000
Deposits Received		
Equity Injections		
<i>Financing Payments</i>	30 132	13 285
Repayment of Borrowings	16 444	4 687
Lease Payments		
Dividends Paid	13 688	8 598
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	81 752	- 11 285
Net Increase in Cash Held	- 24 932	36 756
Cash at Beginning of Reporting Period	59 167	34 235
CASH AT END OF REPORTING PERIOD	34 235	70 991

THE HON. S. J. STIRLING, MLA

MINISTER FOR EMPLOYMENT, EDUCATION AND TRAINING

MINISTER FOR POLICE, FIRE AND EMERGENCY SERVICES

MINISTER FOR RACING, GAMING AND LICENSING

DEPARTMENT OF EMPLOYMENT, EDUCATION AND TRAINING

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Employment	21 406	16 711	- 4 695
Employment Initiatives	11 235	11 448	213
Regulation of Occupational Health and Safety	10 171	5 263	- 4 908
Government Education	327 778	364 544	36 766
Preschool Education	15 707	17 489	1 782
Primary Education	196 050	219 241	23 191
Secondary Education	107 738	119 283	11 545
International Education	989	989	
Tertiary Education	7 294	7 542	248
Non-Government Education	65 790	65 607	- 183
Primary Education	40 887	40 757	- 130
Secondary Education	24 903	24 850	- 53
Training	57 040	57 805	765
Vocational Education and Training Services	57 040	57 805	765
Total Operating Expenses	472 014	504 667	32 653
<i>less</i>			
Depreciation and Amortisation	29 366	29 490	124
Agency Revenue (a)	95 597	98 616	3 019
Expenses relating to prior year receipts	10 627	2 275	- 8 352
<i>equals</i>			
Output Appropriation	336 424	374 286	37 862
Capital Appropriation	72	11	- 61

Total 2002-03 Staffing: 3 585

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

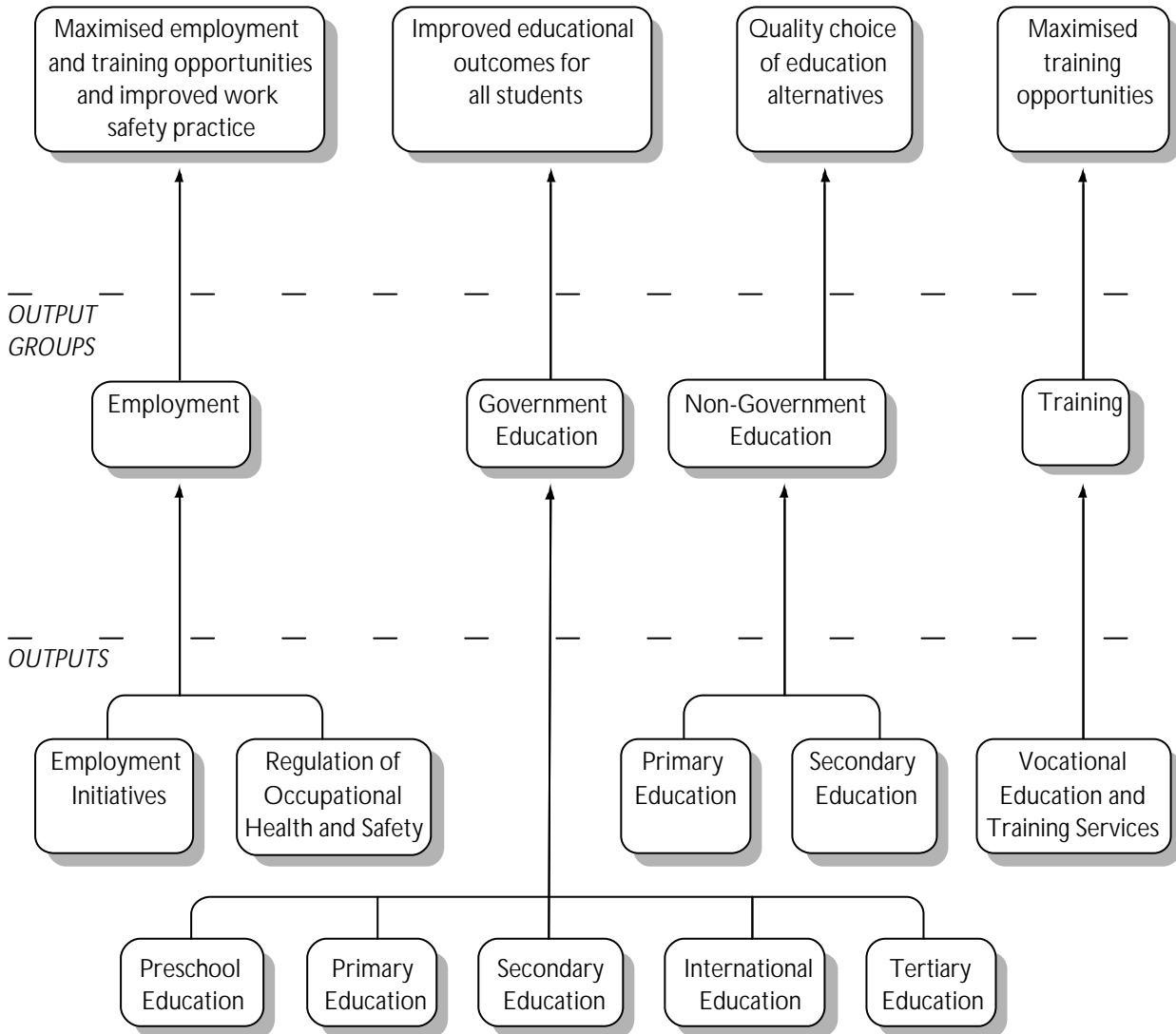
OVERVIEW

The role of the Department of Employment, Education and Training is to develop employment initiatives that will enhance the social and economic prosperity of the Northern Territory, develop Territory students through preschool, primary, secondary and vocational education and training (VET) programs, and manage work health programs to ensure that people in the Northern Territory have a safe working environment. Key functional responsibilities include:

- forecasting and determining employment opportunities;
- management of work health programs;
- delivery of quality educational programs to students enrolled in Government and non-government schools;
- development and provision of advice on the preschool, primary, secondary and tertiary education policies of Government; and
- resourcing the delivery of quality VET programs to enrolled students.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Maximising employment and training opportunities for all Territorians, particularly Indigenous Territorians.
- Improved educational outcomes for all students, particularly Indigenous students, in all key areas.
- Safe employment, learning and public environments.
- Efficient and effective systems to facilitate improvement in the above priority outcomes.

POLICY INITIATIVES IN THE BUDGET

- Additional funding of \$3.22 million is included in the 2002-03 Budget, rising to \$8.14 million in 2004-05, for the employment of an extra 100 teachers over the Government's first term.
- \$0.49 million has been added to the 2002-03 Budget, increasing to \$1.03 million in 2004-05 for a student teacher bursary scheme. This funding will provide for up to 20 students to attend the Northern Territory University and other accredited NT training institutions for teacher training each year.
- Additional funding of \$0.17 million in 2002-03, increasing to \$0.68 million in 2004-05 for the employment of 8 school attendance officers over 3 years. These officers will be located in major Territory centres and will help address truancy and behavioural problems in schools.
- The 2002-03 Budget includes funding of \$0.5 million for the implementation of diversionary programs or alternate education delivery models for disadvantaged children.
- \$1.03 million, ongoing, has been incorporated in the Budget to extend VET programs in schools down to Year 9 level, along with \$0.12 million in 2002-03, rising to \$0.66 million in 2004-05 for an additional 5 regional VET coordinators.
- Additional funding has been provided for non-government schools in the 2002-03 Budget and ongoing, with \$0.43 million for recurrent assistance and \$0.18 million for capital assistance.
- Further funding for the Northern Territory University of \$2 million in 2002-03 (bringing total funding to \$5 million), and ongoing funding of \$5 million from 2003-04 has been included in the Budget in response to declining funding from the Commonwealth.
- Additional funding of \$1.62 million per annum, from 2002-03, has been included in the Budget for additional funding to schools. This amount comprises \$0.46 million for support provided to students with disabilities to attend mainstream Government schools; \$0.3 million for additional professional development programs for teaching staff; and \$0.86 million to increase school supplies grants to school councils.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$18.7 million for this Agency (\$0.9 million for Preschool, \$12.6 million for Primary Education and \$5.2 million for Secondary Education). Other significant movements are:

- reduction in the Occupational Health and Safety output in 2002-03 as a result of a one-off grant payment of \$6 million to meet emerging insurance liabilities arising from the collapse of HIH Insurance offset by Government's payment of the 4% levy (\$0.9 million);
- additional funding of \$2.1 million for progressive employment of 100 extra teachers; and
- additional to the usual parameter increases, there is also an \$11 million increase in the Government Education output group largely for revised timing of the Indigenous Education Strategic Initiatives Program and additional recurrent funding and specific funding for school supplies and professional development.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• Alice Springs High School – upgrade air-conditioning stage 2, complete the replacement of the existing evaporative system with a refrigerated system	1.3
• Nhulunbuy High School – construct new multi-purpose hall to include a basketball court, office, store, servery and changing rooms	2.1
• Parap Primary School – stage 1, construct a new administration block, convert the existing administration area into a library and change the front entrance from Parap Road to Urquhart Street	2.2
• Mitchell Centre – fit out five floors of the Mitchell Centre to enable the Department to relocate in one building	3.8
• Minyerri School – extend library, classrooms and storage areas	0.3
• Remote schools – improvements to be made to various remote schools, including an upgrade of Maningrida and Papunya Schools, extend Milyakburra School and upgrade various Homeland Centres	3.0

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

EMPLOYMENT

The Employment output group provides the capability to forecast and determine employment opportunities and to resource specific training programs to ensure a skilled workforce is available to meet identified employment needs. The group also provides for the administration and enforcement of the *Work Health Act* and *Electrical Reform Act*.

OUTCOME

Employment and training opportunities for Territorians are maximised and work safety practices are improved.

EMPLOYMENT INITIATIVES

Development and implementation of an employment strategy including labour market analysis. Provision of specific training initiatives, particularly for apprentices and trainees, to ensure a skilled workforce is available to meet identified employment needs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Employment training programs developed and introduced	25
Apprentices and trainees	2 750
Annual Hours Curriculum for apprenticeship training	902 000
<i>Quality</i>	
Apprenticeship and traineeship completions*	889
Level of client satisfaction with services provided	90%
<i>Timeliness</i>	
Agreed timeframes met for submission of employment initiatives and advice	100%
<i>Cost</i>	
Average cost per apprentice/trainee of training resource	\$4 160

* This measure will move to a per cent rate of completions once data is available.

REGULATION OF OCCUPATIONAL HEALTH AND SAFETY

The provision of advice on occupational health and safety policy, identifying priorities and needs; encouraging employers and workers in safe work practices; and enforcing compliance with occupational health and safety standards.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Occupational Health and Safety training sessions provided to industry groups	50
Completed occupational health and safety visits, assessments and enforcements	4 200
On behalf of NTG, payment to nominal insurer for HIH levy (\$000)	839
<i>Quality</i>	
Industry groups and participants attending training sessions relative to the number of prospective attendees	5%
Reduction in reported workplace injuries per annum	5%
<i>Timeliness</i>	
Training programs are provided within the timelines specified	80%
<i>Cost</i>	
Average cost per visits, assessments and enforcements	\$1 250

GOVERNMENT EDUCATION

This output group includes the provision and delivery of quality educational programs to preschool, primary, secondary and vocational education and training students in government schools. Also included is provision of funding for the Northern Territory University.

OUTCOME

Improved educational outcomes for all students, particularly Indigenous students, in all key learning areas.

PRESCHOOL EDUCATION

The provision of access to optional part or full-time schooling in government schools for children aged from four years in urban areas and from three years in remote areas.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Preschool students enrolled at government schools	3 243
Indigenous students enrolled at government schools	1 148
<i>Timeliness</i>	
Preschool education delivered during the four terms comprising the designated government school year	100%
<i>Cost</i>	
Average cost per student	\$5 393

PRIMARY EDUCATION

The provision of comprehensive education programs for students in government primary schools from Transition to Year 7. Curriculum programs develop the knowledge, attitudes, skills and processes that promote children's learning and development and prepare them for further schooling.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Primary school students enrolled at government schools	20 903
Indigenous students enrolled at government schools	8 779
Schools providing primary education	134
<i>Quality</i>	
Non-Indigenous students who achieved national benchmark for reading	
Year 3	77.5%
Year 5	84.5%
Indigenous students who achieved the reading benchmark*	
Year 3	22.7%
Year 5	31.1%
Non-Indigenous students who achieved national benchmark for numeracy	
Year 3	93.2%
Year 5	86.4%
Indigenous students who achieved the numeracy benchmark	
Year 3	45.3%
Year 5	34.9%
<i>Timeliness</i>	
Primary education is delivered during the four terms comprising the designated government school year	100%
<i>Cost</i>	
Average cost per student	\$10 488

* Reporting on benchmarks is based on the previous calendar year benchmark results.

SECONDARY EDUCATION

The provision of access to full-time or part-time secondary schooling in government schools for children from Year 8 to Year 12. The delivery of quality education to promote and enhance the intellectual, personal and social development of students. Vocational education and training (VET) subjects provide additional options and pathways for students.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Secondary students enrolled at government schools	9 174
Indigenous students enrolled at government secondary schools	2 679
Schools providing secondary education or secondary aged programs	54
Government school students enrolled in one or more VET subject	1 201
VET modules undertaken	11 570
<i>Quality</i>	
Apparent retention rate in government schools from Year 8 to Year 12	71.4%
Apparent retention rate in government schools from Year 10 to Year 12	86.9%
Government school students who qualified for the NT Certificate of Education	608
<i>Timeliness</i>	
Secondary education is delivered during the four terms comprising the designated government school year	100%
<i>Cost</i>	
Average cost per student	\$13 000

INTERNATIONAL EDUCATION

The provision of policy advice, facilitation of teacher and student exchanges, management of the fee-paying overseas students program and hosting and organising study tour groups.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Fee-paying overseas students	140
<i>Quality</i>	
Students who achieve the minimum curriculum requirement for their year	90%
<i>Timeliness</i>	
Overseas students are placed at a school with appropriate lodgings obtained in accordance with the schedule provided	100%
<i>Cost</i>	
Average cost of facilitation per student	\$7 060

TERTIARY EDUCATION

Provision of funding for the Northern Territory University and provision of assistance to tertiary-level students.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grant to Northern Territory University (\$000)	\$5 000
Other tertiary assistance (\$000)	\$542
<i>Timeliness</i>	
Payment of the grant as determined	100%

NON-GOVERNMENT EDUCATION

The output group provides financial support to the education of Territory students in the non-government education sector.

OUTCOME

Quality choice of education alternatives for Territory students.

PRIMARY EDUCATION

Administration of Commonwealth and Territory grants for non-government primary schools.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Non-government schools providing primary education	26
Primary students attending non-government schools	5 212
Indigenous primary-aged students in non-government schools	1 121
<i>Quality</i>	
Grants administered in accordance with approved policy	100%
<i>Timeliness</i>	
Education is delivered during the four terms comprising the designated school year	100%
<i>Cost</i>	
Average cost per student	\$7 820

SECONDARY EDUCATION

Administration of Commonwealth and Territory grants for non-government secondary schools.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Non-government schools providing secondary education	17
Secondary students attending non-government schools	3 374
Indigenous secondary-aged students in non-government schools	1 178
Non-government school students enrolled in one or more VET subject	335
<i>Quality</i>	
Grants administered in accordance with approved policy	100%
<i>Timeliness</i>	
Education is delivered during the four terms comprising the designated school year	100%
<i>Cost</i>	
Average cost per student	\$7 365

TRAINING

The provision of vocational training that meets the present and future needs of Government, industry and the community, which is nationally recognised in accordance with the Australian Qualifications Framework.

OUTCOME

Training opportunities for Territorians maximised.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Annual hours curriculum delivered in training packages	1 690 906
Annual hours curriculum delivered in courses	1 224 450
<i>Quality</i>	
Level of satisfaction by internal and external auditors on performance	90%
Successful training completions*	1 992 370
<i>Timeliness</i>	
Resource agreements issued and monitored within appropriate timeframes	75%
Agreed timeframes met for submission of information to national agencies	100%
<i>Cost</i>	
Cost of training hours resourced	\$19.80

* This measure will move to a per cent rate of completions once data is available.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	432 021	472 902
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	86 862	89 321
Capital	6 053	6 695
<i>Sale of Goods and Services</i>		
Output Revenue	336 424	374 286
Fees from Regulatory Services		
Other Agency Revenue	1 719	1 686
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	963	914
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	472 014	504 667
Employee Expenses	221 931	240 272
<i>Administrative Expenses</i>		
Purchases of Goods and Services	41 876	42 609
Repairs and Maintenance		18 750
Depreciation and Amortisation	29 366	29 490
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	170 018	165 929
Capital Grants	8 823	7 617
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 39 993	- 31 765
Income Tax Expense		
NET OPERATING SURPLUS	- 39 993	- 31 765
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	95 597	98 616

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 580	1 580
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	222	222
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	1 358	1 358
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	2 297	22
Receivables	1 530	1 530
Prepayments	92	92
Inventories		
Advances Paid		
Sale of Goods and Services	824 364	795 089
Output Revenue	331	127
Other Assets		
Interest Received	828 614	796 860
LIABILITIES		
Deposits Held	21	21
Creditors and Accruals	8 472	8 472
Advances Received		
Provisions	16 940	16 940
Other Liabilities	138	138
TOTAL LIABILITIES	25 571	25 571
NET ASSETS	803 043	771 289
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	607 057	835 530
<i>Equity Injections/Withdrawals</i>	228 473	11
Accumulated Funds		
<i>Opening Balance</i>	7 506	- 32 487
<i>Current Year Profit/(Loss)</i>	- 39 993	- 31 765
Reserves		
EQUITY	803 043	771 289

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	432 021	472 902
Taxation Received		
<i>Grants and Subsidies</i>		
Current	86 862	89 321
Capital	6 053	6 695
Sale of Goods and Services	1 719	1 686
Output Revenue	336 424	374 286
Other Agency Receipts	963	914
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	442 648	475 177
<i>Grants and Subsidies Paid</i>		
Current	170 018	165 929
Capital	8 823	7 617
Payments to Employees	221 931	240 272
Payments for Goods and Services	41 876	61 359
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 10 627	- 2 275
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	72	11
Purchase of Assets	72	11
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 72	- 11
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	72	11
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	72	11
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Sale of Goods and Services		
Net Cash Used in Financing Activities	72	11
Net Increase in Cash Held	- 10 627	- 2 275
Cash at Beginning of Reporting Period	12 924	2 297
CASH AT END OF REPORTING PERIOD	2 297	22

CENTRALIAN COLLEGE

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Education and Training	12 533	13 491	958
Vocational Education and Training	8 556	9 297	741
Secondary Education	3 977	4 194	217
Enterprise and Community Programs	1 918	2 094	176
Enterprise and Community Programs	1 918	2 094	176
Total Operating Expenses	14 451	15 585	1 134

Total 2002-03 Staffing: 164

OVERVIEW

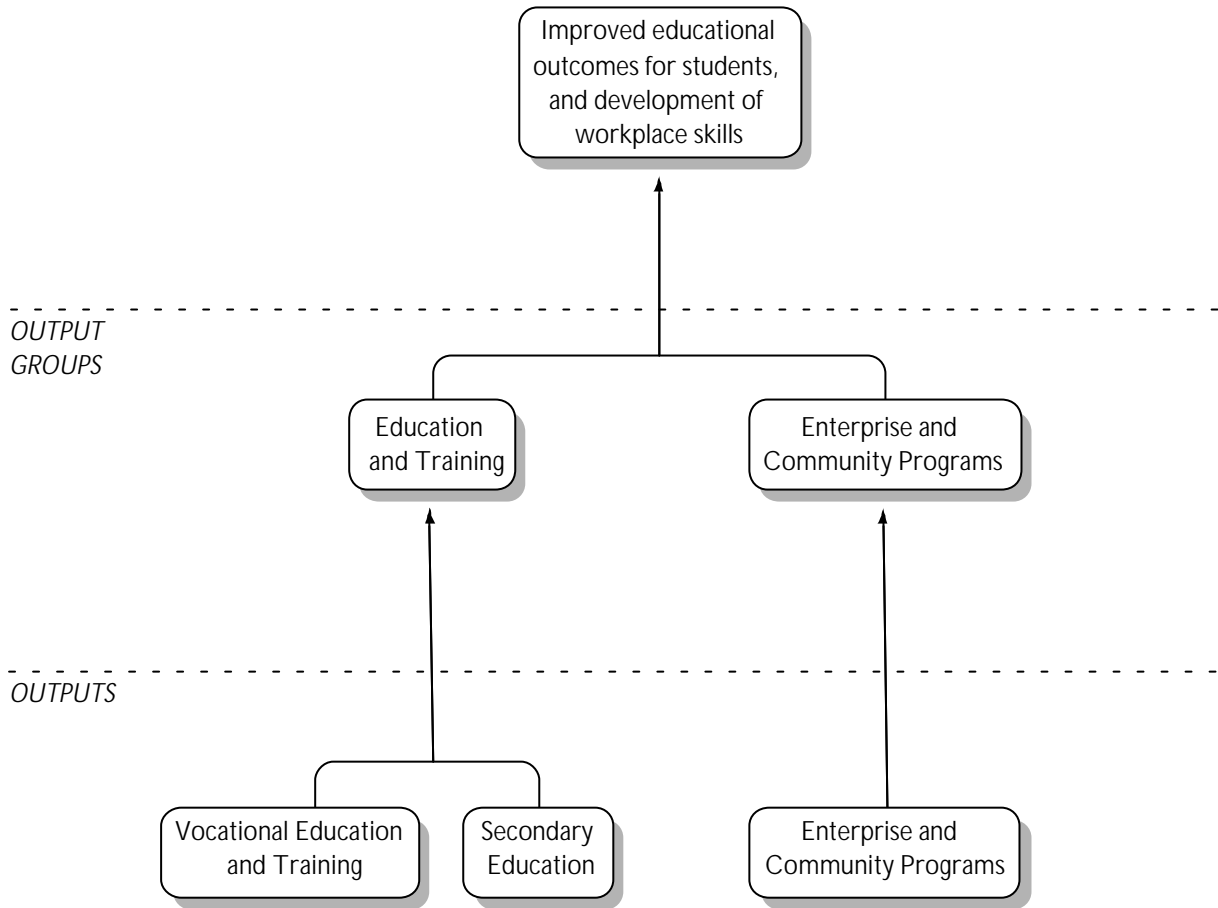
Centralian College is a multi-sector education and training provider established under provisions of the *Northern Territory Education Act*. It offers courses for students in the post-compulsory years of schooling, predominantly Years 11 and 12, which are approved by the NT Board of Studies. As well, Vocational Education and Training (VET) modules and qualifications are offered as a part of the national arrangements that include the College being a recognised Registered Training Organisation.

These VET offerings are accessed by both senior secondary aged students and other older members of the broader Territory community. There is significant emphasis on trade qualifications in the VET area. The College also offers tertiary level courses in conjunction with the Northern Territory University, with a major commitment to business and management. Vocational education and training is offered increasingly throughout the entire Territory.

In addition, the College has significant activity in the enterprise area that includes fee for service delivery in a wide variety of areas including study tours and targeted training in Front Line Management and Workplace Assessor. The College undertakes contractual activity for the Commonwealth through targeted programs in literacy and numeracy as well as Indigenous programs. As part of its community service, the College operates 8CCC community radio and maintains a presence in Yulara. In summary, the College serves as the Territory Government's direct arm for the delivery of multi-sector education and training services in a unique combination that ensures students have a wide range of choices delivered in an efficient and coordinated manner.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- The implementation of an Information and Communications Technology strategy.
- The future governance of the College as detailed in the Rolfe Review .
- Meeting requirements of the Australian Quality Training Framework to ensure continued registration as a training provider.
- A continued growth in demand for training from across the entire Territory.

POLICY INITIATIVES IN THE BUDGET

The Government's Economic Development Strategy includes significant initiatives in the area of training that will impact on College activity as various strategies are implemented. Some of the major strategic approaches include development of the business skills base, improved education and training opportunities and regional and Indigenous development.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$1.1 million for this Agency.

EDUCATION AND TRAINING

Provision and delivery of appropriate education and vocational training courses to students.

OUTCOME

Improved educational outcomes for students and development of workplace skills.

VOCATIONAL EDUCATION AND TRAINING

The provision of access to full or part-time vocational education and training.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Annual hours curriculum	620 000
<i>Quality</i>	
Participation rates of Indigenous students	36%
Maintenance of quality endorsed Registered Training Organisation status	100%
Client satisfaction with programs delivered	98%
<i>Timeliness</i>	
Client satisfaction with program delivery timeframes	98%
<i>Cost</i>	
Cost per annual hour curriculum	\$15.00

SECONDARY EDUCATION

The provision of access to full or part-time secondary schooling.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Students enrolled	362
<i>Quality</i>	
Indigenous students completing courses	87
Indigenous students as percentage of total students	26%
Students enrolled in one or more VET subjects	118
Apparent retention rate of Year 11 to Year 12, employment or training	96%
Students qualified for the Northern Territory Certificate of Education	77%
<i>Timeliness</i>	
Courses delivered within semester timeframes	100%
<i>Cost</i>	
Cost per student	\$11 586

ENTERPRISE AND COMMUNITY PROGRAMS

User-pays training and other services and grant to community radio.

OUTCOME

Appropriate training of industry personnel and maintenance of community broadcasting facilities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grant to 8CCC FM Radio (\$000)	241
Courses and educational travel programs	141/34
Average participants per course/program	6.8/23
<i>Quality</i>	
Client satisfaction with services, course/program delivery	90%
<i>Timeliness</i>	
Client satisfaction with timeliness of program delivery	90%
<i>Cost</i>	
Cost per course	\$3 000
Cost per travel program	\$23 000

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	13 735	14 535
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	11 980	12 772
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue		
Fees from Regulatory Services		
Other Agency Revenue	1 682	1 690
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	33	33
Profit/Loss on Disposal of Assets	40	40
OPERATING EXPENSES	14 451	15 585
Employee Expenses	9 517	9 597
<i>Administrative Expenses</i>		
Purchases of Goods and Services	3 616	3 504
Repairs and Maintenance		1 079
Depreciation and Amortisation	1 318	1 405
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 716	- 1 050
Income Tax Expense		
NET OPERATING SURPLUS	- 716	- 1 050
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	13 695	14 495

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	115	94
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services		
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	115	94
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	836	1 091
Receivables	216	216
Prepayments	11	11
Inventories	5	5
Advances Paid		
Land and Improvements	30 999	29 888
Plant and Equipment	594	400
Other Assets		
TOTAL ASSETS	32 661	31 611
LIABILITIES		
Deposits Held		
Creditors and Accruals	543	543
Advances Received		
Provisions	700	700
Other Liabilities	238	238
TOTAL LIABILITIES	1 481	1 481
NET ASSETS	31 180	30 130
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	252	33 158
<i>Equity Injections/Withdrawals</i>	32 906	
Accumulated Funds		
<i>Opening Balance</i>	- 1 262	- 1 978
<i>Current Year Profit/(Loss)</i>	- 716	- 1 050
Reserves		
EQUITY	31 180	30 130

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	13 695	14 495
Taxation Received		
<i>Grants and Subsidies</i>		
Current	11 980	12 772
Capital		
Receipts from Sale of Goods and Services	1 682	1 690
Output Revenue		
Other Agency Receipts	33	33
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	14 190	14 180
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	10 574	9 597
Payments for Goods and Services	3 616	4 583
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 495	315
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	40	40
Proceeds from Asset Sales	40	40
Repayment of Advances Paid		
<i>Investing Payments</i>	69	100
Purchase of Assets	69	100
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 29	- 60
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	1 057	
Proceeds of Borrowings		
Deposits Received		
Equity injections	1 057	
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	1 057	
Net Increase in Cash Held	533	255
Cash at Beginning of Reporting Period	303	836
CASH AT END OF REPORTING PERIOD	836	1 091

OFFICE OF THE COMMISSIONER FOR PUBLIC EMPLOYMENT

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Commissioner for Public Employment	6 578	6 148	- 430
Policy Advice	1 882	1 961	79
Employment Services	1 668	1 600	- 68
Leadership Development and Strategic Consulting	3 028	2 587	- 441
Total Operating Expenses	6 578	6 148	- 430
<i>less</i>			
Depreciation and Amortisation	4		- 4
Agency Revenue (a)	1 599	1 775	176
Expenses relating to prior year receipts	1 344		- 1 344
<i>equals</i>			
Output Appropriation	3 631	4 373	742

Capital Appropriation

Total 2002-03 Staffing: 41

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

The primary role of the Office of the Commissioner for Public Employment is to support the Commissioner for Public Employment's statutory role, as defined in the *Public Sector Employment and Management Act*. The Commissioner is required to provide strategic and policy advice to support the Minister in achieving the Minister's duties under the Act.

The Office identifies emerging issues and provides a strategic focus for collaborative partnerships with Chief Executives on developing a dynamic, highly skilled and motivated public sector.

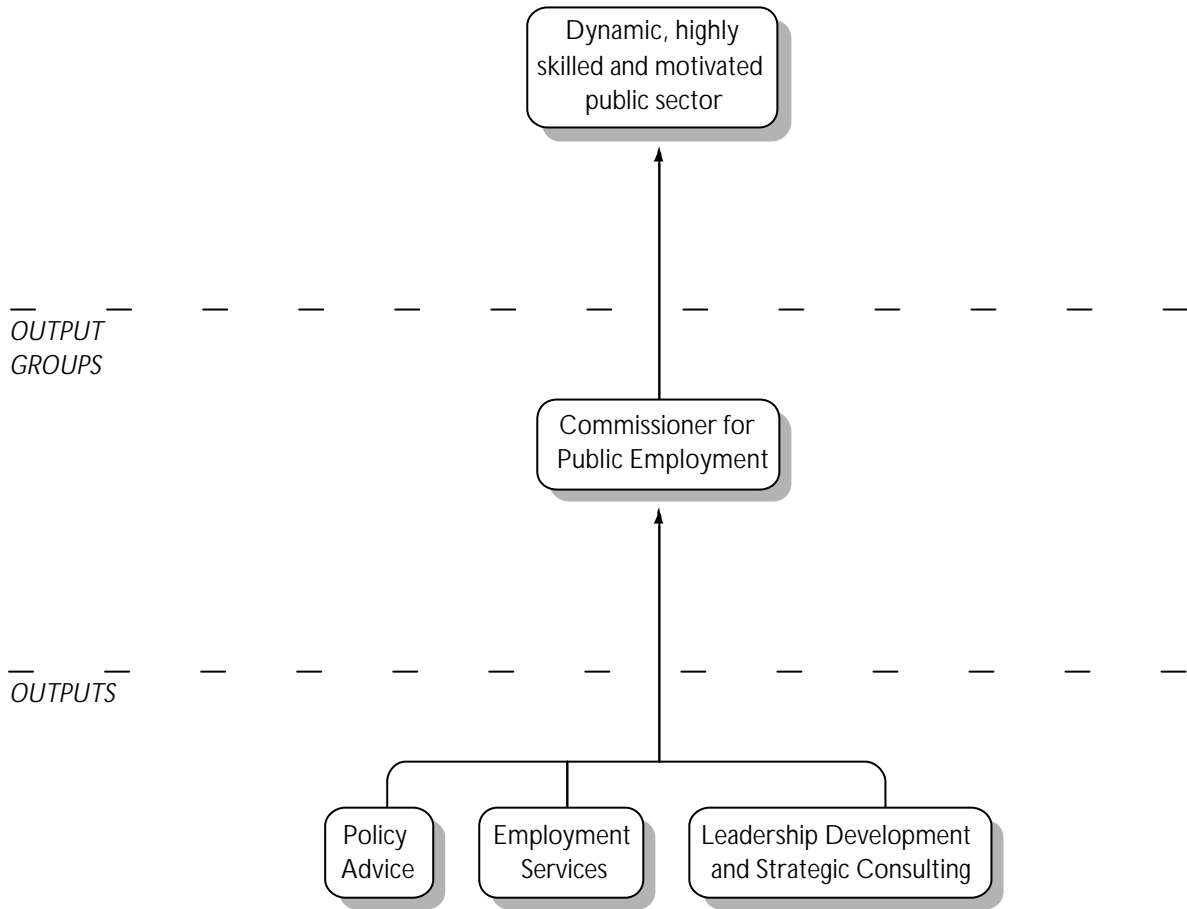
This Office has principal responsibility to Government in the areas of Public Sector Management, Industrial Relations and the development and coordination of public and private employment strategies.

Roles and functions of the Office are:

- policy advice (including industrial relations, enterprise bargaining, employment practices and policies, public employment);
- employment services (promotion appeals/grievances/disciplinary appeals/redeployment/redundancy/industrial relations disputes, equal employment opportunity); and
- leadership development and strategic consultancy (capability and succession planning/research/leadership development programs/organisational reviews).

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Developing, in partnership with agencies and Government, appropriate human resource management strategies to advance the economic development strategy for the Northern Territory as contained in Building a Better Territory, to ensure a responsive Northern Territory Public Service (NTPS).
- Negotiating new public sector enterprise bargaining agreements in accord with Government strategic directions and budget limitations.
- Identifying and introducing national and international expertise in human resource management, organisational development and adult development practices to help inform the NTPS of emerging contemporary practices that have application in the NTPS.
- Implementing and evaluating policies and practices that emphasise equity, diversity and flexibility of employment conditions, including career management for Indigenous people, trainees and cadets.
- Implementing and evaluating modern adult learning programs that meet the needs of the NTPS and agencies.
- Developing flexible learning options and management support systems that recognise the Territory's unique needs for distance management and development.
- Ongoing development of programs that foster a culture of continuous learning, Quality Management, Leadership and workforce planning within agencies.

COMMISSIONER FOR PUBLIC EMPLOYMENT

Provision of a strategic human resource management and development framework for the Northern Territory Public Service of the future.

OUTCOME

A dynamic, highly skilled and motivated public sector.

POLICY ADVICE

Strategic and operational advice to Government, Chief Executive Officers, agencies and employees on a range of employment practices, policies and industrial relations matters.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)	\$1 961
<i>Quality</i>	
In accordance with standards	85%
<i>Timeliness</i>	
Advice provided within agreed timeframes	90%

EMPLOYMENT SERVICES

Provides management of employment services from lodgment to finalisation and includes the effective and efficient management of appeals, grievances, redeployment cases, Industrial claims and disputes in line with the Northern Territory's statutory requirements.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Employment related case managed	548
<i>Quality</i>	
In accordance with standards*	90%
<i>Timeliness</i>	
Advice provided within agreed timeframes	90%
<i>Cost</i>	
Average cost per employment service	\$2 920

* Includes client satisfaction within standard

LEADERSHIP DEVELOPMENT AND STRATEGIC CONSULTING

Research, formulate and implement strategies and interventions that facilitate organisational reviews, leadership and cultural change across the Northern Territory Public Sector.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Formal programs/workshops (contact days)	162
Consulting and review days	504
<i>Quality</i>	
Programs/workshops meet defined aims and objectives	85%
Reviews conducted in accordance with standards	85%
Reviews meet defined aims and objectives	85%
<i>Timeliness</i>	
Strategies provided within agreed timeframe	90%
<i>Cost</i>	
Average cost per program/workshop contact days	\$11 012
Average cost per consulting and review days	\$1 577

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	5 230	6 148
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	3 631	4 373
Fees from Regulatory Services		
Other Agency Revenue	1 597	1 773
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	2	2
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	6 578	6 148
Employee Expenses	4 260	3 820
<i>Administrative Expenses</i>		
Purchases of Goods and Services	2 259	2 244
Repairs and Maintenance		29
Depreciation and Amortisation	4	
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	55	55
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 1 348	
Income Tax Expense		
NET OPERATING SURPLUS	- 1 348	
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	1 599	1 775

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	161	161
Receivables	421	421
Prepayments		
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	7	7
Other Assets		
TOTAL ASSETS	589	589
LIABILITIES		
Deposits Held		
Creditors and Accruals	1 122	1 122
Advances Received		
Provisions	813	813
Other Liabilities		
TOTAL LIABILITIES	1 935	1 935
NET ASSETS	- 1 346	- 1 346
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	1 557	1 439
<i>Equity Injections/Withdrawals</i>	- 118	
Accumulated Funds		
<i>Opening Balance</i>	- 1 437	- 2 785
<i>Current Year Profit/(Loss)</i>	- 1 348	
Reserves		
EQUITY	- 1 346	- 1 346

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	5 230	6 148
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	1 597	1 773
Output Revenue	3 631	4 373
Other Agency Receipts	2	2
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	6 574	6 148
<i>Grants and Subsidies Paid</i>		
Current	55	55
Capital		
Payments to Employees	4 260	3 820
Payments for Goods and Services	2 259	2 273
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 1 344	
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>		
Purchase of Assets		
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities		
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation		
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities		
Net Increase in Cash Held	- 1 344	
Cash at Beginning of Reporting Period	1 505	161
CASH AT END OF REPORTING PERIOD	161	161

NORTHERN TERRITORY POLICE, FIRE AND EMERGENCY SERVICES

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Community Safety and Protection	79 617	88 126	8 509
Community Safety, Prevention and Support	39 594	46 698	7 104
Response and Recovery Services	40 023	41 428	1 405
Investigations	41 435	42 981	1 546
Investigations	22 755	23 538	783
Services to the Judicial Process	18 680	19 443	763
Road Safety Services	10 670	11 063	393
Road Safety Services	10 670	11 063	393
Total Operating Expenses	131 722	142 170	10 448
<i>less</i>			
Depreciation and Amortisation	5 818	6 761	943
Agency Revenue (a)	5 277	10 302	5 025
Expenses relating to prior year receipts	1 457	181	- 1 276
<i>equals</i>			
Output Appropriation	119 170	124 926	5 756
Capital Appropriation	6 609	6 947	338
Total 2002-03 Staffing: 1 334			

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

The Northern Territory Police, Fire and Emergency Services (NTPFES) is a Tri-Service organisation comprising the Northern Territory Police Force (including the Police Civil Employment Unit), Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service. The Commissioner of Police exercises Chief Executive Officer (CEO) authority over all three services.

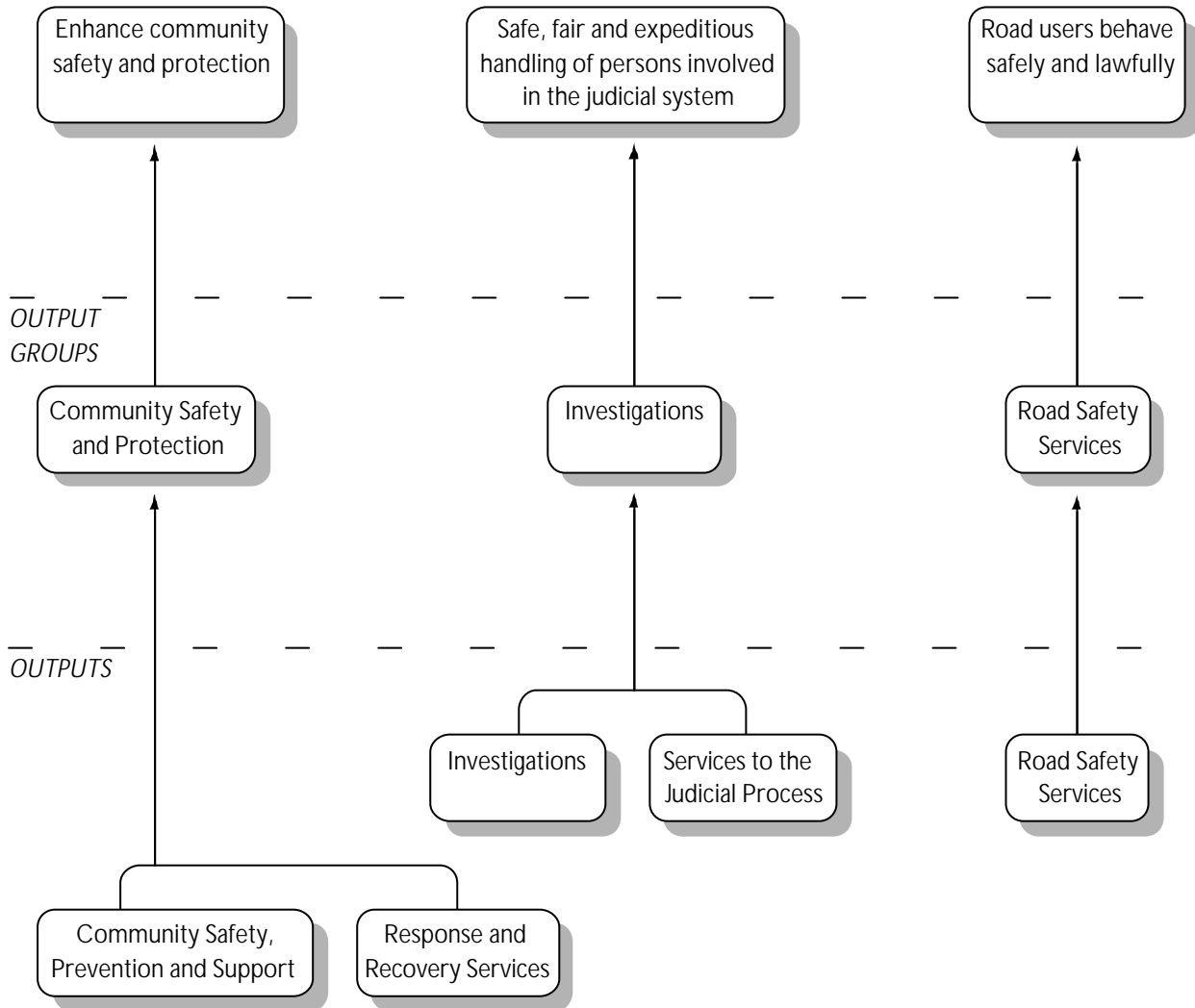
Pursuant to the *Police Administration Act* (PAA), the Commissioner of Police is responsible for the general control and management of the Police Force of the Northern Territory. Pursuant to the *Public Sector Employment and Management Act* (PSEMA) and the *Fire and Emergency Act*, the CEO is responsible for the general control and management of the Fire and Emergency Services and all public sector staff of the Agency.

The NTPFES has systematically developed and continues to refine its corporate governance framework to ensure the organisation is transparent, accountable and responsive to the Territory community. The core functions of the organisation are to:

- protect life and property;
- prevent and detect crime;
- uphold the law and maintain social order;
- manage road safety education and enforcement; and
- provide disaster and emergency management.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

The Northern Territory Police recognises it must maintain a commitment to quality policing services and preserve its highly regarded public reputation. Achievement of these outcomes requires clarity of purpose and direction and a commitment to the process of continuous improvement. A Purpose and Direction Strategy, incorporating vision and mission statements and key management areas, will provide the template for improving policing services across the organisation. A Continuous Improvement Program will be established to take forward this strategic issue for the organisation.

Policing can only be truly effective when it maintains a partnership with the community it serves. This is especially true in the case of crime prevention. This organisation has a role in acting as a leader in crime prevention. To pursue that leadership the Northern Territory Police will, this financial year, develop a program of Community Safety Strategies. A pilot program is under way in Tennant Creek to fine tune the process and the concept will be rolled out across a range of Territory communities as the year progresses. Northern Territory Police will liaise with the Office of Crime Prevention in the development and implementation of these strategies.

POLICY INITIATIVES IN THE BUDGET

- As part of the Territory Government's commitment to provide 50 additional police members over its four-year term, \$2.58 million has been provided this year. The increase in police resources will ensure there are sufficient police members in place to target known problem areas and to help reduce crime level rates. Government has given a commitment to provide additional resources for street patrols and the Home Invasion Squad and the doubling of the Drug Squad from 20 to 40 officers (in line with the Three-Point and Six-Point Plans).
- Funding of \$0.46 million has been made available this year in line with Government's commitment to increase the Fire Service by 16 extra fire officers over its first term. The increase will provide five additional fire officers in 2002-03 and ensure the Fire Service has the necessary staff in place to provide an effective service to the community.
- As part of Government's commitment to increase assistance to Neighbourhood Watch, funding of \$0.11 million has been provided to enable more community-based initiatives to be put in place to reduce crime and make suburbs safer in line with the Government's Six-Point Plan.
- The Government has provided \$0.82 million for Telecommunications Interception Capability for the purchase of interception equipment. This will enable Northern Territory Police to increase the effectiveness of its crime reduction strategies, especially drug trafficking.
- Additional ongoing funding of \$0.1 million per annum, commencing in 2002-03, has been provided to cover costs associated with the forfeiture of assets as a consequence of criminal activity and in line with new legislation.
- This year, \$0.35 million has been provided to ensure the continuation of a program to improve police officer safety throughout the Territory.
- As part of the commitment to implement the recommendations of the Royal Commission into Aboriginal Deaths in Custody, all cells in the Territory are being upgraded to prevent self-inflicted injury and suicide. This year will see the continuation of the program through the modification and upgrade of police holding cells at Avon Downs, Galiwinku and Daly River. The police cell upgrade

program has been carried out progressively over the last 4½ years on a priority basis. There have been 24 cell upgrades completed.

- Government will continue to ensure the Major Fire Appliance Replacement Program is continued through the provision of funding of \$0.57 million this year. This funding will enable the Fire Service to purchase two fire fighting vehicles. An eight-year program to replace major fire fighting appliances was commenced in 1998-99. To date, 14 vehicles have been purchased including aerial appliances, pumping appliances, tankers and rescue vehicles plus associated equipment, at a total cost of \$3.2 million.
- The Illicit Drug Pre-Court Diversion Scheme commenced as a result of the *COAG 1999 Agreement*. This scheme, which has been developed in conjunction with the Commonwealth and the Department of Health and Community Services, aims to divert eligible illicit drug users who fit the diversion criteria, into assessment and treatment. Successful completion of the assessment and then the mandated treatment outlined in the program will expedite matters rather than proceeding into the court judicial system. Failure to complete the requirements results in the offender being prosecuted in the normal manner. The Scheme applies to both juveniles and adults.
- The Juvenile Pre-Court Diversion Scheme will continue with the aim of providing a different approach to juvenile offending by providing a range of interventions. Unlike the adversarial system, the scheme, through a range of diversion options including warnings, family and victim/offender conferencing and program referrals, encourages juveniles to take responsibility for their actions with specific emphasis on problem-solving and positive long-term behavioural change. The outputs to the community include public order services, visible and accessible police presence in the community and crime prevention, public safety and community support programs and partnerships.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$2.6 million for this Agency. Other movements in outputs are due to:

- an increase of \$5.3 million in the Community Safety, Protection and Support output due to the provision of security for visiting US Naval vessels and carryover from 2001-02 for, primarily, community based projects under the Juvenile Pre-Court Diversion Program; and
- a further increase, across outputs, for the increase in Police personnel in 2002-03.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
<ul style="list-style-type: none"> • Kintore Police Station – the scope of works is still to be defined, however provision will be made to construct a modern facility that complies with current standards to provide a permanent police presence in the community 	1.0
<ul style="list-style-type: none"> • Darwin Police Station, Mitchell Centre – fit out new premises, expand for watchhouse, lift and standby generator, increased security and digital recording 	2.1
<ul style="list-style-type: none"> • Peter McAulay Centre – stage 1, construct a mounted police patrol facility, to provide eight covered horse stables, two day paddocks, white plastic coated fencing for high visibility and gates, bedding, water points, a wash down area and feed store 	0.4

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

COMMUNITY SAFETY AND PROTECTION

The provision of a high level of preparedness and capacity to coordinate, manage and respond to emergencies to improve community confidence about its safety and security.

OUTCOME

Enhance community safety and protection.

COMMUNITY SAFETY, PREVENTION AND SUPPORT

This provides a range of pro-active services to address community safety issues. These include community education and awareness programs, the development and testing of plans to respond to threats and to minimise their impact, and the provision of a visible Police, Fire and Emergency Service presence in the community through general and targeted patrols, public events and accessible operational service locations.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours*	
• Police	402 000
• Fire	41 500
• Emergency Service	11 000
Awareness, prevention or training programs delivered	
• Police	10 000
• Fire	5
• Emergency Service	30
Volunteer training programs delivered	
• Fire	5
• Emergency Service	24
<i>Quality</i>	
Members of the public aged 18 years and over who felt "safe" or "very safe" at home alone during the day	
• Police	=national average of 95%
Members of the public aged 18 years and over who felt "safe" or "very safe" at home alone after dark**	
• Police	=national average of 84%
Premises which comply with NT Fire and Rescue Services' requirements	80%
<i>Cost</i>	
Average cost per hour***	
• Police	\$103
• Fire	\$96
• Emergency Service	\$99

* Measures hours of front line staff available to provide the service. A front line staff member is any person who delivers a police or fire and emergency service directly to an external customer, i.e. public, Government or an agency.

** Source: Survey by AC Nielsen as published in the Report on Government Services.

*** This represents the total cost of the output divided by total hours. At this stage, PFES is unable to provide separate costs for awareness and volunteer training programs.

RESPONSE AND RECOVERY SERVICES

This provides the capacity to respond to calls for assistance from the community. These include call centre operations, response tasking, incident attendance, search and rescue operations and incident recovery services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours*	
• Police	349 000
• Fire	124 000
• Emergency Service	7 500
<i>Quality</i>	
Respondents who were "satisfied" or "very satisfied" with police in their most recent contact**	=national average of 80%
Structural fires contained to room of origin	70%
Volunteer fire brigades available to respond to incidents	17
Ability to respond to incidents (Emergency Services)	100%
Emergency Services volunteer units available to respond to incidents	17
<i>Timeliness</i>	
Time to answer "000" calls (within 10 seconds)	85%
Time to answer other "general" calls (within 20 seconds)	80%
Time to dispatch police to incidents (within 10 minutes)	70%
Time to dispatch emergency services to incident	30 mins
Response time within (fire) emergency response area (within 8 minutes)	80%
<i>Cost</i>	
Average cost per hour	
• Police	\$88
• Fire	\$81
• Emergency Service	\$84

* Measures hours of front line staff available to provide the service. A front line staff member is any person who delivers a police or fire and emergency service directly to an external customer.

** Source: Survey by AC Neilsen as published in the Report on Government Services.

INVESTIGATIONS

The provision of appropriate investigation of crime and efficient and effective judicial processing to ensure the safe, fair and expeditious handling of all persons involved in the judicial system.

OUTCOME

Safe, fair and expeditious handling of all persons involved in the judicial system.

INVESTIGATIONS

Activities undertaken following the initial response to an incident or information where a breach of the law is suspected, through to bringing the offender before the court or other point of resolution. This includes investigation, surveillance, forensic analysis and the care and protection of victims and witnesses.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours of investigation	
• Police	280 000
• Fire	3 500
Complaints from the public successfully resolved	
• Fire	95%
<i>Quality/Timeliness</i>	
Clearance rate of stated offences*	=national 30 day average
<i>Cost</i>	
Average cost per hour of investigation	
• Police	\$83
• Fire	\$76

* This measures the absolute rate of murder, assault, armed robbery, unlawful entry with intent and motor vehicle theft offences.

SERVICES TO THE JUDICIAL PROCESS

Provides prosecution services, court case and evidence presentation, bail processing and reporting, offender and suspect processing, support to the Coroner, court security, custody and transport of persons.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours provided for service to the judicial process	
• Police	217 000
• Fire	250
<i>Quality</i>	
Actions which result in a guilty verdict*	80%
Cases where costs are awarded against the Police	<2%
<i>Timeliness</i>	
Prosecution briefs submitted by due date	100%
<i>Cost</i>	
Average cost per hour of service	
• Police	\$90
• Fire	\$81

* Outcome of court cases for lower and higher courts.

ROAD SAFETY SERVICES

This incorporates education and enforcement activities to develop driving behaviour and compliance with road laws and includes the provision of the capacity to respond to motor vehicle accidents with adequate investigation and reporting procedures to the Coroner and other relevant stakeholders.

OUTCOME

An environment that encourages road users to behave safely and lawfully.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours*	
• Police	109 000
• Fire	24 000
Speed and red light camera checks	765 000
Traffic Infringement Notices given for other offences	31 000
Random Breath Testing Stations	4 855
<i>Quality</i>	
Persons who wore a seatbelt "most of the time" or "always"***	=national average of 98%
Persons who indicated never driven over 0.05	=national average of 88%
Persons who indicated never driven 10km/h over speed limit	=national average of 69%
<i>Timeliness</i>	
Time taken to dispatch a response to a reported accident (within 10 minutes)	70%
<i>Cost</i>	
Average cost per hour	
• Police	\$85
• Fire	\$77

* Measures hours of front line staff available to provide the service. A front line staff member is any person who delivers a police or fire and emergency service directly to an external customer.

** Source: Survey by AC Neilsen as published in the Report on Government Services.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	124 447	135 228
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	3 496	7 180
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	119 170	124 926
Fees from Regulatory Services		
Other Agency Revenue	1 601	2 882
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	180	240
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	131 722	142 170
Employee Expenses	99 051	102 792
<i>Administrative Expenses</i>		
Purchases of Goods and Services	25 663	26 421
Repairs and Maintenance		2 559
Depreciation and Amortisation	5 818	6 761
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	1 175	3 622
Capital Grants		
Community Service Obligations		
Interest	15	15
OPERATING SURPLUS BEFORE INCOME TAX	- 7 275	- 6 942
Income Tax Expense		
NET OPERATING SURPLUS	- 7 275	- 6 942
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	5 277	10 302

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 348	1 441
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	1 045	1 138
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	303	303
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	657	476
Receivables	623	623
Prepayments	142	142
Inventories	964	964
Advances Paid		
Land and Improvements	112 542	108 736
Plant and Equipment	6 707	7 814
Other Assets		
TOTAL ASSETS	121 635	118 755
LIABILITIES		
Deposits Held	229	229
Creditors and Accruals	4 692	4 692
Advances Received		
Provisions	18 032	18 032
Other Liabilities	93	73
TOTAL LIABILITIES	23 046	23 026
NET ASSETS	98 589	95 729
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	74 693	107 264
<i>Equity Injections/Withdrawals</i>	32 571	4 082
Accumulated Funds		
<i>Opening Balance</i>	- 1 400	- 8 675
<i>Current Year Profit/(Loss)</i>	- 7 275	- 6 942
Reserves		
EQUITY	98 589	95 729

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	124 447	135 228
Taxation Received		
<i>Grants and Subsidies</i>		
Current	3 496	7 180
Capital		
Receipts from Sale of Goods and Services	1 601	2 882
Output Revenue	119 170	124 926
Other Agency Receipts	180	240
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	125 904	135 409
<i>Grants and Subsidies Paid</i>		
Current	1 175	3 622
Capital		
Payments to Employees	99 051	102 792
Payments for Goods and Services	25 663	28 980
Interest Paid	15	15
Income Tax Paid		
Net Cash from Operating Activities	- 1 457	- 181
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	2 871	2 865
Proceeds from Asset Sales	2 871	2 865
Repayment of Advances Paid		
<i>Investing Payments</i>	6 589	6 927
Purchase of Assets	6 589	6 927
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 3 718	- 4 062
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	6 609	6 947
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	6 609	6 947
<i>Financing Payments</i>	2 947	2 885
Repayment of Borrowings		
Lease Payments	20	20
Dividends Paid		
Equity Withdrawals	2 927	2 865
Other Financing		
Net Cash Used in Financing Activities	3 662	4 062
Net Increase in Cash Held	- 1 513	- 181
Cash at Beginning of Reporting Period	2 170	657
CASH AT END OF REPORTING PERIOD	657	476

THE HON. P. H. TOYNE, MLA

MINISTER FOR JUSTICE AND ATTORNEY-GENERAL

MINISTER FOR CORPORATE AND INFORMATION SERVICES

MINISTER FOR COMMUNICATIONS

MINISTER FOR CENTRAL AUSTRALIA

DEPARTMENT OF JUSTICE

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Legal Services	23 338	23 525	187
Solicitor for NT	14 149	13 173	- 976
Agency Legal Services	542	482	- 60
Policy	2 841	3 227	386
Office of the Director of Public Prosecutions	5 806	6 643	837
Court Services	20 137	20 301	164
Higher Courts	7 957	8 189	232
Lower Courts and Tribunals	10 740	10 554	- 186
Fines Recovery Unit	645	848	203
Anti-Discrimination Commission - Complaints and Investigations	795	710	- 85
Correctional Services	47 476	51 696	4 220
Custodial Services	38 260	41 093	2 833
Community Corrections	5 599	6 867	1 268
Juvenile Detention	3 617	3 736	119
Community Services	8 118	8 751	633
Registrar-General	2 384	2 366	- 18
Office of Public Trustee	1 190	945	- 245
Anti-Discrimination Commission - Training and Public Awareness	413	339	- 74
Consumer and Business Affairs	2 884	2 755	- 129
Office of Crime Prevention	1 247	2 346	1 099
Total Operating Expenses	99 069	104 273	5 204
<i>less</i>			
Depreciation and Amortisation	4 751	4 303	- 448
Agency Revenue (a)	8 336	8 340	4
Expenses relating to prior year receipts	722	260	- 462
<i>equals</i>			
Output Appropriation	85 260	91 370	5 200
Capital Appropriation	637	411	- 226

Total 2002-03 Staffing: 829

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

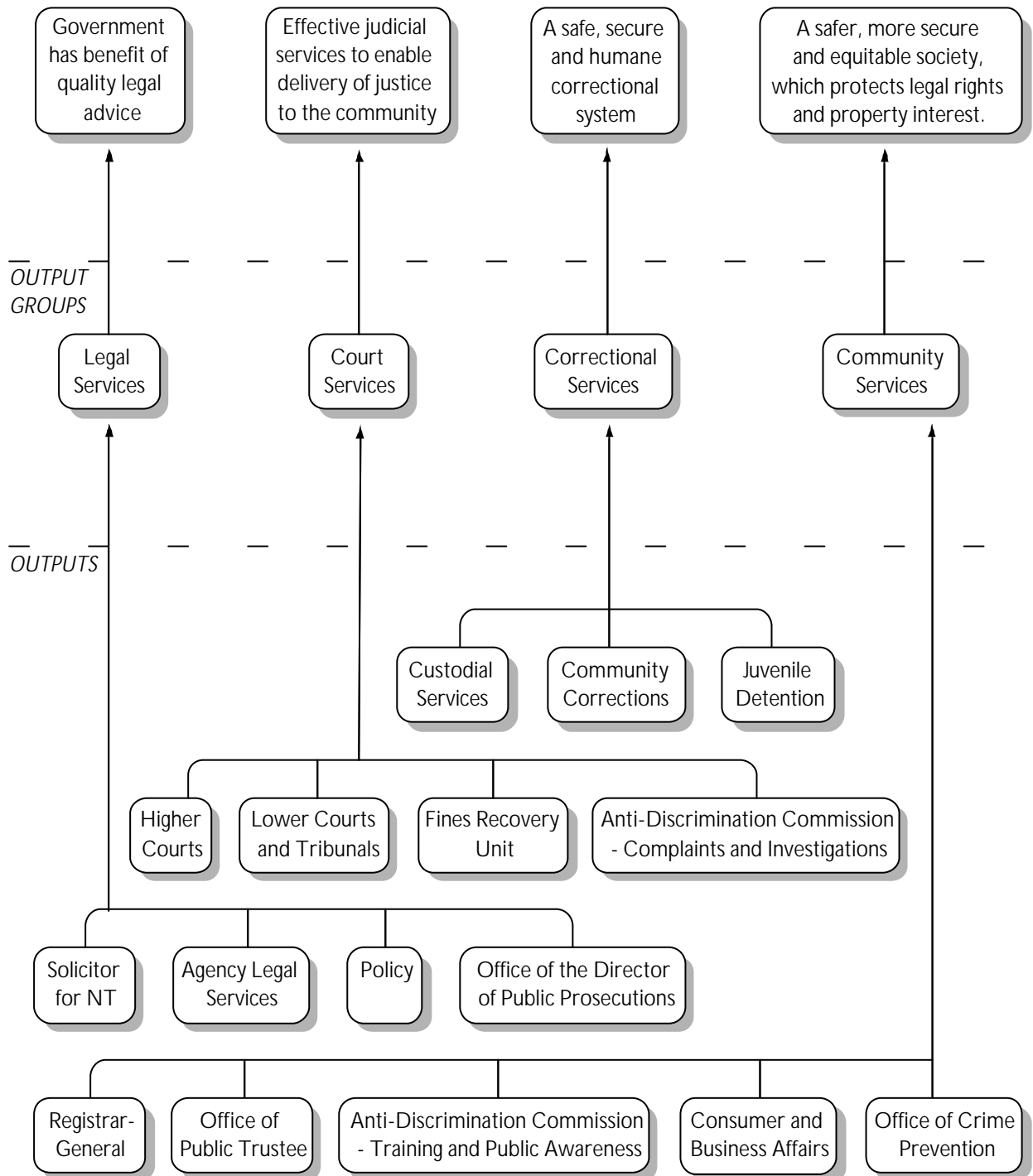
The Department of Justice coordinates all elements of the justice system from policy and legislation development to community crime prevention programs and corrective services for, and rehabilitation of, convicted offenders. The aim is to provide the frameworks and infrastructure required to build a safer community. Key functional responsibilities of the Agency include:

- legal advice and representation on specialist, legislative and constitutional issues;

- a legal system and laws that further the principles of justice and contribute to Government's goals;
- outsourcing arrangements in respect of commercial and litigation services;
- infrastructure, staffing and skills to support community protection services, offering the courts, the Parole Board and other authorities various options to deal with offenders, and assisting offenders to reintegrate with the community;
- public prosecutions activity, with no influence over the number and type of crimes and matters presented annually;
- client services through the Victim Support Unit relating to personal and property security and well-being;
- improving tolerance and awareness in the Territory and promoting equality of access; and
- improving the protection and promotion of consumers' rights in the community.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Expanding the services provided by the Legal Services output group members, Litigation, Commercial and Aboriginal Land sections, to Government and agencies.
- Introducing initiatives into the Correctional Services output group to enable a greater contribution to be made to the Government's law and order policy.
- Refining the internal administration functions and services provided to the Agency's Divisions.
- Keeping pace with the Government's policy review and development program.
- Enhancing Government's law and order policy through the generation of accurate and timely statistical data.
- Development of a more skilled workforce.
- Maintaining service delivery levels within budgetary constraints.
- Restructuring the Crimes Victims Assistance Scheme to minimise the increasing impact on the Budget.
- Developing partnerships with communities to implement the Government's Crime Prevention Strategy.

POLICY INITIATIVES IN THE BUDGET

- Provision of an additional \$0.26 million to increase assistance for Neighbourhood Watch/Crime Prevention NT programs.
- Funding of \$50 000 has been included in the 2002-03 Budget to provide clean-up assistance to victims of crime.
- Under the Government's Six Point Plan, significant legislation reform is required. An additional \$0.15 million has been provided in the 2002-03 Budget to employ additional staff to increase the pace of legislative reform.
- Community Justice/Mediation Centres are to be established in the 2003 calendar year, with \$0.15 million provided in both 2002-03 and 2003-04, for this initiative.
- A further \$0.15 million has been provided in the 2002-03 Budget and ongoing for the introduction of a Drug Court.
- The *Information Act* is to be passed and implemented in 2002-03. To ensure the Act is appropriately implemented and all requirements are met, an Office of the Information Commissioner will be established. Funding of \$0.22 million has been included in the 2002-03 Budget to establish the Office, with ongoing funding of \$0.44M provided in the Forward Estimates from 2003-04.
- \$50 000 has been allocated to the Department to implement a new Integrated Offender Management System.
- The Agency is restructuring the way in which legal services are outsourced to ensure legal services are provided to agencies in the most cost effective and efficient manner. The Agency is also expanding its conduct management services and undertaking Government specific legal services in house. An additional \$1.3 million has been provided for these functions.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$3.5 million for this agency. An additional \$1.3 million has also been provided to the Agency in 2002-03 to undertake a greater proportion of specialist legal services in-house and to better manage outsourced contractors.

2002-03 CAPITAL WORKS PROGRAM

The following new major project has been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• Darwin Correctional Centre – redevelop main gate and prisoner entrance to provide an external reception area	0.3

The amount shown is the total project cost not the cash commitment for 2002-03. For further details of this and other projects, see *Budget Paper No. 4*.

LEGAL SERVICES

The Legal Services output group provides civil litigation, commercial, native title and policy legal services to Government and manages the outsourcing of some legal services to the private profession.

OUTCOME

Government will have the benefit of quality legal advice, representation and documentation in respect of prosecution, civil litigation, commercial and policy development matters and issues.

SOLICITOR FOR NT

Maintain excellence and integrity in the Government's legal dealings and the provision of quality advice, representation and documentation to Government Ministers, Agencies and employees.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Capacity to provide legal services (solicitor hours)	34 082
Assistance to Victims of Crime (\$000)	\$4 000
Legal Aid Grants (\$000)	\$2 143
Restructure of legal services (\$000)*	\$1 300
Other Grants (\$000)	\$440
<i>Quality</i>	
Client satisfaction	85%
<i>Timeliness</i>	
Success in meeting:	
• deadlines	95%
• client expectations	85%
<i>Cost</i>	
Cost per solicitor hour	\$111

* Cost of establishing additional in-house Legal Services

AGENCY LEGAL SERVICES

Oversee the contracting out of litigation and commercial legal services by facilitating, coordinating and ensuring a transparent, accountable and defensible tendering process by which legal services are provided by private practitioners to Government.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Instructions* processed	2 000
<i>Quality</i>	
client satisfaction	85%
<i>Timeliness</i>	
Time taken to:	
• Process instructions to law firms	24 hours
• Process tax invoices	5 days
• Respond to client queries	1 hour
<i>Cost</i>	
Cost per instruction processed	\$202

* Includes preparation and execution of tender documents, outsourced matters and inhouse matters.

POLICY

Develop, review and implement legislative change, advise the Attorney-General and Northern Territory Government on law and justices measures and provide Ministerial support.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy advice (\$000)	\$2 895
<i>Quality</i>	
Compliance with policy standards	90%
Client satisfaction	90%
<i>Timeliness</i>	
Compliance with policy timeliness standards	90%

OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

Institutes, prepares and conducts criminal cases on behalf of the Crown before the Courts of Summary Jurisdiction and the Supreme Courts of the Northern Territory and the High Courts of Australia and provides support to victims, witnesses and their families.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Completed matters	590
Clients*	600
<i>Quality</i>	
Establish a case to answer before the court (percentage of total cases)	95%
Convictions after committal	75%
Convictions after trial or hearing	50%
Client satisfaction	85%
<i>Timeliness</i>	
Disclosure not later than 14 days before committal	80%
Meeting client timeframes	80%
<i>Cost</i>	
Average cost per:	
• Completed matter	\$8 880
• Client	\$970

* Includes Victim Impact Statements.

COURT SERVICES

Courts Services provides administrative and other support services to enable courts and tribunals to administer justice for the community. Judicial support services include:

- services for trials and for hearings;
- registries and processing of case documents;
- fines and fee management;
- facilitation of information management;
- executive and strategic support; and
- maintenance of judicial terms and conditions.

OUTCOME

Effective judicial support services to enable delivery of justice to the community by the higher and lower courts and tribunals of the Northern Territory.

HIGHER COURTS

Processing, appropriate case-flow management and enforcement of judgements of the higher courts.

Performance Measures*	2002-03 Estimate
<i>Quantity</i>	
Number of cases lodged	708
Judicial entitlements and support costs (\$000)	\$3 934
<i>Quality</i>	
Client satisfaction of facilities and registry services	85%
<i>Timeliness</i>	
Finalisation of cases (within 12 months)	
• Civil	52%
• Criminal	71%
<i>Cost</i>	
Average cost per lodgement	\$5 476

LOWER COURTS AND TRIBUNALS

Processing, appropriate case-flow management and enforcement of judgements of the lower courts, tribunals or other statutory officers.

Performance Measures*	2002-03 Estimate
<i>Quantity</i>	
Number of cases lodged	19 000
Magistrates entitlements and support costs (\$000)	\$2 692
<i>Quality</i>	
Client satisfaction of facilities and registry services	85%
<i>Timeliness</i>	
Finalisation of cases (within six months)	
• Criminal and Civil	75%
• Coroner	81%
<i>Cost</i>	
Average cost per lodgement	\$361

*The performance measures for higher courts and lower courts and tribunals relate to the judicial support services provided by the Office of Courts Administration.

FINES RECOVERY UNIT

Administration of the *Fines and Penalties (Recovery) Act* and the collection of fines and infringement penalties imposed in the Northern Territory.

Performance Measures	2002-03 Estimate
<i>Quantity*</i>	
New enforcements processed	not available
Revenue collected	not available
<i>Quality</i>	
Client/stakeholder satisfaction	85%
<i>Timeliness</i>	
Average time to finalise enforcements	3 months
<i>Cost*</i>	
Cost per enforcement	not available
Cost recovered (\$000)	not available

* New functions – Quantity and Cost measures are to be implemented from 2003-04 following collection of data during 2002-03.

ANTI-DISCRIMINATION COMMISSION – COMPLAINTS AND INVESTIGATIONS

Complaint acceptance, investigation, conciliation and hearing services in respect of anti-discrimination matters

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Complaints processed	310
<i>Quality</i>	
Successful appeals against rejection by local court	nil
<i>Timeliness</i>	
Under statutory limit	98%
<i>Cost</i>	
Cost per complaint	\$2 041

CORRECTIONAL SERVICES

As part of the criminal justice system and in partnership with the community, contribute to individual and community safety by:

- providing an effective adult custodial service, community corrections service and juvenile detention service that incorporates the elements of community protection, offender rehabilitation and reparation;
- ensuring clients complete their orders as required by the courts and the Parole Board; and
- encouraging and assisting offenders to become socially responsible members of the community.

OUTCOME

A safe, secure and humane correctional system.

CUSTODIAL SERVICES

Provision of a safe and secure custodial service including rehabilitation, reintegration and care of adult prisoners.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Daily average number of prisoners (prison utilisation)	670
Operational capacity for the year (percentage of total capacity)	84%
<i>Quality</i>	
Participation in prison programs*	65%
Rate of assaults of prisoner on prisoner	2%
Rate of assaults prisoner on officer	nil
<i>Timeliness</i>	
Prisoners serving greater than six months assessed and allocated a sentence plan	100%
<i>Cost</i>	
Cost per prisoner per day	\$152

*This covers employment, work, education and activity addressing the offending behaviour.

COMMUNITY CORRECTIONS

Provision of assessment, monitoring and supervision services to community based adult and juvenile offenders in line with orders as directed by the courts and the parole board.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Adult and juvenile offenders registered for supervision	1 820
New adult and juvenile orders registered for supervision*	1 790
Average daily number of adults and juveniles on community-based orders	1 530
<i>Quality</i>	
Rate of successful completion of Community Corrections orders	72%
Ratio of total community service hours worked to hours ordered	1:2
<i>Timeliness</i>	
Pre-sentence reports, Parole Board reports completed on time	100%
<i>Cost</i>	
Average cost per adult and juvenile offender	\$10

* Data for activities is based on Productivity Commission report and includes files on breach registry. A more accurate measure of activity is under development.

JUVENILE DETENTION

Provision of a safe and secure juvenile detention service including rehabilitation and reintegration of juvenile offenders.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Daily average number of juvenile detainees	
• remanded	7.85
• sentenced	10.68
Operational capacity for the year	52%
<i>Quality</i>	
Case management plans in support of offender rehabilitation that includes post release options (through care)	90%
<i>Timeliness</i>	
Sentences completed in accordance with the conditions of the order	100%
<i>Cost</i>	
Cost per detainee per day	\$502

COMMUNITY SERVICES

Protecting the community's legal rights and property interests through:

- providing registration services and searching facilities in relation to births, deaths and marriages and interests in land;
- providing wills registry, will making, trustee and estate administration services;
- providing dispute resolution services, training and public awareness programs in relation to anti-discrimination principles and legislation;
- informing consumers of their rights and promoting and regulating responsible business conduct; and
- developing appropriate crime prevention programs and services for Government and the community.

OUTCOME

A safer, more secure and equitable society in which a person's legal rights and property interests are protected.

REGISTRAR-GENERAL

Registration of units plan subdivisions, land titles, general registry and births, deaths and marriages.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Registration transactions*	1 050 000
Unit plan subdivisions processed	55
<i>Quality</i>	
Accuracy of records (error rate)	<2%
Client satisfaction	90%
<i>Timeliness</i>	
Time taken to:	
• undertake electronic searches for land titles (within 24 hours)	100%
• undertake electronic searches for births, deaths and marriages (within 24 hours)	90%
• undertake manual searches for land titles (within two days)	100%
• undertake manual searches for births, deaths and marriages (within two days)	95%
• register dealings and instruments within 24 hours	90%
• register life events (within three days)	90%
• process units plan subdivisions signed within 48 hours	90%
<i>Cost</i>	
Average cost of registration services performed and of records maintained	\$1.76

* This figure comprises searches, registrations and records maintained in the Land Titles, General Registry, Births, Deaths, Marriages, Changes of Name, Adoptions and Ministers of Religion registers and marriage ceremonies performed .

OFFICE OF PUBLIC TRUSTEE

Provide wills registry, will making, trustee and estate administration services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Trusts and deceased estates received	200
Trusts and deceased estates finalised	180
Trusts and deceased estates on hand	740
Wills prepared	400
Searches, registrations and records maintained in the Wills Registry	11 500
<i>Quality</i>	
Client satisfaction	90%
Wills located after search	100%
<i>Timeliness</i>	
Finalisation of deceased estates	
• within 12 months	40%
• within 24 months	75%
Commence trusts (within 24 hours)	100%
Finalise trusts	
• on expiry date	50%
• within seven days of expiry date	75%
Preparation of wills (within 10 days of receiving instructions)	70%
<i>Cost</i>	
Average cost of estates and trusts finalised, wills prepared, estates and trusts on hand and wills records stored	\$70

ANTI-DISCRIMINATION COMMISSION – TRAINING AND PUBLIC AWARENESS

Provide training and public awareness functions to the private sector, Government and the general community.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Hours of public awareness and training work	5 500
<i>Quality</i>	
Individuals contacted	4 000
<i>Timeliness</i>	
Number of weeks from desired date of engagement by client to attendance by official/trainer	4
<i>Cost</i>	
Cost per hour of training	\$62

CONSUMER AND BUSINESS AFFAIRS

The provision of a regulatory framework* where the community is informed on consumer rights and responsibilities and responsible business conduct is promoted.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Inquiries received	15 500
Licences issued	1 250
Consumer/business visits and inspections undertaken	950
Inquiries requiring further action	450
<i>Quality</i>	
Client satisfaction	>88%
Processing error rates	<2%
Disputes lodged (percentage of decisions appealed)	<10%
<i>Timeliness</i>	
Inquiry waiting time (seconds)	< 30
Average time taken to issue licences (commencement from receipt) (hours)	< 48
Average time taken to commence further consumer/business action (from receipt) (hours)	< 48
<i>Cost</i>	
Average cost per:	
• Inquiry	\$63
• Licence	\$157
• Consumer/business action	\$1 015

* This includes Business Names, Incorporated Associations, Cooperatives, the *Trade Measurement Act* and regulations, *Agents Licensing Act*, *Residential Tenancies Act* and the *Consumer Affairs and Fair Trading Act*.

OFFICE OF CRIME PREVENTION

In partnership with Government agencies and the community:

- develop and support effective crime prevention activities;
- support community partnerships and initiatives; and
- provide evidence-based advice to Government and the community to support the development and evaluation of crime prevention strategies and programs.

Performance Measures ***	2002-03 Estimate
<i>Quantity*</i>	
Policy papers prepared	not available
Advisory briefings prepared	not available
Community support activities	not available
Crime prevention programs coordinated	not available
<i>Quality</i>	
Client/stakeholder satisfaction	80%
<i>Timeliness</i>	
Compliance with:	
• mandated standards**	80%
• agreed client timeframes	90%
<i>Cost</i>	
Cost per:	
• Policy advice	not available
• Advisory briefing	
• Community support activity	
• Crime prevention program coordinated	

* This includes policy papers on whole of Government crime prevention matters; advisory briefings on the development and performance of crime prevention programs, research into crime prevention matters, statistics on matters relating to crime prevention; facilitation of the development and support of community based committees and forums and manage the community grants scheme; coordination of crime prevention activities across Government to ensure a cohesive approach that implements Government policy.

** Mandated standards of timeliness relate to timeframes set by Government processes, departmental process and external reporting agencies.

*** New functions – Quantity and Cost measures are to be reported from 2003-04 following collection of data during 2002-03.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	93 596	99 710
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	2 704	2 696
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	85 260	91 370
Fees from Regulatory Services		
Other Agency Revenue	4 455	4 762
Interest Received	360	360
Royalties, Rents and Dividends		
Other Revenue	817	522
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	99 069	104 273
Employee Expenses	58 762	61 361
<i>Administrative Expenses</i>		
Purchases of Goods and Services	32 876	32 055
Repairs and Maintenance		3 453
Depreciation and Amortisation	4 751	4 303
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	2 680	3 101
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 5 473	- 4 563
Income Tax Expense		
NET OPERATING SURPLUS	- 5 473	- 4 563
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	8 336	8 340

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	5 528	5 360
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	1 500	1 538
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	4 028	3 822
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	1 494	1 234
Receivables	604	604
Prepayments	66	66
Inventories		
Advances Paid		
Land and Improvements	125 001	121 272
Plant and Equipment	1 841	1 650
Other Assets		
TOTAL ASSETS	129 006	124 826
LIABILITIES		
Deposits Held	650	650
Creditors and Accruals	2 667	2 667
Advances Received		
Provisions	8 537	8 537
Other Liabilities	9	9
TOTAL LIABILITIES	11 863	11 863
NET ASSETS	117 143	112 963
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	101 575	131 874
<i>Equity Injections/Withdrawals</i>	30 299	383
Accumulated Funds		
<i>Opening Balance</i>	- 9 258	- 14 731
<i>Current Year Profit/(Loss)</i>	- 5 473	- 4 563
Reserves		
EQUITY	117 143	112 963

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	93 596	99 710
Taxation Received		
<i>Grants and Subsidies</i>		
Current	2 704	2 696
Capital		
Receipts from Sale of Goods and Services	4 455	4 762
Output Revenue	85 260	91 370
Other Agency Receipts	817	522
Interest Received	360	360
Royalties, Rents and Dividends		
<i>Operating Payments</i>	94 318	99 970
<i>Grants and Subsidies Paid</i>		
Current	2 680	3 101
Capital		
Payments to Employees	58 762	61 361
Payments for Goods and Services	32 876	35 508
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 722	- 260
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	16	16
Proceeds from Asset Sales	16	16
Repayment of Advances Paid		
<i>Investing Payments</i>	465	221
Purchase of Assets	465	221
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 449	- 205
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	637	411
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	637	411
<i>Financing Payments</i>	- 89	206
Repayment of Borrowings		
Lease Payments	172	190
Dividends Paid		
Equity Withdrawals	- 261	16
Other Financing		
Net Cash Used in Financing Activities	726	205
Net Increase in Cash Held	- 445	- 260
Cash at Beginning of Reporting Period	1 939	1 494
CASH AT END OF REPORTING PERIOD	1 494	1 234

DEPARTMENT OF CORPORATE AND INFORMATION SERVICES

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Corporate Support Services	69 052	59 637	- 9 415
Financial and Accounting Services	21 695	20 515	- 1 180
Tender and Contract Services	3 007	2 844	- 163
Human Resource Services	25 411	24 087	- 1 324
Archives and Records Management Services	3 316	3 437	121
Information and Communication Technology Services	15 623	8 754	- 6 869
Property Management	35 206	37 050	1 844
Property Management	35 206	37 050	1 844
Total Operating Expenses	104 258	96 687	- 7 571
<i>less</i>			
Depreciation and Amortisation	313	331	18
Agency Revenue (a)	15 968	11 559	- 4 409
Expenses relating to prior year receipts	1 372	1 250	- 122
<i>equals</i>			
Output Appropriation	86 605	83 547	- 3 058
Capital Appropriation	86		- 86

Total 2002-03 Staffing: 665

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

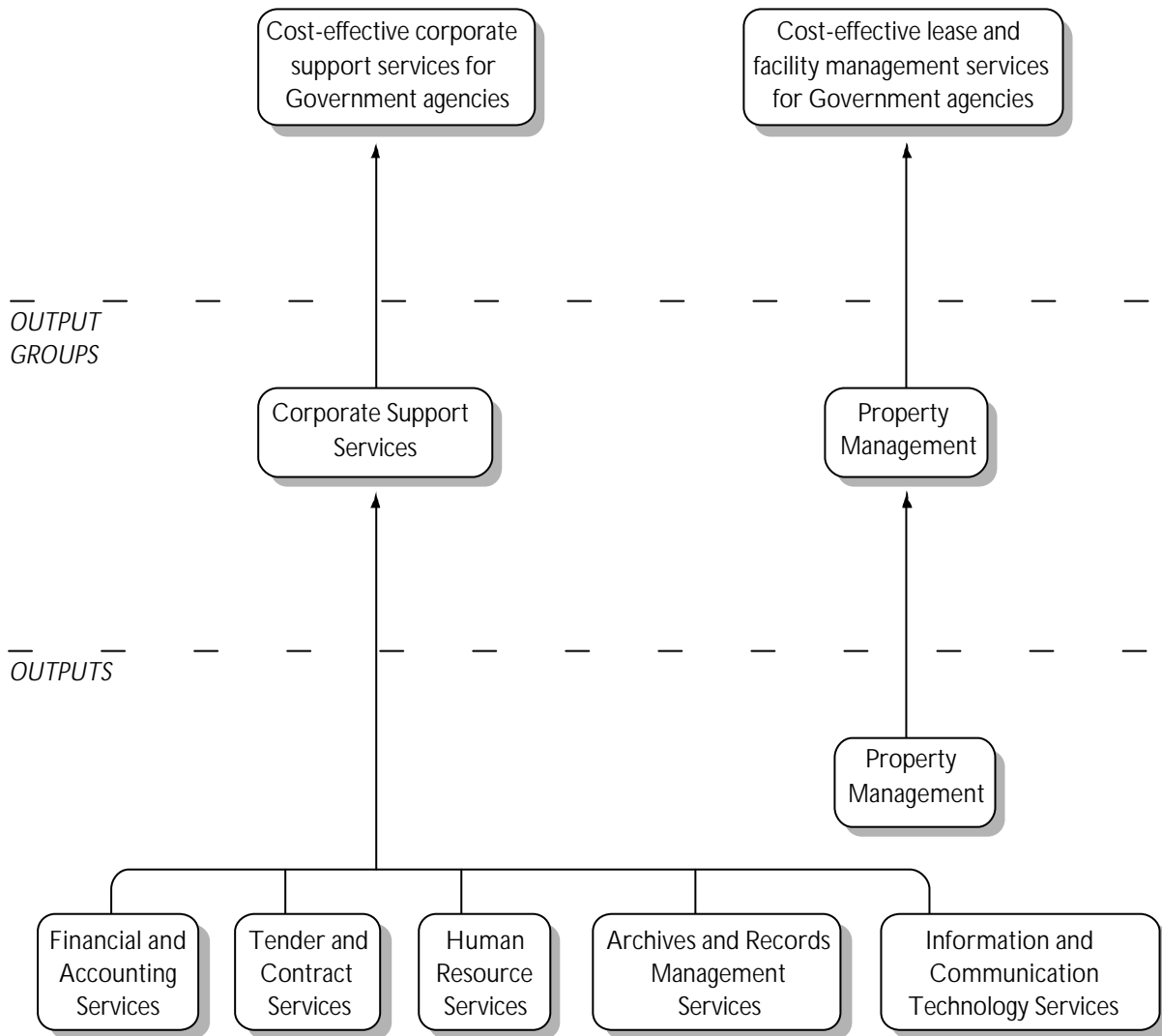
OVERVIEW

The Department of Corporate and Information Services provides centralised corporate support services to Government agencies. These services include financial and human resource administration, procurement, archives, information technology management and leased property management. Key functional responsibilities are:

- providing corporate support services for Government agencies, Government Business Divisions (GBDs) and other government bodies;
- providing archive services;
- corporate support systems to enable processing of Government transactions such as accounts and payroll;
- information technology services to support Government business;
- development of remote area Communications services; and
- leased property management to support Government service delivery.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

The Department of Corporate and Information Services will play a key role in assisting agencies move to accrual accounting. Considerable work is being undertaken to produce a full set of accrual reports monthly for each cost centre in each agency and the development of a billing system for notional billing to agencies.

The Archives Service has a strategic role in assisting agencies to meet their recordkeeping obligations under the proposed *Information Act*. Building on the Government's current records management framework, the Archives Service will further develop records management standards in accordance with the proposed Act, assist agencies by facilitating the guidelines, systems and training to improve their recordkeeping capabilities and plan for the implementation of electronic records management across Government.

DCIS has a further obligation to the requirements of the proposed *Information Act* to develop strategies for the collection and preservation of the Territory's archives and to provide maximum community access to the Territory's archival resources.

The Department has a significant role in identifying and promoting ways to improve the communications facilities available to the remote parts of the Territory.

The Department is undertaking a review of the two main systems supporting the delivery of corporate services to determine their suitability into the future and the timing of any possible replacements.

POLICY INITIATIVES IN THE BUDGET

- Accrual accounting and output budgeting under *Working for Outcomes*.
- Communications programs for Electronic Outback Project and Mobiles in the Northern Territory are near completion and have significantly reduced expenditure on projects.
- Additional funding of \$0.23 million has been provided for the establishment of an Executive Director position to oversee the Information and Communication Technology Strategy.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

The reduction in the Corporate Support Services output group is a result of:

- a reduction in resources required for the Financial and Accounting Services output due to the refinement of GST processes being completed in 2001-02 and finance functions being returned to PowerWater;
- a reduction in resource requirements for Human Resource Services primarily due to the completion of projects automating the payroll system; and
- one-off funding in 2001-02 of \$6.8 million for the Information and Communication Technology Services output for desktop outsourcing costs.

The increase in the Property Management output reflects an increase in the costs of new office space being completed and let from 2002-03.

CORPORATE SUPPORT SERVICES

The provision of responsive, quality, cost-effective corporate services to Northern Territory Government agency customers.

OUTCOME

Cost-effective corporate support services for Government agencies.

FINANCIAL AND ACCOUNTING SERVICES

This includes paid accounts, corporate credit cards, accounts receivable, tax returns, asset management, financial systems and reporting and commercial accounting services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Invoices processed	320 000
Accounts receivable invoices	50 000
Assets recorded	7 200
Financial system (\$000)	\$6 897
<i>Quality</i>	
Errors	< 1%
Customer satisfaction	> 60%
<i>Timeliness</i>	
Average days to process invoices	< 14
Average days to record assets	< 10
<i>Cost</i>	
Average cost per invoice processed	\$23
Average cost per accounts receivable invoice	\$49
Average cost per asset recorded	\$174

TENDER AND CONTRACT SERVICES

The provision of tender and contract services for the procurement of works, services and goods valued above \$10 000.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Tenders managed	1 100
Tenders developed	406
<i>Quality</i>	
Customer satisfaction	> 60%
<i>Timeliness</i>	
Average days to issue tenders	7
Average days to prepare papers for Procurement Review Board	5
<i>Cost</i>	
Average cost per tender managed	\$920
Average cost to develop request for tender	\$4 000

HUMAN RESOURCE SERVICES

Payment of salaries, recruitment of employees, and provision of employee support services, and the payroll system and reporting.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Employees paid	15 300
Commencements processed	11 000
Pay variations processed	710 000
Vacancies processed	5 900
System services (\$000)	\$5 508
<i>Quality</i>	
Customer satisfaction	>60%
Errors	<1%
<i>Timeliness</i>	
Variations processed within pay period received	100%
<i>Cost</i>	
Average cost to pay an employee per annum	\$210
Average cost per commencement	\$293
Average cost per pay variation processed	\$6
Average cost per vacancy processed	\$477
Average HR system cost per employee	\$360

ARCHIVES AND RECORDS MANAGEMENT SERVICES

Record management policies, standards, systems and services to agencies and archival heritage services provided to the community.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Employees receiving records, policies and systems	15 300
Archives collections acquired	45
Files created	10 000
<i>Quality</i>	
Customer satisfaction	>60%
<i>Timeliness</i>	
System availability and response time	100%
Reference queries satisfied within agreed timeframe standards	90%
<i>Cost</i>	
Average cost per record, policy and disposal authority issued	\$47
Average cost of collections acquired	\$18 000
Average cost to create files	\$148

INFORMATION AND COMMUNICATION TECHNOLOGY SERVICES

Management of outsourced information and communications technology services and the Government web site, development of policies and monitoring of Information Technology security, and the management of Commonwealth programs to improve remote communications facilities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Users with access to information and communication technology facilities	9 600
Agency IT support hours	38 000
Communication grants (\$000)	\$2 100
<i>Quality</i>	
Customer satisfaction	>60%
<i>Timeliness</i>	
Compliance with contract agreements	100%
<i>Cost</i>	
Average cost per user (desktop)	\$360
Average cost per hours of support	\$46

PROPERTY MANAGEMENT

Provide management of leased properties, security and cleaning services, which meet the service demands of Northern Territory Government agencies.

OUTCOME

Cost-effective lease and facility management services to agencies.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Leased portfolio properties	130
Square metres leased	144 000
<i>Quality</i>	
Customer satisfaction	>60%
<i>Timeliness</i>	
Rental payments made one month in advance	100%
<i>Cost</i>	
Average cost per square metre	\$257

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	102 573	95 106
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital	3 387	1 165
<i>Sale of Goods and Services</i>		
Output Revenue	86 605	83 547
Fees from Regulatory Services		
Other Agency Revenue	12 331	10 224
Interest Received	84	
Royalties, Rents and Dividends		
Other Revenue	166	170
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	104 258	96 687
Employee Expenses	40 014	40 684
<i>Administrative Expenses</i>		
Purchases of Goods and Services	63 285	54 744
Repairs and Maintenance		366
Depreciation and Amortisation	313	331
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		562
Capital Grants		
Community Service Obligations	646	
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 1 685	- 1 581
Income Tax Expense		
NET OPERATING SURPLUS	- 1 685	- 1 581
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	15 968	11 559

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	2 449	1 199
Receivables	875	875
Prepayments	75	75
Inventories		
Advances Paid		
Land and Improvements	5 014	4 828
Plant and Equipment	353	208
Other Assets		
TOTAL ASSETS	8 766	7 185
LIABILITIES		
Deposits Held	295	295
Creditors and Accruals	1 946	1 946
Advances Received		
Provisions	6 083	6 083
Other Liabilities		
TOTAL LIABILITIES	8 324	8 324
NET ASSETS	442	- 1 139
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	3 642	2 285
<i>Equity Injections/Withdrawals</i>	- 1 357	
Accumulated Funds		
<i>Opening Balance</i>	- 158	- 1 843
<i>Current Year Profit/(Loss)</i>	- 1 685	- 1 581
Reserves		
EQUITY	442	- 1 139

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	102 573	95 106
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital	3 387	1 165
Receipts from Sale of Goods and Services	12 331	10 224
Output Revenue	86 605	83 547
Other Agency Receipts	166	170
Interest Received	84	
Royalties, Rents and Dividends		
<i>Operating Payments</i>	103 945	96 356
<i>Grants and Subsidies Paid</i>		
Current		562
Capital		
Community Service Obligations	646	
Payments to Employees	40 014	40 684
Payments for Goods and Services	63 285	55 110
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 1 372	- 1 250
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	8	
Proceeds from Asset Sales	8	
Repayment of Advances Paid		
<i>Investing Payments</i>	86	
Purchase of Assets	86	
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 78	
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	86	
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	86	
<i>Financing Payments</i>	- 705	
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	- 705	
Other Financing		
Net Cash Used in Financing Activities	791	
Net Increase in Cash Held	- 659	- 1 250
Cash at Beginning of Reporting Period	3 108	2 449
CASH AT END OF REPORTING PERIOD	2 449	1 199

INFORMATION TECHNOLOGY MANAGEMENT SERVICES

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	25 408	19 064
Data Centre Management	25 408	19 064
Operating Expenses	21 487	17 494
Data Centre Management	21 487	17 494
Operating Result	3 921	1 570

Total 2002-03 Staffing: 31

OVERVIEW

Information Technology Management Services (ITMS) is responsible for the delivery of information technology (IT) services to all Northern Territory Government agencies.

The key responsibilities of ITMS are:

- mainframe management;
- management of various whole of government IT functions, such as Lotus Notes licences; and
- operation of the Chan Data Centre facility.

STRATEGIC ISSUES

- The future direction of, and management arrangements for, the Data Centre.
- The increasing trend for information technology business systems to move away from the mainframe computing environment to the mid-range server platform. This reduces profitability and the longer term viability of mainframe services.

DATA CENTRE MANAGEMENT

This business unit manages the operations of the Government's mainframe, application services and other centralised computer processing facilities.

OUTCOME

Clients' critical business systems are processing in a computing environment that is flexible, reliable and secure, with high levels of access and availability.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of CPU seconds processed	600 000
Number of software agreements	13
Number of servers managed	39
Number of Oracle databases supported	26
<i>Quality</i>	
Number of planned outages per month – mainframe services	0
Number of unplanned outages per month – mid-range services	3
<i>Timeliness</i>	
% of response time for mainframe services under five seconds	98.5%
Performance report for mid-range services to clients each month	=10 days
<i>Cost</i>	
Cost per CPU second – mainframe services	\$0.82
Cost per software agreement per month	\$35 576
Average management cost per server per month	\$2 385
Cost per Oracle database per month	\$2 919

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	25 408	19 064
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	25 383	19 025
Interest Received	25	39
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	21 487	17 494
Employee Expenses	2 341	2 480
<i>Administrative Expenses</i>		
Purchases of Goods and Services	16 504	13 702
Repairs and Maintenance		
Depreciation and Amortisation	2 473	1 257
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	169	55
OPERATING SURPLUS BEFORE INCOME TAX	3 921	1 570
Income Tax Expense	538	471
NET OPERATING SURPLUS	3 383	1 099

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	1 289	1 696
Receivables	2 635	1 960
Prepayments	1 196	1 017
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	2 428	1 171
Other Assets		
TOTAL ASSETS	7 548	5 844
LIABILITIES		
Deposits Held		
Creditors and Accruals	1 878	1 350
Advances Received		
Provisions	2 566	1 358
Other Liabilities	996	469
TOTAL LIABILITIES	5 440	3 177
NET ASSETS	2 108	2 667
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	2 265	2 565
<i>Equity Injections/Withdrawals</i>	300	10
Accumulated Funds		
<i>Opening Balance</i>	- 2 148	- 457
<i>Current Year Profit/(Loss)</i>	3 383	1 099
<i>Dividends Paid/ Payable</i>	- 1 692	- 550
Reserves		
EQUITY	2 108	2 667

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	26 465	19 739
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	26 442	19 695
Community Service Obligations		
Other Agency Receipts		
Interest Received	23	44
Royalties, Rents and Dividends		
<i>Operating Payments</i>	26 470	17 123
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	5 542	2 478
Payments for Goods and Services	20 752	14 052
Interest Paid	176	55
Income Tax Paid		538
Net Cash from Operating Activities	- 5	2 616
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	1	
Proceeds from Asset Sales	1	
Repayment of Advances Paid		
<i>Investing Payments</i>	700	
Purchase of Assets	700	
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 699	
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	300	10
Proceeds of Borrowings		
Deposits Received		
Equity Injections	300	10
<i>Financing Payments</i>	2 459	2 219
Repayment of Borrowings		
Lease Payments	2 459	527
Dividends Paid		1 692
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	- 2 159	- 2 209
Net Increase in Cash Held	- 2 863	407
Cash at Beginning of Reporting Period	4 152	1 289
CASH AT END OF REPORTING PERIOD	1 289	1 696

GOVERNMENT PRINTING OFFICE

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	6 086	6 289
Printing and Publications Services	6 086	6 289
Operating Expenses	6 010	6 013
Printing and Publications Services	6 010	6 013
Operating Result	76	276

Total 2002-03 Staffing: 45

OVERVIEW

The Government Printing Office (GPO) is responsible for the delivery of cost-effective printing and publication services to Northern Territory Government agencies.

The GPO applies commercial practices in the delivery of printing services for the whole of government. Government agencies are committed to using the GPO for the supply of their core printing and publishing needs. The GPO also acts as an outsourcing agent, by contracting print work to the local printing industry where appropriate.

STRATEGIC ISSUES

The continuing trend for agencies to make increasing use of electronic methods for information distribution and reducing their print requirements has implications for the future operations of the GPO.

The GPO has a structure of largely fixed costs in depreciation, staffing and overheads and only a small variable cost for each job. The challenge will be to ensure the GPO can remain viable in this declining market.

PRINTING AND PUBLICATIONS SERVICES

This business unit delivers efficient and high quality special and general printing and Government publications involving the use of both in-house and local printing industry resources.

OUTCOME

The provision of printing and publications to a standard which meets stated client printing requirements in respect of time, cost, quality and security.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of jobs undertaken	3 600
Printing sales outsourced	15%
<i>Quality</i>	
Jobs reworked	0
<i>Timeliness</i>	
Quotes provided within required timeframe	100%
Jobs completed within required timeframe	100%
<i>Cost</i>	
Average cost per job	\$1 645

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	6 086	6 289
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	6 021	6 225
Interest Received	50	64
Royalties, Rents and Dividends		
Other Revenue	15	
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	6 010	6 013
Employee Expenses	2 660	2 560
<i>Administrative Expenses</i>		
Purchases of Goods and Services	3 028	3 118
Repairs and Maintenance		
Depreciation and Amortisation	322	335
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	76	276
Income Tax Expense		50
NET OPERATING SURPLUS	76	226

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	1 611	1 721
Receivables	645	445
Prepayments	5	5
Inventories	285	285
Advances Paid		
Land and Improvements		
Plant and Equipment	1 148	1 413
Other Assets		
TOTAL ASSETS	3 694	3 869
LIABILITIES		
Deposits Held		
Creditors and Accruals	387	288
Advances Received		
Provisions	441	649
Other Liabilities		
TOTAL LIABILITIES	828	937
NET ASSETS	2 866	2 932
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	2 664	2 972
<i>Equity Injections/Withdrawals</i>	308	- 47
Accumulated Funds		
<i>Opening Balance</i>	- 182	- 106
<i>Current Year Profit/(Loss)</i>	76	226
<i>Dividends Paid/ Payable</i>		- 113
Reserves		
EQUITY	2 866	2 932

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	6 099	6 489
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	6 034	6 427
Community Service Obligations		
Other Agency Receipts	15	
Interest Received	50	62
Royalties, Rents and Dividends		
<i>Operating Payments</i>	5 979	5 732
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	2 940	2 515
Payments for Goods and Services	3 039	3 217
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	120	757
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	25	600
Purchase of Assets	25	600
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 25	- 600
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	308	- 47
Proceeds of Borrowings		
Deposits Received		
Equity Injections	308	- 47
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	308	- 47
Net Increase in Cash Held	403	110
Cash at Beginning of Reporting Period	1 208	1 611
CASH AT END OF REPORTING PERIOD	1 611	1 721

NT FLEET

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	26 603	26 660
Management of the Government Vehicle Fleet	26 603	26 660
Operating Expenses	21 338	20 136
Management of the Government Vehicle Fleet	21 338	20 136
Operating Result	5 265	6 524

Total 2002-03 Staffing: 35

OVERVIEW

NT Fleet is responsible for managing the light and heavy vehicle fleet for all agencies, except Northern Territory Police, Fire and Emergency Services. Management of the Government vehicle fleet incorporates the core functions of management services, including vehicle hire, acquisition, maintenance and disposal. The key functional responsibilities of NT Fleet are:

- management of the strategic replacement program for Government's fleet;
- minimising the total cost of fleet ownership;
- administration of supply and service contracts, vehicle specifications and delivery programs;
- leasing vehicles from the private sector; and
- management of the disposal of replaced vehicles and plant.

STRATEGIC ISSUES

A key strategic issue is further refinement of commercial business operations in line with the principles of the National Competition Policy.

Since the re-organisation of the public sector into fewer departments there has been a considerable reduction in the size of the Government fleet. This provides a smaller base across which the Fleet is able to distribute its fixed overheads and the challenge will be to reduce overhead costs to ensure this impact is minimised.

The reduction in vehicle numbers resulted in an increase in cash receipts in 2001-02. NT Fleet absorbed any penalty that may normally have been applied for early surrender of these vehicles.

MANAGEMENT OF THE GOVERNMENT VEHICLE FLEET

Provide agencies with a modern fleet of vehicles matched to their operational needs.

OUTCOME

Efficient and cost-effective Government vehicle fleet.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of vehicles managed	2145
<i>Quality</i>	
Age profile of light vehicle fleet (less than 2 years old)	74%
Satisfaction level of customers	>80%
<i>Timeliness</i>	
Time between surrender by agency and disposal	75 days
<i>Cost</i>	
Average cost per vehicle per month	\$782

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	26 603	26 660
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	27 445	26 526
Interest Received	176	134
Royalties, Rents and Dividends		
Other Revenue	33	
Profit/Loss on Disposal of Assets	- 1 051	
OPERATING EXPENSES	21 338	20 136
Employee Expenses	1 942	1 902
<i>Administrative Expenses</i>		
Purchases of Goods and Services	9 153	8 233
Repairs and Maintenance		
Depreciation and Amortisation	9 951	9 864
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	292	137
OPERATING SURPLUS BEFORE INCOME TAX	5 265	6 524
Income Tax Expense	1 580	1 957
NET OPERATING SURPLUS	3 685	4 567

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	3 472	5 395
Receivables	919	805
Prepayments		
Inventories	290	290
Advances Paid		
Land and Improvements		
Plant and Equipment	63 973	64 997
Other Assets		
TOTAL ASSETS	68 654	71 487
LIABILITIES		
Deposits Held	107	107
Creditors and Accruals	2 511	2 255
Advances Received	2 250	2 250
Provisions	3 787	4 570
Other Liabilities	11	11
TOTAL LIABILITIES	8 666	9 193
NET ASSETS	59 988	62 294
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	55 429	55 959
<i>Equity Injections/Withdrawals</i>	530	23
Accumulated Funds		
<i>Opening Balance</i>	2 187	4 029
<i>Current Year Profit/(Loss)</i>	3 685	4 567
<i>Dividends Paid/ Payable</i>	- 1 843	- 2 284
Reserves		
EQUITY	59 988	62 294

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	27 422	26 774
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	27 269	26 653
Community Service Obligations		
Other Agency Receipts		
Interest Received	153	121
Royalties, Rents and Dividends		
<i>Operating Payments</i>	14 178	12 143
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	2 451	1 941
Payments for Goods and Services	9 177	8 485
Interest Paid	294	137
Income Tax Paid	2 256	1 580
Net Cash from Operating Activities	13 244	14 631
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	18 271	17 112
Proceeds from Asset Sales	18 271	17 112
Repayment of Advances Paid		
<i>Investing Payments</i>	28 000	28 000
Purchase of Assets	28 000	28 000
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 9 729	- 10 888
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	530	23
Proceeds of Borrowings		
Deposits Received		
Equity Injections	530	23
<i>Financing Payments</i>	5 556	1 843
Repayment of Borrowings	3 368	
Lease Payments		
Dividends Paid	2 188	1 843
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	- 5 026	- 1 820
Net Increase in Cash Held	- 1 511	1 923
Cash at Beginning of Reporting Period	4 983	3 472
CASH AT END OF REPORTING PERIOD	3 472	5 395

THE HON. P. R. HENDERSON, MLA

MINISTER FOR BUSINESS, INDUSTRY AND RESOURCE DEVELOPMENT

MINISTER FOR PRIMARY INDUSTRY AND FISHERIES

MINISTER FOR ENERGY

MINISTER FOR ASIAN RELATIONS AND TRADE

MINISTER FOR THE AUSTRALASIA RAILWAY

MINISTER FOR TOURISM

MINISTER FOR DEFENCE SUPPORT

MINISTER ASSISTING THE CHIEF MINISTER ON TERRITORY DEVELOPMENT

DEPARTMENT OF BUSINESS, INDUSTRY AND RESOURCE DEVELOPMENT

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Business, Trade and Industry Development Services	56 586	53 182	- 3 404
Business, Trade and Industry Development Services	14 186	13 823	- 363
Business, Trade and Industry Assistance Services	6 048	6 091	43
Information on Territory Resources	12 136	12 167	31
Animal and Plant Industry Production Services	24 216	21 101	- 3 115
Resource Management Services	27 254	25 387	- 1 867
Mining and Petroleum Resource Management and Regulation Services	9 436	9 031	- 405
Fisheries Resource Management Services	3 761	3 899	138
Animal and Plant Resource Protection Services	14 057	12 457	- 1 600
Total Operating Expenses	83 840	78 569	- 5 271
<i>less</i>			
Depreciation and Amortisation	4 237	3 935	- 302
Agency Revenue (a)	12 577	8 317	- 4 260
Receipts relating to prior year expenses	- 5	- 1 563	- 1 558
Other Accrual Items	276	- 6	- 282
<i>equals</i>			
Output Appropriation	66 755	67 886	1 131
Capital Appropriation	693	438	- 255

Total 2002-03 Staffing: 659

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

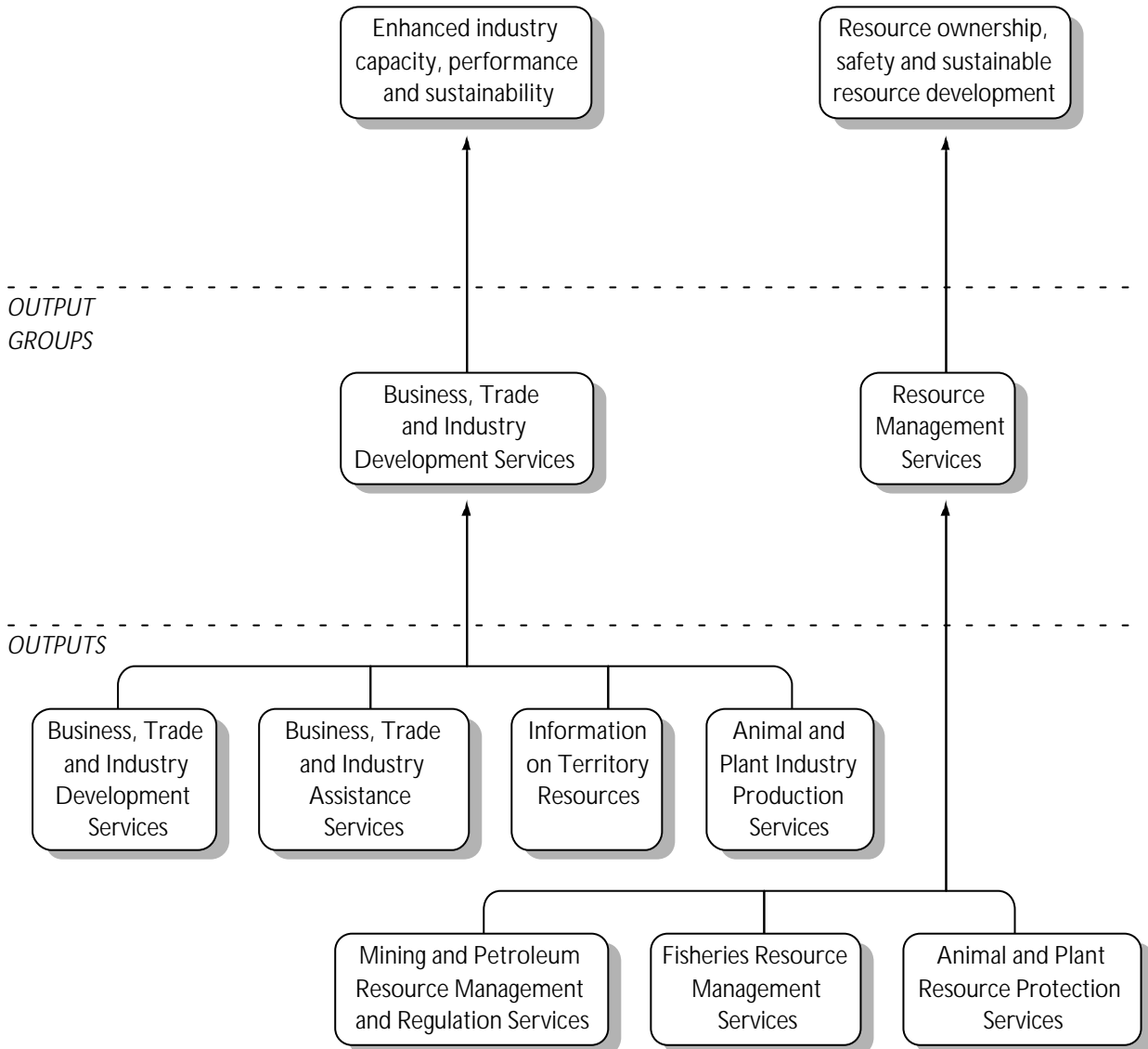
OVERVIEW

The Department provides a leadership and coordination role for the economic development of businesses and industries and the development of available resources across the regions of the Northern Territory. Industries covered include minerals, petroleum, pastoral, agriculture, horticulture, fishing and the manufacturing and service sectors. Key functional responsibilities include:

- increasing the *capacity* of businesses and industries through investment attraction, identification of new opportunities and increased knowledge of, and access to, Territory resources;
- improving the *performance* of businesses and industries through enhanced human capabilities, improved production technologies, policy, institutional settings and improved trade opportunities;
- improving the *sustainability* of businesses, industries and resources through information and regulation relating to tenure, occupational health and safety, environmental safeguards and long-term economic viability;
- improving *equity* to Indigenous communities, local businesses and regions through policies and initiatives designed to capture local content and diversify economic activity; and
- building extensive *partnerships* across industries, communities, agencies, governments and global regions to ensure maximum leverage for the economic development of Territory businesses and industries.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

The key strategic issues being addressed by the Department are encompassed in the Economic Development Strategy for the Northern Territory. In particular, this Department will focus on the development and implementation of policy initiatives in the areas of mining and minerals processing, primary industries and fisheries, investment, trade and business growth.

Specific initiatives for the coming year include development of:

- an international trade strategy;
- an Asian Engagement strategy;
- a local content policy;
- an energy policy;
- a manufacturing industry strategy; and
- sectoral plans for each primary industry and fishery, a range of strategic plans for the horticultural industry and regional plans for livestock development.

POLICY INITIATIVES IN THE BUDGET

- The establishment of a Northern Territory Fisheries Forum.
- Working with Indigenous groups to establish aquaculture ventures on Indigenous land and to develop processes to improve economic returns from exploration and mining.
- Significant ongoing programs such as animal disease surveillance, geological surveys, and financial, technical and professional assistance to industry and business.
- One-off funding of \$0.25 million has been included in the 2002-03 Budget to establish the Business Case Managers Program to assist in reducing the "red tape" burden on businesses. The one-off funding is intended to assist with upgraded computer systems and staff training.
- Funding of \$0.39 million is included in the 2002-03 Budget, with \$0.26 million ongoing from 2003-04, for short course Business Skills workshops.
- \$0.09 million has been included in the 2002-03 Budget, increasing to \$0.45 million in 2004-05 to establish a program of Indigenous Community Fisheries Officers. This program will allow communities to have more direct involvement in the protection and management of their fishing resources.
- \$0.58 million ongoing has been incorporated into the Agency's 2002-03 Budget and Forward Estimates for a range of initiatives. This includes continued funding for animal disease surveillance and retaining a Northern Territory Representative Office in East Timor.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$1.7 million for this Agency. This increase is offset by a reduction of expenditure across all outputs for:

- reduced externally funded projects for 2002-03 of \$3.3 million; and
- the transfer of the Weeds Management Strategy (\$3.6 million) to the Department of Infrastructure, Planning and Environment.

2002-03 CAPITAL WORKS PROGRAM

The following new major project has been approved for inclusion on the 2002-03 Capital Works Program:

- | | |
|---|-----|
| | \$M |
| <ul style="list-style-type: none"> • Darwin Aquaculture Centre – design and construct a system to treat all waste water discharged from the Centre | 0.4 |

The amount shown is the total project cost not the cash commitment for 2002-03. For further details of this and other projects, see *Budget Paper No. 4*.

BUSINESS, TRADE AND INDUSTRY DEVELOPMENT SERVICES

This output group provides strategic developmental and assistance services to business and industry sectors throughout the Territory to enhance their capacity, performance and sustainability.

OUTCOME

Enhanced industry capacity, performance and sustainability throughout the Territory.

BUSINESS, TRADE AND INDUSTRY DEVELOPMENT SERVICES

Provision of development information, advisory and facilitation services to Territory business operators and industry sectors. These services* include economic policy developments, new business and industry investment strategies and strategies for industry performance, trade and sustainability.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Business, trade and industry development services provided	27
<i>Quality</i>	
Compliance with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of services (\$000)	\$512

*Includes economic policies and strategies, trade development and investment attraction, Asian and international relations, marketing and promotion, aquaculture development, industry and commodity economic performance and forecasts, facilitation of supply and service industries to support major projects, facilitation of downstream industry developments and economic impact studies.

BUSINESS, TRADE AND INDUSTRY ASSISTANCE SERVICES

Provision of enterprise improvement services, financial assistance services for small to medium size enterprises and financial assistance services to industry associations. Enterprise improvement services include facilitation of business management capabilities. Financial services are grants and loans for enterprise establishment and to improve the performance of business operations and industry associations.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Enterprise improvement services provided	5
Businesses and industry associations receiving financial assistance	270
Assistance provided to businesses and industry associations (\$000)	\$4 507
<i>Quality</i>	
Compliance with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of enterprise improvement services (\$000)	\$317

INFORMATION ON TERRITORY RESOURCES

Provision of information to industry on resource availability for potential development. This includes geoscientific, land, water, marine and biological information presented in a variety of formats.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Services providing information on Territory resources	14
<i>Quality</i>	
Compliance with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of services (\$000)	\$869

ANIMAL AND PLANT INDUSTRY PRODUCTION SERVICES

Provision of information, advice and facilitation services to agricultural (animal and plant) business operators and industry sectors. The services include new and improved investment opportunities and production technologies delivered through agricultural research and extension activities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Animal and plant industry production services provided	32
<i>Quality</i>	
Compliance with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of services (\$000)	\$659

RESOURCE MANAGEMENT SERVICES

This output group applies legislation for Government to implement a custodial role for economic resources. It provides strategic resource management services for Government to safeguard the capacity, performance and sustainability of Territory industries and resources.

OUTCOME

Resource ownership, safety and sustainable resource development in the mining, agricultural and fishing industries throughout the Territory.

MINING AND PETROLEUM RESOURCE MANAGEMENT AND REGULATION SERVICES

Provision of tenure for resource management, and safety and environmental regulation services for mining and petroleum operations. The services include the granting and maintenance of tenure, the inspection and audits of safety and environmental activities and community mining services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Granted titles maintained	2 619
Safety, environmental and title management services	18
<i>Quality</i>	
Compliance with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of granted titles maintained	\$178
Average cost of safety, environmental and title management services (\$000)	\$502

FISHERIES RESOURCE MANAGEMENT SERVICES

Provision of licencing and marine resource management services for the custody of marine resources and the sustainable utilisation by fishers. The services include policy development, the granting and maintenance of licences and the development of formal Fishery Management Plans for the various Territory fish resources.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Fishing licences provided	851
Marine resource management services*	6
<i>Quality</i>	
Compliance of services with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of marine resource management services (\$000)	\$650

* Includes licencing services to fishers.

ANIMAL AND PLANT RESOURCE PROTECTION SERVICES

Provision of services for animal and plant regulatory control and agricultural resource protection. The services include policy development, licencing of abattoirs, meat inspection, agricultural and veterinary chemicals, plant disease controls, animal disease controls and national and Territory quarantine.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Services for animal and plant regulatory control and agricultural resource protection	19
<i>Quality</i>	
Compliance of services with agreed service standards	80%
Client satisfaction	80%
<i>Timeliness</i>	
Services delivered by target dates	80%
<i>Cost</i>	
Average cost of services (\$000)	\$656

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	79 332	76 203
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	2 096	1 479
Capital	5 920	3 078
<i>Sale of Goods and Services</i>		
Output Revenue	66 755	67 886
Fees from Regulatory Services		
Other Agency Revenue	2 870	3 468
Interest Received	136	136
Royalties, Rents and Dividends		
Other Revenue	1 555	156
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	83 840	78 569
Employee Expenses	43 040	41 106
<i>Administrative Expenses</i>		
Purchases of Goods and Services	30 217	27 356
Repairs and Maintenance		1 732
Depreciation and Amortisation	4 237	3 935
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	5 789	3 918
Capital Grants	500	500
Community Service Obligations		
Interest	57	22
OPERATING SURPLUS BEFORE INCOME TAX	- 4 508	- 2 366
Income Tax Expense		
NET OPERATING SURPLUS	- 4 508	- 2 366
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	12 577	8 317

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	3 953	2 833
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	1 403	1 069
Interest Received		
Royalties, Rents and Dividends	1 983	1 246
Other Revenue	567	518
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	8 399	9 962
Receivables	1 620	1 620
Prepayments	35	35
Inventories		
Advances Paid	3 952	3 475
Land and Improvements	70 570	67 323
Plant and Equipment	443	
Other Assets	1 000	1 000
TOTAL ASSETS	86 019	83 415
LIABILITIES		
Deposits Held	4 044	4 044
Creditors and Accruals	2 703	2 697
Advances Received	394	207
Provisions	8 111	8 111
Other Liabilities	112	112
TOTAL LIABILITIES	15 364	15 171
NET ASSETS	70 655	68 244
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	12 425	22 157
<i>Equity Injections/Withdrawals</i>	9 732	- 45
Accumulated Funds		
<i>Opening Balance</i>	53 006	48 498
<i>Current Year Profit/(Loss)</i>	- 4 508	- 2 366
Reserves		
EQUITY	70 655	68 244

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	79 656	76 203
Taxation Received		
<i>Grants and Subsidies</i>		
Current	2 096	1 479
Capital	5 920	3 078
Receipts from Sale of Goods and Services	3 194	3 468
Output Revenue	66 755	67 886
Other Agency Receipts	1 555	156
Interest Received	136	136
Royalties, Rents and Dividends		
<i>Operating Payments</i>	79 651	74 640
<i>Grants and Subsidies Paid</i>		
Current	5 789	3 918
Capital	500	500
Community Service Obligations		
Payments to Employees	43 040	41 106
Payments for Goods and Services	30 279	29 088
Interest Paid	43	28
Income Tax Paid		
Net Cash from Operating Activities	5	1 563
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	2 090	483
Proceeds from Asset Sales		6
Repayment of Advances Paid	2 090	477
<i>Investing Payments</i>	- 2 500	251
Purchase of Assets	500	251
Advances Paid	- 3 000	
Other Investing		
Net Cash Used in Investing Activities	4 590	232
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	914	438
Proceeds of Borrowings	221	
Deposits Received		
Capital Appropriation	693	438
<i>Financing Payments</i>	4 220	670
Repayment of Borrowings	193	187
Lease Payments		
Dividends Paid		
Equity Withdrawals	4 027	483
Other Financing		
Net Cash Used in Financing Activities	- 3 306	- 232
Net Increase in Cash Held	1 289	1 563
Cash at Beginning of Reporting Period	7 110	8 399
CASH AT END OF REPORTING PERIOD	8 399	9 962

NORTHERN TERRITORY TOURIST COMMISSION

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Tourism	25 872	28 164	2 292
Marketing	21 678	23 948	2 270
Industry and Infrastructure Development	4 194	4 216	22
Total Operating Expenses	25 872	28 164	2 292
<i>less</i>			
Depreciation and Amortisation	112	74	- 38
Agency Revenue (a)	778	828	50
Expenses relating to prior year receipts	386	50	- 336
<i>equals</i>			
Output Appropriation	24 596	27 212	2 616
Capital Appropriation	1 305	1 015	- 290

Total 2002-03 Staffing: 95

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

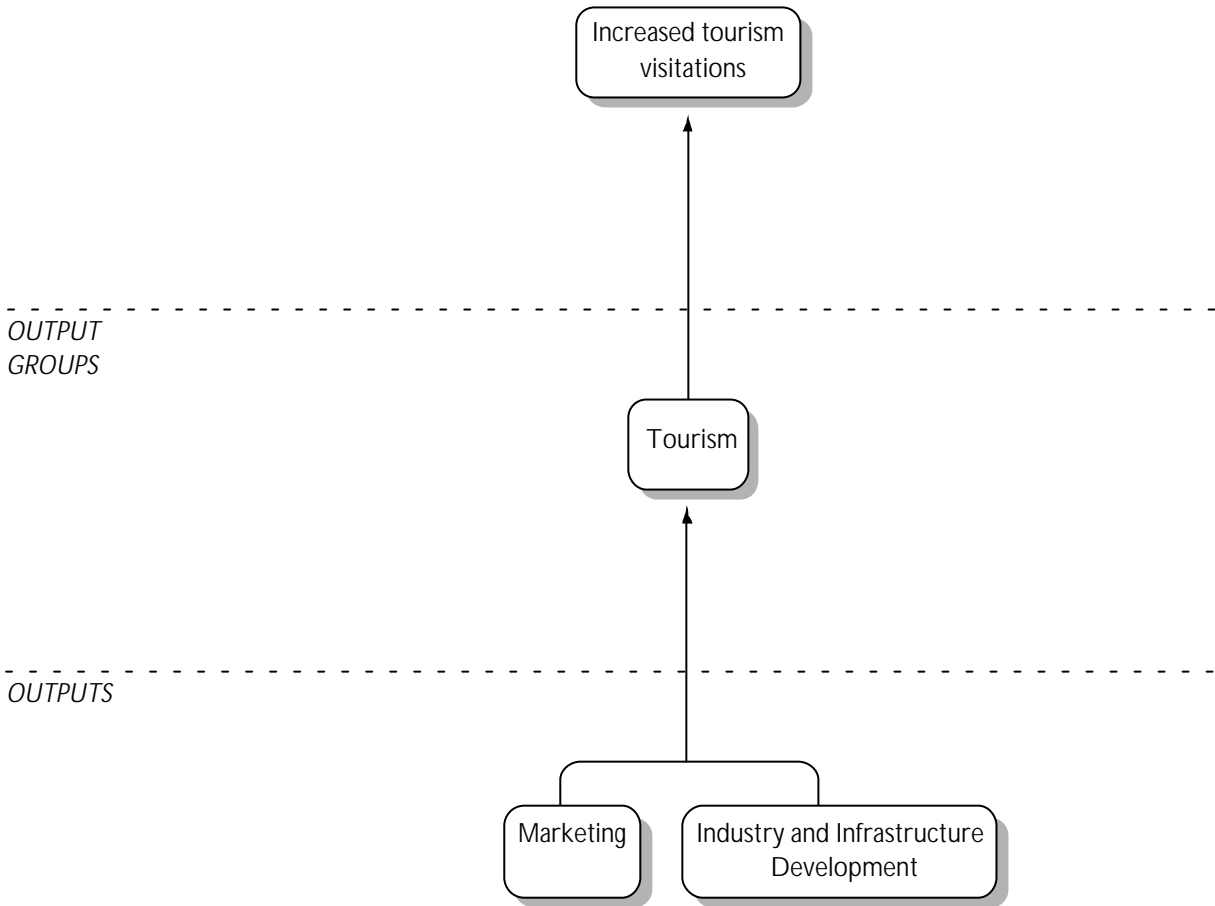
OVERVIEW

The Northern Territory Tourist Commission markets and influences the development of the Northern Territory as a competitive tourism destination for the continuing benefit of Territorians. Key functional responsibilities include:

- increasing the Northern Territory's market share as a leisure and business tourism destination;
- to facilitate the development of a strong, competitive and professional Territory tourism industry; and
- to advise the Minister on all matters relating to tourism.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Improving air access, particularly direct access from priority international source markets. To this end, a joint venture agreement has been implemented between NT Airports Pty Ltd, the Northern Territory Tourist Commission (NTTC), the Department of Infrastructure, Planning and Environment and the Department of Business, Industry and Resource Development, and a dedicated aviation specialist appointed.
- Fostering the growth and expansion of Indigenous tourism product. The Indigenous tourism development function has been returned to the NTTC from the Department of Community Development, Sport and Cultural Affairs and the Indigenous Tourism Strategy will be revamped in consultation with key stakeholders.
- Facilitating the development of tourism infrastructure and product relevant to consumer demand. A Destination Development Unit has been established within the NTTC to implement the Tourism Development Master Plan.
- Encouraging the development of business tourism. Resources have been allocated to staging the premier international business tourism trade show "Dreamtime" in Alice Springs this year.
- Increasing visitation from international key source markets via increased public relations activities, on-line marketing initiatives and cooperative campaigns with business partners.

POLICY INITIATIVES IN THE BUDGET

- Funding of \$2 million for facilitation of Virgin Blue Air Services to the Northern Territory (\$0.5 million in 2001-02, \$1.5 million in 2002-03).
- Northern Territory Tourist Commission contribution of \$42 000 per annum over the next three years to aviation specialist joint venture.
- An additional \$1 million for international marketing campaigns in 2002-03 and 2003-04.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

- An increase in funding for the facilitation of Virgin Blue air services to the Northern Territory of \$1.5M in 2002-03.
- Additional funding for the International Marketing function.

TOURISM

Provision of services that facilitate the growth of a viable tourism industry, through marketing and development activities, to provide visitors with quality experiences.

OUTCOME

Increased tourism visitation and associated benefits to the Northern Territory's economy.

MARKETING

Positioning the Northern Territory and its tourism products in the national and international marketplace by market research, advertising and promotional campaigns, information provision and the sale of holiday products.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Research projects	10
Advertising promotions*	486
Holidays sold	18 000
Community Service Obligation payments to Territory Discoveries and Darwin Port Corporation (\$000)	\$996
Value of Airline subsidy (\$000)	\$2 000
<i>Quality</i>	
Visitor satisfaction	60%
Value of free publicity generated through familiarisation visits (\$000)	\$329
<i>Timeliness</i>	
Key activities delivered in accordance with planned time-frames	80%
<i>Cost</i>	
Cost per research project	\$117 800
Cost of advertising promotions per visitor	\$9
Cost of retail services per holiday sold	\$190

* Includes trade/media familiarisation visits and trade/consumer shows.

INDUSTRY AND INFRASTRUCTURE DEVELOPMENT

Facilitate the development of tourism infrastructure and products relevant to consumer demand including liaison with industry, private sector entities and government partners and the provision of advice and market intelligence to industry.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Consultative industry forums, seminars and workshops conducted	740
Submissions to airlines, cruise, rail and regulatory agencies	9
Grants paid to Regional Tourist Associations (\$000)	\$2 000
<i>Quality</i>	
Industry satisfaction	70%
<i>Timeliness</i>	
Key activities delivered in accordance with planned time frames	80%
<i>Cost</i>	
Average cost per forum, seminar and workshop	\$2 078
Administrative cost per submission	\$75 400

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	25 374	28 040
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	24 596	27 212
Fees from Regulatory Services		
Other Agency Revenue	778	828
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	25 872	28 164
Employee Expenses	6 789	6 705
<i>Administrative Expenses</i>		
Purchases of Goods and Services	14 987	16 247
Repairs and Maintenance		10
Depreciation and Amortisation	112	74
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	3 002	4 132
Capital Grants		
Community Service Obligations	982	996
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 498	- 124
Income Tax Expense		
NET OPERATING SURPLUS	- 498	- 124
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	778	828

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	79	79
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	79	79
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	2 186	2 136
Receivables	283	283
Prepayments	132	131
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	325	451
Other Assets	3 289	4 104
TOTAL ASSETS	6 215	7 105
LIABILITIES		
Deposits Held	2 000	2 000
Creditors and Accruals	1 824	1 823
Advances Received		
Provisions	551	551
Other Liabilities		
TOTAL LIABILITIES	4 375	4 374
NET ASSETS	1 840	2 731
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	1 542	2 832
<i>Equity Injections/Withdrawals</i>	1 290	1 015
Accumulated Funds		
<i>Opening Balance</i>	- 494	- 992
<i>Current Year Profit/(Loss)</i>	- 498	- 124
Reserves		
EQUITY	1 840	2 731

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	25 374	28 040
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	778	828
Output Revenue	24 596	27 212
Other Agency Receipts		
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	25 760	28 090
<i>Grants and Subsidies Paid</i>		
Current	3 002	4 132
Capital		
Community Service Obligations	982	996
Payments to Employees	6 789	6 705
Payments for Goods and Services	14 987	16 257
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 386	- 50
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	1 305	1 015
Purchase of Assets	282	200
Advances Paid	1 023	815
Other Investing		
Net Cash Used in Investing Activities	- 1 305	- 1 015
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	1 305	1 015
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	1 305	1 015
<i>Financing Payments</i>	- 54	
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	- 54	
Other Financing		
Net Cash Used in Financing Activities	1 359	1 015
Net Increase in Cash Held	- 332	- 50
Cash at Beginning of Reporting Period	2 518	2 186
CASH AT END OF REPORTING PERIOD	2 186	2 136

TERRITORY DISCOVERIES

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	2 015	2 046
Wholesaling	2 015	2 046
Operating Expenses	3 203	2 502
Wholesaling	3 203	2 502
Operating Result	-1 188	- 456

Total 2002-03 Staffing: 13

OVERVIEW

Territory Discoveries contributes to the Northern Territory's economic growth by developing tourism products for sale to consumers in the domestic marketplace. Territory Discoveries' core performance objective is to increase the exposure of, and potential economic returns to, the Territory tourism industry, particularly small to medium sized operators.

STRATEGIC ISSUES

Strategic issues impacting on Territory Discoveries are increasing competitiveness from the Australian States and international destinations and the continuing need to increase the Territory's share of the domestic market by converting consumer desire to visit the Territory into actual visitation.

WHOLESALING

Territory Discoveries packages Northern Territory tourism products for sale in the domestic marketplace. It distributes packaged products through the domestic retail network and directly to consumers through advertising and other promotional activities.

OUTCOME

Increased visitation to the Northern Territory from the domestic marketplace.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of Northern Territory tourism operators participating in the wholesale program	179
Number of NT tourism products featured in the wholesale program	14 050
Number of holiday packages sold	15 000
Value of holiday packages sold (\$000)	\$17 050
<i>Quality</i>	
Participants satisfaction level	70%
<i>Timeliness</i>	
Key activities delivered in accordance with operational timeframes	80%
<i>Cost</i>	
Cost of wholesale program per participant	\$14 033

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	2 015	2 046
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation	791	805
Fees from Regulatory Services		
Other Agency Revenue	1 200	1 241
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets	24	
OPERATING EXPENSES	3 203	2 502
Employee Expenses	870	852
<i>Administrative Expenses</i>		
Purchases of Goods and Services	2 331	1 648
Repairs and Maintenance		
Depreciation and Amortisation	2	2
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 1 188	- 456
Income Tax Expense		
NET OPERATING SURPLUS	- 1 188	- 456

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate \$000	2002-03 Budget \$000
ASSETS		
Cash and Deposits	77	424
Receivables	47	47
Prepayments		
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	8	6
Other Assets		
TOTAL ASSETS	132	477
LIABILITIES		
Deposits Held		
Creditors and Accruals	146	131
Advances Received		
Provisions	63	64
Other Liabilities	32	32
TOTAL LIABILITIES	241	227
NET ASSETS	- 109	250
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	2 016	3 038
<i>Equity Injections/Withdrawals</i>	1 022	815
Accumulated Funds		
<i>Opening Balance</i>	- 1 959	- 3 147
<i>Current Year Profit/(Loss)</i>	- 1 188	- 456
<i>Dividends Paid/ Payable</i>		
Reserves		
EQUITY	- 109	250

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	2 108	2 046
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	1 318	1 241
Community Service Obligations	791	805
Other Agency Receipts	- 1	
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	3 225	2 514
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	893	851
Payments for Goods and Services	2 332	1 663
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 1 117	- 468
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	24	
Proceeds from Asset Sales	24	
Repayment of Advances Paid		
<i>Investing Payments</i>		
Purchase of Assets		
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	24	
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	1 022	815
Proceeds of Borrowings		
Deposits Received		
Equity Injections	1 022	815
<i>Financing Payments</i>		
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	1 022	815
Net Increase in Cash Held	- 71	347
Cash at Beginning of Reporting Period	148	77
CASH AT END OF REPORTING PERIOD	77	424

MR J. L. AH KIT, MLA

MINISTER FOR COMMUNITY DEVELOPMENT

MINISTER FOR HOUSING

MINISTER FOR LOCAL GOVERNMENT

MINISTER FOR SPORT AND RECREATION

MINISTER FOR REGIONAL DEVELOPMENT

MINISTER ASSISTING THE CHIEF MINISTER ON INDIGENOUS AFFAIRS

DEPARTMENT OF COMMUNITY DEVELOPMENT, SPORT AND CULTURAL AFFAIRS

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Local Government and Regional Development	49 934	49 522	- 412
Local Government Performance and Support	45 071	44 573	- 498
Regional Community Development Frameworks	4 863	4 949	86
Housing Services	63 160	68 510	5 350
Housing Services	35 837	34 189	- 1 648
Indigenous Housing Services	27 323	34 321	6 998
Indigenous Infrastructure and Services	37 376	47 624	10 248
Aboriginal Essential Services	35 986	45 931	9 945
Aboriginal Interpreter Services	1 390	1 693	303
Arts, Museums and Library Services	26 404	30 184	3 780
Sector Support	11 586	12 672	1 086
Collections and Research	9 934	10 887	953
Public Programs	4 884	6 625	1 741
Sport and Recreation	12 965	15 976	3 011
Participation and Development Programs	8 827	10 158	1 331
Northern Territory Institute of Sport	2 475	2 337	- 138
Events	1 663	3 481	1 818
Total Operating Expenses	189 839	211 816	21 977
<i>less</i>			
Depreciation and Amortisation	3 207	3 174	- 33
Agency Revenue (a)	72 550	69 410	- 3 140
Expenses relating to prior year receipts	1 694	744	- 950
<i>equals</i>			
Output Appropriation	112 388	138 488	26 100
Capital Appropriation	352	230	- 122

Total 2002-03 Staffing: 372

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

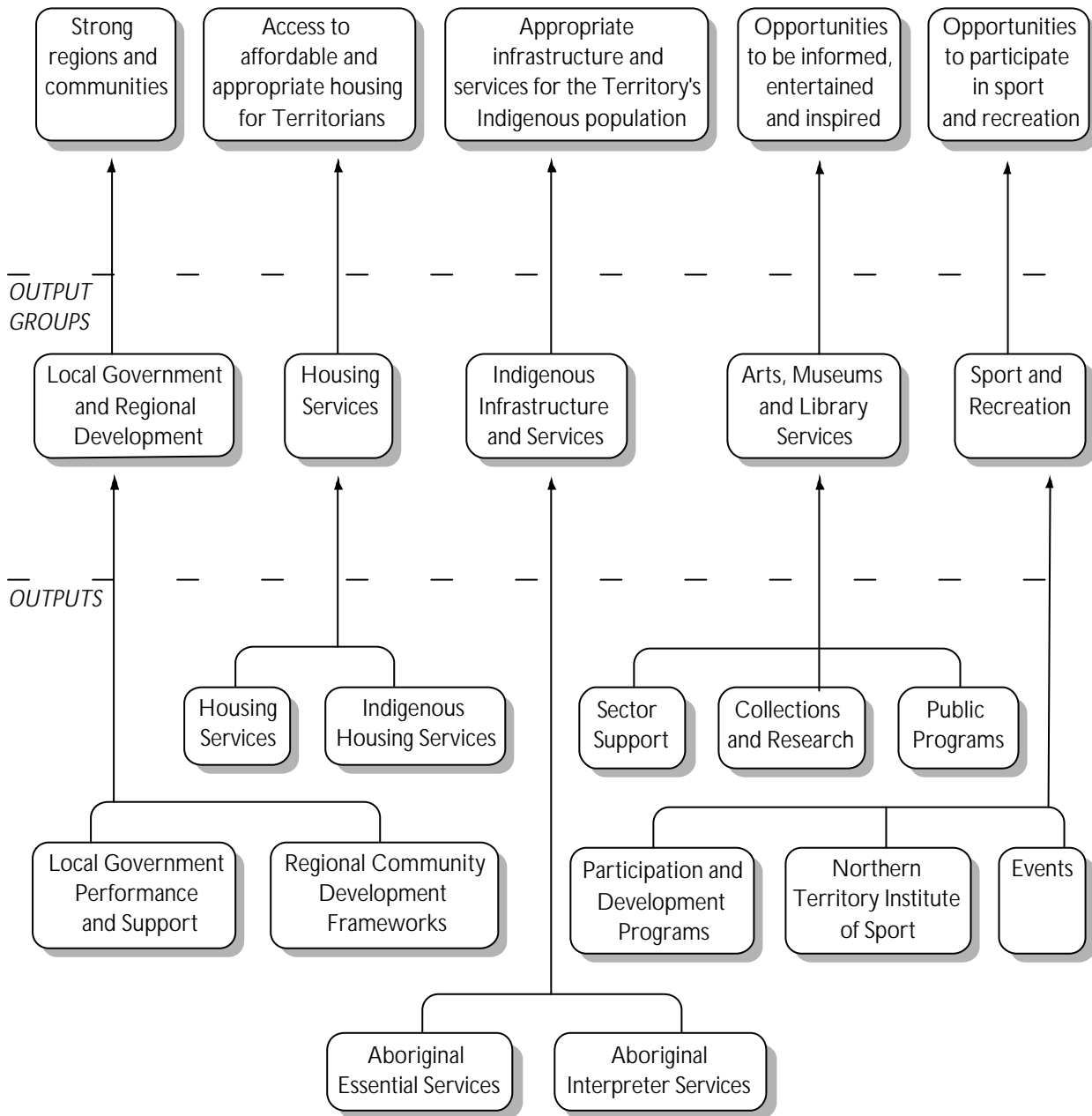
OVERVIEW

The Department of Community Development, Sport and Cultural Affairs provides enhanced emphasis and coordination of services to promote and develop the Territory community. The Department's vision is to build strong, creative and healthy communities.

The Department's objective is to work in partnership with both urban and remote communities to achieve improved outcomes.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

- Development of policy frameworks - whole of government approach to service delivery framework.
- Increased need to develop strategic partnerships to achieve objectives.
- Meeting the challenges of, and responding to, stakeholder expectations.

POLICY INITIATIVES IN THE BUDGET

- Sport and Recreation Officers in Remote Communities – an additional \$150 000 was included in the 2001-02 Budget with an additional \$310 000 from 2002-03 ongoing.
- An additional \$0.25 million has been included in the 2002-03 Budget for the Arts Sponsorship Program to support the Territory's Arts sector and foster creative diversity and artistic excellence, \$50 000 of which has been allocated towards a major contemporary music event.
- Araluen Centre for Arts and Entertainment, Alice Springs Cultural Precinct – \$0.25 million has been provided to upgrade technical theatre equipment at the Araluen Centre to national and international standards. This initiative will provide greater opportunities for the people of Central Australia to continue to access high quality performing arts.
- Itinerants Project – A Project Coordinator has been appointed and work commenced implementing priority initiatives. These include a community education campaign, in both urban and remote communities by the Larrakia, intervention through extended night patrol hours, expansion of outreach and referral work, a day centre facility with diversionary activities and a proof of identification office. Further projects involving a collaboration of Government and non-government agencies will be developed in the coming months to ensure the project continues momentum in 2003-04 and 2004-05. An additional \$0.5 million has been provided in the 2002-03 Budget for this strategy.
- Matching funding for Commonwealth State Housing Agreement Indigenous housing – in April 2002 the Commonwealth Minister for Family and Community Services offered the Territory an additional \$4.33 million based on needs identified in the Community Housing and Infrastructure Needs survey undertaken in 1999.

The offer was conditional on the Northern Territory Government matching the funding from Territory sources or from untied Commonwealth State Housing Agreement funds.

The Territory will match the Commonwealth's \$4.33 million in 2002-03, through an additional \$2.037 million allocated in 2002-03 for Housing in remote areas and the allocation of existing resources from within the DCDSCA portfolio.
- Tennant Creek Cultural Centre – \$1.5 million has been approved in the 2002-03 Budget for the completion of the Nyinkka Nyunyu Indigenous Cultural Centre in Tennant Creek subject to the development of a business plan identifying recurrent costs and funding sources. The Nyinkka Nyunyu is a Julalikari Council Aboriginal Corporation (JCAC) community development project which aims to develop a high-quality and authentic regional tourism facility, support cultural maintenance and provide economic opportunity to the introduction of Aboriginal cultural tourism to the region.
- Review of arts policy and funding framework – An Arts Working Party was formed during 2001 to address key arts sector issues and to explore future opportunities

for arts sector development in the Northern Territory. The Arts Working Party report findings highlighted the need to review the current arts funding and policy framework and to identify strategies which will realign priority needs and resources. \$30 000 has been allocated in the 2002-03 Budget to contribute to the independent review.

- Growth funding for Local Government operational grants – An additional \$0.163 million has been provided for operational subsidies to Local Government Councils.
- Aboriginal Law and Justice Project – \$90 000 has been allocated in the 2002-03 Budget for the coordination of the Aboriginal Law and Justice Project. Delivery in communities will be provided through targeted capacity building grants, which will have the effect of providing greater availability of this project in communities.
- Water Safety Council – \$0.125 million. The formation was announced by the Chief Minister on 13 June 2002. The Council will have the responsibility of providing advice to the Minister for Sport and Recreation on water safety related matters, examine current water safety initiatives and develop a Northern Territory Water Safety Plan that focuses on Water Safety Education, Research, data collection and standards.
- New Recreation Officers in remote communities – The Indigenous Sports Program will continue to allocate a recreation officer to each ATSIC region. An additional \$0.16 million for sport and recreation officers in remote communities will assist community government councils employ staff and coordinate programs. Funding for AFLNT to coordinate the Territory-wide KickStart Program will be provided with a view to assist more sports in providing similar programs in 2003-04.
- Aboriginal Essential Services – An additional \$10 million has been included in the 2002-03 Budget to provide improved essential services to remote Territory communities.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$2.4 million for this Agency. Other significant movements, by output groups/outputs, are:

- increase in the Public Programs output, due to one-off funding of \$1.5 million for the Tennant Creek Cultural Centre;
- general increase in Sport and Recreation output group due to the Alice Springs Masters Games and Arafura Games being held during 2002-03;
- decline in Local Government Performance and Support output in 2002-03 due to one-off Commonwealth funding in 2001-02 of \$0.9 million;
- Housing Business Services requires a lower community service obligation payment in 2002-03 of \$1.8 million, resulting in a reduction in the Housing Services output;
- increases in the Indigenous Housing Services output as a result of the Commonwealth providing additional funding for Indigenous Housing of \$4.3 million, the Territory is matching this with a further \$2 million. In addition, \$0.5 million has also been provided for an Itinerants Strategy in 2002-03; and
- Government has increased the payment to PowerWater for the provision of Aboriginal Essential Services by \$10 million in 2002-03.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• Upgrades of existing airstrips at Walungurru, Lajamanu, Gapuwiyak, Pirlangimpi and Kalkaringi	4.1
• Arafura Stadium, Marrara – resurface the athletics track, including the javelin and long-jump run-up areas	0.8
• Football Park, Marrara – continue infrastructure upgrade to meet Australian Cricket Board requirements for international cricket	1.3
• Capital grant to PowerWater for major and minor works for Aboriginal Essential services	10.0

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT

Funding, support and performance monitoring of local governing bodies and development of strong partnerships agreements for effective service delivery.

OUTCOME

Strong regions and communities.

LOCAL GOVERNMENT PERFORMANCE AND SUPPORT

Provision of funding, support and performance monitoring of local governing bodies.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Capacity to provide assistance to Councils (\$000)	\$3 512
Grants released	353
Value of grants distributed (\$000)	\$40 700
<i>Quality</i>	
Stakeholder satisfaction	75%
Councils with Business Plans	85%
Councils meeting legislative requirements	85%
<i>Timeliness</i>	
Approved grants released by due dates	100%
<i>Cost</i>	
Average administration cost per grant	\$590

REGIONAL COMMUNITY DEVELOPMENT FRAMEWORKS

Development of strong whole of government and whole of community regional agreements for effective service delivery, including management of the Regional Development Fund.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Capacity for development of regional agreements (\$000)	\$3 851
Regional agreements established	3
Grants approved	16
Value of grants approved (\$000)	\$1 100
<i>Quality</i>	
Stakeholder satisfaction	75%
<i>Timeliness</i>	
Achievement of milestones as agreed in partnership agreement project plans	66%

HOUSING SERVICES

Provides a flexible and responsive approach to housing through the purchase of services from Housing Business Services and the Indigenous Housing Authority of the Northern Territory.

OUTCOME

Access to affordable and appropriate housing for Territorians.

HOUSING SERVICES

Purchase of housing services from Housing Business Services and housing policy advice to Government.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Community Service Obligation payments to Housing Business Services (\$000)	\$33 771
Public housing tenants on rental rebates	5 070
Percentage of public housing tenants on interest rebate	85%
Number of Home Loans with subsidised interest rates	1 064
Percentage of Home Loans on subsidised interest rates	40%
<i>Quality</i>	
Client satisfaction with the provision of public housing assistance	70%
Home ownership loan accounts in arrears greater than 30 days	=1.5%
<i>Timeliness</i>	
Average weighted wait times for public housing (months)	
• One-bedroom (non-pensioner)	18
• Three-bedroom	10
<i>Cost</i>	
Average cost per public housing rental rebate*	\$5 300
Average cost per home ownership loan subsidy (\$000)**	\$883

* Excludes funding provided under the Commonwealth State Housing Agreement funding for the Community Housing Program and Crisis Accommodation Program \$1.1 million.

** Excludes Community Service Obligation for grants, subsidies, stamp duty and Fringe Benefits Tax \$1.2 million.

INDIGENOUS HOUSING SERVICES

Provision of Indigenous housing services through the Indigenous Housing Authority of the Northern Territory (IHANT) and Indigenous housing policy advice to Government.

(IHANT is a joint partnership between the Commonwealth Government, Aboriginal and Torres Strait Islander Commission and the Northern Territory Government. Performance measures are based on combined funding.)

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
New dwellings constructed in Indigenous communities	160
Major upgrades and renovations to existing dwellings	110
<i>Quality</i>	
Technical audits on completed dwellings	100%
<i>Timeliness</i>	
Environment health surveys completed on houses in remote communities	95%
<i>Cost</i>	
Average cost per house constructed (\$000)	\$180
Average cost per major renovation and upgrade (\$000)	\$40

INDIGENOUS INFRASTRUCTURE AND SERVICES

The purchase of essential services to remote Aboriginal communities and the management of the Aboriginal Interpreter Service.

OUTCOME

Appropriate infrastructure and services for the Territory's indigenous population

ABORIGINAL ESSENTIAL SERVICES

The purchase of essential services in remote Aboriginal communities such as power, water, sewerage, barge landings and airstrips.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Population benefiting from the Community Service Obligation	27 000
<i>Quality</i>	
Client satisfaction with response time for repairs	70%
<i>Timeliness*</i>	
Response time for repairs	not available
<i>Cost*</i>	
Average cost per capita	not available

*This output has recently been transferred to the Department. Recent data is not available to allow targets to be established for 2002-03.

ABORIGINAL INTERPRETER SERVICES

Provision of the Aboriginal Interpreter Service.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Interpreters registered with the service	300
Bookings received	2 400
<i>Quality</i>	
Client satisfaction with the Aboriginal Interpreter Service	95%
Languages and dialects covered	104
<i>Timeliness</i>	
Bookings attended	95%
<i>Cost</i>	
Average cost per booking	\$700

ARTS, MUSEUMS AND LIBRARY SERVICES

Arts, Museums and Library Services (including the Strehlow Research Centre) preserves and provides access to the Northern Territory's natural and social heritage, supports artistic development and provides a link to information and culture nationally and internationally.

OUTCOME

Opportunities to be informed, entertained and inspired.

SECTOR SUPPORT

Financial and other support services to the arts, regional museums and public library sector and maintenance and management of physical infrastructure for major arts and museums organisations and activities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grants administered	253
Value of grants (\$000)	\$5 900
Sector development initiatives supported*	30
<i>Quality</i>	
Stakeholder satisfaction rate	90%
<i>Timeliness</i>	
Payments made within specified timeframe	90%
<i>Cost</i>	
Average administrative cost per grant	\$790
Average cost per sector development initiative (\$000)	\$106

* Includes industry development projects, policies developed and corporate governance training.

COLLECTIONS AND RESEARCH

Preservation, conservation, maintenance and dissemination of information concerning the Northern Territory's natural, cultural and documentary collections (including heritage properties).

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Major collections*	6
Research projects	15
<i>Quality</i>	
Stakeholder satisfaction	90%
<i>Timeliness</i>	
Acquisition material processed within specified timeframe	85%
Research projects completed within agreed timeframe	90%
<i>Cost</i>	
Average cost per major collection (\$000)	\$1 711

* Includes Museum and Art Gallery of the Northern Territory, Strehlow Research Centre, The Araluen Collection, Northern Territory Collection (NT Libraries), Northern Territory Libraries Collection and Heritage Properties Collection.

PUBLIC PROGRAMS

Development and presentation of exhibitions, education and interpretive programs, public events, advisory services and information services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Products*	132
Visitors/audience numbers	200 800
<i>Quality</i>	
Stakeholder satisfaction	90%
<i>Timeliness</i>	
Programs delivered according to schedule	100%
<i>Cost</i>	
Average cost per visitor/audience	\$29

* Products consist of exhibitions, performances, public programs and screenings.

SPORT AND RECREATION

The provision of sport and recreational activities for the community, optimising performance opportunities for athletes and managing events.

OUTCOME

Opportunities to participate in sport and recreation.

PARTICIPATION AND DEVELOPMENT PROGRAMS

Administer grants program, manage facilities and support and assist the delivery of quality programs across the community.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grants released	235
Value of grants (\$000)	\$5 333
Programs delivered*	60
<i>Quality</i>	
Stakeholder satisfaction	75%
<i>Timeliness</i>	
Specified timeframes are met	100%
<i>Cost</i>	
Average administration cost per grant	\$910
Average cost per program	\$10 910

* Includes (but not limited to) Leadership Program, School to Sport Linkage Program, Indigenous Sports Development Program, Sports Education Program, Active Australia Schools Network Program and Junior Sports Program.

NORTHERN TERRITORY INSTITUTE OF SPORT

Quality coaching, support programs and training environments.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
NTIS athlete scholarship holders	145
Squad programs*	10
Major athlete and coach service programs**	7
<i>Quality</i>	
Athletes achieving set goals	34%
Level of satisfaction in the usage of the NTIS services and facilities	85%
<i>Timeliness</i>	
NTIS programs and services reviewed within agreed timeframes	90%
<i>Cost</i>	
Average cost per squad (\$000)	\$234

* Includes the individual athlete program as a squad.

** Includes athlete and career education, sport psychology, sport physiology, sports medicine, strength and conditioning, sport nutrition and high performance management.

EVENTS

Management of the biennial Alice Springs Masters Games and Arafura Games and the annual Northern Territory Sports Awards.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Athletes and officials attending Alice Springs Masters Games	3 500
Athletes and officials attending Arafura Games	5 000
Northern Territory Sports Awards nominations	76
<i>Quality</i>	
Level of satisfaction with the events	70%
Northern Territory sports award nominations	76
<i>Timeliness</i>	
Specified timeframes are met	100%
<i>Cost*</i>	
Average cost per participant – Masters Games	\$310
Average cost per participant – Arafura Games	\$486

* Costs extend across financial years.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	184 938	207 898
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	21 590	25 316
Capital	38 857	38 952
<i>Sale of Goods and Services</i>		
Output Revenue	112 388	138 488
Fees from Regulatory Services		
Other Agency Revenue	11 598	4 804
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	505	338
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	189 839	211 816
Employee Expenses	23 535	23 016
<i>Administrative Expenses</i>		
Purchases of Goods and Services	42 475	52 607
Repairs and Maintenance		2 439
Depreciation and Amortisation	3 207	3 174
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	45 231	53 773
Capital Grants	36 040	43 020
Community Service Obligations	39 351	33 787
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 4 901	- 3 918
Income Tax Expense		
NET OPERATING SURPLUS	- 4 901	- 3 918
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	72 550	69 410

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	5 468	4 724
Receivables	346	346
Prepayments	2	2
Inventories	89	89
Advances Paid	300	300
Land and Improvements	87 059	77 263
Plant and Equipment	543	553
Other Assets		
TOTAL ASSETS	93 807	83 277
LIABILITIES		
Deposits Held	3 676	3 676
Creditors and Accruals	1 064	1 064
Advances Received		
Provisions	2 529	2 529
Other Liabilities		
TOTAL LIABILITIES	7 269	7 269
NET ASSETS	86 538	76 008
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	132 086	136 309
<i>Equity Injections/Withdrawals</i>	4 223	- 6 612
Accumulated Funds		
<i>Opening Balance</i>	- 44 870	- 49 771
<i>Current Year Profit/(Loss)</i>	- 4 901	- 3 918
Reserves		
EQUITY	86 538	76 008

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	184 938	207 898
Taxation Received		
<i>Grants and Subsidies</i>		
Current	21 590	25 316
Capital	38 857	38 952
Receipts from Sale of Goods and Services	11 598	4 804
Output Revenue	112 388	138 488
Other Agency Receipts	505	338
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	186 632	208 642
<i>Grants and Subsidies Paid</i>		
Current	45 231	53 773
Capital	36 040	43 020
Community Service Obligations	39 351	33 787
Payments to Employees	23 535	23 016
Payments for Goods and Services	42 475	55 046
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 1 694	- 744
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	5	5
Proceeds from Asset Sales	5	5
Repayment of Advances Paid		
<i>Investing Payments</i>	352	230
Purchase of Assets	52	230
Advances Paid	300	
Other Investing		
Net Cash Used in Investing Activities	- 347	- 225
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	352	230
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	352	230
<i>Financing Payments</i>	3	5
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	3	5
Other Financing		
Net Cash Used in Financing Activities	349	225
Net Increase in Cash Held	- 1 692	- 744
Cash at Beginning of Reporting Period	7 160	5 468
CASH AT END OF REPORTING PERIOD	5 468	4 724

HOUSING BUSINESS SERVICES

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	87 814	87 608
Rental Housing Assistance	60 702	60 238
Government Employee Housing	11 627	12 294
Home Ownership	15 485	15 076
Operating Expenses	100 095	95 321
Rental Housing Assistance	76 231	72 081
Government Employee Housing	11 364	10 681
Home Ownership	12 500	12 559
Operating Result	-12 281	-7 713

Total 2002-03 Staffing: 152

OVERVIEW

Housing Business Services aims to provide access to appropriate and affordable housing for those Territorians most in need.

Housing Business Services, in coordination with the Department of Community Development, Sport and Cultural Affairs, has lead agency responsibility in the implementation of public housing reforms.

STRATEGIC ISSUES

Housing Business Services has an ongoing program of upgrading, replacing and constructing additional Government employee dwellings in remote localities to retain and improve the assets integrity and standards to assist in the recruitment and retention of employees delivering essential services.

Future reform strategies aim to further develop a responsive and flexible approach to Territorians' housing needs through:

- tailoring housing stock to demand;
- aligning home ownership assistance to market conditions; and
- improved access to appropriate housing for Government employees.

A relatively low home ownership rate and a high public housing rate are descriptive of the Northern Territory housing profile. Housing reforms strive to lift the home ownership rate and target public housing to those most in need.

POLICY INITIATIVES IN THE BUDGET

- Increased funds for HomeStart – Demand for the HomeStart Scheme last financial year exceeded expectations. In order to satisfy the projected demand, an additional \$3 million will be allocated to the HomeStart budget from 2002-03. This increased allocation of funds is in line with recent Federal and Territory Government efforts to support increased levels of home ownership and to stimulate the construction industry through grants.

The Northern Territory Government's HomeNorth Schemes provide access to home ownership, for those unable to achieve affordable housing through the

private sector. The schemes represent an alternative to rental accommodation and fill a gap in the home lending market not met by private sector lending institutions. One of the current loan products is the HomeStart Private Shared Equity Loan. This loan scheme is designed to help first homebuyers in the Northern Territory buy an established dwelling in the private housing market or build a new dwelling.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
<ul style="list-style-type: none"> • Further development of the Kurringal Flats complex including planning for the demolition of Blocks 3, 5 and 7 and appropriate redevelopment of the site 	3.0
<ul style="list-style-type: none"> • Construction and upgrade of general purpose public housing in all regions 	7.0
<ul style="list-style-type: none"> • Construct, upgrade or replace Government Employee Housing in all regions, including 20 houses specifically for teachers in remote localities 	11.0

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

RENTAL HOUSING ASSISTANCE

Provision of public rental housing and housing assistance for those unable to access affordable and appropriate housing in the private market.

OUTCOME

Access to affordable and appropriate housing for Territorians.

<u>Performance Measures – Non-Financial</u>	2002-03 Estimate
<i>Quantity</i>	
Percentage of public housing tenants on rental rebates	85%
Number of Territorians assisted through public rental housing	6 745
Number of Territorians assisted through the Bond Assistance Scheme	705
<i>Quality</i>	
Client satisfaction with provision of public housing assistance	70%
<i>Timeliness</i>	
Response time for unforeseen maintenance	
<ul style="list-style-type: none"> • Immediate – percentage of requests completed within four hours 	100%
<ul style="list-style-type: none"> • Routine – percentage of requests completed within 10 working days 	95%
Average weighted wait times for public housing (months)	
<ul style="list-style-type: none"> • 1-bedroom (non-pensioner) 	18
<ul style="list-style-type: none"> • 3-bedroom 	10
<i>Cost</i>	
Average cost per public housing rental rebate*	\$5 300
Community Housing Program grants paid (\$000)	\$677
Crisis Accommodation Program grants paid (\$000)	\$561

* Excludes funding provided under the Commonwealth State Housing Agreement funding for Community Housing Program and Crisis Accommodation Program \$1.1 million.

GOVERNMENT EMPLOYEE HOUSING

Management of tenancies for Government agencies, businesses and community organisations where there is no viable private market.

OUTCOME

Appropriate and affordable Government employee housing services.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Total number of tenancies in urban and remote localities	1 315
<i>Quality</i>	
Percentage increase of Client satisfaction between years	10%
Percentage of dwelling upgrades	50%
<i>Timeliness</i>	
New dwellings constructed in remote localities	33
<i>Cost</i>	
Average cost per tenancy	\$4 992

HOME OWNERSHIP

The management of home ownership assistance products including HomeNorth loans, grants and subsidies to increase home ownership opportunities for low to moderate income earners.

OUTCOME

Access to affordable housing through home ownership.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of new HomeStart loans advanced to purchase homes in the private market	260
Number of households assisted through-	
• Early Start Deposit Assistance Grants; and	600
• Assist Interest Subsidies	220
<i>Quality</i>	
Home Ownership loan accounts in arrears greater than 30 days	1.5%
<i>Cost</i>	
Value of new loans established through HomeStart and HomeShare (\$000)	\$27 400
Average cost per Home Ownership loan subsidy*	\$883

* Excludes Community Service Obligation for grants, subsidies, stamp duty and Fringe Benefits Tax.

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	87 814	87 608
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation	35 315	33 771
Fees from Regulatory Services		
Other Agency Revenue	37 744	40 052
Interest Received	14 901	13 781
Royalties, Rents and Dividends		
Other Revenue	- 146	4
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	100 095	95 321
Employee Expenses	8 247	8 882
<i>Administrative Expenses</i>		
Purchases of Goods and Services	21 092	21 978
Repairs and Maintenance	23 085	18 651
Depreciation and Amortisation	17 895	17 895
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	2 021	1 960
Capital Grants	2 341	848
Interest	25 414	25 107
OPERATING SURPLUS BEFORE INCOME TAX	- 12 281	- 7 713
Income Tax Expense		
NET OPERATING SURPLUS	- 12 281	- 7 713

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	40 600	32 567
Receivables	2 813	2 816
Prepayments	700	700
Inventories		
Advances Paid	182 699	176 428
Land and Improvements	777 150	775 969
Plant and Equipment		
Other Assets		
TOTAL ASSETS	1 003 962	988 480
LIABILITIES		
Deposits Held	1 206	1 206
Creditors and Accruals	5 203	6 556
Advances Received	344 902	338 975
Provisions	1 984	1 789
Other Liabilities	910	910
TOTAL LIABILITIES	354 205	349 436
NET ASSETS	649 757	639 044
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	45 266	41 226
<i>Equity Injections/Withdrawals</i>	- 4 040	- 3 000
Accumulated Funds		
<i>Opening Balance</i>	- 9 135	- 21 416
<i>Current Year Profit/(Loss)</i>	- 12 281	- 7 713
<i>Dividends Paid/ Payable</i>		
Reserves	629 947	629 947
EQUITY	649 757	639 044

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	87 335	87 605
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	37 115	40 049
Community Service Obligations	35 315	33 771
Other Agency Receipts	4	4
Interest Received	14 901	13 781
Royalties, Rents and Dividends		
<i>Operating Payments</i>	80 796	76 268
<i>Grants and Subsidies Paid</i>		
Current	2 021	1 960
Capital	2 341	848
Payments to Employees	8 448	9 077
Payments for Goods and Services	42 572	39 276
Interest Paid	25 414	25 107
Income Tax Paid		
Net Cash from Operating Activities	6 539	11 337
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	42 390	39 510
Proceeds from Asset Sales	14 252	12 000
Repayment of Advances Paid	28 138	27 510
<i>Investing Payments</i>	49 342	52 953
Purchase of Assets	27 943	31 714
Advances Paid	21 399	21 239
Other Investing		
Net Cash Used in Investing Activities	- 6 952	- 13 443
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Equity Injections		
<i>Financing Payments</i>	5 620	5 927
Repayment of Borrowings	5 620	5 927
Lease Payments		
Dividends Paid		
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	- 5 620	- 5 927
Net Increase in Cash Held	- 6 033	- 8 033
Cash at Beginning of Reporting Period	46 633	40 600
CASH AT END OF REPORTING PERIOD	40 600	32 567

ABORIGINAL AREAS PROTECTION AUTHORITY

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Protection of Sacred Sites	2 599	2 617	18
Protection of Sacred Sites	2 599	2 617	18
Total Operating Expenses	2 599	2 617	18
<i>less</i>			
Depreciation and Amortisation	15	21	6
Agency Revenue (a)	376	330	- 46
Expenses relating to prior year receipts	39		- 39
<i>equals</i>			
Output Appropriation	2 169	2 266	97
Capital Appropriation	68	38	- 30

Total 2002-03 Staffing: 26

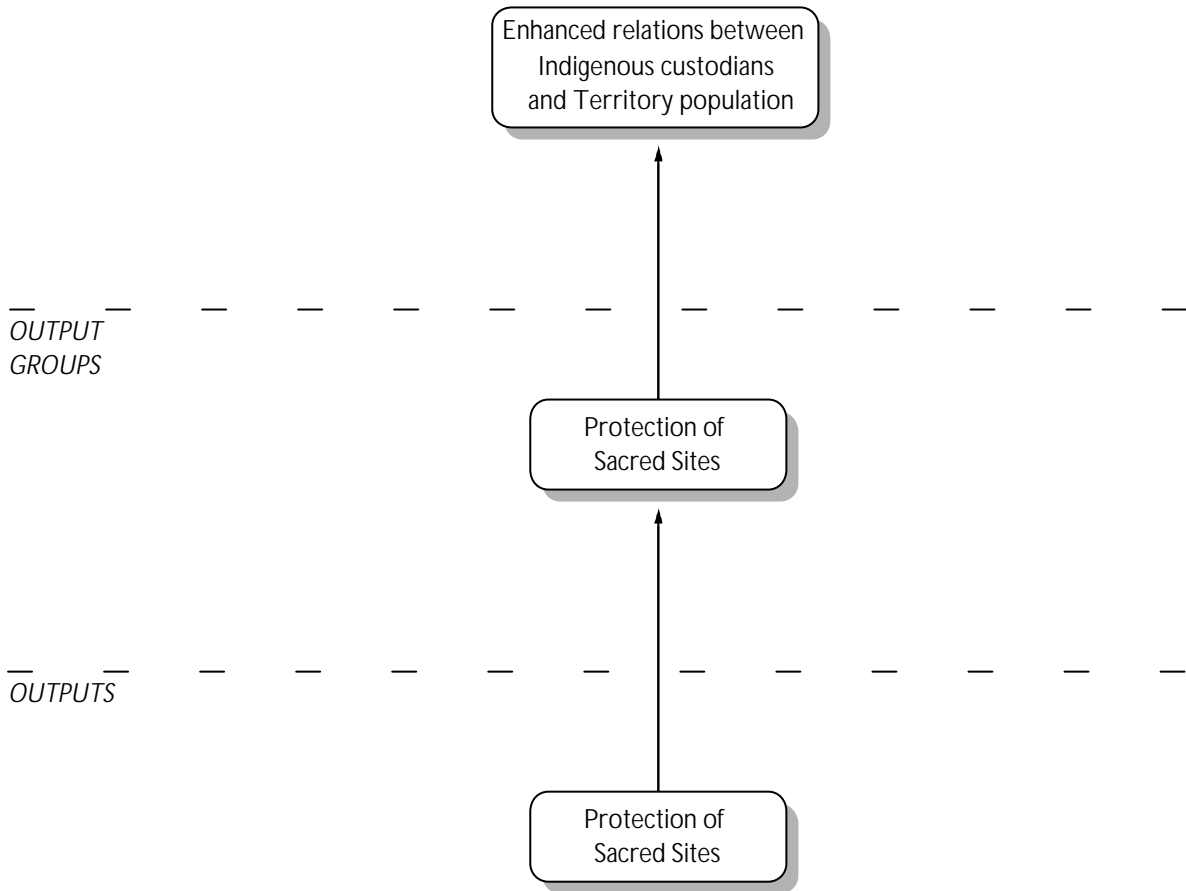
Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

OVERVIEW

The Aboriginal Areas Protection Authority's purpose and objectives, contained in the *Aboriginal Sacred Sites Act 1989*, are to protect sacred sites and the traditional interests in sacred sites of Indigenous custodians by documenting and securely holding a record of the traditional information on which legal recognition of these interests depends and providing authoritative advice so these interests are incorporated in decisions about land use.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

Demonstrating capacity to enforce legislation where appropriate while maintaining emphasis on, and commitment to, negotiated outcomes.

PROTECTION OF SACRED SITES

Provision of statutory services for the protection and registration of sacred sites and the avoidance of sacred sites in the development and use of land.

OUTCOME

Enhanced relations between Indigenous custodians and the wider Territory population by increasing the level of certainty when identifying the constraints, if any, of land use proposals arising from the existence of sacred sites.

Performance measures	2002-03 Estimate
<i>Quantity</i>	
Requests for register inspections, sites recorded and applications for authority certificates completed	700
<i>Quality</i>	
Statutory appeals minimised	<1%
<i>Timeliness</i>	
Average elapsed time between request and completion of service	60 days
<i>Cost</i>	
Cost per request completed	\$3 740

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	2 545	2 596
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital	26	
<i>Sale of Goods and Services</i>		
Output Revenue	2 169	2 266
Fees from Regulatory Services		
Other Agency Revenue	350	330
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	2 599	2 617
Employee Expenses	1 733	1 677
<i>Administrative Expenses</i>		
Purchases of Goods and Services	839	907
Repairs and Maintenance	12	12
Depreciation and Amortisation	15	21
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 54	- 21
Income Tax Expense		
NET OPERATING SURPLUS	- 54	- 21
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	376	330

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	21	21
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	21	21
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	31	31
Receivables	47	47
Prepayments		
Inventories		
Advances Paid		
Land and Improvements	1	1
Plant and Equipment	73	90
Other Assets		
TOTAL ASSETS	152	169
LIABILITIES		
Deposits Held		
Creditors and Accruals	62	62
Advances Received		
Provisions	212	212
Other Liabilities		
TOTAL LIABILITIES	274	274
NET ASSETS	- 122	- 105
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	- 105	- 38
<i>Equity Injections/Withdrawals</i>	67	38
Accumulated Funds		
<i>Opening Balance</i>	- 30	- 84
<i>Current Year Profit/(Loss)</i>	- 54	- 21
Reserves		
EQUITY	- 122	- 105

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	2 545	2 596
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital	26	
Receipts from Sale of Goods and Services	350	330
Output Revenue	2 169	2 266
Other Agency Receipts		
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	2 584	2 596
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	1 733	1 677
Payments for Goods and Services	851	919
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 39	
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	68	38
Purchase of Assets	68	38
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 68	- 38
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	68	38
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	68	38
<i>Financing Payments</i>	1	
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	1	
Other Financing		
Net Cash Used in Financing Activities	67	38
Net Increase in Cash Held	- 40	
Cash at Beginning of Reporting Period	71	31
CASH AT END OF REPORTING PERIOD	31	31

THE HON. J. L. AAGAARD, MLA

MINISTER FOR HEALTH AND COMMUNITY SERVICES

MINISTER ASSISTING THE CHIEF MINISTER ON WOMEN'S POLICY

DEPARTMENT OF HEALTH AND COMMUNITY SERVICES

OUTPUTS AND APPROPRIATION

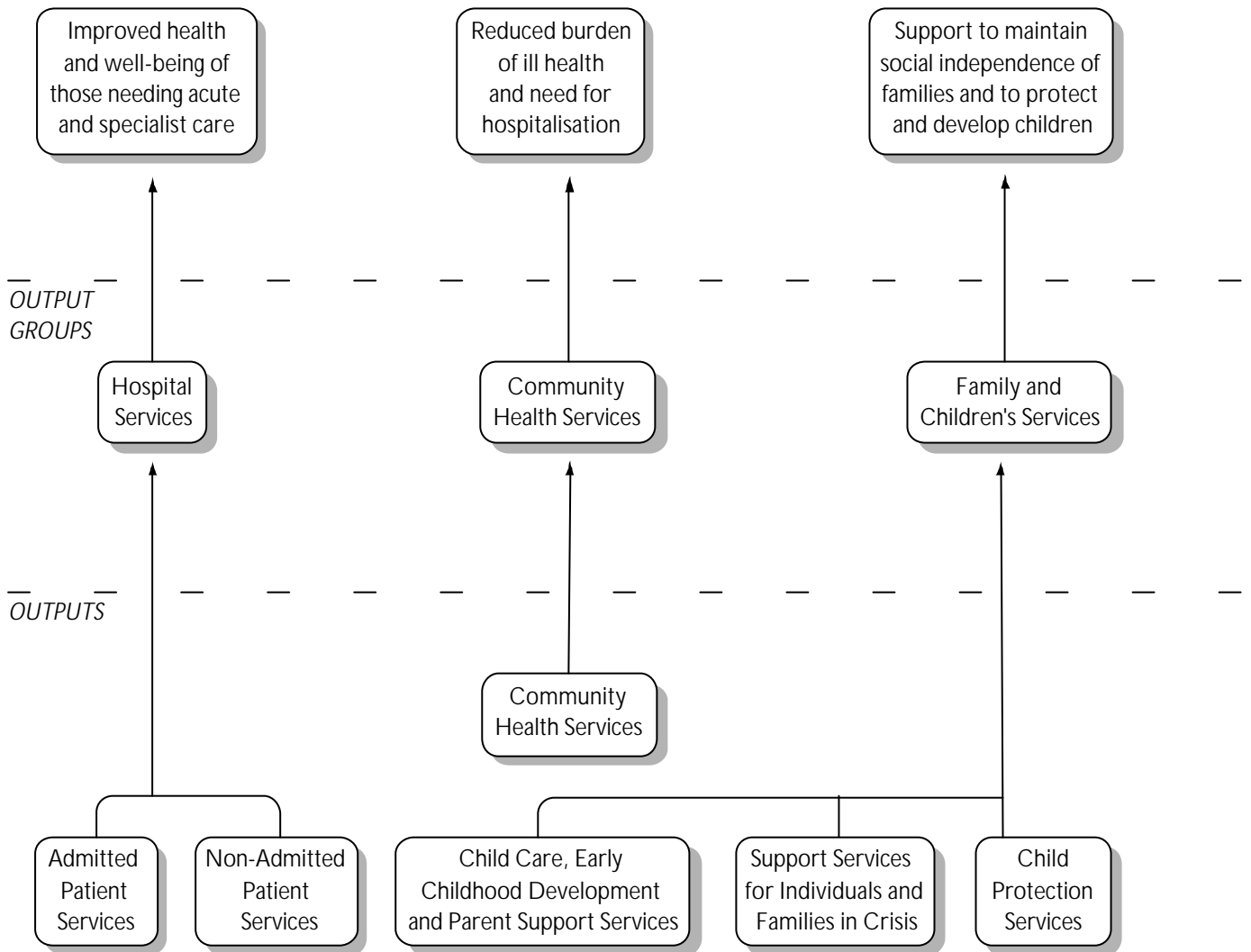
OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Hospital Services	264 934	272 169	7 235
Admitted Patient Services	210 768	215 480	4 712
Non-Admitted Patient Services	54 166	56 689	2 523
Community Health Services	103 176	109 610	6 434
Community Health Services	103 176	109 610	6 434
Family and Children's Services	28 204	32 208	4 004
Child Care, Early Childhood Development and Parent Support Services	9 849	12 277	2 428
Support Services for Individuals and Families in Crisis	10 808	11 841	1 033
Child Protection Services	7 547	8 090	543
Aged and Disability Services	47 510	48 324	814
Community Support Services for Frail Aged People and People with a Disability	39 918	40 639	721
Support for Senior Territorians and Pensioner Concessions	7 592	7 685	93
Mental Health Services	13 820	14 201	381
Mental Health Services	13 820	14 201	381
Public Health Services	38 358	39 825	1 467
Environmental Health Services	5 044	5 088	44
Disease Control Services	15 016	15 275	259
Health Promotion Services	3 632	3 659	27
Alcohol and Other Drugs Services	14 666	15 803	1 137
Health Research	3 253	3 292	39
Health Research	3 253	3 292	39
Additional funding not yet allocated to specific outputs		7 100	7 100
Total Operating Expenses	499 255	526 729	27 474
<i>less</i>			
Depreciation and Amortisation	15 026	16 969	1 943
Agency Revenue (a)	130 623	129 948	- 675
Receipts relating to prior year expenses	- 7 295	2 168	9 463
<i>equals</i>			
Output Appropriation	360 901	377 644	16 743
Capital Appropriation	5 931	8 393	2 462

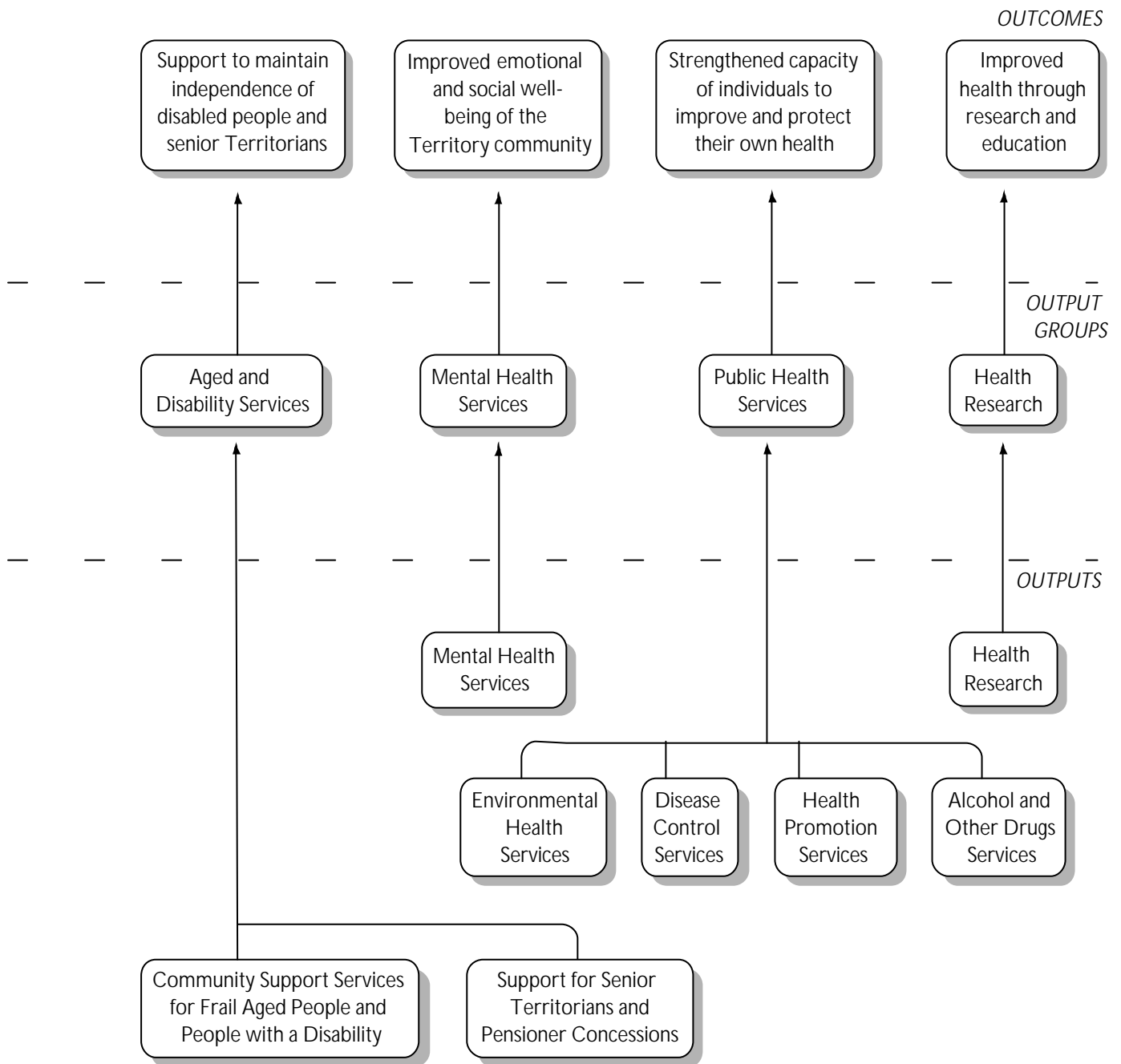
Total 2002-03 Staffing: 3 813

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES





OVERVIEW

The Department of Health and Community Services' mission is to improve the health status and wellbeing of all people in the Northern Territory. This is achieved by:

- providing health and community services for the improvement of individual health and wellbeing, particularly for Indigenous Territorians;
- working with the community in the planning, development, delivery and evaluation of health services;
- changing attitudes and behaviours harmful to health and wellbeing;
- promoting both independence and self-sufficiency; and
- enabling families, children and individuals to obtain support services which improve their quality of life.

STRATEGIC ISSUES

- A population that is widely dispersed over a large area, affecting the nature, type and cost of services provided.
- High levels of morbidity and mortality experienced by Aboriginal people, two-thirds of whom live in remote communities.
- Difficulties in recruiting and retaining professional staff in rural and remote areas.

POLICY INITIATIVES IN THE BUDGET

- Additional funding of \$8.04 million has been provided in the 2002-03 Budget, rising to \$11.58 million in 2004-05, for an increase in the number of hospital nurses by 75. This funding also provides for the increase in nurses' pay levels.
- \$0.51 million ongoing from 2002-03 has been included in the Budget to employ specialist staff in the Accident and Emergency Unit at the Royal Darwin Hospital, to overcome staff shortages.
- Funding of \$0.73 million has been incorporated in the 2002-03 Budget and Forward Estimates to increase the professional development and training budget in the Department.
- An additional \$2.22 million is being spent to increase regional health care teams by 25 personnel, with specialist skills in child health to visit remote area clinics and to provide relief staffing arrangements in communities when required.
- \$0.41 million ongoing has been included in the 2002-03 Budget for renal dialysis in Tennant Creek.
- Additional funding of \$0.26 million in 2002-03, increasing to \$0.54 million in 2004-05, will be provided to St John Ambulance to increase ambulance services in Darwin, Palmerston and rural areas.
- The childcare subsidy was increased by \$7.50 per week from 1 July 2002. An additional \$0.61 million has been provided to assist in meeting the increased subsidy.
- Additional ongoing funding of \$0.3 million has been provided in the 2002-03 Budget towards improving the quality in child care services with an emphasis on promoting safety and wellbeing of children in care.
- \$0.31 million, in 2002-03, increasing to \$0.59 million in 2004-05 has been included in the Budget for trial youth activity programs at Nightcliff and Borroloola.

- The 2002-03 Budget and Forward Estimates includes an amount of \$0.32 million for the introduction of a youth night patrol and safety house.
- Development of a transitional care unit for the aged at the Rocky Ridge Nursing Home in Katherine will be undertaken in 2002-03 at a total cost of \$0.63 million, which includes Commonwealth funding and redirected Health repairs and maintenance funding of \$0.3 million.
- An additional \$11 million in base funding has been provided to the Department ongoing from 2002-03. Of this amount \$0.4 million has been allocated to Complementary Alcohol measures in Alice Springs and \$2.5 million for additional grants to non-government organisations. A further \$0.5 million has been provided to fund additional child protection and family support workers to meet statutory requirements under the *Community Welfare Act*, and \$0.5 million to implement year one of the Three Year Strategic Plan recommendations as part of the Taskforce on Illicit Drugs Report. The balance of \$7.1 million remains unallocated pending the outcome of a review of the Department, currently under way.

SIGNIFICANT MOVEMENTS BETWEEN 2001-02 AND 2002-03

Responsibility for repairs and maintenance expenditure was previously held with the Department of Infrastructure, Planning and Environment. From 2002-03 this responsibility has transferred to agencies, resulting in an increase across outputs of \$7.3 million for this Agency.

The Agency also received additional on-going funding of \$11 million from 2002-03. \$7.1 million of this has not yet been allocated to specific outputs, pending the outcome of a review of the Agency currently under way. Other variations between output groups are:

- an increase in the Hospital Services output group primarily reflecting the additional funding for the progressive employment of 75 extra nurses over four years and funding for the nurses' Certified Agreement;
- carryover of funding from the Commonwealth for various projects (\$1 million in the Community Health Services output group and \$1.5 million in the Family and Children's Services output group);
- additional funding in the Community Health Services output group to increase funding for Non-Government Organisations (\$1.3 million) and regional health care teams (\$2 million); and
- an increase in resources for the Northern Territory child care subsidy and improvement in the quality of child care services (\$.91 million) for the Community Health Services output group.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• Yuendumu – modify and upgrade the existing health centre to enhance the provision of primary health services in the region	0.8
• Alice Springs Hospital – provision of an additional chiller to maintain required conditions within the hospital buildings	0.7
• Milikapiti – construct a new health centre to improve the provision of a primary health service in the region	1.5

- Royal Darwin Hospital – construct a hospice for the Northern Territory 3.0
- Royal Darwin Hospital – construct a new incinerator to provide environmentally friendly disposal of hospital and medical waste 2.0
- Royal Darwin Hospital – provision of low load boiler to cope with night loads while assisting in the reduction of green house emissions 0.4
- Katherine Hospital – build a new mortuary to provide a modern facility with appropriate equipment to address occupational health and safety issues 0.4
- Tennant Creek Hospital – construct an eight-chair renal unit with ancillary services for patients, staff and the public 0.5

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

HOSPITAL SERVICES

Provision of acute and non-acute care services to Territorians, which are delivered through the Royal Darwin, Katherine, Gove District, Tennant Creek and Alice Springs hospitals. Due to the remoteness, the dispersed population, and the absence of alternative health care providers, Territory public hospitals fill numerous non-acute care service gaps in the community. A number of the measures below are therefore not directly comparable with other jurisdictions.

OUTCOME

To improve the health and wellbeing of those in the Northern Territory community who require acute or specialist care.

ADMITTED PATIENT SERVICES

Provision of timely and appropriate admitted patient services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Weighted inlier equivalent separations (WIES) ¹	45 000
Non-Acute Bed Days ²	3 800
<i>Quality</i>	
Beds accredited by the Australian Council on Healthcare Standards	60%
<i>Timeliness</i>	
Elective surgery waiting times	
• Category 1 admission within 30 days	95%
• Category 2 admission within 90 days	85%
<i>Cost</i>	
Average variable cost per WIES ³	
• Alice Springs Hospital	\$884
• Royal Darwin Hospital	\$972
• Katherine Hospital	\$865
• Gove District Hospital	\$1 654
• Tennant Creek Hospital	\$1 335

¹ Hospital workload is measured in terms of why people are admitted to, and how long they stay in, hospital. WIES is a measure that addresses both factors and is used to report hospital workloads. The measurement is important as it gives value to a workload of the hospital rather than simply counting the number of people admitted.

² Non Acute Bed Days is the number of bed days for non-acute patients eg. rehabilitation and nursing home-type patients.

³ Up to a certain level of hospital activity, the hospital requires a fixed amount of funding. Above that level, economies of scale are realised, resulting in each additional unit of activity only requiring funding for variable costs

NON-ADMITTED PATIENT SERVICES

Provision of accident and emergency services, and timely and appropriate specialist clinics.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Non-Admitted Specialist Clinic Occasions of Service ¹	135 000
Emergency Department attendances ²	102 000
<i>Quality</i>	
Provision of 24-hour emergency department access in hospitals	5
<i>Timeliness</i>	
Emergency department waiting times	
• Category 1 attended to immediately	100%
• Category 2 attended to within 10 minutes	70%
• Category 3 attended to within 30 minutes	70%

¹ Non-Admitted Specialist Clinic Occasions of Service is the number of specialist consultations for non-admitted patients.

² Emergency Department attendances are the number of patients presenting at an Emergency Department who are registered and triaged (clinically assessed).

COMMUNITY HEALTH SERVICES

Community Health builds the capacity of the community to maintain and improve health through education and development, prevention, early intervention and through access to culturally appropriate assessment, treatment and support services. Medical, nursing, Aboriginal health worker, allied health, oral, nutrition, palliative care, breast and cervical cancer screenings and emergency and retrieval services are provided through Government and non-government providers in a number of settings including community care centres, rural health centres, clinics, schools and in the home.

OUTCOME

The burden of ill health in the community and the need for hospitalisation are reduced.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Non-government organisations funded	53
Total value of non-government organisations funding (\$000)	16 850
Community health service hours ¹ – Urban ²	427 000
Community health service hours – Rural	935 000
Community health events ³ – Urban ⁴	154 000
<i>Cost</i>	
Average cost per service hour – Urban	\$37
Average cost per service hour – Rural	\$31

¹ Standard hours (minus leave) plus overtime for all community health staff directly and indirectly involved in the provision of services.

² Urban centres are defined as Darwin, Katherine, Gove, Tennant Creek and Alice Springs.

³ Events are client-related occasions of service, classified by the following service type: child and maternal health; disease control; general community health; palliative care; school health surveillance; and women's health.

⁴ The Primary Care Information System will be implemented in remote communities progressively throughout 2002-03 and 2003-04. Once implemented the number of health events for community health-rural will become available.

FAMILY AND CHILDREN'S SERVICES

Assistance to communities to provide for the care and protection of children and young people, and promotion of the wellbeing of communities, families and individuals. Services include children's services, family support services, child protection, substitute care, adoption services, domestic violence and Aboriginal family violence services, sexual assault services, and crisis support and accommodation.

OUTCOME

Individuals, families and communities are supported to maintain social independence, overcome crisis, protect children from harm and promote children's optimum development.

CHILD CARE, EARLY CHILDHOOD DEVELOPMENT AND PARENT SUPPORT SERVICES

Services delivering this output provide licencing and financial assistance to children's day care for working parents and parents participating in other activities; early learning and development activities and parenting information and education. Services include assistance to and regulation of childcare centres and provision of resources to libraries, mobile services, playgroups and Positive Parenting Programs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Licensed child care centre places	2 537
Early childhood development and parent support services	28
<i>Quality</i>	
Substantiated complaints against child care centres	<1%

SUPPORT SERVICES FOR INDIVIDUALS AND FAMILIES IN CRISIS

Services delivering this output support individuals and families who are in crisis to minimise further harm, strengthen capacity and achieve wellbeing and independence. This includes services for people who are victims of family, domestic and sexual assault and violence, people who are homeless or at risk of homelessness and families in financial crisis.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Clients accessing crisis support services ¹	3 100
Support periods ²	5 300
<i>Quality</i>	
Clients with an agreed case plan (national indicator)	65%

¹ Crisis support services include accommodation, financial and employment assistance, counselling, general advocacy, specialist services and basic support such as meals, laundry/shower facilities, recreation and transport.

² A support period commences when a client begins to receive support or accommodation from a Supported Accommodation Assistance Program (SAAP) service and it ends when either the client or the agency ends the relationship, or one month after the last contact with the client.

CHILD PROTECTION SERVICES

Services delivering this output aim to protect and minimise harm to children. These services include:

- investigation of reports of abuse;
- protective assessments;
- placement of children in care of the Minister when they are no longer able to safely stay with their families;
- family reunification and reconnection;
- permanent placement services;
- services for children leaving care; and
- support for young people who have left care.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Child protection reports investigated ¹	767
Children in care at 30 June ²	226
<i>Quality</i>	
Aboriginal children placed in accordance with the Aboriginal child placement principle (national indicator) ³	80%
<i>Timeliness</i>	
Investigations completed within 28 days	90%

¹ Number of investigations of child abuse and neglect

² Number of children for whom the Minister has some form of legal responsibility for the child's care (includes Temporary Custody Agreements, Holding Orders, Transfer of Orders from Interstate (finalised or pending), Immigration Act Orders (Adoption or Unattached Minor), Family Matters Court Orders (including Adjournment of proceedings, Interim, Directions to Parents, Directions on Residency, Joint Guardianship, Sole Guardianship), Family Law Court Orders, Supreme Court Orders and Consent to Adopt Orders).

³ Number of Aboriginal children in the Care of the Minister residing in placements in accordance with the Aboriginal child placement principle (placements include with Indigenous relatives/kin, with non-Indigenous relatives/kin and with Indigenous care providers).

AGED AND DISABILITY SERVICES

Provision of services to maximise community participation and independence of senior Territorians, people with disabilities and people in receipt of pensions. Services are provided to people in their homes and in the community. Also includes the provision of Pensioner Concessions and the Seniors Card to eligible clients.

OUTCOME

People with a disability, senior Territorians and people in receipt of Pensions are supported to maintain independence in, and contact with, their community and families.

COMMUNITY SUPPORT SERVICES FOR FRAIL AGED PEOPLE AND PEOPLE WITH A DISABILITY

Services are provided to clients in their homes and in the community to enable them to maximise their participation in the community and remain independent for as long as possible. Residential aged care facilities are licensed to ensure that they comply with Northern Territory legislation. Services include assessment, community care and support, accommodation support, community access, equipment, case management, individualised funding, specialist services and information and advocacy.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
CSDA and HACC projects ¹	140
Clients accessing support services ²	4 240
<i>Quality</i>	
Residential aged care services licensed against relevant standards	100%
HACC urban services reviewed against service standards	30%

¹ CSDA projects are projects funded under the Commonwealth State Disability Agreement (CSDA). HACC projects are projects funded under the Home and Community Care Program (HACC). National Minimum Data Sets are being implemented for HACC and CSDA services. Once these are in place and data is reliable, information on numbers of consumers and units of service provided will be available.

² Support services exclude CSDA and HACC services provided by non-government Organisations but include following client activities: Individualised funding packages; Local Area Coordination; Aged Care Assessment Teams; Territory Independence and Mobility Equipment Scheme (equipment); Seating Services; Taxi Subsidy Scheme; Transition Care Program; Disability Resource Unit; Specialist Behavioural Services and Guardianship Services.

SUPPORT FOR SENIOR TERRITORIANS AND PENSIONER CONCESSIONS

Support for senior Territorians and Pensioner Concession recipients to maintain financial independence, health, fitness and community participation. Involves the Pensioner Concession Scheme, which provides a number of concessions/rebates* to eligible clients and the Senior Cards Programs which gives senior Territorians access to a range of discounts and benefits from participating businesses.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Seniors Card holders	8 290
Pensioner Concession recipients	17 000
<i>Quality</i>	
Participating businesses in the Seniors Card Program	400
<i>Timeliness</i>	
Applicants able to access concessions and discounts within 14 days	90%
<i>Cost</i>	
Average cost per Seniors Card	\$17
Average Pensioner Concession provided	\$400

* Services or items that DHCS provides concessions/rebate for are electricity/alternate energy, local council property rates, water rates, sewerage rates, garbage charges, motor vehicle registration, drivers licences, spectacles, public transport and interstate/overseas travel.

MENTAL HEALTH SERVICES

Services that aim to promote mental health, prevent the development of mental disorders and provide specialist mental health services including assessment, case management and treatment.

OUTCOME

The emotional and social wellbeing of the Territory community is promoted and strengthened, and where possible, the development of mental disorders is prevented or the impact reduced.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
In-patient separations ¹ from designated services (national indicator)	904
Occupied bed days by designated services (national indicator)	7 725
Individuals receiving community-based public mental health services ² (national indicator)	4 700
<i>Quality</i>	
Public mental health services working toward accreditation in line with QIC ³	100%

¹ Separation is the process whereby an admitted patient completes an episode of care, i.e. completion of treatment and/or care and accommodation of a patient. This will be because the patient is discharged, or is transferred to another health care setting or has died.

² Community based public mental health services include all Mental Health Services provided by government (excluding government funded NGOs) dedicated to the assessment, treatment, rehabilitation or care of non-admitted patients.

³ QIC – Denotes the Quality Improvement Council, the accreditation body which will be conducting accreditation of the public mental health services in the Northern Territory.

PUBLIC HEALTH SERVICES

Public Health focuses on strategies that increase people's capacity to live healthily and lead to lasting improvements in physical, mental and social health outcomes, and less demand for services to recover or cope with lost health.

OUTCOME

Strengthened capacity of individuals, families and communities to improve and protect their health through promotion and prevention strategies and appropriate interventions that minimise harm from disease, substance use and environmental factors.

ENVIRONMENTAL HEALTH SERVICES

Services that provide education, statutory surveillance and monitoring, and complaint resolution relating to physical, chemical, biological and radiological agents in the environment. Includes managing environmental health standards, environmental planning, sanitation and waste management, food safety, radiation health and poisons control.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Regulatory compliance activities ¹	9 000
Other environmental health activities ²	550
<i>Quality</i>	
Premises achieving a satisfactory standard of compliance with environmental health legislation ³ over one calendar year, i.e. without receiving any legal notices ⁴	95%
<i>Timeliness</i>	
Proportion of environmental health, food and food borne illness and complaints investigations initiated within one working day of notification	90%

¹ Regulatory compliance activities include premises inspections, issue of licences, registrations and legal notices, complaint investigations, food sampling, radiation equipment inspections, development and building applications, septic system activities, water quality activities, food recalls and health protection activities, for example vector and vermin monitoring.

² Other Environmental Health Activities include surveys, health promotion activities, supporting community housing and health infrastructure projects, environmental health worker activities, food safe activities and legislation and policy development.

³ Environmental health legislation consists of *Food Act, Public Health Act, Radiation (Safety Control) Act and Poisons and Dangerous Drugs Act*.

⁴ Legal notices are those which relate to issues of imminent or actual public health risk, and require the owner to carry out structural repairs or alter existing business processes to ensure the health of the public. These notices usually require the owner to carry out this work in a set timeframe and requires at least another visit to check compliance with the notice.

DISEASE CONTROL SERVICES

Provision of services that include: disease prevention and early intervention; immunisation; disease surveillance, monitoring and response; medical management; screening services; contact tracing for mycobacterial diseases and for HIV/AIDS and sexually-transmitted diseases; and environmental management for mosquito-borne diseases.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Vaccines distributed ¹	100 000
Mosquito samples analysed ²	1 600
Hectares treated by mosquito control program	600
<i>Quality</i>	
Children fully immunised	
• at age 12 months ³	90%
• at age 2 years ⁴	86%
People completing treatment for tuberculosis.	95%
Male clients with symptoms of gonorrhoea/chlamydia treated on presentation at Clinic 34 in Darwin	95%
<i>Timeliness</i>	
Public health response instigated, within guidelines and specified time frame, from time of disease outbreak notification	95%
Larval control operations in Darwin urban area that take place, within guidelines and specified time frame of trigger (tides, rain, mosquito numbers) ⁵	95%
<i>Cost</i>	
Average cost per hectare treated ⁶	\$160

¹ These vaccines are distributed to all DHCS health centres and hospitals, General Practitioners, Aboriginal Medical Services and other independent medical services that administer vaccinations. The diseases these vaccines protect against are Diphtheria, Haemophilus Influenzae type b infection, Hepatitis B, Influenza, Measles, Mumps, Pertussis, Pneumococcal disease, Poliomyelitis, Rubella and Tetanus.

² Mosquito samples analysed are overnight mosquito trap collections set weekly from major towns in the NT and sent dead to Medical Entomology Branch (MEB) for species identification and count. During disease transmission periods occasional samples are requested alive and processed for virus presence. Information is used to assess mosquito disease risks, evaluate mosquito control programs and for media alerts and warnings.

³ In this category (12 months), to be assessed as fully immunised each child must have received the recommended number of vaccinations for diphtheria, tetanus, pertussis, poliomyelitis and either PRP-OMP Haemophilus Influenzae type b vaccine or HBOC Haemophilus Influenzae type b vaccine.

⁴ In this category (two years) to be assessed as fully immunised each child must have received the recommended number of vaccinations for diphtheria, tetanus, pertussis poliomyelitis, measles, mumps and rubella and either vaccine for PRP-OMP Haemophilus Influenzae type b or HBOC Haemophilus Influenzae type b.

⁵ Larval control operations are regular helicopter applied insecticide application to swamps bordering Darwin northern suburbs within 5km of urban areas in response to environmental indicators of tides and rainfall and mosquito indicators from trap sampling program. Darwin urban areas are treated only as it is not practical or feasible to conduct such operations across Darwin rural or other towns.

⁶ Includes insecticide costs and helicopter costs for survey and control.

HEALTH PROMOTION SERVICES

Health Promotion services include advice, development and training of health and community services workers to support health promotion approaches and strategies with a focus on remote communities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Community initiated health promotion projects supported by incentive funds ¹	18-25
Incentive funds supporting community initiated health promotion projects	\$50 000
Participants in training ²	130
<i>Quality</i>	
Satisfaction rating of training sessions by participants	80%

¹ Aboriginal Health Promotion Incentive Funds (AHPIF) provide up to \$5 000 to DHCS staff to manage a project addressing priority health issues with Aboriginal people in rural and remote communities.

² Includes accredited training in health promotion theory, principles and practice.

ALCOHOL AND OTHER DRUGS SERVICES

Provision of services that relate to the abuse of alcohol, tobacco and other drugs and include community development, education and training, intervention, treatment and care options.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Community education and community development activities	60
Frontline workers participating in training to improve their knowledge and skills in alcohol and other drugs issues	130
Admissions in sobering-up shelters	18 500
Clients accessing support services ¹	2 370
<i>Quality</i>	
Training courses delivered or facilitated that meet National accreditation	90%

¹ Client accessing support services include client registrations for assessment, counselling or referral, clients receiving residential treatment services and clients receiving alcohol or other drugs detoxification services.

HEALTH RESEARCH

Health research is primarily undertaken by the Menzies School of Health Research, which has a multidisciplinary research program that spans non-communicable and communicable diseases, the social and environmental determinants of health, health systems and information systems. The focus is on Indigenous, remote and tropical health research and the provision of postgraduate public health coursework and research training.

OUTCOME

Improved health of people of northern and central Australia and regions to the north through multidisciplinary research and education.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grant funding provided (\$000)	\$3 292
<i>Timeliness</i>	
Grant payments made within stipulated timeframe	100%

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	491 524	507 592
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	108 105	108 545
Capital	285	291
<i>Sale of Goods and Services</i>		
Output Revenue	360 901	377 644
Fees from Regulatory Services		
Other Agency Revenue	18 057	17 909
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	4 176	3 203
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	499 255	526 729
Employee Expenses	253 677	267 297
<i>Administrative Expenses</i>		
Purchases of Goods and Services	147 185	146 440
Repairs and Maintenance	2 352	9 670
Depreciation and Amortisation	15 026	16 969
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	77 772	83 415
Capital Grants	350	350
Community Service Obligations	2 793	2 488
Interest	100	100
OPERATING SURPLUS BEFORE INCOME TAX	- 7 731	- 19 137
Income Tax Expense		
NET OPERATING SURPLUS	- 7 731	- 19 137
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	130 623	129 948

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	404	404
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	404	404
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	14 036	14 868
Receivables	7 018	7 018
Prepayments	1 104	1 104
Inventories	4 061	4 061
Advances Paid		
Land and Improvements	313 592	299 201
Plant and Equipment	9 853	8 948
Other Assets		
TOTAL ASSETS	349 664	335 200
LIABILITIES		
Deposits Held	220	220
Creditors and Accruals	15 632	15 632
Advances Received		
Provisions	26 807	26 807
Other Liabilities	292	292
TOTAL LIABILITIES	42 951	42 951
NET ASSETS	306 713	292 249
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	293 807	311 882
<i>Equity Injections/Withdrawals</i>	18 075	4 673
Accumulated Funds		
<i>Opening Balance</i>	2 562	- 5 169
<i>Current Year Profit/(Loss)</i>	- 7 731	- 19 137
Reserves		
EQUITY	306 713	292 249

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	491 524	507 592
Taxation Received		
<i>Grants and Subsidies</i>		
Current	108 105	108 545
Capital	285	291
Receipts from Sale of Goods and Services	18 057	17 909
Output Revenue	360 901	377 644
Other Agency Receipts	4 176	3 203
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	484 229	509 760
<i>Grants and Subsidies Paid</i>		
Current	77 772	83 415
Capital	350	350
Community Service Obligations	2 793	2 488
Payments to Employees	253 677	267 297
Payments for Goods and Services	149 537	156 110
Interest Paid	100	100
Income Tax Paid		
Net Cash from Operating Activities	7 295	- 2 168
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	45	3 020
Proceeds from Asset Sales	45	3 020
Repayment of Advances Paid		
<i>Investing Payments</i>	5 211	7 673
Purchase of Assets	5 211	7 673
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 5 166	- 4 653
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	5 931	8 393
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	5 931	8 393
<i>Financing Payments</i>	765	740
Repayment of Borrowings		
Lease Payments	720	720
Dividends Paid		
Equity Withdrawals	45	20
Other Financing		
Net Cash Used in Financing Activities	5 166	7 653
Net Increase in Cash Held	7 295	832
Cash at Beginning of Reporting Period	6 741	14 036
CASH AT END OF REPORTING PERIOD	14 036	14 868

THE HON. K. VATSKALIS, MLA

MINISTER FOR TRANSPORT AND INFRASTRUCTURE

MINISTER FOR LANDS AND PLANNING

MINISTER FOR THE ENVIRONMENT

MINISTER FOR ETHNIC AFFAIRS

MINISTER FOR ESSENTIAL SERVICES

MINISTER FOR PARKS AND WILDLIFE

DEPARTMENT OF INFRASTRUCTURE, PLANNING AND ENVIRONMENT

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Planning, Building and Land Management	13 596	13 686	90
Land Use Planning	5 080	5 105	25
Building Control	1 698	1 776	78
Land Management	5 705	5 717	12
Land Development	1 113	1 088	- 25
Land Information Infrastructure	6 618	6 478	- 140
Corporate Land Information	2 356	2 240	- 116
Land Information Products and Services	2 029	1 927	- 102
Access to Land Information	2 233	2 311	78
Office of Environment and Heritage	4 114	4 068	- 46
Environmental Impact Assessments, Waste Management and Pollution Control	2 338	2 131	- 207
Heritage Conservation Services	1 307	1 505	198
Greenhouse Unit	469	432	- 37
Management of Parks and Reserves, Bio-Diversity and Bushfires	47 952	47 107	- 845
Management of the Territory's Bio-Diversity	11 671	10 802	- 869
Bushfires Management	4 056	4 149	93
Parks and Reserves Management	23 696	23 630	- 66
Territory Wildlife Parks Community Services Obligations	8 529	8 526	- 3
Integrated Land and Water Resource Management	24 393	25 751	1 358
Natural Resource Planning and Management Services	1 926	2 029	103
Natural Resource Assessment	8 698	8 354	- 344
Advisory, Monitoring and Regulatory Services	11 761	13 345	1 584
Pastoral Land Management	2 008	2 023	15
Transport	44 455	47 883	3 428
Transport Strategy and Policy	1 815	1 763	- 52
Marine Safety and Pollution Controls	1 598	1 593	- 5
Public Transport Services	10 905	11 375	470
Dedicated School Transport Services	6 944	6 867	- 77
Vehicle and Driver Regulation	13 880	13 456	- 424
Road Safety Program	1 376	1 610	234
Transport Facilities	7 937	11 219	3 282
Infrastructure Development	11 847	11 893	46
Strategic Infrastructure Management	5 555	5 736	181
Infrastructure Program Management	6 131	5 958	- 173
Energy Management Services	161	199	38
Road Network Management	98 221	92 327	- 5 894
Territory Roads	64 070	58 564	- 5 506
National Highways	34 151	33 763	- 388
Repairs and Maintenance (b)	35 520		- 35 520
Total Operating Expenses	286 716	249 193	- 37 523
<i>less</i>			
Depreciation and Amortisation	49 117	49 789	672
Agency Revenue (a)	58 423	46 349	- 12 074
Expenses relating to prior year receipts	7 108	3 356	- 3 752
<i>equals</i>			
Output Appropriation	172 068	149 699	- 22 369
Capital Appropriation	150 307	172 522	22 215

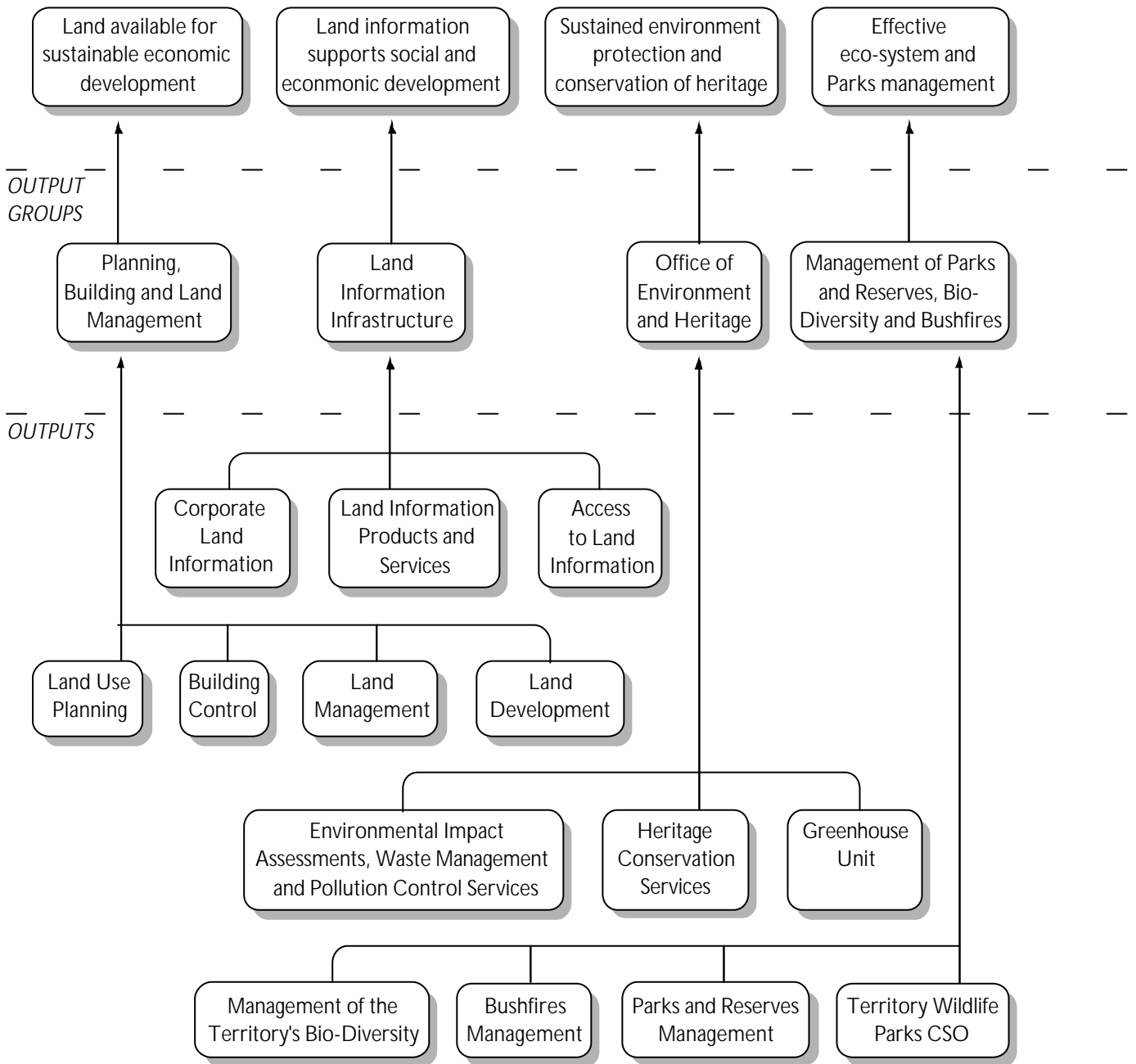
Total 2002-03 Staffing: 952

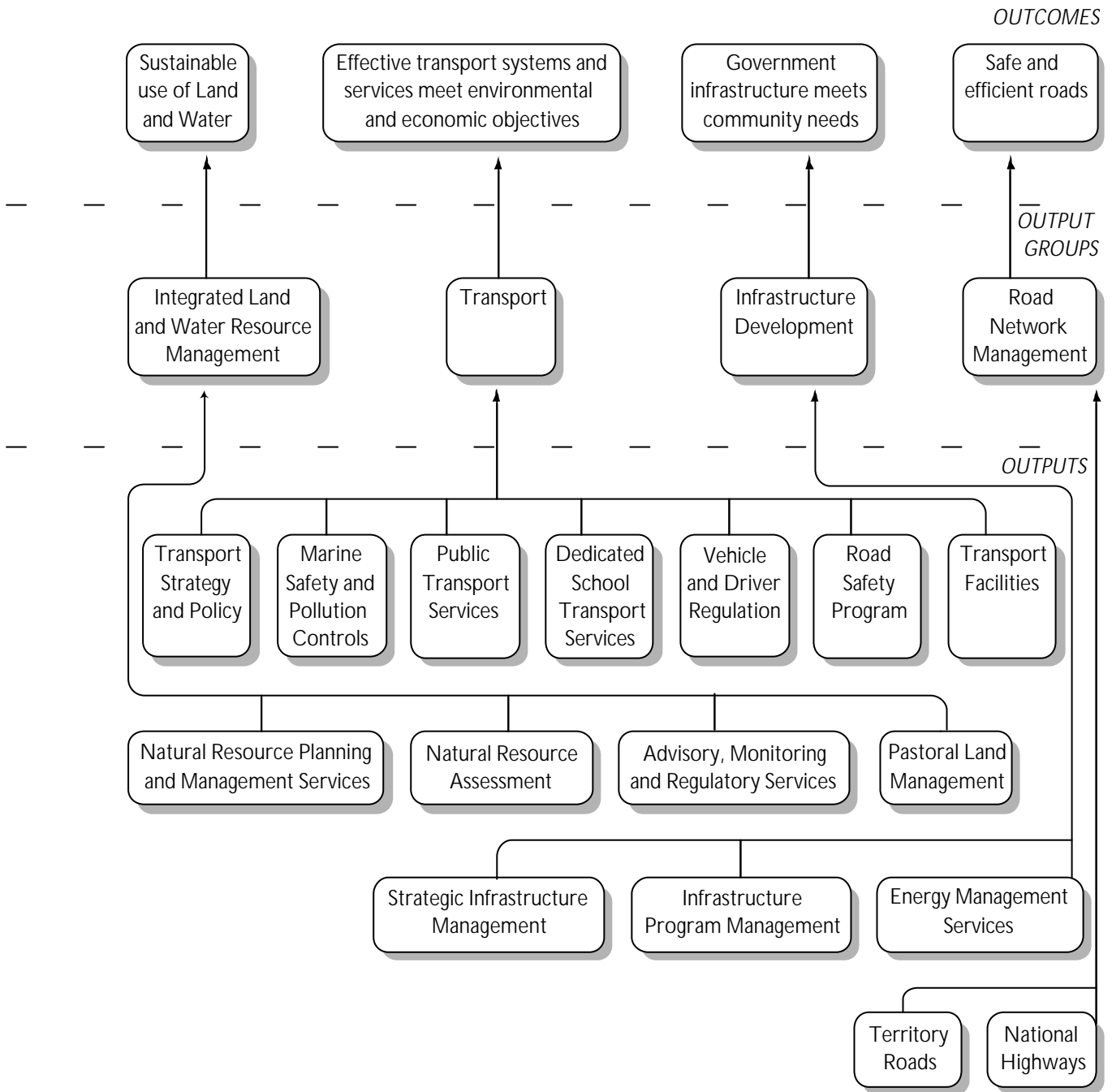
Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

(b) Repairs and Maintenance on behalf of other Agencies

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES





OVERVIEW

The Department provides a coordinated approach to infrastructure provision, transport services, development planning and environment protection as well as the sustainable use of land and water resources and preservation of native flora and fauna. Key functional responsibilities include:

- planning, management and regulation of land and water resources;
- provision of building and land development infrastructure for Government agencies and support for private development on behalf of Government;
- provision of surveying, mapping, land valuation and land information systems and services;
- transport planning, policy, regulation and operations across all modes of transport, including motor vehicle registrations and public transport;
- environment protection and heritage conservation;
- planning and development of parks and reserves, wildlife management programs and regional nature conservation plans; and
- management of bushfires throughout the Northern Territory.

STRATEGIC ISSUES

- Provide a framework for the long term development of transport services in the Territory.
- Expand domestic and international air transport capacity servicing the Territory.
- Provide an effective commercial passenger transport system.
- Improve road access for Territorians and tourists.
- Ensure transport services are delivered safely.
- Ensure major infrastructure is provided in a timely and integrated manner.
- Provide infrastructure to support Darwin's role as Australia's fourth gas hub and service, supply and distribution centre.
- Provide infrastructure to service the community's health, education, transport and other social needs.
- Ensure the Territory's infrastructure investments are effectively managed.
- Work with the construction industry to maximise local participation and to provide an open and fair, competitive procurement process for Government projects.
- Ensure utility services are reliable and competitively priced.
- Provide an effective and transparent land use planning and development framework.
- Work co-operatively with Indigenous land owners and their representatives to speedily resolve land rights and native title claims to enable greater economic use of land including Indigenous land.
- Ensure public and private land is released to support economic and social development.

- Encourage appropriate building is undertaken safely and reliably by reputable builders and developers.
- Establish a Land Information Infrastructure that provides the information and associated services required for planning, land management and sustainable economic development.
- Maximise the sustainable use of our land and water resources.
- Ensure urban, industrial, agricultural and mining development are undertaken with minimal environmental impact.
- Retain and protect the Territory's biodiversity through a representative system of parks and reserves and agreements with land owners.
- Provide a transparent legislative framework for environment protection and heritage conservation which gives confidence and certainty to business and the community.
- Provide an integrated information management environment that can support effective management and use of natural resources and the environment by industry, Government and the community.

POLICY INITIATIVES IN THE BUDGET

- Development of a Territory Transport Plan.
- Transport system capability and expected developments.
- Increase domestic and international services.
- Promote Darwin as a northern air hub for Australia.
- Improved private hire car, taxi and mini-bus arrangements.
- Improvements to public bus services and associated facilities.
- Use of public transport to increase viability and minimise total transport greenhouse gas emissions.
- Progressive upgrade of key Territory roads.
- Development of safe railway operating procedures in conjunction with the operators of the AustralAsia Railway.
- Effective targeting of road safety programs at high risk groups eg overseas visitors and Indigenous people.
- Improvement of marine safety services for maritime operators.
- Security for sub-contractors.
- Develop a long term Territory Infrastructure Plan.
- Facilitation of more energy efficient and environmentally appropriate building design.
- Establishment of Land Development Corporation.
- Public private partnership opportunities to meet infrastructure needs.
- Development of a Government Asset Management strategy.
- Review of Government procurement processes.
- Introduction of a consolidated and simplified Territory-wide planning scheme.

- Amendment of the *Planning Act*.
- Development of regional land use plans .
- Settlement of native title claims.
- Development of a land use interest register for Indigenous land .
- Amendment of the *Building Act*.
- Detailed studies of soils, water, flora and fauna.
- Development of regional land and water development strategies for the Daly Basin and Ti Tree regions.
- Working with Indigenous land owners to identify opportunities to better utilise natural resources on their land .
- Development of an integrated approach to management of bushfires, weeds and feral animals.
- Plan of Management for Darwin Harbour .
- Review of the Territory's Greenhouse Strategy .
- Review of the Territory Parks Masterplan.
- Development of joint management arrangements to extend the representation of our bio-diversity.
- Resolution of land rights and native title issues on Territory parks to maximise economic opportunities consistent with bio-diversity protection
- Review of the *Heritage Conservation Act*.
- Establishment of a Centre of Excellence in Land Resource Management.

2002-03 CAPITAL WORKS PROGRAM

The following major projects have been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• Watarrka National Park – extend the Kings Canyon parking area	0.4
• Leanyer Recreation Park – increase safety measures and provide additional recreation facilities	0.8
• Nitmiluk – construct stairways, walkways and tour launch landings to upgrade the 2nd and 3rd Gorge crossovers	0.4
• Wickham Point – construction of power and water supply infrastructure	11.0
• Construction and upgrade of bridges, roads and various amenities on the National Highway network	15.2
• Construction and upgrade of various bridges, roads and amenities on the Territory road network	12.5
• Improved recreational fishing infrastructure at Dinah Beach and Buffalo Creek Boat Ramps	0.5

Amounts shown are the total project costs not necessarily the cash commitments for 2002-03. For further details of these and other projects, see *Budget Paper No. 4*.

PLANNING, BUILDING AND LAND MANAGEMENT

Planning, Building and Land Management provide services relating to strategic land use planning, land release, land development, Aboriginal land issues and building and development control frameworks.

OUTCOME

Land is available and used for sustainable economic development for the benefit of the community.

LAND USE PLANNING

Land use policies, management of the planning and development framework for the Northern Territory Planning Scheme, in addition to administrative support for the Development Consent Authority.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of policy advice capacity (\$000)	\$2 294
Planning Scheme amendments	30-40
Applications under the <i>Planning Act</i>	600
<i>Quality</i>	
Level of stakeholder satisfaction	90%
<i>Timeliness</i>	
Provision of advice within the agreed timeframes	90%
Applications processed to enable the Consent Authority to make determinations within the statutory timeframes	90%
<i>Cost</i>	
Cost per amendment	\$4 330
Cost per application	\$4 330

BUILDING CONTROL

The management of a regulatory framework to enable structures within proclaimed building areas to achieve minimum structural, fire, safety, health and amenity standards and support the statutory boards.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Registration of applications under the <i>Building Act</i> (000)	3 5-4
Building permits audited	175-200
<i>Quality</i>	
Level of stakeholder satisfaction	90%
Private sector building practitioners complying with statutory requirements	90%
<i>Timeliness</i>	
Applications are processed within the specified timeframes	90%
Advice to statutory boards and clients within agreed timeframes	90%
<i>Cost</i>	
Cost per application	\$200
Cost per audited permit	\$4 100

LAND MANAGEMENT

Management of the Crown estate, provision of land to meet the requirements of Government and the community, advice and related administrative activities on Aboriginal land issues and the release of land for private development.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Land releases processed	70
Land administration transactions*	6 200
Aboriginal land transactions and advices**	1 000
<i>Quality</i>	
Level of stakeholder satisfaction	100%
<i>Timeliness</i>	
Land transactions completed within target and statutory timeframes	99%
<i>Cost</i>	
Cost per land release	\$19 000
Cost per land administration transaction	\$500
Cost per Aboriginal land transaction and advice	\$800

* Includes lease administration, short-term lease of Crown Land maintenance, shooting permits, asset management and trespass on Crown Land.

** Includes Land Claims, Native Title, Community Living Areas, Permits to enter Aboriginal Land and Indigenous Land Use Agreements.

LAND DEVELOPMENT

Land Development provides policy advice relating to strategic land use planning and advisory services for the administration, planning and development of special land use zones.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of policy advice capacity (\$000)	\$1 088
<i>Quality</i>	
Level of Ministerial satisfaction	100%
Level of client satisfaction with the provision of advisory services to private sector proponents	100%
<i>Timeliness</i>	
Provision of advice and services within the agreed timeframes to the Minister and private sector proponents	90%

LAND INFORMATION INFRASTRUCTURE

Provides Spatial (or land-related, geographical) data sets, a consistent framework of policy and technical standards, and distribution networks as required by Government, industry and the community.

OUTCOME

Government land information is available to support the social and economic development of the Northern Territory.

CORPORATE LAND INFORMATION

Management of data and information about land and resources that is captured and maintained to defined standards as a key component of the Territory's economic infrastructure.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Survey points maintained in the NT Geodetic Survey System	11 000
Land parcels and associated cadastral records created and maintained	53 500
Land parcels adjusted to survey accuracy	32 100
Places, features and points of interest named and recorded	16 000
Aerial photography frames newly captured	2 020
Topographic map sheets newly captured	55
Land parcels valued or revalued for statutory purposes	33 000
<i>Quality</i>	
Digital Cadastral DataBase updates completed accurately	95%
Sustained objections to valuations as a proportion of parcels valued or revalued	0.1%
<i>Timeliness</i>	
Updates to the Digital Cadastral DataBase completed within five working days of receipt of approved documents or other amendments	95%
<i>Cost</i>	
Average cost per survey point maintained	\$17
Average cost per cadastral record created and maintained	\$6.24
Average cost to upgrade to survey accuracy	\$15.20
Average cost per places, features and points named and recorded	\$8.06
Average cost per newly captured aerial photography frame	\$241
Average cost per newly captured topographic map sheet	\$3 820
Average cost per valuation of land parcel*	\$5.75

* Three-yearly statutory revaluation program costs averaged annually across all subject parcels.

LAND INFORMATION PRODUCTS AND SERVICES

Provision of information products and services generated from corporate land information resources, to support Government, industry and community goals and objectives.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Land tenure history reports	250
Tenure information requests completed	600
Plans processed to comply with statutory requirements	180
Client requests for advice, products and other services	900
<i>Quality</i>	
Compliant and accurate plans as verified by audit	100%
Level of client satisfaction with the advice, products and other services provided	80%
<i>Timeliness</i>	
Survey plans approved within five working days of receipt of all statutory approvals	95%
Survey plans approved within ten working days of receipt of all statutory approvals	100%
Client requests for products and services delivered by the agreed time	90%
<i>Cost</i>	
Average cost per completed tenure report, tenure and client request*	\$892
Average cost per plan processed	\$994

*Relates to the combined figures for land tenure history reports, tenure information requests and general client requests

ACCESS TO LAND INFORMATION

Provision of coordination, consistent protocols and standards to ensure Northern Territory Government land information can be readily accessed, integrated and used to meet Government, industry and community needs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Spatial data sets accessible through the Northern Territory Land Information System (NTLIS) environment	120
<i>Quality</i>	
NTLIS Corporate data sets having full metadata to Territory Government standards	90%
Level of stakeholder satisfaction with coordination arrangements, guidelines and standards	80%
<i>Timeliness</i>	
Access to NTLIS mechanisms against defined targets	99%
<i>Cost</i>	
Cost to provide access per spatial data set	\$17 725

OFFICE OF ENVIRONMENT AND HERITAGE

Effective advice to Government, industry and the community in relation to environmental, heritage and greenhouse strategy issues.

OUTCOME

Sustain the Territory's environment, protection and conservation of the Territory's heritage, and effective implementation of the Northern Territory Greenhouse Strategy.

ENVIRONMENTAL IMPACT ASSESSMENTS, WASTE MANAGEMENT AND POLLUTION CONTROL SERVICES

Assessments and advice on the environmental impacts of development proposals and policy advice and regulatory services to provide for effective waste management and pollution control.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Environmental assessments undertaken	110
Regulatory services performed*	300
Requests for environmental advice**	800
<i>Quality</i>	
Stakeholder satisfaction with advice	90%
Pollution incidents resolved	80%
Commonwealth Assessment Standards met	100%
<i>Timeliness</i>	
Assessments completed within statutory timeframes	100%
Pollution responses resolved within:	
Major – 60 days	80%
Minor – 48 hours	80%
Advice provided meets agreed timeframes	90%
<i>Cost</i>	
Average cost per environmental assessment	\$5 500
Average cost per regulatory service	\$2 250
Average cost per advisory service	\$900

* Regulatory services include pollution incidents responded to, licences issued and enforcement actions undertaken.

** Environmental advice includes policy advice provided to the Minister, development of major policy papers/legislation and responses to the Commonwealth (Environment Australia), National Environment Protection Council and other government agencies.

HERITAGE CONSERVATION SERVICES

Advice, assistance and regulatory services to protect and conserve the Territory's heritage assets.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Heritage assessments undertaken	110
Conservation projects completed	77
Applications for Heritage Grants	70
Value of Grants (\$000)	\$200
<i>Quality</i>	
Stakeholder satisfaction with advice	80%
Conservation plans and works completed to Heritage Advisory Council standards	90%
<i>Timeliness</i>	
Assessment actions completed within statutory timeframes	100%
Conservation projects completed within agreed timeframes	80%
Grant programs assessed	90%
<i>Cost</i>	
Average cost per assessment	\$3 543
Average cost per completed project	\$5 805
Average cost per Heritage application	\$2 758

GREENHOUSE UNIT

Policy advice and coordination of the Northern Territory Government's response to greenhouse matters.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide advice (\$000)	\$432
<i>Quality</i>	
Stakeholder satisfaction	90%
<i>Timeliness</i>	
Advice delivered within agreed timeframes	90%
Required milestones in the NT Greenhouse Strategy Implementation Plan are met	90%

MANAGEMENT OF PARKS AND RESERVES, BIO-DIVERSITY AND BUSHFIRES

Preservation of bio-diversity and promotion of education, recreation and tourism through the establishment and management of Parks and Reserves.

OUTCOME

Effective ecosystem management resulting from improved understanding of the Territory's bio-diversity and possible threats to it, and effective management of Parks and the provision of nature based recreation and tourism facilities.

MANAGEMENT OF THE TERRITORY'S BIO-DIVERSITY

Sustainable use of the natural environment through identification, description, regional planning and cooperative management of wildlife and feral animals.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Management programs implemented for threatened species/ecological communities, feral species and harvested species	11
Nature conservation plans implemented, and in preparation, for regions	9
Management of botanical collections*	3
<i>Quality</i>	
Wildlife species assessed as data deficient**	786
Wildlife species assessed as threatened	135
Area subject to wildlife management (sq. kms)	70 000
Area subject to feral animal management (sq. kms)	96 000
Satisfaction level of curation of botanical collections	90%
<i>Timeliness</i>	
Project milestones met	90%
<i>Cost</i>	
Average cost per management plan implemented (\$000)	\$252
Average cost per nature conservation plan implemented (\$000)	\$461
Average cost per botanical service (\$000)	\$834

* Botanical collections are located at Darwin Botanical Gardens, Palmerston Herbarium and Alice Springs Herbarium.

** Outcome measure.

BUSHFIRES MANAGEMENT

Monitoring and mitigation of bushfires and community involvement in planning, policy and conduct of bushfire control.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Fire Control Regions with fire management strategies	9
Training, education and public awareness activities for volunteers and landholders	30
<i>Quality</i>	
Satisfactory prevention of broad-scale bushfires through strategic mitigation programs	90%
<i>Timeliness</i>	
Project milestones met	90%
<i>Cost</i>	
Average cost per fire management strategy (\$000)	\$418
Average cost per training, education and public awareness activity	\$2 353

PARKS AND RESERVES MANAGEMENT

Management of a representative system of parks for the preservation of bio-diversity, promotion of conservation and provision of quality tourism and recreational experiences.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Area of land subject to conservation management as a primary land use (sq. kms)	50 000
<i>Quality</i>	
Parks with plans of management	55%
Representativeness of the park system	45%
Parks with satisfactory outcomes with respect to fire, weeds, feral animals, threatened species, historic and cultural sites, concessions and visitor satisfaction	62%
Satisfactory management of quality tourism infrastructure in parks	88%
<i>Timeliness</i>	
Project milestones met	90%
<i>Cost</i>	
Average cost per hectare under active land management	\$472

TERRITORY WILDLIFE PARKS COMMUNITY SERVICE OBLIGATIONS

Provision of financial assistance to the Territory Wildlife Park and the Alice Springs Desert Park for non-commercial and scientific research functions performed on behalf of the community.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Visitor numbers	170 000
Threatened species breeding programs	11
Usage by schools (number of student visits)	8 125
Plants propagated	15 000
<i>Quality</i>	
Visitor satisfaction	99%
Success of the breeding programs (compliance to plan)	100%
Repeated use by schools	65%
<i>Timeliness</i>	
Project milestones met	95%
<i>Cost</i>	
Average cost per visitor	\$30.49
Average cost per breeding program	\$69 120
Average cost per student visit	\$108
Average cost per plant propagated	\$63.35

INTEGRATED LAND AND WATER RESOURCE MANAGEMENT

Promote sustainable development of the Territory's natural resources. This includes investigation of the capacity of land and water systems, implementation of monitoring and regulatory activities and development of policy and partnerships with land managers and the community to encourage adoption of appropriate management practices.

OUTCOME

Land and water resources are used sustainably to support the social and economic development of the Northern Territory.

NATURAL RESOURCE PLANNING AND MANAGEMENT SERVICES

Provide integrated strategic planning services and statutory and policy advice to Government on sustainable development of the Territory's natural resources.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Regional natural resource development strategies established or reviewed	3
Legislative and policy reviews drafted	5
<i>Quality</i>	
Stakeholder satisfaction with regional strategies	100%
Legislative and policy reviews implemented	100%
<i>Timeliness</i>	
COAG water reform agreement milestones achieved	100%
Reviews completed within agreed timeframes	100%
<i>Cost</i>	
Average cost per strategy (\$000)	\$300
Average cost per reviews completed (\$000)	\$200

NATURAL RESOURCE ASSESSMENT

Collect, manage and interpret data regarding the capacity of land and water resources to assist in the identification and monitoring of prospective development and conservation areas. Provide specialist mapping and flood forecasting services.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide natural resource information (\$000)	1 500
Resource capability assessments completed as per endorsed program	25
Catchments with flood forecasting systems	3
Water resources recording stations	1 012
Bore holes drilled and tested	35
<i>Quality</i>	
Client awareness and satisfaction with products and services	80%
Reliability of the water resource data acquisition network	90%
Reliability of the flood forecasting network	90%
<i>Timeliness</i>	
Resource capability assessments completed within agreed timeframes	90%
Information provided within agreed timeframes	90%
Flood forecasts issued within the target frequency	90%
<i>Cost</i>	
Average cost per resource capability assessment	\$82 000
Average cost per flood forecasting system	\$45 000
Average cost of maintaining water resources data recording stations	\$869
Average cost per bore drilled and tested	\$65 714

ADVISORY, MONITORING AND REGULATORY SERVICES

Provide integrated support, advisory, monitoring and regulatory services in regards to land and water resources; and administer Commonwealth grant schemes for natural resource management.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Grants administered	120
Value of grants (\$000)	\$4 378
Community groups supported.	90
Regulatory instruments issued, sites monitored and advice delivered	100
Land and water condition reports provided	5
Weed Management Plans implemented	4
<i>Quality</i>	
Developments complying with resource management guidelines	80%
Client satisfaction with products and services	90%
Level of compliance by regulatory instruments	60%
<i>Timeliness</i>	
Advisory, extension and support services delivered within timelines agreed by clients	90%
Monitoring and regulatory activities completed within statutory timelines	100%
<i>Cost</i>	
Average cost per grant administered	\$5 158
Average cost per community group (\$000)	\$21
Average cost per instrument issued, site monitored and advice delivered	\$4 000
Average cost per condition report (\$000)	\$255
Average cost per weed management plan implemented (\$000)	\$1 052

PASTORAL LAND MANAGEMENT

Provide integrated pastoral lease administration, monitoring and support services to Government, pastoralists and the Pastoral Land Board.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Monitoring sites assessed	750
Annual Pastoral Lease Condition report	1
Applications assessed for subdivision transfer, clearing and perpetuity	100
Pastoral Land Board meetings	4
<i>Quality</i>	
Compliance with published guidelines of applications for subdivisions, transfers and clearing	80%
Client satisfaction with products and services supplied	80%
Leases in review districts with good land condition	80%
<i>Timeliness</i>	
Statutory actions completed within required timeframes	95%
<i>Cost</i>	
Average cost per monitoring site	\$1 250
Average cost of annual Land Condition report (\$000)	\$230
Average cost per application assessed	\$4 400
Average cost per Pastoral Land Board meeting (\$000)	\$57.5

TRANSPORT

Provision of transport systems that are safe, equitable, efficient and ecologically sustainable.

OUTCOME

Effective transport systems and services that meet community and Government needs.

TRANSPORT STRATEGY AND POLICY

Research, analysis, planning, economic valuation and policy development service.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide policy services (\$000)	\$1 763
<i>Quality</i>	
Stakeholder satisfaction	90%
<i>Timeliness</i>	
Projects completed within agreed timeframes	90%

MARINE SAFETY AND POLLUTION CONTROLS

Provide regulatory services covering vessel surveys, inspections and crew certification.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Seafarer qualifications and vessel certificates of survey issued	1 150
<i>Quality</i>	
Certificates issued in accordance with prescribed standards	100%
<i>Timeliness</i>	
Certificates issued in accordance with approved standards	95%
<i>Cost</i>	
Average cost per seafarer qualification and vessel certificate of survey	\$755

PUBLIC TRANSPORT SERVICES

Provision of urban public transport services in Darwin and Alice Springs.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Total passengers carried on public transport services	3 300 000
Total service kilometres	3 910 000
<i>Quality</i>	
Satisfaction level of service users	90%
<i>Timeliness</i>	
Percentage of on- time services	95%
<i>Cost</i>	
Average cost per passenger carried	\$3.41
Average cost per services kilometre	\$2.87

DEDICATED SCHOOL TRANSPORT SERVICES

Dedicated transport services for students in the Northern Territory.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Passengers carried	2 344 510
Service kilometres	1 600 000
<i>Quality</i>	
Satisfaction level of stakeholders	90%
<i>Timeliness</i>	
On-time services	95%
<i>Cost</i>	
Average cost per passenger carried	\$2.88
Average cost per service kilometres	\$4.22

VEHICLE AND DRIVER REGULATION

Regulation and management of road users and vehicles.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Licence transactions	181 020
Registration transactions	311 000
<i>Quality</i>	
Satisfaction level of clients	85%
<i>Timeliness</i>	
All customer reminders sent six weeks prior to expiry date	100%
<i>Cost</i>	
Cost per licence transaction	\$24.12
Cost per registration transaction	\$28.64

ROAD SAFETY PROGRAM

Deliver road safety education programs and provide support to regional Road Safety Councils and regional road safety committees.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Road safety projects and /or programs targeting specific high-risk groups and community issues	23
<i>Quality</i>	
Stakeholder satisfaction	>75%
<i>Timeliness</i>	
Key road safety promotion programs delivered in accordance with agreed timeframes	100%
<i>Cost</i>	
Cost per project/program	\$64 348

TRANSPORT FACILITIES

Maintenance and management of transport facilities* including assistance to Darwin Port Corporation for non-commercial activities.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Facilities maintained	610
Community Service Obligation payments to Darwin Port Corporation (\$000)	\$6 824
<i>Quality</i>	
Stakeholder satisfaction (Ministerial inquiries)	98%
<i>Timeliness</i>	
Projects completed within agreed timeframe	100%
<i>Cost</i>	
Average cost per maintained facility	\$5 614

* This includes airstrips, barge buildings and boat ramps.

INFRASTRUCTURE DEVELOPMENT

Provision of strategic advice on the development and construction of Government infrastructure and maintenance of existing Government assets.

OUTCOME

Government infrastructure that meets community needs.

STRATEGIC INFRASTRUCTURE MANAGEMENT

Provide advice on policy, concept development and maintenance to derive infrastructure maintenance requirements and maintain a whole of government infrastructure asset inventory. Provides specific capital grants.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide advice (\$000)	\$2 716
Value of grants and recoverable works (\$000)	\$3 020
<i>Quality</i>	
Client satisfaction with service	90%
Delivery of tasks in strategic plan	75%
<i>Timeliness</i>	
Projects completed within timeframes	90%

INFRASTRUCTURE PROGRAM MANAGEMENT

Coordinate the development of whole of government programs for capital works, minor new works and repairs and maintenance and provide a centralised reporting service to Government.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide program advice (\$'000)	\$5 958
<i>Quality</i>	
Clients satisfied with program management outcomes	90%
<i>Timeliness</i>	
Program tasks/deadlines completed within timeframes	90%

ENERGY MANAGEMENT SERVICES

Provide strategic policy and technical advice and the implementation of specific energy management projects for stakeholders in Government and the community.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Cost of capacity to provide strategic and technical policy advice (\$000)	\$199
<i>Quality</i>	
Client satisfaction with advice provided	80%
Client satisfaction with project outcomes	80%
Average energy conservation project payback period	< 3 years
<i>Timeliness</i>	
Technical advice within agreed timeframes	80%
Strategic policy advice within agreed timeframes	80%
Projects handed to Construction Division within agreed timeframes	100%

ROAD NETWORK MANAGEMENT

Provision of strategic development and management of the road network.

OUTCOME

Safe and efficient roads that support the social and economic development of the Northern Territory.

TERRITORY ROADS

Management and maintenance of Northern Territory-owned roads.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Lane kilometres of roads maintained	35 300
<i>Quality</i>	
Availability of road network	70%
<i>Timeliness</i>	
Achievement of annual maintenance program	100%
<i>Cost</i>	
Cost per kilometre of maintained road	\$1 659

NATIONAL HIGHWAYS

Management and maintenance of National Highway network.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Lane kilometres of road maintained	5 400
<i>Quality</i>	
Compliance with Commonwealth Government performance agreement for maintenance	100%
Availability of road network	90%
<i>Timeliness</i>	
Achievement of annual maintenance program	100%
<i>Cost</i>	
Cost per kilometre of road maintained	\$6 252

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	230 491	196 048
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current	1 175	715
Capital	33 422	30 654
<i>Sale of Goods and Services</i>		
Output revenue	172 068	149 699
Fees from Regulatory Services		
Other Agency Revenue	22 122	13 468
Interest Received		
Royalties, Rents and Dividends		
Other Revenue	1 704	1 512
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	286 716	249 193
Employee Expenses	59 359	59 854
<i>Administrative Expenses</i>		
Purchases of Goods and Services	61 249	61 561
Repairs and Maintenance	98 082	56 321
Depreciation and Amortisation	49 117	49 789
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants	4 968	4 396
Capital Grants	411	1 922
Community Service Obligations	13 530	15 350
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	- 56 225	- 53 145
Income Tax Expense		
NET OPERATING SURPLUS	- 56 225	- 53 145
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	58 423	46 349

REVENUE ADMINISTERED FOR THE CENTRAL HOLDING AUTHORITY

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	28 784	34 702
Taxation Revenue	20 685	24 552
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Fees from Regulatory Services	6 045	6 656
Interest Received		
Royalties, Rents and Dividends	2 019	3 459
Other Revenue	35	35
Profit/Loss on Disposal of Assets		

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	13 812	13 176
Receivables	6 019	6 019
Prepayments	86	86
Inventories	531	531
Advances Paid	3 429	3 429
Land and Improvements	1 537 550	1 527 243
Plant and Equipment	3 394	3 304
Other Assets	7	7
TOTAL ASSETS	1 564 828	1 553 795
LIABILITIES		
Deposits Held	2 584	2 584
Creditors and Accruals	25 060	25 060
Advances Received		
Provisions	9 664	9 664
Other Liabilities	154	154
TOTAL LIABILITIES	37 462	37 462
NET ASSETS	1 527 366	1 516 333
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	2 693 429	1 455 275
<i>Equity Injections/Withdrawals</i>	-1 238 154	42 112
Accumulated Funds		
<i>Opening Balance</i>	1 304	- 54 921
<i>Current Year Profit/(Loss)</i>	- 56 225	- 53 145
Reserves	127 012	127 012
EQUITY	1 527 366	1 516 333

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	230 491	196 048
Taxation Received		
<i>Grants and Subsidies</i>		
Current	1 175	715
Capital	33 422	30 654
Receipts from Sale of Goods and Services	22 122	13 468
Output Revenue	172 068	149 699
Other Agency Receipts	1 704	1 512
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	237 599	199 404
<i>Grants and Subsidies Paid</i>		
Current	4 968	4 396
Capital	411	1 922
Community Service Obligations	13 530	15 350
Payments to Employees	59 359	59 854
Payments for Goods and Services	159 331	117 882
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	- 7 108	- 3 356
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	4 959	5 002
Proceeds from Asset Sales	4 959	5 002
Repayment of Advances Paid		
<i>Investing Payments</i>	149 283	174 802
Purchase of Assets	149 283	174 802
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 144 324	- 169 800
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	150 307	172 522
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation	150 307	172 522
<i>Financing Payments</i>	24	2
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	24	2
Other Financing		
Net Cash Used in Financing Activities	150 283	172 520
Net Increase in Cash Held	- 1 149	- 636
Cash at Beginning of Reporting Period	14 961	13 812
CASH AT END OF REPORTING PERIOD	13 812	13 176

DARWIN BUS SERVICE

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
Operating Revenue	\$000	\$000
Urban Public Bus Service	6 336	6 085
Operating Expenses	5 789	5 973
Urban Public Bus Service	5 789	5 973
Operating Result	547	112

Total 2002-03 Staffing: 53

OVERVIEW

The primary function of the Darwin Bus Service is to provide an efficient, safe and reliable urban public bus service to meet the needs of the Darwin and Palmerston communities. Darwin Bus Service also provides services for special events and children travelling to and from schools.

The Darwin Bus Service undertakes this responsibility with a commercially-viable, efficient and effective bus service on the Darwin and Palmerston bus routes, at the least cost to Government.

STRATEGIC ISSUES

Darwin Bus Service's key strategic issues currently focus on further refinement of its commercial business operations in line with the principles of National Competition Policy. Other key issues are to:

- continue to improve accessibility for all members of the public by the acquisition of low floor, easy access buses;
- increase passenger comfort levels by ensuring all new buses have features such as air conditioning and the most up to date passenger transport ergonomics;
- convert one-third of the bus fleet to operate on a diesel/LPG gas mix in order to reduce the emission of greenhouse gases;
- enhance passenger and driver safety by the use of emerging surveillance technology inside the buses; and
- provide all staff with the opportunity to participate in training to achieve nationally accredited qualifications in Transport Operations (Road Transport).

URBAN PUBLIC BUS SERVICE

Efficient and cost effective management of the Government bus fleet.

OUTCOME

A safe, comfortable and courteous bus service.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of kilometres travelled	1 740 000
Scheduled services	79 000
<i>Quality</i>	
Satisfaction level of customer (number of complaints received requiring action)	<5%
<i>Timeliness</i>	
Percentage of on-time services	95%
<i>Cost</i>	
Total cost per kilometre	\$3.43

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	6 336	6 085
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	5 972	5 972
Interest Received	99	92
Royalties, Rents and Dividends		
Other Revenue	194	7
Profit/Loss on Disposal of Assets	71	14
OPERATING EXPENSES	5 789	5 973
Employee Expenses	3 162	3 269
<i>Administrative Expenses</i>		
Purchases of Goods and Services	1 942	1 989
Repairs and Maintenance		
Depreciation and Amortisation	685	715
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	547	112
Income Tax Expense	164	34
NET OPERATING SURPLUS	383	78

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	1 505	1 147
Receivables	766	766
Prepayments	4	4
Inventories	254	254
Advances Paid		
Sale of Goods and Services		
Plant and Equipment	6 712	6 826
Other Assets		
Interest Received	9 241	8 997
LIABILITIES		
Deposits Held		
Creditors and Accruals	97	97
Advances Received		
Provisions	1 032	749
Other Liabilities		
TOTAL LIABILITIES	1 129	846
NET ASSETS	8 112	8 151
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	7 767	7 767
<i>Equity Injections/Withdrawals</i>		
Accumulated Funds		
<i>Opening Balance</i>	154	345
<i>Current Year Profit/(Loss)</i>	383	78
<i>Dividends Paid/ Payable</i>	- 192	- 39
Reserves		
EQUITY	8 112	8 151

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	6 284	6 071
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Sale of Goods and Services	5 968	5 972
Community Service Obligations		
Other Agency Receipts	194	7
Interest Received	122	92
Interest Received		
<i>Operating Payments</i>	5 253	5 422
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	3 162	3 269
Payments for Goods and Services	1 928	1 989
Interest Paid		
Income Tax Paid	163	164
Net Cash from Operating Activities	1 031	649
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	168	35
Proceeds from Asset Sales	168	35
Repayment of Advances Paid		
<i>Investing Payments</i>	1 119	850
Purchase of Assets	1 119	850
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 951	- 815
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Equity Injections		
<i>Financing Payments</i>	158	192
Repayment of Borrowings		
Lease Payments		
Dividends Paid	158	192
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	- 158	- 192
Net Increase in Cash Held	- 78	- 358
Cash at Beginning of Reporting Period	1 583	1 505
CASH AT END OF REPORTING PERIOD	1 505	1 147

CONSTRUCTION DIVISION

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
Operating Revenue	31 193	33 853
Project Management	31 193	33 853
Operating Expenses	31 962	32 017
Project Management	31 962	32 017
Operating Result	-769	1 836
<hr/>		
Total 2002-03 Staffing: 255		

OVERVIEW

The Construction Division is responsible for the design, procurement and supervision of the construction and maintenance of built assets for Northern Territory Government client agencies. It has no construction charter of its own and arranges private contractors for all construction work on behalf of its clients.

The Construction Division's key functional responsibility is delivering the Government's capital works, minor new works and repairs and maintenance programs.

STRATEGIC ISSUES

- Progressing a client-focused, commercial approach for the competitive delivery of services.
- Addressing commercial obligations as a Government Business Division.
- Ongoing development and establishment of internal business and reporting systems.

PROJECT MANAGEMENT

Project management of the construction and maintenance of built assets for the Northern Territory Government.

OUTCOME

Efficient and customer-focused delivery of both construction and maintenance services.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Number of projects managed	2 200
Available hours charged to projects	80%
Value of projects managed (\$000)	\$410 000
<i>Quality</i>	
Clients satisfied with service and product	75%
<i>Timeliness</i>	
Projects completed within agreed timeframes	80%

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	31 193	33 853
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation		
Fees from Regulatory Services		
Other Agency Revenue	31 073	33 733
Interest Received	120	120
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	31 962	32 017
Employee Expenses	17 646	18 168
<i>Administrative Expenses</i>		
Purchases of Goods and Services	14 124	13 675
Repairs and Maintenance		
Depreciation and Amortisation	29	11
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	163	163
OPERATING SURPLUS BEFORE INCOME TAX	- 769	1 836
Income Tax Expense		551
NET OPERATING SURPLUS	- 769	1 285

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	2 347	4 322
Receivables	8 440	8 303
Prepayments	22	22
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	70	69
Other Assets		
TOTAL ASSETS	10 879	12 716
LIABILITIES		
Deposits Held		
Creditors and Accruals	941	941
Advances Received	2 500	2 500
Provisions	2 777	3 956
Other Liabilities		
TOTAL LIABILITIES	6 218	7 397
NET ASSETS	4 661	5 319
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	1 063	4 397
<i>Equity Injections/Withdrawals</i>	3 334	16
Accumulated Funds		
<i>Opening Balance</i>	984	215
<i>Current Year Profit/(Loss)</i>	- 769	1 285
<i>Dividends Paid/ Payable</i>		- 643
Reserves	49	49
EQUITY	4 661	5 319

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	31 470	33 990
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	31 152	33 870
Community Service Obligations		
Other Agency Receipts	198	
Interest Received	120	120
Royalties, Rents and Dividends		
<i>Operating Payments</i>	36 223	32 021
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	20 980	18 183
Payments for Goods and Services	14 066	13 675
Interest Paid	163	163
Income Tax Paid	1 014	
Net Cash from Operating Activities	- 4 753	1 969
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	8	10
Purchase of Assets	8	10
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 8	- 10
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	3 334	16
Proceeds of Borrowings		
Deposits Received		
Equity Injections	3 334	16
<i>Financing Payments</i>	984	
Repayment of Borrowings		
Lease Payments		
Dividends Paid	984	
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	2 350	16
Net Increase in Cash Held	- 2 411	1 975
Cash at Beginning of Reporting Period	4 758	2 347
CASH AT END OF REPORTING PERIOD	2 347	4 322

TERRITORY WILDLIFE PARKS

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	10 624	10 541
Territory Wildlife Park	5 158	4 686
Alice Springs Desert Park	5 466	5 855
Operating Expenses	10 725	11 131
Territory Wildlife Park	5 068	5 307
Alice Springs Desert Park	5 657	5 824
Operating Result	-101	-590

Total 2002-03 Staffing: 91

OVERVIEW

Territory Wildlife Parks is a Government Business Division responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park in Alice Springs.

A key responsibility of both parks is to showcase the Northern Territory's unique flora and fauna in a natural environment that is both inviting and interesting for the visiting public. As such, both parks are key tourism attractions for their regions and act as catalysts for visitors to extend their stay in the regions, with consequent benefits for the tourism industry as a whole.

STRATEGIC ISSUES

Strategic issues for the parks are interpreting the unique biodiversity of the Northern Territory for visitors, managing a threatened species program, development and management of an arid zone Botanic Garden and provision of an educational resource for use by schools.

Other issues for the Agency are:

- continued efforts to improve on and enhance, the existing high level of visitor satisfaction;
- reinforcement of the commitment to sustaining the Territory's biodiversity through the continuing threatened species breeding program; and
- continuing the commitment to education through the use of the parks as a valuable resource for schools.

TERRITORY WILDLIFE PARK

Provides a quality experience to visitors through the presentation of flora and fauna in a variety of natural habitats in the Top End.

OUTCOME

A visitor experience that showcases the biodiversity of the unique environment of the Top End and contributes to the growth and development of the Territory's tourism industry.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Visitor numbers	79 000
Project milestones met	95%
<i>Quality</i>	
Visitor satisfaction	95%

ALICE SPRINGS DESERT PARK

Provides a quality experience to visitors through the presentation of flora and fauna in a variety of natural habitats in Central Australia.

OUTCOME

A visitor experience that showcases the biodiversity of the unique environment of Central Australia and contributes to the growth and development of the Territory's tourism industry.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Visitor numbers	88 000
Project milestones met	95%
<i>Quality</i>	
Visitor satisfaction	95%

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	10 624	10 541
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation	8 529	8 526
Fees from Regulatory Services		
Other Agency Revenue	2 080	2 000
Interest Received	5	
Royalties, Rents and Dividends		
Other Revenue	10	15
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	10 725	11 131
Employee Expenses	4 727	4 820
<i>Administrative Expenses</i>		
Purchases of Goods and Services	4 484	4 420
Repairs and Maintenance		391
Depreciation and Amortisation	1 500	1 500
Other Administrative Expenses	13	
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	1	
OPERATING SURPLUS BEFORE INCOME TAX	- 101	- 590
Income Tax Expense		
NET OPERATING SURPLUS	- 101	- 590

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	183	- 292
Receivables	163	145
Prepayments	5	3
Inventories	6	6
Advances Paid		
Sale of Goods and Services	15 764	15 360
Plant and Equipment	4 740	3 913
Other Assets		
Interest Received	20 861	19 135
LIABILITIES		
Deposits Held		
Creditors and Accruals	115	
Advances Received		
Provisions	544	572
Other Liabilities		
TOTAL LIABILITIES	659	572
NET ASSETS	20 202	18 563
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	21 946	21 080
<i>Equity Injections/Withdrawals</i>	- 866	- 1 049
Accumulated Funds		
<i>Opening Balance</i>	- 777	- 878
<i>Current Year Profit/(Loss)</i>	- 101	- 590
<i>Dividends Paid/ Payable</i>		
Reserves		
EQUITY	20 202	18 563

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	10 597	10 559
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Sale of Goods and Services	2 058	2 018
Community Service Obligations	8 529	8 526
Other Agency Receipts	10	15
Interest Received		
Interest Received		
<i>Operating Payments</i>	9 644	9 716
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	4 926	4 719
Payments for Goods and Services	4 717	4 997
Interest Paid	1	
Income Tax Paid		
Net Cash from Operating Activities	953	843
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>		
Proceeds from Asset Sales		
Repayment of Advances Paid		
<i>Investing Payments</i>	269	269
Purchase of Assets	269	269
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 269	- 269
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>	245	62
Proceeds of Borrowings		
Deposits Received		
Equity Injections	245	62
<i>Financing Payments</i>	1 113	1 111
Repayment of Borrowings		
Lease Payments	2	
Dividends Paid		
Equity Withdrawals	1 111	1 111
Other Financing		
Net Cash Used in Financing Activities	- 868	- 1 049
Net Increase in Cash Held	- 184	- 475
Cash at Beginning of Reporting Period	367	183
CASH AT END OF REPORTING PERIOD	183	- 292

TRADE DEVELOPMENT ZONE AUTHORITY

OUTPUTS AND APPROPRIATION

OUTPUT GROUP/Output	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Trade Development Zone	1 319	1 314	- 5
Trade Development Zone	1 319	1 314	- 5
Total Operating Expenses	1 319	1 314	- 5
<i>less</i>			
Depreciation and Amortisation	48	48	
Agency Revenue (a)	166	170	4
Receipts relating to prior year expenses	- 336		336
<i>equals</i>			
Output Appropriation	1 441	1 096	- 345

Capital Appropriation

Total 2002-03 Staffing: 10

Note: (a) Agency revenue *equals* operating revenue *less* output revenue and profit/loss on disposal of assets.

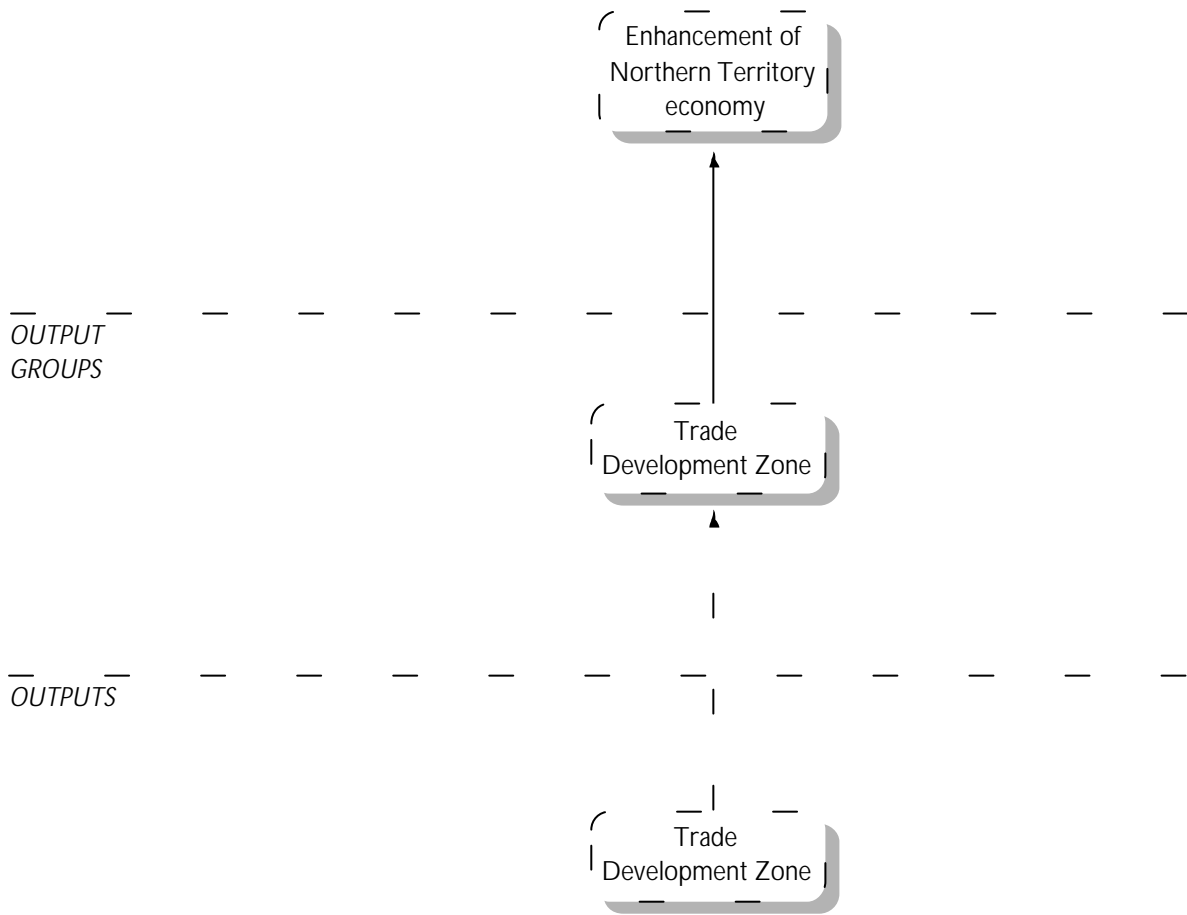
OVERVIEW

The Trade Development Zone Authority (TDZA) is responsible for the development and management of a trade zone, specifically for export-oriented manufacturers and service providers. The TDZA is based on the concept of export processing zones, a successful economic tool adopted by many countries throughout the world to attract foreign investment.

The aim of the zone is to broaden the economy by attracting manufacturers and service providers which obtain revenue streams from abroad. It is expected the new businesses will demand more local resources, especially skilled workers.

SUMMARY OF OUTCOMES AND OUTPUTS

OUTCOMES



STRATEGIC ISSUES

During 2002-03 the Trade Development Zone Authority is to be incorporated into a new Agency (possibly the Industrial Land Corporation). The details of this incorporation are yet to be finalised.

TRADE DEVELOPMENT ZONE

Administer, control and encourage the development of the trade zone as an internationally competitive export-processing zone. Provide a range of services to investors, from the establishment phase through to ongoing operational requirements, including any expansion phase.

OUTCOME

Enhancement of the Northern Territory economy through the attraction of Australian and foreign investment.

Performance Measures	2002-03 Estimate
<i>Quantity</i>	
Number of licences	50
New investments attracted to the zone	2
<i>Quality</i>	
Investor satisfaction	65%
Awareness of the zone both nationally and internationally	30%
<i>Timeliness</i>	
Infrastructure and development by target dates	90%
Investor services, information, policy development and support services finalised within scheduled response times	80%
<i>Cost</i>	
Average cost per licence	\$26 000

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	1 607	1 266
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Output Revenue	1 441	1 096
Fees from Regulatory Services		
Other Agency Revenue	166	170
Interest Received		
Royalties, Rents and Dividends		
Other Revenue		
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	1 319	1 314
Employee Expenses	546	565
<i>Administrative Expenses</i>		
Purchases of Goods and Services	685	671
Repairs and Maintenance	40	30
Depreciation and Amortisation	48	48
Other Administrative Expenses		
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Community Service Obligations		
Interest		
OPERATING SURPLUS BEFORE INCOME TAX	288	- 48
Income Tax Expense		
NET OPERATING SURPLUS	288	- 48
Note: Agency revenue for Appropriation purposes equals Operating Revenue less Output Revenue and Profit/Loss on Disposal of Assets and totals	166	170

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	818	818
Receivables	33	33
Prepayments	20	20
Inventories		
Advances Paid		
Land and Improvements		
Plant and Equipment	74	26
Other Assets		
TOTAL ASSETS	945	897
LIABILITIES		
Deposits Held	63	63
Creditors and Accruals	32	32
Advances Received		
Provisions	50	50
Other Liabilities		
TOTAL LIABILITIES	145	145
NET ASSETS	800	752
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	7 185	693
<i>Equity Injections/Withdrawals</i>	- 6 492	
Accumulated Funds		
<i>Opening Balance</i>	- 181	107
<i>Current Year Profit/(Loss)</i>	288	- 48
Reserves		
EQUITY	800	752

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	1 607	1 266
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	166	170
Output Revenue	1 441	1 096
Other Agency Receipts		
Interest Received		
Royalties, Rents and Dividends		
<i>Operating Payments</i>	1 271	1 266
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Community Service Obligations		
Payments to Employees	546	565
Payments for Goods and Services	725	701
Interest Paid		
Income Tax Paid		
Net Cash from Operating Activities	336	
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	812	
Proceeds from Asset Sales	812	
Repayment of Advances Paid		
<i>Investing Payments</i>		
Purchase of Assets		
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	812	
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Capital Appropriation		
<i>Financing Payments</i>	812	
Repayment of Borrowings		
Lease Payments		
Dividends Paid		
Equity Withdrawals	812	
Other Financing		
Net Cash Used in Financing Activities	- 812	
Net Increase in Cash Held	336	
Cash at Beginning of Reporting Period	482	818
CASH AT END OF REPORTING PERIOD	818	818

DARWIN PORT CORPORATION

CONTRIBUTIONS FROM BUSINESS UNITS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
Operating Revenue	20 598	21 582
Commercial Wharves	11 280	12 352
Small Craft Services	2 445	2 678
Pilotage	1 233	1 350
Navigation and Safety	837	917
Cruise and Defence Facilities	3 613	2 982
Tourism Real Estate Development	1 190	1 303
Operating Expenses	16 350	16 604
Commercial Wharves	6 048	6 143
Small Craft Services	3 238	3 288
Pilotage	1 505	1 528
Navigation and Safety	834	847
Cruise and Defence Facilities	2 927	2 972
Tourism Real Estate Development	1 798	1 826
Operating Result	4 248	4 978

Total 2002-03 Staffing: 52

OVERVIEW

The Darwin Port Corporation facilitates the movement of goods and people into and out of northern Australia by sea, provides a safe haven for the local fishing fleet and provides infrastructure to assist the development of off-shore oil and gas exploration and production activities.

A Board of Directors was established in accordance with the *Darwin Port Corporation Act* in 1999.

The Corporation has a key role in the Government's vision for the further development of Darwin as a transport hub and as a regional supply and service centre for the defence, mining, and oil and gas sectors.

The Corporation manages land within the Port of Darwin at East Arm, Frances Bay and tourism and recreational facilities on, and adjacent to, Stokes Hill Wharf.

The Corporation provides essential infrastructure for dry bulk, bulk liquids, livestock, general cargo and for activities associated with Timor Sea oil and gas development. Construction work at the East Arm Port is currently in progress to facilitate the Alice Springs to Darwin railway and relocation of the petroleum industry to East Arm. The Corporation is responsible for the ongoing implementation of asset condition monitoring and maintenance of port infrastructure.

The Corporation aims to promote tourism and recreational use of the Wharf Precinct including reception facilities and heavy fuel oil bunkering facilities to encourage increased visits by cruise ships, naval and other vessels.

The Corporation supports the marine industry through provision of a safe haven for vessels to dock and product handling facilities.

The Corporation is required to comply with all relevant Commonwealth and Northern Territory legislation including the *Darwin Port Corporation Act* and associated By-Laws, *Marine Act*, *Financial Management Act*, *Public Sector Employment and Management Act*, *Work Health Act* and the *Waste Management Control and Pollution Act*. It is also bound by the requirements of the National Competition Policy Agreements on the provision of Port Services by external service providers.

STRATEGIC ISSUES

- Development and promotion of port activities, in particular the Alice Springs to Darwin railway project.
- Relocation of port operations to East Arm Wharf.
- Trade development and promotion of the Port of Darwin as providing infrastructure for the oil and gas industries.
- Increased maintenance activity through specific significant maintenance projects associated with the cruise shipping and fishing industries.
- Promotion of Darwin as a port of call or home base for cruise vessels.

2002-03 CAPITAL WORKS PROGRAM

The following major project has been approved for inclusion on the 2002-03 Capital Works Program:

	\$M
• East Arm Port, stage 2A – construction of an Operations Centre building at East Arm Port to house port operation staff such as harbourmasters, pilots, wharf supervisors and duty officers	0.6

Amount shown is the total project cost not necessarily the cash commitment for 2002-03. For further details of this and other projects, see *Budget Paper No. 4*.

COMMERCIAL WHARVES

This line of business comprises all functions associated with East Arm Port, Fort Hill Wharf and Iron Ore Wharf. It facilitates cargo handling, bulk liquids handling and controls berthage arrangements. In time all these operations will be transferred to East Arm Port as development of the new wharf proceeds to create a modern intermodal cargo handling facility.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	17.11
Accident frequency – number of injuries	4
Number of Trading vessels	1 017
Number of Container vessels	110
Trade (MTPA)	1.267

SMALL CRAFT SERVICES

This line of business comprises all costs associated with the management and operations of the Mooring Basin, Fisherman's Wharf and Hornibrooks Wharf. The operations include maintenance of a tidal-free facility that provides a safe haven for

the fishing fleet of northern Australia. It also provides services to the Seafood industry and small pleasure craft vessels.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	5.93
Accident frequency – number of injuries	2

PILOTAGE

This line of business facilitates the provision of pilotage services to commercial and non-commercial vessels.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	8.86
Accident frequency – number of injuries	3

NAVIGATION AND SAFETY

This line of business facilitates the provision of moorings/anchorage, navigational aids, safe channels and incineration services to commercial and non-commercial vessels.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	12.65
Accident frequency – number of injuries	1

CRUISE AND DEFENCE FACILITIES

This line of business encompasses those activities that support the provision of a cruise shipping and naval presence in the Northern Territory. These include the facilities of Stokes Hill Wharf, the roll on/roll off facility and the Cruise Ship Terminal.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	4.86
Accident frequency – number of injuries	0

TOURISM REAL ESTATE DEVELOPMENT

This line of business incorporates the Wharf Precinct which provides retail outlets and associated facilities, entertainment, infrastructure and services on the wharf, in support of general tourism activities.

Performance Measures – Non-Financial	2002-03 Estimate
<i>Quantity</i>	
Staff levels	2.60
Accident frequency – number of injuries	0

STATEMENT OF FINANCIAL PERFORMANCE

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
OPERATING REVENUE	20 598	21 582
Taxation Revenue		
<i>Grants and Subsidies</i>		
Current		
Capital		
<i>Sale of Goods and Services</i>		
Community Service Obligation	5 192	7 015
Fees from Regulatory Services		
Other Agency Revenue	14 928	12 466
Interest Received	450	500
Royalties, Rents and Dividends		
Other Revenue	28	1 601
Profit/Loss on Disposal of Assets		
OPERATING EXPENSES	16 350	16 604
Employee Expenses	4 348	4 407
<i>Administrative Expenses</i>		
Purchases of Goods and Services	4 295	3 640
Repairs and Maintenance	4 108	4 724
Depreciation and Amortisation	898	1 206
Other Administrative Expenses	85	17
<i>Grants and Subsidies</i>		
Current Grants		
Capital Grants		
Interest	2 616	2 610
OPERATING SURPLUS BEFORE INCOME TAX	4 248	4 978
Income Tax Expense	1 274	1 493
NET OPERATING SURPLUS	2 974	3 485

STATEMENT OF FINANCIAL POSITION

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
ASSETS		
Cash and Deposits	14 389	16 596
Receivables	2 604	3 512
Prepayments	10	10
Inventories		
Advances Paid		
Land and Improvements	20 780	22 280
Plant and Equipment	25 214	24 343
Other Assets	877	877
TOTAL ASSETS	63 874	67 618
LIABILITIES		
Deposits Held		
Creditors and Accruals	3 271	4 577
Advances Received	33 466	33 466
Provisions	7 408	8 267
Other Liabilities	190	190
TOTAL LIABILITIES	44 335	46 500
NET ASSETS	19 539	21 118
ACCUMULATED FUNDS AND RESERVES		
Capital		
<i>Opening Balance</i>	33 897	33 419
<i>Equity Injections/Withdrawals</i>	- 478	- 163
Accumulated Funds		
<i>Opening Balance</i>	- 26 002	- 24 515
<i>Current Year Profit/(Loss)</i>	2 974	3 485
<i>Dividends Paid/ Payable</i>	- 1 487	- 1 743
Reserves	10 635	10 635
EQUITY	19 539	21 118

STATEMENT OF CASH FLOWS

	2001-02 Estimate	2002-03 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
<i>Operating Receipts</i>	20 211	20 657
Taxation Received		
<i>Grants and Subsidies</i>		
Current		
Capital		
Receipts from Sale of Goods and Services	14 541	11 541
Community Service Obligations	5 192	7 015
Other Agency Receipts	28	1 601
Interest Received	450	500
Royalties, Rents and Dividends		
<i>Operating Payments</i>	13 796	14 965
<i>Grants and Subsidies Paid</i>		
Current		
Capital		
Payments to Employees	4 108	4 023
Payments for Goods and Services	7 072	7 058
Interest Paid	2 616	2 610
Income Tax Paid		1 274
Net Cash from Operating Activities	6 415	5 692
CASH FLOWS FROM INVESTING ACTIVITIES		
<i>Investing Receipts</i>	30	
Proceeds from Asset Sales	30	
Repayment of Advances Paid		
<i>Investing Payments</i>	1 675	1 998
Purchase of Assets	1 675	1 998
Advances Paid		
Other Investing		
Net Cash Used in Investing Activities	- 1 645	- 1 998
CASH FLOWS FROM FINANCING ACTIVITIES		
<i>Financing Receipts</i>		
Proceeds of Borrowings		
Deposits Received		
Equity Injections		
<i>Financing Payments</i>	252	1 487
Repayment of Borrowings	252	
Lease Payments		
Dividends Paid		1 487
Equity Withdrawals		
Other Financing		
Net Cash Used in Financing Activities	- 252	- 1 487
Net Increase in Cash Held	4 518	2 207
Cash at Beginning of Reporting Period	9 871	14 389
CASH AT END OF REPORTING PERIOD	14 389	16 596

Chapter 2

REVENUE

REVENUE

The purpose of this chapter is to provide a detailed breakdown of agencies' operating revenue, in addition to a dissection of whole of government borrowings and advances.

The information presented in this chapter is significantly different from previous years and therefore comparisons cannot be made between the 2001-02 Budget Papers and the 2002-03 Budget Papers.

The operating revenue is categorised by:

- Taxation Revenue
- Grants and Subsidies
- Community Service Obligations
- Sale of Goods and Services
- Interest Received
- Royalties, Rents and Dividends
- Other Revenue
- Profit/Loss on Disposal of Assets

Each category presents detailed revenue information by agency. Revenue is also presented for the Central Holding Authority. While agencies collect and administer revenue on behalf of the Central Holding Authority, the revenue is Territory revenue and not able to be used by agencies to meet their operating expenses.

A table is presented for each category followed by a discussion of the key issues for that category.

A summary table of Territory Borrowing and Advances is also provided.

Figure 1

TAXATION REVENUE

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
GENERAL GOVERNMENT			
Northern Territory Treasury			
Community Benefit Levy	1 028	1 100	72
Central Holding Authority			
Stamp Duty	73 321	68 357	- 4 964
Payroll Tax	133 613	139 389	5 776
Debit Taxes	6 400	6 336	- 64
Financial Institutions Duty	1 419		- 1 419
Tax Equivalent Regime	11 346	14 760	3 414
Wagering Tax	4 450	4 408	- 42
Lotteries and Gaming Tax	27 581	28 410	829
Light Vehicle Registration	9 841	9 800	- 41
Heavy Vehicle Registration	6 734	6 752	18
Temporary Budget Improvement Levy	4 110	8 000	3 890
TOTAL	279 843	287 312	7 469

TAXATION REVENUE

Taxation revenue consists of compulsory levies imposed by Government that are designed largely to raise revenue, although they may have other economic effects. They are not a payment for goods or services provided. The major variations in 2002-03 receipts from taxes are as a result of:

- higher collections in payroll tax (\$5.8 million), as a result of employment and wages growth in the economy and an increase in the superannuation guarantee levy from 8 per cent to 9 per cent from 1 July 2002;
- increased tax equivalent receipts (\$3.4 million) from the levying of local government rate equivalents on PowerWater and Darwin Port Corporation, and the inclusion of the Northern Territory Treasury Corporation in the income tax equivalents regime;
- lower stamp duty collections (\$5 million) arising from the increase of home ownership concessions as announced in this Budget and an adjustment for large one-off commercial sale transactions that occurred in 2001-02 which are not expected to be repeated in 2002-03;
- an increase of \$3.9 million for the full year collection of the Temporary Budget Improvement Levy introduced in November 2001 as part of the Mini Budget; and
- a decrease of \$1.4 million due to the residual effects of the last year's changes to abolish Financial Institutions Duty (FID) as part of the national tax reform arrangements.

A number of revenue initiatives have been introduced in this Budget, including:

- a reduction of the payroll tax rate from 6.5 per cent to 6.3 per cent combined with the inclusion of the 'grossed-up' amount of fringe benefits and eligible termination payments in the payroll tax base;
- an increase to the first home owner stamp duty concession threshold from \$80 000 to \$125 000 and aligning its criteria with the *First Home Owner Grant Act*;
- the introduction of a new stamp duty rebate of up to \$1 500 for the purchase of a principal place of residence; and
- the introduction of an exemption for certain corporate reconstructions.

More information on these measures is set out in Chapter 3, *Budget Paper No. 2*.

Figure 2

GRANTS AND SUBSIDIES

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
GST REVENUE AND BUDGET BALANCING ASSISTANCE	1 387 700	1 521 900	134 200
Central Holding Authority			
GST Revenue	1 289 800	1 502 200	212 400
Budget Balancing Assistance	97 900	19 700	- 78 200
GENERAL PURPOSE GRANTS	11 452	11 871	419
Central Holding Authority			
Grant in Lieu of Uranium Royalties	2 100	2 080	- 20
National Competition Payments	7 600	7 500	- 100
Compensation from Commonwealth for <i>Financial Transactions Act</i>	1 752	1 384	- 368
Natural Disaster Relief Arrangements		907	907
SPECIFIC PURPOSE GRANTS	317 840	322 380	5 414
Department of the Chief Minister			
Year of the Outback	600		- 600
Desert Knowledge	33	17	- 16
National Youth Week	10		- 10
Harmony Day Sponsorship	5		- 5
Science Week	8		- 8
Commonwealth Contribution Towards Mezzanine Debt		5 050	5 050
Central Holding Authority			
First Home Owner Grant (Additional Grant)	2 703	623	- 2 080
Department of Employment, Education and Training			
Government Schools – Current	16 414	17 519	1 105
Government Schools – Capital	2 880	4 320	1 440
Indigenous Education Strategic Initiatives Program	15 154	20 210	5 056
Non-Government Schools – Recurrent and Targeted Programs	32 168	33 308	1 140
Non-Government Schools – Capital	858	875	17
Targeted Government and Joint Schools Programs	10 358	7 278	- 3 080
ANTA – Capital	4 293	2 152	- 2 141
ANTA – Recurrent	10 790	10 354	- 436
Centralian College			
Indigenous Education Strategic Initiatives Program	360	400	40
Workplace English Literacy and Language Programs	143	203	60
Northern Territory Police, Fire and Emergency Services			
Australian Fisheries Management Authority	143	143	
Commonwealth New Apprenticeships Incentives for Funding	30	30	
Emergency Management Australia	199	199	
Funding to Develop Night Patrol Protocols	55	95	40
Funding to Assist with the Conduct of the 2001 Census	90		- 90
Juvenile Pre-Court Diversion Program	1 702	5 430	3 728
Provision of Fire Services to Commonwealth Properties	1 277	1 283	6
Department of Justice			
Corporate Affairs Revenue Forgone	2 000	2 000	
Educational and Training Funding to Correctional Services	704	696	- 8
Department of Corporate and Information Services			
Remote Telecommunications Infrastructure Fund	3 005	882	- 2 123
Apprentices	283	283	
Other Grants	99		- 99

(Continued)

GRANTS AND SUBSIDIES – Continued

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Department of Business, Industry and Resource Development			
Renewable Remote Power Generation Project	1 452	468	- 984
Photovoltaic Rebate Program	63		- 63
Regional Mineral Study	110		- 110
Australian Fisheries Management Authority	2 700	2 700	
Australian Quarantine Inspection Service	570	570	
FarmBis	100	100	
Tuberculosis Freedom Assurance Program	350	350	
Natural Heritage Trust	1 975	369	- 1 606
Weeds Management	129		- 129
Other Grants	567		- 567
Department of Community Development, Sport and Cultural Affairs			
Community Housing Program	652	652	
Crisis Accommodation Program	404	404	
GST Compensation	5 250	5 250	
Aboriginal Rental Housing Program	19 458	23 758	4 300
Mortgage and Rent Assistance Program	297	297	
Untied Housing Assistance	13 093	13 188	95
Local Government - Financial Assistance	9 766	9 707	- 59
Local Government - Roads	9 951	9 892	- 59
Aboriginal Interpreter Services	540	540	
Australian Sports Commission - Indigenous Sport	556	485	- 71
Australian Sports Commission - Sport Development	95	95	
Regional Arts Fund	215		- 215
Return of Indigenous Cultural Property	99		- 99
Contemporary Music Pathways	15		- 15
Sanyo Mayo Historic Shipwreck Project	56		- 56
Aboriginal Areas Protection Authority			
Australian Institute of Aboriginal and Torres Strait Islander Studies	26		- 26
Department of Health and Community Services			
Aged Care Assessment	637	650	13
Australian Health Care Agreement (AHCA) - AZT Treatment	221	226	5
AHCA - General Component	70 886	75 145	4 259
AHCA Mental Health Strategy	1 127	1 200	73
AHCA Palliative Care	676	720	44
AHCA Quality Improvements	1 253	1 556	303
Blood Transfusion Services	534	545	11
Commonwealth, State, Territory Disability Agreement	5 796	4 442	- 1 354
Home and Community Care	4 069	4 069	
Highly Specialised Drugs	3 355	3 426	71
National Health Program Grants	513	780	267
OATSIH Remote Sexual Health	114	77	- 37
Pensioner Concession Scheme	876	895	19
Public Health Outcomes Funding Agreement	4 194	3 836	- 358
Supported Accommodation Assistance / Domestic Violence	4 491	4 586	95
Other Specific Purpose Grants	19	1 472	1 453
Capital – Blood Transfusion Services	65	66	1
Capital – National Child-care Centres	220	225	5
Advanced Specialist Training Post	213	127	- 86
Childhood Pneumococcal Vaccination Program	1 063	1 086	23
COAG National Illicit Drugs Initiative	435		- 435

(Continued)

GRANTS AND SUBSIDIES – Continued

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Consumer Master Index	814		- 814
Coordinated Care Trial Information System	450	460	11
Coordinated Care Trials	165		- 165
East Timor National TB Project	162		- 162
Fringe Benefits Taxation Liability	250	204	- 46
Mental Health Information Project	366	248	- 118
National Donovanosis Eradication Program	100	90	- 10
National Indigenous Pneumococcal and Influenza Program	540		- 540
Off-road Diesel Fuel Rebate	845	832	- 13
Psychogeriatric Program	206		- 206
Remote Community Initiative (RCI)	1 304	1 332	28
Rheumatic Heart Register	170	85	- 85
Specialist Outreach Project RDH	440		- 440
Medical Specialist Outreach	418	456	38
Other Grants Direct from the Commonwealth	1 403		- 1 403
Department of Infrastructure, Planning and Environment			
National Highways - Interstate Road Transport	100	103	3
National Highways - Capital	26 713	26 713	
Road Safety Black Spot	634	634	
Environment Australia	50		- 50
Natural Heritage Trust	5 261	3 386	- 1 875
National Land and Water Resources Audit	96		- 96
Cooperative Research Centre for Tropical Savannas	309	217	- 92
Environmental Flow Initiative	306	61	- 245
Indigenous Land Corporation		212	
Land and Water Partnership	988		- 988
Other Grants	140	43	- 97
OTHER GRANTS AND SUBSIDIES	30 766	40 653	9 887
Central Holding Authority			
Distribution from the Lotteries Fund	1 000	10 000	9 000
Centralian College			
VET Receipts from DEET	8 179	8 770	591
Secondary Education Receipts from DEET	3 298	3 399	101
Housing Business Services			
IHANT funding onpassed from Department of Community Development, Sport and Cultural Affairs	18 289	18 484	195
TOTAL	1 747 758	1 896 804	149 920

COMMONWEALTH GRANTS AND SUBSIDIES

Total Commonwealth grants and subsidies to the Territory in 2002-03 are estimated at \$1 856.7 million compared with \$1 715.4 million in 2001-02. The 2002-03 total Commonwealth grants comprise estimated GST revenue of \$1 502.2 million, with a further \$11.9 million in general purpose grants and \$322 million in specific purpose payments and other direct payments. The Territory will also receive guarantee payments of \$19.7 million as Budget Balancing Assistance in accordance with the *Intergovernmental Agreement on the Reform of Commonwealth State Financial Relations (Intergovernmental Agreement)* arrangements.

It should be noted that the figures used in this chapter are based on the Territory's best estimates, whereas the estimates used in the report on the 2002 Ministerial Council Meeting in *Budget Paper No. 6* use the latest Commonwealth estimates.

General Purpose Grants and Payments

The GST revenue pool is distributed to the States¹ as untied grants based on the principles of horizontal fiscal equalisation as recommended by the Commonwealth Grants Commission. This is consistent with the *Intergovernmental Agreement*. The Territory's share of the estimated 2002-03 GST revenue grants pool is calculated by applying the per capita GST Relativities for each State, and is weighted by estimates of each State's population as at December 2002. Budget Balancing Assistance is provided to ensure that States are no worse off as a result of tax reform. The total estimate of untied Commonwealth grants to the Territory is \$1 533.8 million in 2002-03.

The distribution of GST revenue pool grants and transitional arrangements in 2002-03 are discussed in more detail in *Budget Paper No. 6*.

GRANTS IN LIEU OF URANIUM ROYALTIES

Under the *Northern Territory (Self-Government) Act 1978*, the Commonwealth retained ownership of uranium. A grant in lieu of uranium royalties equivalent to 1.25 per cent of sales revenue is paid to the Territory. It is estimated that the Territory will receive \$2.1 million under this arrangement in 2002-03.

NATIONAL COMPETITION PAYMENTS

National Competition Policy payments are made in accordance with agreements between the States and Commonwealth, and are based on States satisfying requirements laid down by the Commonwealth under National Competition Policy guidelines. The payments are also indexed for inflation and distributed on a per capita basis. Competition payments are made to the States in three cumulative tranches.

The National Competition Council's Third Tranche Assessment Framework was released in February 2001. The framework outlines the approach adopted by the National Competition Council in assessing the progress of each jurisdiction in the implementation of third tranche National Competition Policy reforms. The third tranche assessment determined that the Territory is eligible for an estimated \$7.5 million in 2002-03.

FIRST HOME OWNER GRANT (ADDITIONAL GRANTS)

The First Home Owner Scheme was introduced in July 2000 to offset the effects of the GST. The original grant provided was a one-off payment of \$7 000 to first home buyers. On 9 March 2001, the Commonwealth Government announced a temporary extension to the scheme with an additional \$7 000 grant where a first home buyer entered into a contract between 9 March and 31 December 2001 to build their first home or purchase a new, previously unoccupied home. This additional grant was reduced to \$3 000 for contracts entered into between 1 January and 30 June 2002. The Territory administers the scheme and is compensated by the Commonwealth for the additional grants paid. Payments to the Territory in 2002-03 relate to contracts signed prior to 1 July 2002. An amount of \$0.6 million is estimated to be received by the Territory for the additional grants in 2002-03. The Territory bears the cost of the original grant.

COMPENSATION FROM COMMONWEALTH FOR FINANCIAL TRANSACTIONS ACT

The Commonwealth provides compensation payments, based on a spread of 1.1 per cent between interest rates incurred by the Territory on its borrowings to replace debt previously issued by the Commonwealth, as compared with rates which would have applied to borrowings by the Commonwealth on the Territory's behalf.

¹ The term 'State' or 'States' includes the Australian Capital Territory and the Northern Territory, unless the context indicates otherwise.

Compensation is also provided in relation to the reduced Commonwealth contributions to the Territory Debt Sinking Fund due to accelerated rates of debt redemption. These payments will amount to \$1.4 million in 2002-03.

Specific Purpose Payments and Other Direct Payments

The Commonwealth has committed, in the *Intergovernmental Agreement*, to maintain the aggregate level of specific purpose payments provided to the States. Specific purpose payments are provided subject to conditions, typically in line with Commonwealth policy objectives. In many cases States are required to match Commonwealth funding or to maintain existing levels of funding, thus reducing flexibility in resource allocation and, in some cases, producing less than optimal results.

Over 80 specific purpose payments and other direct payments will be received in 2002-03, including those made direct to agencies. It is estimated that a total of \$322 million will be received in this form, representing 17.4 per cent of all Commonwealth funding to the Territory in 2002-03.

Descriptions of the major specific purpose grants/payments are provided in the following sections.

HEALTH

For 2002-03, specific purpose payments for health from the Commonwealth are estimated to total \$108.8 million, an increase from \$108.4 million in 2001-02.

Australian Health Care Agreement

The five year agreement came into force on 1 July 1998 and is set to expire in June 2003. The Australian Health Care Agreement replaced the former Medicare Agreement. It provides for the Commonwealth's contribution to the cost of operating public hospitals and related programs through a Health Care Grant and access to the National Health Development Fund.

The base Health Care Grant to the Territory is estimated to be \$75.1 million in 2002-03, an increase from \$70.9 million in 2001-02, as well as identified components for mental health, palliative care and quality improvement.

The Commonwealth applies population, price and utilisation growth indices when determining the amount of Australian Health Care Agreement grants available to the States for the General Component grant, Mental Health Strategy grant, Palliative Care grant and the Quality Improvements grant. The use of indices accounts for the increase in funding levels from 2001-02.

Public Health Funding Outcomes Agreement

The Public Health Funding Outcomes Agreement was implemented in 1998-99 with the aim of better coordinating and integrating national public health strategies, whilst strengthening national public health infrastructure and capacity. It was designed to incorporate all agreements under the National Women's Health, Alternative Birthing Services, Female Genital Mutilation Education, Breast Screening Prevention and Cervical Screening Programs. Funding in 2002-03 is estimated to be \$3.8 million.

OTHER HEALTH AND COMMUNITY SERVICES RELATED GRANTS

Commonwealth, State, Territory Disability Agreement (CSTDA)

The current Commonwealth, State, Territory Disability Agreement (CSTDA) expired on 30 June 2002. A four month roll over period has been agreed while negotiations continue on the new agreement.

The CSTDA program provides a framework between the Commonwealth, States and Territories for the provision of services for people with disabilities. The objective of the agreement is to enhance quality of life for people with a disability by assisting

them to live as valued and participating members of the community. Under the current bilateral agreement, the Commonwealth will provide the Territory with funding of approximately \$4.4 million in 2002-03.

Highly Specialised Drugs

This program ensures the community's access to certain highly specialised drugs. Funding provides reimbursement to the Territory for highly specialised drugs used for very specific purposes and conditions, reflecting the need to address the division between the Territory's responsibility for in-hospital treatment and the Commonwealth's responsibility for community pharmaceutical use. The estimated funding allocation for this program in 2002-03 is \$3.4 million.

Home and Community Care (HACC)

This program provides support services to enable frail, aged and younger people with disabilities, at risk of institutionalisation, to remain at home. The Territory expects to receive \$4.1 million as part of the HACC program in 2002-03.

Supported Accommodation Assistance Program (SAAP)

This program provides accommodation and support services for homeless people and people in crisis. For 2002-03, funding is estimated to be \$4.6 million.

EDUCATION

For 2002-03, total specific purpose payments for education from the Commonwealth to the Territory is estimated to be \$96.6 million.

School Education

Recurrent assistance is provided in accordance with the National Objectives for Schooling. Objectives address access and equity issues for targeted school students. Commonwealth programs for schools may contain a government element, a non-government element, or a joint element and funding is categorised accordingly.

The government element provides assistance specifically identified for government schools, for example, funding is allocated for government schools to improve and maintain literacy and numeracy. The non-government element provides assistance specifically identified for non-government schools, which is generally allocated for similar projects to the government schools, such as literacy and numeracy.

The joint element can provide assistance for both government and non-government schools for programs, such as the National Asian Languages and Studies in Australian Schools programs. Funding for these programs is allocated directly to the Department of Employment, Education and Training which then conducts training workshops involving teachers from both government and non-government schools.

The Department of Employment, Education and Training receives and onpasses payments for non-government schools. Estimated receipts from this source in 2002-03 are \$34.2 million.

Indigenous Education Programs

Funds are provided for Indigenous Education Programs in primary and secondary schools. In 2002-03, receipts are expected to be \$20.2 million. Additional funding for these programs totalling approximately \$18 million is received by independent vocational education and training institutions, and community groups.

Vocational Education and Training

Commonwealth grants for vocational education and training are made, through the Australian National Training Authority (ANTA) direct to each State Training Authority under the National Vocational Education and Training Agreement.

Under the 1999-00 ANTA Agreement, funds from ANTA come through a variety of agreements for a range of purposes, such as core recurrent funding distributed among States based on historical shares, and specific programs to address growth in the number of student places for capital development.

Capital development funding from ANTA is dependent on the Territory maintaining an appropriate share of investment in vocational education and training infrastructure. There is an expectation that this averages out to one third over five years.

Grants from ANTA are estimated to total \$12.5 million in 2002-03, a decrease from \$15.1 million in 2001-02, primarily due to the completion of funding for a capital works project at the Institute for Aboriginal Development in Alice Springs.

HOUSING

Aboriginal Rental Housing Program

This grant provides funds towards the provision of housing and infrastructure in Aboriginal communities. These funds have been fixed at the same level for several years, at \$19.5 million. In 2002-03, an additional \$4.3 million will be provided for Aboriginal housing bringing the total to \$23.8 million. The funds are paid to the Indigenous Housing Authority of the Northern Territory, established in 1995, which pools funds from Territory and Commonwealth sources to better coordinate the delivery of housing to Aboriginal communities.

Untied Housing Assistance

The Commonwealth State Housing Agreement provides funds for public rental housing throughout the Territory. The Territory will receive \$13.2 million in 2002-03 as an untied grant consistent with the 2001-02 level of funding.

The current multilateral Commonwealth State Housing Agreement expires in June 2003.

DEPARTMENT OF INFRASTRUCTURE, PLANNING AND ENVIRONMENT

The Commonwealth provides funding directly to the Department of Infrastructure, Planning and Environment (DIPE) for a variety of projects including: Environment Australia, the Natural Heritage Trust, the National Land and Water Resources Audit, the Cooperative Research Centre for Tropical Savannas, and the Environmental Flow Initiative.

The variation in these grants from \$7.1 million in 2001-02 to \$3.9 million 2002-03 is due to the cessation of funding for Environment Australia, and the National Land and Water Resources Audit, one-off funding for Land and Water Partnership in 2001-02, and reduced funding for the Environmental Flow Initiative and Natural Heritage Trust. Funding for the Natural Heritage Trust Agreement ceased in June 2002 and discussions are currently under way regarding the signing of the second Natural Heritage Trust agreement.

National Highways

From 1 January 1994, the Commonwealth ceased to have direct funding responsibility for all roads. However, the Commonwealth continues to provide funding for the national highway network and contributes to the capital cost of declared Roads of National Importance on a yearly basis.

This program covers a national network of roads comprising the national highway system and urban roads linking the current points of termination of the national highway system. The Territory expects to receive \$26.8 million under the program in 2002-03, consistent with funding in 2001-02.

DEPARTMENT OF JUSTICE

Corporate Affairs Revenue Forgone

Under the terms of the Corporations Agreement, the Commonwealth agreed to compensate the States for revenues forgone on the takeover of corporate regulation by the Commonwealth. The original pool in 1989-90 of \$102 million has been escalated each year in line with Consumer Price Index increases. The Territory's share of this pool is \$2.0 million in 2002-03.

LOCAL GOVERNMENT

Financial Assistance and Roads Grants

The Territory will receive approximately \$9.7 million in financial assistance from the Commonwealth for onpassing to local government authorities in 2002-03. The current per capita distribution of these funds among States and Territories disadvantages local government in the Territory, as it does not take into account the high relative cost disabilities faced by this sector, when compared to other States. A further \$9.9 million is to be received in roads grants for the local government program in 2002-03.

Other Grants and Subsidies

These are grants received in agencies, but paid by other Territory Government agencies, not the Commonwealth. The only significant variation relates to the distribution from the Lotteries Fund. Previously, the lotteries tax was receipted into Treasury's Operating Account, as required by legislation. Distributions were then made to the Consolidated Revenue Account and the Sport and Recreation Development Fund. As part of changed legislative arrangements in 2002-03, \$10 million, which was in excess of Lotteries Fund requirements, was transferred to the Central Holding Authority.

Figure 3

COMMUNITY SERVICE OBLIGATIONS

PURCHASER/Provider/Description	2001-02	2002-03	Variation
	Estimate	Budget	
	\$000	\$000	\$000
NORTHERN TERRITORY TREASURY			
PowerWater			
Uniform Tariffs	20 374	39 383	19 009
DEPARTMENT OF CORPORATE AND INFORMATION SERVICES			
NT Fleet			
Disposals	468		- 468
Loans of Vehicles and Plant Equipment	82		- 82
NORTHERN TERRITORY TOURIST COMMISSION			
Territory Discoveries			
Tourism Marketing	791	805	14
Darwin Port Corporation			
Cruise Ship Support	191	191	
DEPARTMENT OF COMMUNITY DEVELOPMENT, SPORT AND CULTURAL AFFAIRS			
Housing Business Services			
Rent Subsidies	13 644	12 479	- 1 165
Low Interest Home Loans	1 444	904	- 540
Early Start - Deposit Assistance Scheme	790	790	
Fringe Benefits Tax on Employee Loans	140	140	
Assist, Interest Subsidy	170	240	70
Stamp Duty Differential	250	200	- 50
Police Rent Forgone	588	634	46
PowerWater			
Aboriginal Essential Services - Recurrent	28 896	35 696	6 800
Aboriginal Essential Services - Capital	6 837	10 037	3 200
DEPARTMENT OF HEALTH AND COMMUNITY SERVICES			
PowerWater			
Pensioner Concession Scheme - Electricity	2 099	1 776	- 323
Pensioner Concession Scheme - Water	483	496	13
Pensioner Concession Scheme - Sewerage	211	216	5
DEPARTMENT OF INFRASTRUCTURE, PLANNING AND ENVIRONMENT			
Territory Wildlife Parks			
Territory Wildlife Park - Tourism	3 583	3 580	- 3
Territory Wildlife Park - Threatened Species	475	475	
Territory Wildlife Park - Education	118	118	
Territory Wildlife Park - Equity Arrangement	33	33	
Alice Springs Desert Park - Tourism	2 100	2 100	
Alice Springs Desert Park - Threatened Species	222	222	
Alice Springs Desert Park - Education	277	277	
Alice Springs Desert Park - Botanic Gardens	643	643	
Alice Springs Desert Park - Equity Arrangement	1 078	1 078	
Darwin Port Corporation			
Marine Industry Support	671	589	- 82
Wharf Precinct	1 303	3 188	1 885
East Arm Port Capital and Operating Costs	3 027	3 047	20
TOTAL	90 988	119 337	28 349

COMMUNITY SERVICE OBLIGATIONS

Community Service Obligations arise when the Government specifically requires a Government Business Division (GBD) to carry out an activity which it would not elect to do on a commercial basis or would only undertake commercially at higher prices. Community Service Obligations are undertaken to achieve identifiable community or social objectives.

The identification and budget funding of Community Service Obligations has two important benefits:

- it enables the GBD to manage its commercial activities without having to cross subsidise its non-commercial activities. The development of a commercial culture within GBDs is fundamental to an improvement in their operating efficiency; and
- it provides for an annual review of those activities funded as CSOs.

There is an increase in 2002-03 from 2001-02 of \$28 million, the bulk of which is an increase in the uniform tariff payment to PowerWater of \$19 million. There is also an increase in the Community Service Obligations to PowerWater for essential services in remote Aboriginal communities of \$10 million.

Figure 4

SALE OF GOODS AND SERVICES

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT			
Auditor-General's Office			
Recoverable Audits	190	144	- 46
Ombudsman's Office			
Fees and Charges	27	28	1
Department of the Chief Minister			
Darwin City Council Mayoral Election	145		- 145
Litchfield Shire Council	59		- 59
Katherine Town Council	42		- 42
OCPE Apprentices Program	72	72	
Regional Development Fund for Year of Outback 2002	100	100	
Other Charges	3		- 3
Department of the Legislative Assembly			
Room Hire	25	25	
OCPE Apprentices Program	12	12	
Northern Territory Treasury			
Fees	355	30	- 325
OCPE Apprentices Program	24	24	
Other Charges	386	128	- 258
Central Holding Authority			
Fees and Charges	4 747	5 112	365
Work Health Registrations, Licences and Permit Fees	222	222	
Fire Alarm Monitoring Fees	800	860	60
Firearms Licences	245	278	33
Criminal Court Fees	200	200	
Civil Court Fees	600	638	38
Supreme Court Fees	200	200	
Business Affairs Fees	400	400	
Exploration and Pipeline Licences	1 403	1 069	- 334
Fees from Kings Canyon	79	79	
Marine Fees	205	216	11
METAL - Student Fees	78	78	
Motor Vehicle Licences and Taxi Leases	5 161	5 564	403
Motor Vehicle Registry Inspections	585	585	
Miscellaneous Receipts	541	738	197
Department of Employment, Education and Training			
Teacher Accommodation Rent	1 570	1 570	
OCPE Apprentices Program	96	96	
Other Charges	53	20	- 33
Centralian College			
Non-accredited Training Courses	126	128	2
Contracted Courses	117	152	35
Student Fees	339	325	- 14
College for Seniors Programs	658	633	- 25
Other Charges	442	452	10
Office of the Commissioner for Public Employment			
Leadership Development Program	1 589	1 773	184
Learnscope Program	8		- 8

(Continued)

SALE OF GOODS AND SERVICES – Continued

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Northern Territory Police, Fire and Emergency Services			
Nhulunbuy Corporation Receipts	248	252	4
Chamber of Mines Receipts	113	116	3
Ayers Rock Resort Corporation Receipts	154	159	5
Neighbourhood Watch Receipts	20	20	
Security for US Naval Vessels	220	1 806	1 586
Other Charges	846	529	- 317
Department of Justice			
Applications	260	260	
Commissions	330	330	
Lodgements	1 960	1 960	
Searches	700	700	
Transcripts	220	220	
Number Plate Sales	230	230	
Custody Recoveries	130	130	
Other Charges	625	932	307
Department of Corporate and Information Services			
Business Division Corporate Management Charges	6 771	4 998	- 1 773
Rent Recovery	4 590	4 654	64
Short Courses	879	500	- 379
OCPE Apprentices Program	72	72	
Other Charges	19		- 19
Information Technology Management Services			
Data Centre Management	25 383	19 025	- 6 358
Government Printing Office			
Sales and Charges	6 021	6 225	204
NT Fleet			
Vehicle Lease Revenue	27 445	26 526	- 919
Department of Business, Industry and Resource Development			
Application, Advertising and Dealing Fees (Licences/Titles)	374	304	- 70
Employee Housing Rentals	83	83	
Fisheries Licence Fees	221	227	6
Interstate Certification Audits		24	24
Off-shore Petroleum Rents		687	687
Research Farms Trading Accounts	990	997	7
Sale of Produce	52	52	
Vet Fees	24	24	
Water Analysis Testing	710	724	14
OCPE Apprentices Program	48	48	
Other Charges	368	298	- 70
Northern Territory Tourist Commission			
Northern Territory Holiday Centre Commissions	108	113	5
Territory Discoveries Service Level Agreement	650	695	45
Other Charges	20	20	
Territory Discoveries			
Commissions	1 200	1 241	41

(Continued)

SALE OF GOODS AND SERVICES – Continued

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Department of Community Development, Sport and Cultural Affairs			
IHANT Administration Fees	2 020	2 020	
Nhulunbuy Rent	22	22	
<i>Darwin Rates Act</i>	230	230	
Interpreter Fees	973	1 013	40
Museum Shop Sales	377	377	
Rent	175	175	
Exhibitions	130	130	
Admissions	310	310	
OCPE Apprentices Program	32	32	
Sport and Recreation Development Fund	6 945		- 6 945
Other Charges	384	495	111
Aboriginal Areas Protection Authority			
Fees and Charges	350	330	- 20
Department of Health and Community Services			
Service Recoveries: Darwin Private Hospital	102	105	3
Rental of Departmental Facilities	177	181	4
Palmerston Health Precinct Lease	180	184	4
Offshore Aerial Medical Evacuation Service	343	357	14
Additional Services (Katherine West Health Board)	352	46	- 306
Additional Services (Tiwi Health Board)	393	15	- 378
New PBS Arrangements (Non Section 100)	400	409	9
Rights to Private Practice Facility Fees	426	349	- 77
Ineligible Patients	539	555	16
Private Patients	678	709	31
Stock Recoveries	1 661	1 731	70
Staff Accommodation Rent	2 021	2 098	77
Compensable Patients (TIO)	2 112	2 192	80
Compensable Patients (Non TIO)	868	897	29
Cross Border Charges	7 236	7 521	285
Forensic Mental Health	50	50	
OCPE Apprentices Program	108	108	
Other Charges	411	402	- 9
Department of Infrastructure, Planning and Environment			
Subdivision/Rezoning/Development Applications	237	246	9
Document Preparation/Applications	80	80	
Sale of Products, Maps and Valuation	951	977	26
Motor Vehicle Registry Administration Charges	2 215	2 215	
Bus Fares and Passes	2 400	2 400	
Business Division Support Charges	1 115	1 042	- 73
Desert People	90		- 90
Recoverable Works - Recurrent	1 550	1 520	- 30
Recoverable Works - Capital	10 458	2 280	- 8 178
Rail Safety Fees	80	250	170
Pensioner Concession Bus Passes	600	600	
School Bus Passes	900	900	
Special Bus Services for the Arafura Games		130	130
OCPE Apprentices Program	96	96	
Corella Creek	268		- 268
Alice Springs High School Air Conditioning	200		- 200
External and Other Charges	882	732	- 150

(Continued)

SALE OF GOODS AND SERVICES – Continued

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
Construction Division			
Project Management Fees	31 073	33 733	2 660
Territory Wildlife Parks			
Fees and Charges	2 080	2 000	- 80
Trade Development Zone Authority			
Fees and Charges	166	170	4
PUBLIC NON-FINANCIAL CORPORATIONS			
Housing Business Services			
Rent	37 744	40 052	2 308
Darwin Bus Service			
Charges to Territory Public Transport	5 912	5 912	
Charters	60	60	
Darwin Port Corporation			
Commercial Wharves	8 210	6 856	- 1 354
Small Craft Services	1 791	1 496	- 295
Pilotage	896	748	- 148
Navigation and Safety	597	499	- 98
Cruise and Defence Facilities	2 688	2 244	- 444
Tourism Real Estate Development	746	623	- 123
PUBLIC FINANCIAL CORPORATIONS			
Northern Territory Treasury Corporation			
Investment Management Fees	262	262	
TOTAL	248 340	228 298	- 20 042

SALE OF GOODS AND SERVICES REVENUE

Goods and services revenue is generally derived from fees and charges levied on regulatory functions, the provision of certain services, and the issue of licences and permits to carry out otherwise prohibited or restricted activities. They are primarily directed at raising revenue and recouping the regulation costs.

Such fees and charges include:

- commissions received by agencies for agency work;
- charges raised by Government institutions, such as hospitals;
- revenues generated by agencies through the sale of goods and services; and
- intrasector charges from one Government agency to another, for example, charges levied by NT Fleet for provision and management of government vehicles, and by Information Technology Management Services for computing and communication services provided to agencies.

The sale of goods and services revenue comprises around 26 per cent of the total revenue from Territory sources.

A major change is the removal of electricity and water charges arising from the transition of PowerWater to Government Owned Corporation status. As a Government Owned Corporation, PowerWater will report separately from the Public Account. However, tax equivalent receipts and dividends will continue to be included in the Territory's Budget Sector receipts.

The total decrease in goods and services revenue is \$20 million, \$6.9 million of which relates to the Sport and Recreation Development Fund. As discussed in a previous

section, the lotteries tax is now collected by the Central Holding Authority, and the Department of Community Development, Sport and Cultural Affairs will receive this funding directly in the form of output appropriation.

There is also a decrease of \$6.7 million for Information Technology Management Services which is a direct result of the outsourcing of information technology services.

The remaining \$8 million reduction is due to lower estimated recoverable works receipts by the Department of Infrastructure, Planning and Environment. Recoverable works are projects undertaken by the Department on behalf of entities external to Government, whereby all costs are fully recovered. The reduction is due to a one-off project in 2001-02 for the Bradshaw Access at Victoria River.

Figure 5

INTEREST RECEIVED

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
GENERAL GOVERNMENT			
Department of Justice Interest	360	360	
Department of Corporate and Information Services Interest	84		- 84
Information Technology Management Services Interest on Cash Balances	25	39	14
Government Printing Office Interest on Cash Balances	50	64	14
NT Fleet Interest on Cash Balances	176	134	- 42
Department of Business, Industry and Resource Development Katherine Regional Flood Loans	16	16	
BTEC Loan	20	20	
Rural Adjustment Scheme Loan	100	100	
Construction Division Interest on Cash Balances	120	120	
Territory Wildlife Parks Interest on Cash Balances	5		- 5
PUBLIC NON-FINANCIAL CORPORATIONS			
Housing Business Services Interest on Loans	14 901	13 781	- 1 120
Darwin Bus Service Interest on Cash Balances	99	92	- 7
Darwin Port Corporation Interest on Cash Balances	450	500	50
PUBLIC FINANCIAL CORPORATIONS			
Northern Territory Treasury Corporation Interest from Local Government	504	150	- 354
Northern Territory University	245	212	- 33
Interest from Public Non-Financial Corporations	49 836	49 400	- 436
Interest from General Government	143 520	154 054	10 534
TOTAL	210 511	219 042	8 531

INTEREST RECEIVED

This comprises interest received on investments, advances outstanding, such as home loans by Housing Business Services and loans to local government, and on cash balances held in the Public Account.

The increase of \$8.5 million is largely due to an increase of \$10.5 million in interest received from General Government by Treasury Corporation as a result of the \$100 million new borrowings in 2001-02.

Figure 6

ROYALTIES, RENTS AND DIVIDENDS

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
GENERAL GOVERNMENT			
Central Holding Authority			
Mining and Petroleum Royalties	39 850	35 800	- 4 050
Mining and Petroleum Rents	1 983	1 246	- 737
Land Administration	559	559	
Pastoral Land Management	1 440	2 880	1 440
Dividends from Information Technology Management Services		1 692	1 692
Dividends from NT Fleet	2 189	1 843	- 346
Dividends from Construction Division	984		- 984
Dividends from Darwin Bus Service	158	192	34
Dividends from Darwin Port Corporation		1 487	1 487
Dividends from PowerWater	8 613	10 423	1 810
Dividends from Northern Territory Treasury Corporation	13 688	8 598	- 5 090
Other	20	20	
TOTAL	69 484	64 740	- 4 744

ROYALTIES, RENTS AND DIVIDENDS

This category includes income transferred from public financial and non financial corporations and Government Owned Corporations by way of dividends, rents, and royalties, including those received from mining. Mining royalties are the most significant contributor to this category.

Receipts in this category have been revised downwards by \$4.7 million mainly as a result of a reduction in mineral royalty revenues following higher than expected mineral royalty collections recorded in 2001-02.

Figure 7

OTHER REVENUE

	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
GENERAL GOVERNMENT			
Department of the Chief Minister			
Year of the Outback 2002	80		- 80
Miscellaneous	48	45	- 3
Department of the Legislative Assembly			
Closure of Advance Account	100		- 100
Miscellaneous	5	5	
Northern Territory Treasury			
Miscellaneous	583	500	- 83
Central Holding Authority			
Oncosts from Externally Funded Programs	303	303	
Work Health Fees and Charges	38	38	
Criminal Infringement and Other Fines	4 028	3 822	- 206
Oncosts	518	518	
SPP Oncosts	1 435	1 414	- 21
Superannuation Receipts	43 988	49 731	5 743
Miscellaneous	84	35	- 49
Department of Employment, Education and Training			
Territory Insurance Office - DTAL	711	711	
Miscellaneous	252	203	- 49
Centralian College			
Miscellaneous	33	33	
Office of the Commissioner for Public Employment			
Miscellaneous	2	2	
Northern Territory Police, Fire and Emergency Services			
Community Program Receipts such as Neighbourhood Watch	78	78	
Miscellaneous	102	162	60
Department of Justice			
Miscellaneous	817	522	- 295
Department of Corporate and Information Services			
Medical Staff Contribution	55	55	
Miscellaneous	111	115	4
Government Printing Office			
Miscellaneous	15		- 15
NT Fleet			
Miscellaneous	33		- 33
Department of Business, Industry and Resource Development			
Private Research and Development Corporations/Organisations	998	108	- 890
Oncosts	62		- 62
Mt Todd Rehabilitation	362		- 362
Regional Mineral Study-Industry Contributions	42		- 42
General Provisions	91	48	- 43
Territory Discoveries			
Miscellaneous	24		- 24
Department of Community Development, Sport and Cultural Affairs			
Miscellaneous	505	338	- 167
Department of Health and Community Services			
Section 100 - Chronic Disease Programs for Remote Areas	3 178	2 550	- 628
Tri-State Agreement	120	120	
Miscellaneous	878	533	- 345

(Continued)

OTHER REVENUE – Continued

	2001-02 Estimate	2002-03 Budget	Variation
	\$000	\$000	\$000
Department of Infrastructure, Planning and Environment			
Territory Insurance Office - Road Safety	938	886	- 52
Territory Insurance Office - METAL	302	247	- 55
Victoria River District Pest Control Program	300	215	- 85
Conservation Management	33	33	
Miscellaneous	131	131	
Territory Wildlife Parks			
Miscellaneous	10	15	5
PUBLIC NON-FINANCIAL CORPORATIONS			
Housing Business Services			
Miscellaneous		4	4
Darwin Bus Service			
Diesel and Alternative Fuel Grants Scheme	147	7	- 140
Miscellaneous	47		- 47
Darwin Port Corporation			
Miscellaneous	28	1 601	1 573
PUBLIC FINANCIAL CORPORATIONS			
Northern Territory Treasury Corporation			
Miscellaneous	290		- 290
TOTAL	61 905	65 128	3 223

OTHER REVENUE

The other revenue category includes:

- fines, defined by the Australian Bureau of Statistics as 'civil and criminal penalties imposed on law breakers other than penalties imposed by tax authorities';
- contributions from non-government sources towards an agency program or program component;
- any remaining balances in clearing accounts;
- refunds of overpayments incurred in previous financial years; and
- unclaimed money.

There are no significant variations.

Figure 8

PROFIT/LOSS ON DISPOSAL OF ASSETS			
	2001-02 Estimate \$000	2002-03 Budget \$000	Variation \$000
GENERAL GOVERNMENT			
Northern Territory Treasury			
Loss on Sale of Assets	- 391		391
Centralian College			
Profit on Sale of Assets	40	40	
NT Fleet			
Loss on Sale of Vehicles	- 1 051		1 051
PUBLIC NON-FINANCIAL CORPORATIONS			
Darwin Bus Service			
Profit on Sale of Buses	71	14	- 57
TOTAL	- 1 331	54	1 385

PROFIT/LOSS ON DISPOSAL OF ASSETS

This category includes profits and losses from asset disposals including from the sale of Crown land and Government property, principally dwellings and vehicles.

This is an accrual concept and does not reflect the cash received on sale of the asset, but rather the difference between the written down book value and the sale price. The key variation in this category is NT Fleet reflecting a loss on sale of vehicles for 2001-02. A similar result is not anticipated for 2002-03.

Figure 9

TERRITORY BORROWING AND ADVANCES

	2001-02 Estimated	2002-03 Budget	Variation
	\$000	\$000	\$000
TERRITORY BORROWING	111 884	2 000	- 109 884
Northern Territory Treasury Corporation			
Refinancing of Commonwealth Advances	9 884		- 9 884
Refinancing of Territory Debt	346 410	289 855	- 56 555
New Borrowings	100 000		- 100 000
Other	2 000	2 000	
<i>less Territory Debt Maturing</i>	<i>346 410</i>	<i>289 855</i>	<i>- 56 555</i>
ADVANCES RECEIVED	150 112	90 959	- 59 153
Central Holding Authority	114 039	5 500	- 108 539
Department of Business, Industry and Resource Development	977	477	- 500
Housing Business Services	28 138	27 510	- 628
PowerWater	3 500	55 620	52 120
Northern Territory Treasury Corporation	3 458	1 852	- 1 606
<i>less</i>			
COMMONWEALTH ADVANCES REPAID (a)	14 777	5 059	- 9 718
Northern Territory Treasury Corporation	14 405	4 687	- 9 718
Central Holding Authority	372	372	
TERRITORY ADVANCES PAID (a)	139 307	94 486	- 44 839
Department of the Chief Minister	3	10 103	10 100
Northern Territory Police, Fire and Emergency Services	20	20	
Department of Justice	172	190	
Department of Business, Industry and Resource Development	193	187	- 6
Department of Community Development, Sport and Cultural Affairs	300		- 300
Department of Health and Community Services	720	720	
Information Technology Management Services	2 459	527	- 1 932
Housing Business Services	21 399	21 239	- 160
Territory Wildlife Parks	2		- 2
Northern Territory Treasury Corporation	114 039	61 500	- 52 539
<i>equals</i>			
NET BORROWING AND ADVANCES	107 912	- 6 586	- 114 480

(a) Movement recorded on Statement of Cash Flows - payments from financing activities.

TERRITORY BORROWINGS AND ADVANCES

TERRITORY BORROWING

The Territory Borrowing category includes new borrowing for infrastructure projects as well as refinancing of maturing Commonwealth advances (also known as general capital purpose advances) with borrowing undertaken in the Territory's own name. In 2001-02, Territory borrowing included \$100 million in new borrowing, refinancing of \$346.4 million and \$9.9 million to refinance Commonwealth advances. Maturing Territory debt which is refinanced has no net effect on Territory borrowing. The Territory will refinance \$289.9 million of Territory borrowings in 2002-03.

ADVANCES RECEIVED

The Advances Received category includes repayments of loan or advance principal to the Territory Government and agencies. From 2002-03, PowerWater moves to a more commercial capital structure by financing capital works through borrowings. A significant component of Advances Received is the repayment of Housing Business Services loans by home buyers. Territory Advances Repaid also includes small

amounts repaid by borrowers under various Government industry assistance schemes.

COMMONWEALTH ADVANCES REPAID

This category relates to maturing Commonwealth advances. Under a process approved at the 1990 Loan Council Meeting, existing debt to the Commonwealth is being progressively converted, on maturity, to Territory debt.

In 2002-03, a total of \$5.1 million of Commonwealth debt will be repaid. This consists of the Territory's contribution to the National Debt Sinking Fund, Natural Disaster Relief Arrangements and repayment of debt assigned to the Territory by the Commonwealth on self-government.

TERRITORY ADVANCES PAID

This category includes expenditure by Government agencies to individuals for home loans, to local government authorities for the provision of infrastructure, and to Territory businesses for economic development.

NET BORROWING AND ADVANCES

Overall, borrowings and advances will decrease by \$6.6 million in 2002-03.