



NORTHERN TERRITORY

BUDGET 2021-22



Budget Paper No. 3

AGENCY BUDGET STATEMENTS

Agency Budget Statements

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Overview

Budget Paper No. 3 provides accrual and output-based information for Northern Territory Government agencies and business divisions for 2020-21 and 2021-22, including:

- agency profiles, output descriptions and budget highlights
- expense and appropriation amounts, including explanations of material variations
- full-time equivalent (FTE) staffing information based on the March quarter 2021 average
- output statements for agencies and business line statements for government business divisions (GBDs), including key performance indicators
- financial statements (operating statement, balance sheet and cash flow statement) and revenue statements
- a summary of community service obligation (CSO) payments to GBDs and government owned corporations
- a summary of output appropriation funding by agency.

The 2021 Budget is prepared in accordance with the Territory's financial management legislation and framework, which is summarised below.

Financial management legislation

The Territory's financial management framework, including accountability requirements, is established by the:

- *Fiscal Integrity and Transparency Act 2001* (FITA), which prescribes whole of government financial reporting requirements
- *Financial Management Act 1995* (FMA), which sets out agency and GBD financial accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides the legal authority for the government's funding decisions.

Fiscal Integrity and Transparency Act 2001

The FITA requires reporting of the budget and forward estimates in accordance with external reporting standards. The reporting standard used is the Uniform Presentation Framework, agreed by state, territory and Commonwealth governments. This is based on Australian Accounting Standards Board 1049 Whole of Government and General Government Sector Financial Reporting.

Financial Management Act 1995

The FMA provides a financial framework within which Territory Government agencies and GBDs operate and manage resources. Budget Paper No. 3 includes all agencies and GBDs that are subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules for budget monitoring and management for each agency and GBD, including accountability processes for budget variations arising from unforeseen circumstances or where government functions are redistributed between agencies.

The FMA also specifies agency and GBD internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

Government owned corporations, such as the Power and Water Corporation, Jacana Energy and Territory Generation, are not included in Budget Paper No. 3 as they are subject to the *Government Owned Corporations Act 2001*.

Financial management framework

The Territory's financial management framework utilises an accrual output-based methodology for budgeting, accounting and reporting, with performance reporting a central tenet. This ensures the Territory's financial management processes are contemporary and consistent with the frameworks of other jurisdictions across Australia.

Agencies – outputs and key performance indicators

The financial management framework provides a consistent basis for the 2021 Budget, including output structures and key performance indicators for each agency. Agency annual reports record actual performance and provide explanations of significant variations.

Agency corporate and shared services costs are separately identified in a corporate and shared services output group for accountability and transparency. Costs associated with shared services functions are reported in both the agency providing the services and the agency receiving the services.

Where material functional transfers between agencies have occurred during 2020-21, the FMA requires the original 2020-21 Budget and the revised 2020-21 Budget to be backcast to 1 July 2020. Material functional transfers during 2020-21 include the transfer of:

- the land tenure unit, remote housing program delivery office, programming and associated corporate services from the Department of Territory Families, Housing and Communities to the Department of Infrastructure, Planning and Logistics
- procurement services, and libraries and archives information and communications technology (ICT) services from the Department of Territory Families, Housing and Communities to the Department of Corporate and Digital Development
- disability services from the Department of Health to the Department of Territory Families, Housing and Communities
- Screen Territory from the Department of Territory Families, Housing and Communities to the Department of Industry, Tourism and Trade
- the Top End and Central Australia Health Networks into the Department of Health as part of the Better Together strategy restructure.

Where agencies have internally restructured their outputs to align with government's strategic priorities, the original 2020-21 Budget and the revised 2020-21 Budget have also been backcast to improve comparability and transparency.

From 1 July 2021, remote housing repairs and maintenance and property management services will transfer from the Department of Territory Families, Housing and Communities to the Department of Infrastructure, Planning and Logistics. In 2020-21, these services are included in the Department of Territory Families, Housing and Communities' original and revised budgets. In 2021-22, these services are included in the Department of Infrastructure, Planning and Logistics' budget.

Government businesses – business lines and performance

GBDs are expected to operate on a commercial basis and recover costs through user charges. However, GBDs remain subject to the financial management framework and accountabilities contained in the FMA, with the chief executive of each GBD accountable to the responsible minister for financial performance.

Commercial practices implemented for GBDs include:

- a requirement to fully attribute costs and be subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses
- adoption of efficient pricing methods that account for all costs
- a requirement to be compensated through CSO payments for undertaking non-commercial activities at the direction of government
- performance monitoring.

GBDs are required to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A performance statement is provided for each GBD, summarising expected financial performance in 2021-22, relative to 2020-21. Key performance indicators for each business line are also included, with actual performance and financial outcomes presented in annual reports.

GBDs are required to comply with competitive neutrality principles to minimise any commercial advantages over private sector businesses resulting from government ownership. The Territory Government has a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs, which is managed by the Department of Treasury and Finance.

Accrual accounting

Under accrual accounting, income (revenue and gains) and expenses are recorded in the period in which they occur, regardless of whether cash has been received or paid. Accrual accounting includes transactions where no cash is exchanged, such as transactions involving the creation of obligations to pay or rights to receive cash in the future. Accrual accounting also records transactions relating to the cost of using assets in the production of outputs, which is known as depreciation expense and is a non-cash cost.

Appropriation arrangements

The Territory Government has a cash appropriation framework. Appropriation is provided to fund agencies and is generally an agency's main income and cash source. Three types of appropriation are recognised: output appropriation, capital appropriation and Commonwealth appropriation (including other external appropriation). All three appropriation types are designated in the *Appropriation Act* as 'purposes' as they reflect a purpose for providing funds and are shown separately on agency financial statements.

2020-21 Budget

The 2020-21 Budget information presented in this publication reflects the information originally published in the November 2020 Budget, except where backcasting has occurred following material functional transfers, realignment with government's strategic priorities or specific direction. Such transfers are identified in the relevant agency key variation explanations.

2020-21 Revised

The revised 2020-21 budget information presented in this publication reflects approved variations to the original 2020-21 budgets for agencies, including the financial consequences of government policy decisions. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments tabled in the Legislative Assembly.

2021-22 Budget

The 2021-22 Budget is based on a forward estimates model, with inflator and deflator factors applied to each agency's base budget, and funding adjustments incorporated for new initiatives, and savings and revenue measures approved through the year and during the budget development process. The following parameters have been applied to the 2021-22 Budget:

- consumer price index (CPI) of nil in 2021-22, 1.4% in 2022-23, 1.8% in 2023-24 and 2.2% in 2024-25, applied to operational expenditure budgets
- nil wages parameter, reflecting government's wages policy, applied to employee expenditure budgets
- a composite factor, 75% of the wages parameter and 25% of the CPI parameter, applied to grant expenditure budgets
- a demand parameter of 1.4% per annum applied to the Department of Health budget
- an efficiency dividend of 1% per annum, with a two-thirds discount applied to certain frontline agencies.

Budget Paper No. 3 layout and presentation

This publication presents agencies and GBDs in separate sections in the order set out in the Administrative Arrangements Order as it applied at 29 January 2021.

Following a condensed November 2020 Budget Paper No. 3 due to the impact of COVID-19, the layout returns to a similar format used in the May 2019 Budget. However, the strategic issues section of agency chapters has been discontinued, increasing the focus on financial and operational performance, and additional information is provided on each agency's total output appropriation over five years from 2020-21 consistent with the Territory Government's *A plan to fix the budget*.

The following information describes the elements within the agency and GBD sections.

Expenses and appropriation summary

Provides expense information for each output group and output (or business line for GBDs) equating to total operating expenses in the operating statement.

Explanations for variations within 2020-21 and between the 2020-21 Revised and the 2021-22 Budget are provided as footnotes to the summary. Output, capital and Commonwealth appropriation, as specified in the 2021-22 *Appropriation Act*, are also identified.

For GBDs, this section describes financial performance, focusing on key variations between the years.

Agency and business division profile

A concise narrative overview of the agency's or GBD's key responsibilities.

Budget highlights

A table outlining additional funding for new initiatives approved since the previous budget, key existing initiatives and new capital projects.

Outputs, business lines and performance

An outcome is provided for each output group with a description for each output (business line for GBDs).

Key performance indicators are provided with estimates identified for each measure. The indicators are focused on presenting measures that are meaningful, nationally consistent and relevant to assessing the achievement of the stated outcome.

To enable meaningful comparisons where measures have changed, agencies and GBDs recast key performance indicators for the 2020-21 Estimate to be on a consistent basis with 2021-22 Budget information. Where measures have been modified and 2020-21 data is not available, or where measures are commencing in 2021-22, no 2020-21 Estimate is provided.

Financial statements

A set of financial statements (operating statement, balance sheet and cash flow statement) is presented on an accrual basis for each agency and GBD for the revised 2020-21 Budget and the 2021-22 Budget.

Operating statement – presents expenses, revenues, gains and net result of an agency. It excludes payments and receipts of a capital nature, as these only affect the balance sheet and cash flow statement. As appropriation only covers cash expenses, most agencies will show a deficit due to unfunded non-cash expenses, including depreciation and amortisation. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of timing differences in line with accounting standards. For example, where revenue is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second.

From 1 July 2021, agency accountable officers will have to comply with an employee expense cap, which replaces the previous total FTE staffing cap. The employee expense cap for each agency is equivalent to the employee expense budget figure in the operating statement.

Balance sheet – presents assets and liabilities, and records the net assets or equity, of an agency at the end of the year. Deficits (as recorded in the operating statement) will reduce the equity position over time, while surplus results will increase equity.

Cash flow statement – presents movement of cash in and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency's cash account at the end of the year, which is reported in the balance sheet.

Revenue statement

In addition to the financial statements, a revenue statement is included to provide detailed information on revenue received by each agency, GBD and the Central Holding Authority (CHA), including Commonwealth revenue.

Estimates for revenue from the Commonwealth are generally based on information provided in the Commonwealth's 2020-21 Mid-Year Economic and Fiscal Outlook published on 17 December 2020.

A comprehensive discussion of Commonwealth revenue is provided in Budget Paper No. 2.

Community service obligations and output appropriation

This section details CSO payments made to GBDs and government owned corporations to fund specific Territory Government community or social objectives that would not otherwise be undertaken if left to commercial or market forces, or would be undertaken at higher prices. CSO requirements are reviewed annually.

This section also details total output appropriation by agency over five years from 2020-21 to improve transparency in response to the Territory Government's *A plan to fix the budget*, which was initially scheduled to be implemented in the 2020 Budget but was deferred to the 2021 Budget due to the impact of COVID-19 on the delivery of the 2020 Budget.

Ministerial portfolios

The Hon. Michael Patrick Francis Gunner, MLA

Chief Minister

Treasurer

Minister for Major Projects and Territory Economic Reconstruction

Minister for Strategic Defence Relations

The Hon. Nicole Susan Manison, MLA

Deputy Chief Minister

Minister for Police, Fire and Emergency Services

Minister for Mining and Industry

Minister for Northern Australia and Trade

Minister for Defence Industries

Minister for Agribusiness and Aquaculture

Minister for International Education

The Hon. Natasha Kate Fyles, MLA

Minister for Health

Minister for Tourism and Hospitality

Minister for National Resilience

Minister for Major Events

Minister for Racing, Gaming and Licensing

Minister for Alcohol Policy

The Hon. Eva Dina Lawler, MLA

Minister for Renewables and Energy

Minister for Infrastructure, Planning and Logistics

Minister for Environment

Minister for Water Security

Minister for Climate Change

Minister for Essential Services

The Hon. Lauren Jane Moss, MLA

Minister for Education

Minister for Children

Minister for Youth

Minister for Seniors

Minister for Women

The Hon. Selena Jane Malijarri Uibo, MLA

Attorney-General and Minister for Justice

Minister for Treaty and Local Decision Making

Minister for Aboriginal Affairs

Minister for Parks and Rangers

The Hon. Paul Andrew Kirby, MLA

Minister for Small Business

Minister for Jobs and Training

Minister for Recreational Fishing

Minister for Veterans' Affairs

Minister for Public Employment

Minister for Corporate and Digital Development

The Hon. Kathryn Jane Worden, MLA

Minister for Territory Families and Urban Housing

Minister for Disabilities

Minister for Sport

Minister for Multicultural Affairs

The Hon. Chanston James Paech, MLA

Minister for Local Government

Minister for Central Australian Economic Reconstruction

Minister for Remote Housing and Town Camps

Minister for Indigenous Essential Services

Minister for Arts, Culture and Heritage

Part 1

Agencies

Department of the Chief Minister and Cabinet

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Advice and coordination	9 159	8 259	8 956	1
Strategic policy coordination and engagement	9 159	8 259	8 956	
Territory regional growth	166 658	150 233	119 580	2, 3
Regional development, local government and Aboriginal affairs	166 658	150 233	119 580	
Investment Territory	50 293	65 210	22 982	2, 4
Major, significant and government-facilitated projects	50 293	65 210	22 982	
Darwin Waterfront Corporation	21 263	21 263	21 327	
Darwin Waterfront Corporation	21 263	21 263	21 327	
Government support	35 625	36 488	31 910	5, 6
Support to ministers and Leader of the Opposition	17 245	17 245	17 034	
Support to the Administrator	3 059	2 932	2 917	
Government services	15 321	16 311	11 959	
Office of the Commissioner for Public Employment	6 425	6 591	6 213	
Employee and industrial relations	2 056	2 059	2 034	
Workforce planning and development	2 714	2 738	2 691	
Aboriginal employment and career development	826	962	678	
Public sector appeals and grievance reviews	829	832	810	
Corporate and shared services	19 218	18 832	19 532	7
Corporate and governance	6 289	5 893	6 533	
Shared services received	11 995	12 005	12 065	
Shared services provided	934	934	934	
Total expenses	308 641	306 876	230 500	
Appropriation				
Output	218 364	214 918	176 044	
Capital		138		
Commonwealth	66 426	67 858	33 478	

2021-22 staffing: 496 FTE

- 1 The variations are due to the transfer of funding between 2020-21 and 2021-22 for hydraulic fracturing implementation reforms and the partnerships and system reforms in the non-government sector.
- 2 The variation in 2020-21 records the transfer of Jabiru and Kakadu Futures initiatives from the regional development, local government and Aboriginal affairs output to the major, significant and government facilitated projects output.
- 3 The decrease in 2021-22 mainly reflects the funding profile of the Barkly Regional Deal and Darwin City Deal.
- 4 The decrease in 2021-22 relates to the funding profile of the Local Jobs Fund and major projects facilitation initiatives.
- 5 The variation in the government services output in 2020-21 includes additional Commonwealth funding for disaster risk reduction.
- 6 The decrease in the government services output in 2021-22 reflects the funding profile for disaster risk reduction and the transfer of funding to the Department of Environment, Parks and Water Security for research and investigations around per- and polyfluoroalkyl substances (PFAS).
- 7 The variations in the corporate and governance output mainly relate to the transfer of legislation database development funding from 2020-21 to 2021-22 and a one-off transfer of appropriation for the purchase of capital assets in 2020-21.

Agency profile

The department supports the Chief Minister and Cabinet in delivering government's priorities by:

- providing independent, rigorous, timely and expert policy advice
- providing leadership and coordination across government in urban, regional and remote localities
- developing and influencing government policy, and coordinating implementation across government
- positioning the interests of the Territory at state, national and international levels through engagement with governments, industry and community sectors
- promoting opportunities to grow private investment and create jobs for a strong and vibrant economy by creating a pipeline of investment projects
- leading and coordinating the Territory Government's Aboriginal affairs agenda
- empowering and supporting communities to grow through the local decision-making agenda and delivering interpreting services
- regulating and supporting the local government sector to strengthen sustainability, governance and performance.

The Office of the Commissioner for Public Employment is responsible for public sector workforce management and development, and industrial relations. The office supports the Commissioner's statutory employer functions under the *Public Sector Employment and Management Act 1993* (PSEMA). The Commissioner provides strategic and policy advice to support the Minister for Public Employment's requirements under the PSEMA.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Continuation of community safety initiatives		
– security patrols and CCTV monitoring	2 757	4 200
– youth cultural outreach engagement programs and transport safety services	1 528	860
– Larrakia Host program	660	660
– return to country services	500	520
– youth security night patrols	300	510
Advancing economic reconstruction		
– developing new advanced manufacturing opportunities		3 000
– establishing the Investment and Major Projects Commissioners		1 000
Total	5 745	10 750
Key existing initiatives		
Darwin City Deal (includes Commonwealth funding)	45 000	27 300
Future of Jabiru and Kakadu	12 261	7 650
Barkly Regional Deal (includes Commonwealth funding)	10 035	3 200
Darwin ship lift project team	2 965	2 165

Output groups and outcomes

Advice and coordination

Outcome: Informed strategic, economic and social policy decisions and effective implementation of priorities across government.

Strategic policy coordination and engagement

Coordinate, support and progress the Territory's active participation in National Cabinet. Facilitate, negotiate and monitor the Territory's participation and input into national and international agreements, reviews and inquiries.

Provide strategic advice across a wide range of public policy issues to the Chief Minister and Cabinet. Work with relevant agencies and stakeholders to develop, guide and implement priority strategies and initiatives. Coordinate and lead the development and execution of whole of government policies and initiatives including the implementation of the Territory Economic Reconstruction Commission Final Report.

Territory regional growth

Outcome: Improved decision-making and outcomes at the local level across the Territory.

Regional development, local government and Aboriginal affairs

Work across agencies to lead and drive the delivery of strategies and actions to improve outcomes within the regions in partnership with government agencies, key stakeholders, local government and the Commonwealth.

Support and regulate the local government sector through a contemporary legislative framework enabling services to communities that promote effective remote community engagement and facilitate local community development initiatives.

Coordinate and lead the development and implementation of the Territory's Aboriginal affairs policy, including ensuring land and sea ownership delivers on the economic and social aspirations of Aboriginal Territorians, implementation of the government's local decision-making agenda in partnership with Aboriginal organisations, progressing Treaty in the Territory and providing Aboriginal interpreter services to overcome language barriers for Aboriginal people accessing government services.

Investment Territory

Outcome: A diversified and growing Territory economy.

Major, significant and government-facilitated projects

Facilitate major projects and significant investments in the Territory, and economic opportunities and projects in the regions to grow key industry sectors.

Lead the coordination and delivery of the Territory's gas strategy and development of a gas-based manufacturing industry.

Strengthen the Territory's role in enabling national security through leading the Territory's national and international strategic defence and national security engagement.

Darwin Waterfront Corporation

Outcome: A sustainable managed Darwin Waterfront Precinct that provides residential, business, events and entertainment opportunities.

Darwin Waterfront Corporation

Support the operations of the Darwin Waterfront Corporation.

Government support

Outcome: Efficient and effective support of executive government.

Support to ministers and Leader of the Opposition

Provide operational advice and administrative support to the Chief Minister, ministers and Leader of the Opposition.

Support to the Administrator

Provide operational advice and administrative support to the Office of the Administrator of the Northern Territory.

Government services

Provide strategic coordination and facilitation, policy advice, and implementation and planning for counter-disaster management and high level security for the Territory.

Provide a streamlined whole of government approach to ensure communication and marketing priorities are effectively and professionally managed across agencies.

Provide operational advice, support and hospitality services including protocol matters to the Chief Minister, ministers, Leader of the Opposition and the Administrator of the Northern Territory. Provide secretariat services to the department, Cabinet and Executive Council.

Provide legislative drafting services and advice about bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments.

Office of the Commissioner for Public Employment

Outcome: An agile, capable, engaged and diverse workforce that delivers government's priorities and provides high quality service to Territorians.

Employee and industrial relations

Develop and manage employment policies, and provide employment services that ensure all employment legislative requirements are applied. Ensure Northern Territory Public Sector (NTPS) employees have access to contemporary and sustainable working arrangements, and comply with the objectives of the PSEMA. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act 1981* and *Public Holidays Act 1981*.

Workforce planning and development

Build workforce capability and capacity within the NTPS through establishment and implementation of workforce planning and development strategies and initiatives, including core capability and leadership development throughout the NTPS. Develop and promote strategic workforce initiatives and professional development, and support agencies to improve inclusion and diversity across the NTPS.

Aboriginal employment and career development

Improve Aboriginal employment outcomes and lead, support and promote agency and employee engagement to implement the NTPS Aboriginal Employment and Career Development Strategy.

Public sector appeals and grievance reviews

Conduct promotion, disciplinary and inability appeals pursuant to the PSEMA. Provide employees with independent review of agency actions and decisions through a flexible, agile and contemporary grievance review process.

Provide agencies with strategic advice, assistance and ongoing education that ensures a capable, engaged and diverse workforce.

Ensure a uniform merit-based employee selection process across the NTPS and sustainable special measures recruitment plans.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide shared corporate and governance services to the Department of Treasury and Finance.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Advice and coordination			
Client satisfaction	≥ 90%	90%	≥ 90%
Grant payments within agreed timeframes	≥ 90%	90%	≥ 90%
Territory regional growth			
Client satisfaction	≥ 90%	90%	≥ 90%
Grant payments within agreed timeframes	≥ 90%	90%	≥ 90%
Aboriginal interpreting assignments completed	≥ 70%	70%	≥ 70%
Aboriginal interpreting hours provided by qualified interpreters ¹	≥ 55%	55%	≥ 62%
Scheduled local government compliance reviews conducted	4	4	4
Training and workshop sessions funded or delivered by the department to improve council capabilities	10	10	10
Investment Territory			
Major projects being progressed ²			16
Darwin Waterfront Corporation			
Grant payments within agreed timeframes	100%	100%	100%
Government support			
Client satisfaction with support provided to ministers and Leader of the Opposition	≥ 90%	90%	≥ 90%
Client satisfaction with support provided to the Administrator	≥ 90%	90%	≥ 90%
Client satisfaction with government services provided	≥ 90%	90%	≥ 90%
Publication without error on the Northern Territory legislation website within 5 business days of notification/commencement ³	≥ 95%	95%	≥ 95%
Office of the Commissioner for Public Employment			
Services provided in a timely manner to the satisfaction of the minister	≥ 95%	95%	≥ 95%
Services provided to agencies in a satisfactory timeframe and, if applicable, resolved in consultation with the agency	≥ 85%	85%	≥ 85%
Development of NTPS employment remuneration and conditions are within the NTPS Wages Policy and Enterprise Bargaining Policy	≥ 95%	95%	≥ 95%
NTPS Strategic Workforce Board meetings held ²			4
Strategic Workforce Board initiatives/projects implemented across the sector ²			≥ 80%
NTPS employee perception survey delivered biennially ²			100%
Whole of sector strategic workforce policies and initiatives informed by employee perception survey results ²			≥ 80%
NTPS employees completing Office of the Commissioner for Public Employment leadership and capability development programs	400	400	400
NTPS employees who identify as Aboriginal	≥ 12%	12%	≥ 12%
Aboriginal employees in senior management/executive	≥ 6.5%	6.5%	≥ 6.5%
Grievance reviews finalised within 3 months	≥ 90%	90%	≥ 90%
Promotion appeals finalised within 6 weeks	≥ 90%	90%	≥ 90%
Disciplinary and inability appeals finalised within 3 months	≥ 90%	90%	≥ 90%
Reviews of merit selection findings of unsuitable applicants under special measures plans finalised within 5 days	≥ 98%	98%	≥ 98%

1 The increase in 2021-22 incorporates the national partnership agreement with the Commonwealth.

2 New measure, commencing 1 July 2021.

3 Includes Acts assented to, subordinate legislation made, and reprints of Acts and subordinate legislation.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	2 666	1 317
Capital		
Appropriation		
Output	214 918	176 044
Commonwealth	55 567	33 478
Sales of goods and services	8 028	7 231
Interest revenue		
Goods and services received free of charge	12 005	12 065
Gain (+)/loss (-) on disposal of assets		
Other revenue	1 298	57
TOTAL INCOME	294 482	230 192
EXPENSES		
Employee expenses	73 008	67 177
Administrative expenses		
Purchases of goods and services	38 900	30 268
Repairs and maintenance		
Depreciation and amortisation	642	308
Services free of charge	12 005	12 065
Other administrative expenses	10	
Grants and subsidies expenses		
Current	111 628	90 014
Capital	70 683	30 668
Community service obligations		
Interest expenses		
TOTAL EXPENSES	306 876	230 500
NET SURPLUS (+)/DEFICIT (-)	- 12 394	- 308

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	6 076	6 276
Receivables	921	921
Prepayments	316	316
Inventories		
Advances and investments	15 200	75 000
Property, plant and equipment	25 749	25 443
Other assets	2	
TOTAL ASSETS	48 264	107 956
LIABILITIES		
Deposits held		
Creditors and accruals	2 350	2 350
Borrowings and advances		
Provisions	8 819	8 819
Other liabilities	20	20
TOTAL LIABILITIES	11 189	11 189
NET ASSETS	37 075	96 767
EQUITY		
Capital		
Opening balance	69 563	92 452
Equity injections/withdrawals	22 889	60 000
Reserves	11 633	11 633
Accumulated funds		
Opening balance	- 57 422	- 67 010
Current year surplus (+)/deficit (-)	- 12 394	- 308
Transfers to/from reserves	2 806	
Accounting policy changes and corrections		
TOTAL EQUITY	37 075	96 767

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	2 666	1 317
Capital		
Appropriation		
Output	214 918	176 044
Commonwealth	67 858	33 478
Other agency receipts from sales of goods and services	11 435	7 288
Interest received		
Total operating receipts	296 877	218 127
Operating payments		
Payments to employees	69 603	67 177
Payments for goods and services	41 280	30 268
Grants and subsidies paid		
Current	132 128	90 014
Capital	70 683	30 668
Community service obligations		
Interest paid		
Total operating payments	313 694	218 127
NET CASH FROM OPERATING ACTIVITIES	- 16 817	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		200
Sales of investments		
Total investing receipts		200
Investing payments		
Purchases of assets	138	
Advances and investing payments	15 000	60 000
Total investing payments	15 138	60 000
NET CASH FROM INVESTING ACTIVITIES	- 15 138	- 59 800
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	138	
Commonwealth		
Equity injections	26 304	60 000
Total financing receipts	26 442	60 000
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	3 158	
Total financing payments	3 158	
NET CASH FROM FINANCING ACTIVITIES	23 284	60 000
Net increase (+)/decrease (-) in cash held	- 8 671	200
Cash at beginning of financial year	14 747	6 076
CASH AT END OF FINANCIAL YEAR	6 076	6 276

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	1 871	1 317	- 554	1
Northern Territory Indigenous Legal Interpreting Services	1 197	1 197		
Cross-border Indigenous interpreting	400		- 400	
Living safe together intervention program	154		- 154	
Other	120	120		
Other grants	795		- 795	2
Katherine youth services grant program	410		- 410	
COVID-19 Biosecurity Quarantine Program (on-passed from Department of Territory Families, Housing and Communities)	330		- 330	
COVID-19 Public Health Response – messaging services (on-passed from Department of Health)	55		- 55	
Output appropriation	214 918	176 044	- 38 874	3
Commonwealth appropriation				
National partnership agreements	55 567	33 478	- 22 089	1
Darwin City Deal	45 000	27 300	- 17 700	
Barkly Regional Deal	3 385	1 400	- 1 985	
Northern Territory Remote Aboriginal Investment – remote engagement and coordination	3 662	3 734	72	
Disaster risk reduction	2 088	1 044	- 1 044	
COVID-19 self isolation for remote communities	1 432		- 1 432	
Sales of goods and services	8 028	7 231	- 797	2
Local government rates revenue	2 867	2 867		
Darwin Waterfront Corporation recoveries	1 546	1 546		
Professional development programs	1 204	1 204		
Aboriginal interpreter services fees	1 196	1 196		
Expansion of Darwin CBD security patrols	757		- 757	
Gazettal notice charges	200	200		
Other	258	218	- 40	
Goods and services received free of charge	12 005	12 065	60	
Other revenue	1 298	57	- 1 241	2
Return unspent grant funding	346		- 346	
Darwin luxury hotel land remediation	335		- 335	
Aboriginal Leadership and Governance Forum	210		- 210	
Other	407	57	- 350	
OPERATING REVENUE	294 482	230 192	- 64 290	
Capital appropriation	138		- 138	
CAPITAL RECEIPTS	138		- 138	

1 The variations are in line with relevant Commonwealth agreements.

2 The variations reflect one-off funding in 2020-21.

3 The variations are due to the funding profile for the Local Jobs Fund and Future of Jabiru and Kakadu.

Department of the Legislative Assembly

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Parliamentary services	26 794	27 360	27 368	
Assembly services	3 757	3 757	3 717	
Members and client services	16 402	16 906	16 986	
Building management services	6 635	6 697	6 665	
Corporate and shared services	6 109	6 109	6 145	
Corporate and governance	1 600	1 600	1 585	
Shared services received	4 509	4 509	4 560	
Total expenses	32 903	33 469	33 513	
Appropriation				
Output	24 608	25 110	25 105	
Capital	41	41	41	

2021-22 staffing: 96 FTE

Agency profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly members and other clients, and promotes community understanding of the work of the Legislative Assembly and its committees.

Output groups and outcomes

Parliamentary services

Outcome: Parliamentary services that facilitate effective representation by members of the Legislative Assembly, good governance and parliamentary democracy.

Assembly services

Provide administrative and procedural support and advice to members, the parliament and its committees, including:

- producing parliamentary documentation and records, and managing related databases
- managing members' participation in the Commonwealth Parliamentary Association and other inter-parliamentary activities
- developing and managing parliamentary information, education and awareness programs.

Members and client services

Provide administrative services and support to members in accordance with the Remuneration Tribunal Determination.

Building management services

Provide a secure, safe and well-maintained facility and precinct to facilitate the operation of parliament and activities for members and other clients.

Corporate and shared services

Outcome: The agency's corporate and governance needs are met.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Parliamentary services			
<i>Assembly services</i>			
Chamber support and advice:			
– member satisfaction with Chamber support and advice	≥ 98%	98.9%	≥ 98%
– records and transcripts produced within agreed timeframes	≥ 98%	91.5%	≥ 98%
Committee support:			
– member satisfaction with committee support	≥ 98%	98.5%	≥ 98%
– committees supported	7	8	7
– parliamentary committee reports completed ¹	20	5	5
Information and education programs:			
– people attending educational and promotional activities ²	8 000	4 000	5 000
<i>Members and client services</i>			
Speaker and all members of the Legislative Assembly client satisfaction with services – internal services	≥ 95%	97.3%	≥ 95%
Speaker and all members of the Legislative Assembly client satisfaction with services – external services	≥ 95%	96%	≥ 95%
<i>Building management services</i>			
Client satisfaction with building amenity and safety	≥ 97%	98.6%	≥ 97%

1 The variation is due to a reduction in the number of enquiry referrals from the Assembly.

2 The variation in 2020-21 reflects a reduction in demand for parliamentary education due to COVID-19, which is expected to persist in 2021-22.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	25 110	25 105
Commonwealth		
Sales of goods and services	75	75
Interest revenue		
Goods and services received free of charge	4 509	4 560
Gain (+)/loss (-) on disposal of assets		
Other revenue	52	52
TOTAL INCOME	29 746	29 792
EXPENSES		
Employee expenses	20 233	20 248
Administrative expenses		
Purchases of goods and services	5 004	4 984
Repairs and maintenance		
Depreciation and amortisation	3 721	3 721
Services free of charge	4 509	4 560
Other administrative expenses	2	
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	33 469	33 513
NET SURPLUS (+)/DEFICIT (-)	- 3 723	- 3 721

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	9 688	9 688
Receivables	116	116
Prepayments	36	36
Inventories	8	8
Advances and investments		
Property, plant and equipment	247 141	243 467
Other assets	22	16
TOTAL ASSETS	257 011	253 331
LIABILITIES		
Deposits held	2	2
Creditors and accruals	424	424
Borrowings and advances		
Provisions	1 116	1 116
Other liabilities		
TOTAL LIABILITIES	1 542	1 542
NET ASSETS	255 469	251 789
EQUITY		
Capital		
Opening balance	162 763	158 801
Equity injections/withdrawals	- 3 962	41
Reserves	148 084	148 084
Accumulated funds		
Opening balance	- 47 693	- 51 416
Current year surplus (+)/deficit (-)	- 3 723	- 3 721
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	255 469	251 789

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	25 110	25 105
Commonwealth		
Other agency receipts from sales of goods and services	127	127
Interest received		
Total operating receipts	25 237	25 232
Operating payments		
Payments to employees	20 233	20 248
Payments for goods and services	5 004	4 984
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	25 237	25 232
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2	2
Repayment of advances		
Sales of investments		
Total investing receipts	2	2
Investing payments		
Purchases of assets	43	43
Advances and investing payments		
Total investing payments	43	43
NET CASH FROM INVESTING ACTIVITIES	- 41	- 41
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	41	41
Commonwealth		
Equity injections		
Total financing receipts	41	41
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	41	41
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	9 688	9 688
CASH AT END OF FINANCIAL YEAR	9 688	9 688

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	25 110	25 105	- 5	
Sales of goods and services	75	75		
Parliament house venue hire charges	75	75		
Goods and services received free of charge	4 509	4 560	51	
Other revenue	52	52		
OPERATING REVENUE	29 746	29 792	46	
Capital appropriation	41	41		
CAPITAL RECEIPTS	41	41		

Auditor-General's Office

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Audits and reviews	4 515	4 518	4 501	
Audits and reviews	4 515	4 518	4 501	
Corporate and shared services	569	566	585	
Corporate and governance	406	403	422	
Shared services received	163	163	163	
Total expenses	5 084	5 084	5 086	
Appropriation				
Output	3 088	3 088	3 059	

2021-22 staffing: 5 FTE

Agency profile

The Northern Territory Auditor-General's Office is a statutory office, established by the Legislative Assembly under the *Audit Act 1995*, to support the Auditor-General's delivery of the audit program through conducting:

- field work as part of examining financial information prepared by the Treasurer, agencies, statutory bodies and other public sector entities controlled by the Territory
- performance management and information system audits
- compliance audits and data analysis
- reviews of public information issued by public authorities.

Output groups and outcomes

Audits and reviews

Outcome: Parliament is informed on the performance and accountability of the Territory Government and audited entities are provided with recommendations to increase compliance with relevant legislation.

Audits and reviews

Conduct efficient, effective and economical audits, reviews and referrals resulting in the timely delivery of reports, audit and review opinions and management letters. Provide a report to the Legislative Assembly, at least once in each year containing findings and recommendations arising from audit activity.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Audits and reviews			
Statutory audits ¹	104	102	99
Other audits ²	17	18	13
Reviews ³	3	1	3
Audit opinions and review recommendations issued within statutory or agreed timeframes	100%	100%	100%

1 Audits of the Northern Territory's Public Account and other accounts (including government owned corporations, companies and statutory bodies) are pursuant to section 13 of the *Audit Act 1995*. While the required level of audit work remains the same, the number of statutory audits will decrease in 2021-22 primarily as a result of machinery of government changes.

2 Includes performance management system audits undertaken pursuant to section 15 of the *Audit Act 1995*, data analytic tasks and audits of acquittals required by external funding bodies. The decrease in 2021-22 reflects budget constraints.

3 Includes reviews of referred information under the *Public Information Act 2010* and is principally dependent on the number of referrals received from members of the Legislative Assembly. Since 2015, an average of three matters have been referred annually however, to date, only one referral has been received in the 2020-21 financial year.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 088	3 059
Commonwealth		
Sales of goods and services	1 833	1 864
Interest revenue		
Goods and services received free of charge	163	163
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	5 084	5 086
EXPENSES		
Employee expenses	1 061	1 070
Administrative expenses		
Purchases of goods and services	3 860	3 853
Repairs and maintenance		
Depreciation and amortisation		
Services free of charge	163	163
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	5 084	5 086
NET SURPLUS (+)/DEFICIT (-)		

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	630	630
Receivables	543	543
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	1 173	1 173
LIABILITIES		
Deposits held		
Creditors and accruals	21	21
Borrowings and advances		
Provisions	137	137
Other liabilities		
TOTAL LIABILITIES	158	158
NET ASSETS	1 015	1 015
EQUITY		
Capital		
Opening balance	570	570
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	445	445
Current year surplus (+)/deficit (-)		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 015	1 015

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 088	3 059
Commonwealth		
Other agency receipts from sales of goods and services	1 833	1 864
Interest received		
Total operating receipts	4 921	4 923
Operating payments		
Payments to employees	1 061	1 070
Payments for goods and services	3 860	3 853
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	4 921	4 923
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	630	630
CASH AT END OF FINANCIAL YEAR	630	630

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	3 088	3 059	- 29	
Sales of goods and services	1 833	1 864	31	
Recovery of audit costs	1 833	1 864	31	
Goods and services received free of charge	163	163		
OPERATING REVENUE	5 084	5 086	2	

Northern Territory Electoral Commission

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Electoral services	4 013	4 013	1 409	1
Electoral services	4 013	4 013	1 409	
Corporate and shared services	866	866	868	
Corporate and governance	150	150	150	
Shared services received	716	716	718	
Total expenses	4 879	4 879	2 277	
Appropriation				
Output	4 021	4 021	1 507	

2021-22 staffing: 11 FTE

1 The decrease in 2021-22 is due to one-off funding for the 2020 Legislative Assembly general election in 2020-21.

Agency profile

The Northern Territory Electoral Commission provides an independent electoral service to the people of the Territory, the Legislative Assembly, municipal and regional councils and other organisations.

Output groups and outcomes

Electoral services

Outcome: An effective electoral service that conducts electoral events and redistributions fairly and lawfully, informs the community on electoral matters, and maintains high public confidence and participation in the electoral process.

Electoral services

Provide a range of electoral services including the conduct of the Legislative Assembly, regional and municipal councils, and fee-for-service elections, manage the redistribution of Legislative Assembly electoral boundaries, deliver electoral education sessions for schools and community groups, and improve the accuracy of the electoral roll through joint enrolment stimulation activities with the Australian Electoral Commission (AEC).

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Electoral services			
Electors on the Territory electoral roll ¹	145 000	140 000	145 000
Participant numbers in electoral education sessions ²	4 500	4 000	4 500
Enterprise agreement ballots conducted ³	4	0	6
Client satisfaction ⁴	≥ 5	≥ 5	≥ 5

1 The AEC manages the roll on a day-to-day basis under a joint rolls arrangement. Roll updates occur periodically in accordance with AEC processes. A higher roll enrolment number does not necessarily reflect roll accuracy.

2 Primarily for school groups, conducted either in schools or at Parliament House in conjunction with its education program. The variation in 2020-21 is due to COVID-19 restrictions.

3 The variations reflect the timing of enterprise agreements. The enterprise agreement negotiation process is currently underway and not expected to be finalised until 2021-22 financial year.

4 Clients include municipal and regional councils and other organisations. Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	4 021	1 507
Commonwealth		
Sales of goods and services	50	50
Interest revenue		
Goods and services received free of charge	716	718
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	4 787	2 275
EXPENSES		
Employee expenses	2 530	1 147
Administrative expenses		
Purchases of goods and services	1 520	410
Repairs and maintenance		
Depreciation and amortisation	113	2
Services free of charge	716	718
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	4 879	2 277
NET SURPLUS (+)/DEFICIT (-)	- 92	- 2

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	169	169
Receivables	27	27
Prepayments	11	11
Inventories		
Advances and investments		
Property, plant and equipment	84	82
Other assets	142	142
TOTAL ASSETS	433	431
LIABILITIES		
Deposits held		
Creditors and accruals	115	115
Borrowings and advances		
Provisions	255	255
Other liabilities		
TOTAL LIABILITIES	370	370
NET ASSETS	63	61
EQUITY		
Capital		
Opening balance	2 057	2 157
Equity injections/withdrawals	100	
Reserves		
Accumulated funds		
Opening balance	- 2 002	- 2 094
Current year surplus (+)/deficit (-)	- 92	- 2
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	63	61

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	4 021	1 507
Commonwealth		
Other agency receipts from sales of goods and services	50	50
Interest received		
Total operating receipts	4 071	1 557
Operating payments		
Payments to employees	2 530	1 147
Payments for goods and services	1 520	410
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	4 050	1 557
NET CASH FROM OPERATING ACTIVITIES	21	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections	100	
Total financing receipts	100	
Financing payments		
Repayment of borrowings		
Lease payments	21	
Equity withdrawals		
Total financing payments	21	
NET CASH FROM FINANCING ACTIVITIES	79	
Net increase (+)/decrease (-) in cash held	100	
Cash at beginning of financial year	69	169
CASH AT END OF FINANCIAL YEAR	169	169

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	4 021	1 507	- 2 514	1
Sales of goods and services	50	50		
Conduct of elections	50	50		
Goods and services received free of charge	716	718	2	
OPERATING REVENUE	4 787	2 275	- 2 512	

1 The decrease reflects one-off funding for the 2020 Legislative Assembly general election in 2020-21.

Office of the Independent Commissioner Against Corruption

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Office of the Independent Commissioner Against Corruption	7 317	7 285	6 699	1
Office of the Independent Commissioner Against Corruption operations	7 317	7 285	6 699	
Corporate and shared services	867	911	920	
Corporate and governance	397	413	413	
Shared services received	470	498	507	
Total expenses	8 184	8 196	7 619	
Appropriation				
Output	6 949	6 949	6 843	

2021-22 staffing: 31 FTE

1 The decrease in 2021-22 is mainly due to a one-off carry-forward of investigations funding from 2019-20 to 2020-21.

Agency profile

The Office of the Independent Commissioner Against Corruption's role is to prevent, detect, investigate and respond to improper conduct by public officers, bodies and those who receive government funds, while protecting persons who assist in this role.

The Independent Commissioner Against Corruption is required to report on the general nature of allegations received, and indicate the kinds of activities undertaken to prevent, detect and respond to improper conduct.

Output groups and outcomes

Office of the Independent Commissioner Against Corruption

Outcome: The integrity in administration of public funds is improved.

Office of the Independent Commissioner Against Corruption operations

Prevent, detect, investigate and respond to improper conduct by public officers, bodies and those who receive government funds, while protecting persons who assist in this role.

Deliver training, review practices, make recommendations and findings, refer matters and make public comment to assist public authorities to improve their practices and procedures in the integrity of administration of public funds.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions including financial and budget management, human resource management, governance, risk management and general services.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Office of the Independent Commission Against Corruption			
Corruption prevention initiatives ¹	50	52	50
Satisfaction with information sessions	≥ 80%	79%	≥ 80%
Reports acknowledged within 7 days	≥ 90%	91%	≥ 90%
Reports assessed within 30 days ²	≥ 80%	61%	≥ 80%
Translation of investigations to formal reports ³	≥ 90%	91%	≥ 90%
Compliance with section 126 of the <i>Independent Commissioner Against Corruption Act 2017</i> ⁴	100%	100%	100%
Recommendations from Independent Commissioner Against Corruption reports to public bodies that are accepted	≥ 80%	93%	≥ 80%
Percentage of finalised investigations resulting in significant outcomes ^{5,6}			≥ 70%

1 Initiatives include information sessions, forums, stakeholder meetings and targeted communications.

2 Assessment commences from receipt of supporting information to completion of assessment. The variation in 2020-21 is due to the backlog of cases received when the Independent Commission Against Corruption was established in 2018.

3 Refers to reports, public statements and recommendations issued under division 7 of part 3 of the *Independent Commissioner Against Corruption Act 2017*.

4 Refers to the vetting process for staff of the Office of the Independent Commissioner Against Corruption.

5 New measure commencing 1 July 2021.

6 Significant outcomes include a criminal prosecution, a finding under division 2 of part 1 of the *Independent Commissioner Against Corruption Act 2017*, which may result in a formal report, or the exoneration of an entity that has been publicly accused.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$'000	\$'000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	6 949	6 843
Commonwealth		
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	498	507
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	7 447	7 350
EXPENSES		
Employee expenses	4 900	4 828
Administrative expenses		
Purchases of goods and services	2 530	2 015
Repairs and maintenance		
Depreciation and amortisation	268	269
Services free of charge	498	507
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	8 196	7 619
NET SURPLUS (+)/DEFICIT (-)	- 749	- 269

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 108	2 108
Receivables	24	24
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	2 017	1 790
Other assets	169	127
TOTAL ASSETS	4 318	4 049
LIABILITIES		
Deposits held		
Creditors and accruals	275	275
Borrowings and advances		
Provisions	338	338
Other liabilities		
TOTAL LIABILITIES	613	613
NET ASSETS	3 705	3 436
EQUITY		
Capital		
Opening balance	2 224	2 224
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 230	1 481
Current year surplus (+)/deficit (-)	- 749	- 269
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	3 705	3 436

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	6 949	6 843
Commonwealth		
Other agency receipts from sales of goods and services		
Interest received		
Total operating receipts	6 949	6 843
Operating payments		
Payments to employees	4 900	4 828
Payments for goods and services	2 530	2 015
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	7 430	6 843
NET CASH FROM OPERATING ACTIVITIES	- 481	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	19	
Advances and investing payments		
Total investing payments	19	
NET CASH FROM INVESTING ACTIVITIES	- 19	
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 500	
Cash at beginning of financial year	2 608	2 108
CASH AT END OF FINANCIAL YEAR	2 108	2 108

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	6 949	6 843	- 106	
Goods and services received free of charge	498	507	9	
OPERATING REVENUE	7 447	7 350	- 97	

Ombudsman's Office

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Ombudsman's Office	1 693	1 693	1 675	
Ombudsman operations	1 693	1 693	1 675	
Information Commissioner	548	548	478	
Information Commissioner operations	548	548	478	
Judicial Commission		350	350	1
Judicial Commission operations		350	350	
Corporate and shared services	672	585	646	
Corporate and governance	275	275	337	
Shared services received	397	310	309	
Total expenses	2 913	3 176	3 149	
Appropriation				
Output	2 516	2 866	2 840	

2021-22 staffing: 16 FTE

1 The variation in 2020-21 reflects additional ongoing funding to establish the Judicial Commission.

Agency profile

The role of the Ombudsman's Office is to improve the decision-making and administrative actions of public authorities and conduct of police officers, through:

- timely, effective, efficient, independent, impartial and fair investigation and resolution of complaints made by members of the public under the *Ombudsman Act 2009*
- the Office of the Information Commissioner, promoting knowledge about freedom of information (FOI) and privacy rights, and investigating and resolving complaints about FOI and privacy matters.

The Ombudsman is required to inspect, audit and report on compliance by law enforcement agencies under telecommunications interception, controlled operations and surveillance devices legislation.

The Ombudsman also provides support to the independent Judicial Commission.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Judicial Commission	350	350
Total	350	350

Output groups and outcomes

Ombudsman's Office

Outcome: Improved public administration.

Ombudsman operations

Resolve complaints about Territory government agencies, police and local government councils. Make recommendations for improvements to public administration and assist public authorities to improve their practices and procedures.

Information Commissioner

Outcome: Improved understanding and awareness of FOI and privacy rights.

Information Commissioner operations

Provide advice and promote knowledge about FOI and privacy rights. Resolve complaints about FOI and privacy matters, and related applications.

Judicial Commission

Outcome: Effective management of complaints against judicial officers and Northern Territory Civil and Administrative Tribunal members.

Judicial Commission operations

Receive complaints relating to the behaviour or capacity of judicial officers and members and provide support to the independent Judicial Commission.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Ombudsman's Office			
Approaches received	2 500	2 500	2 500
Approaches finalised ¹	2 500	2 350	2 500
Police approaches finalised within 90 days ¹	≥ 90%	80%	≥ 90%
Other approaches finalised within 28 days	≥ 90%	90%	≥ 90%
Recommendations accepted	≥ 90%	90%	≥ 90%
Information Commissioner			
General enquiries	450	450	450
Complaints/applications received	60	60	60
Complaints/applications finalised	45	45	45
Policy assistance hours	500	500	500
Judicial Commission			
Complaints finalised within 6 months ²			≥ 90%

1 The variations in 2020-21 are primarily due to COVID-19 restrictions and an increased backlog within the Northern Territory Police Force in the investigation of police conduct complaints.

2 New function. Measure commencing 2021-22.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	2 866	2 840
Commonwealth		
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	310	309
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	3 176	3 149
EXPENSES		
Employee expenses	2 385	2 483
Administrative expenses		
Purchases of goods and services	481	357
Repairs and maintenance		
Depreciation and amortisation		
Services free of charge	310	309
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	3 176	3 149
NET SURPLUS (+)/DEFICIT (-)		

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 641	1 641
Receivables	3	3
Prepayments	7	7
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	1 651	1 651
LIABILITIES		
Deposits held		
Creditors and accruals	38	38
Borrowings and advances		
Provisions	406	406
Other liabilities		
TOTAL LIABILITIES	444	444
NET ASSETS	1 207	1 207
EQUITY		
Capital		
Opening balance	295	295
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	912	912
Current year surplus (+)/deficit (-)		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 207	1 207

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	2 866	2 840
Commonwealth		
Other agency receipts from sales of goods and services		
Interest received		
Total operating receipts	2 866	2 840
Operating payments		
Payments to employees	2 385	2 483
Payments for goods and services	481	357
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	2 866	2 840
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	1 641	1 641
CASH AT END OF FINANCIAL YEAR	1 641	1 641

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	2 866	2 840	- 26	
Goods and services received free of charge	310	309	- 1	
OPERATING REVENUE	3 176	3 149	- 27	

Department of Treasury and Finance

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Financial management	5 431	4 731	5 404	
Financial management	5 431	4 731	5 404	
Economic	139 416	137 079	117 941	1
Economic services	7 170	6 570	6 897	
Payments on behalf of government	132 246	130 509	111 044	
Territory revenue	17 771	22 446	11 112	2, 3
Territory revenue	4 461	4 761	4 766	
Home owner assistance	13 310	17 685	6 346	
Superannuation	1 973	1 973	1 863	
Superannuation	1 973	1 973	1 863	
Economic regulation	1 414	1 414	1 413	
Utilities Commission	1 414	1 414	1 413	
Corporate and shared services	8 952	8 951	8 907	
Corporate and governance	1 610	1 610	1 536	
Shared services received	7 037	7 036	7 066	
Shared services provided	305	305	305	
Total expenses	174 957	176 594	146 640	
Appropriation				
Output	150 662	147 925	138 886	
Commonwealth		4 375		

2021-22 staffing: 115 FTE

- 1 The decrease in the payments on behalf of government output in 2021-22 is primarily due to a reduced requirement for COVID-19 relief with utility tariffs and lower CSO payments for regulated retail electricity tariffs.
- 2 The variation in the home owner assistance output in 2020-21 reflects Commonwealth funding for the HomeBuilder grant scheme.
- 3 The variation in the home owner assistance output in 2021-22 is mainly due to conclusion of the BuildBonus and household goods grant schemes, and the one-off Commonwealth HomeBuilder grant scheme in 2020-21.

Agency profile

The Department of Treasury and Finance provides fiscal, economic and commercial policy advice and services to government to assist in delivering services and infrastructure to benefit Territorians. Its purpose is to promote the sustainable fiscal and economic management of the Territory and contribute to improved wellbeing for Territorians.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
Key existing initiatives		
Utilities payments	101 580	101 908
Home owner assistance payments	17 685	6 346
Business hardship subsidies and relief	22 458	

Output groups and outcomes

Financial management

Outcome: Effective financial management analysis, reporting and strategic policy advice to the government regarding whole of government resource issues and major government priorities.

Financial management

Provide financial management analysis, reporting and strategic policy advice to inform decision-making on whole of government resource issues. Manage the CHA, provide financial leadership to the NTPS and meet the Territory's financial reporting obligations.

Economic

Outcome: Effective policy advice on economic, commercial, demographic and intergovernmental financial issues affecting the Territory.

Economic services

Provide economic forecasts, analysis and policy advice to assist government decision-making.

Payments on behalf of government

Payments made on behalf of government as a result of formal agreements or legislative requirements, for example, CSOs for uniform tariffs for utilities.

Territory revenue

Outcome: Fair, efficient and responsive revenue management services and accurate advice to government.

Territory revenue

Administer and maintain the integrity of the Territory's tax, royalty and concession schemes, and provide forecasting, advisory and compliance services relevant to the Territory's own-source revenue.

Home owner assistance

Administer assistance schemes to encourage home ownership.

Superannuation

Outcome: Superannuation services and advice that meet the expectations of scheme members and enable government to meet its obligations.

Superannuation

Provide superannuation services and advice to scheme members, the Commissioner for Public Employment and government.

Economic regulation

Outcome: An economic regulatory framework that promotes competition and fair and efficient market conduct or, in the absence of a competitive market, prevents the misuse of monopoly power.

Utilities Commission

Regulate businesses in regulated industries (power, water, sewerage and ports) to achieve competitive market outcomes for consumers, and provide independent advice to government as required.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide corporate and governance services to support the agency's executive functions, including executive support and corporate communications.

Shared services received

Receive shared corporate services from the Department of the Chief Minister and Cabinet, including financial and business services, and governance and risk services. Receive other corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide executive and financial services to support the Northern Territory Treasury Corporation.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Financial management			
Compliance with financial reporting and disclosure obligations, as specified in the FITA	100%	100%	100%
Ministerial advice provided within allotted timeframes ¹	≥ 80%	80%	≥ 80%
Economic			
Variation between key economic forecasts and actual outcomes ²	≤ 1ppt	1ppt	≤ 1ppt
Variation between gross state product growth rate forecast and the actual outcome	≤ 2ppt	2ppt	≤ 2ppt
Ministerial advice provided within allotted timeframes ¹	≥ 80%	64%	≥ 80%
Territory revenue			
Variation between revenue forecast and actual outcome ³	≤ 5%	8.6%	≤ 5%
Ministerial advice provided within allotted timeframes ¹	≥ 80%	92%	≥ 80%
Assessments, audits and objections completed within timeframes set out in the Territory Revenue Office Service Charter ⁴	≥ 80%	93%	≥ 90%
Grant application decisions and payments made within timeframes set out in the Territory Revenue Office Service Charter ⁵	≥ 95%	95%	≥ 95%
Superannuation			
Member statements issued within approved timeframes	100%	100%	100%
Economic regulation			
Determinations and approvals issued within statutory timeframes	100%	100%	100%
Codes, guidelines and licences reviewed for currency and relevance, as planned for the financial year	100%	100%	100%

1 Refers to advice sought on correspondence to the Treasurer.

2 Key economic forecasts include: population, employment, unemployment, CPI and wage price index.

3 The variation in 2020-21 is due to higher own-source revenue from improved royalty collections as a result of higher global prices for key commodities.

4 Performance against this indicator was exceeded in 2020-21 and has been rebased from 2021-22.

5 Includes First Home Owner Grant and Household Goods Grant Scheme decisions and payments.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	147 925	138 886
Commonwealth	4 375	
Sales of goods and services	305	305
Interest revenue		
Goods and services received free of charge	7 036	7 066
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	159 641	146 257
EXPENSES		
Employee expenses	15 939	16 290
Administrative expenses		
Purchases of goods and services	4 911	5 380
Repairs and maintenance		
Depreciation and amortisation	3	3
Services free of charge	7 036	7 066
Other administrative expenses	6 478	6 778
Grants and subsidies expenses		
Current	30 857	9 206
Capital		
Community service obligations	111 361	101 908
Interest expenses	9	9
TOTAL EXPENSES	176 594	146 640
NET SURPLUS (+)/DEFICIT (-)	- 16 953	- 383

Income administered for the Central Holding Authority

INCOME		
Taxation revenue	578 196	607 671
Commonwealth revenue		
GST revenue	2 896 000	3 159 000
Specific purpose payments	391 475	446 308
National partnership agreements	822 912	1 026 710
Current grants	14 505	
Capital grants		
Fees from regulatory services	438	438
Interest revenue		
Royalties and rents	377 790	343 630
Other revenue	300	300
TOTAL INCOME	5 081 616	5 584 057

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	27 923	27 543
Receivables	115	115
Prepayments	56	56
Inventories		
Advances and investments	25 000	25 000
Property, plant and equipment	24	21
Other assets		
TOTAL ASSETS	53 118	52 735
LIABILITIES		
Deposits held		
Creditors and accruals	828	828
Borrowings and advances		
Provisions	2 569	2 569
Other liabilities		
TOTAL LIABILITIES	3 397	3 397
NET ASSETS	49 721	49 338
EQUITY		
Capital		
Opening balance	- 21 519	- 21 519
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	88 193	71 240
Current year surplus (+)/deficit (-)	- 16 953	- 383
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	49 721	49 338

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable	51 707	55 275
Grants and subsidies receivable		
Royalties and rent receivable	169 780	169 780
Other receivables	89 756	21 637
TOTAL ASSETS	311 243	246 692
LIABILITIES		
Central Holding Authority income payable	229 979	225 054
Unearned Central Holding Authority income	81 264	21 638
TOTAL LIABILITIES	311 243	246 692
NET ASSETS		

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	147 925	138 886
Commonwealth	4 375	
Other agency receipts from sales of goods and services	305	305
Interest received		
Total operating receipts	152 605	139 191
Operating payments		
Payments to employees	15 939	16 290
Payments for goods and services	11 389	12 158
Grants and subsidies paid		
Current	30 857	9 206
Capital		
Community service obligations	111 361	101 908
Interest paid	9	9
Total operating payments	169 555	139 571
NET CASH FROM OPERATING ACTIVITIES	- 16 950	- 380
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 16 950	- 380
Cash at beginning of financial year	44 873	27 923
CASH AT END OF FINANCIAL YEAR	27 923	27 543

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	147 925	138 886	- 9 039	1
Commonwealth appropriation				
National partnership agreements	4 375		- 4 375	2
HomeBuilder	4 375		- 4 375	
Sales of goods and services	305	305		
Fees and charges	305	305		
Goods and services received free of charge	7 036	7 066	30	
OPERATING REVENUE	159 641	146 257	- 13 384	

1 The decrease mainly reflects one-off COVID-19 related business hardship subsidies and relief in 2020-21.

2 The variation is in line with the relevant Commonwealth agreement.

Central Holding Authority

Overview

The following are allocated to the CHA on behalf of the Territory:

- revenue, classified as Territory revenue. The main categories are taxation, royalties, fines revenue, untied grants (predominantly GST revenue), and national partnership payments and specific purpose payments from the Commonwealth
- expenses, limited to those managed on behalf of the Territory. The main expense is appropriation to agencies. Other expenses include interest on Territory borrowings, interest on the cash balances of government businesses, superannuation benefits, workers compensation payments and long service leave costs
- assets that are not assigned to agencies, such as the Territory's investment portfolio
- liabilities, where it is not practical or effective to assign to individual agencies. CHA holds two major liabilities: Territory borrowings and unfunded employee liabilities. Territory borrowings comprise the stock of general government debt raised by the Territory since self-government. Unfunded employee liabilities are those accrued but not yet due to be paid, such as superannuation and long service leave. Other liabilities held by CHA include workers compensation for government agency employees and the National Redress Scheme liability.

Appropriations from the Central Holding Authority

The *Appropriation Act* provides CHA with the authority to pay appropriations for specific purposes. The main appropriation purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide.

Capital appropriation is the payment for capital investment. Capital works for general government agencies are centrally managed by the Department of Infrastructure, Planning and Logistics, which receives capital appropriation for capital works managed on behalf of other agencies. General government agencies also receive capital appropriation for capital items and payment of advances.

Commonwealth appropriation relates to national partnership and specific purpose payment funding received by the Territory. Commonwealth Treasury makes payments to the Territory's Department of Treasury and Finance on behalf of CHA, which are then on-passed to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements (such as superannuation and long service leave), interest, taxes, other administrative payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in the CHA operating statement, including GST revenue, national partnership and specific purpose payments, and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for operational or capital purposes. Output appropriation is recorded in the operating and cash flow statements, whereas capital appropriation is recorded only in the cash flow statement.

Performance

The reduction in net operating deficit from \$649 million in 2020-21 to \$10 million in 2021-22 is the result of an increase in revenue of \$482 million, combined with a reduction in expenditure of \$156 million.

The \$482 million increase in revenue from 2020-21 to 2021-22 reflects:

- higher GST revenue of \$263 million in 2021-22, largely driven by an increase in the GST pool and in the Territory's GST relativity
- higher national partnership and specific purpose payment revenue of \$259 million in 2021-22, in line with the relevant Commonwealth agreements
- additional taxation revenue of \$31 million, relating to an increase in payroll tax revenue as a result of improved economic conditions and the cessation of payroll tax relief measures in 2021-22, combined with an increase in stamp duty revenue, driven by improving residential and commercial property markets, offset by
- lower mining royalties of \$34 million in 2021-22, compared to collections in 2020-21
- lower interest revenue of \$30 million in 2021-22, due to lower returns on investments in line with market conditions.

The decrease in expenditure of \$156 million from 2020-21 to 2021-22 reflects:

- a net decrease in appropriation payments to agencies of \$173 million, largely as a result of one-off government decisions relating to COVID-19 of \$216 million and partially offset by an increase in Commonwealth appropriation of \$43 million
- higher interest expenses of \$26 million in 2021-22 in line with government's increased borrowing program.

Other comprehensive income decreased by \$298 million from \$422 million in 2020-21 to \$124 million in 2021-22, primarily due to the impact of bond rate movements on the valuation of superannuation liabilities.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue	630 804	661 885
Commonwealth revenue		
GST revenue	2 896 000	3 159 000
Specific purpose payments	391 475	446 308
National partnership agreements	822 912	1 026 710
Current grants	14 505	
Capital grants	27 430	39 451
Fees from regulatory services	21 361	21 412
Interest revenue	96 860	66 447
Royalties, rents and dividends	428 949	397 491
Superannuation contributions	29 944	28 767
Other revenue	64 574	59 336
TOTAL INCOME	5 424 814	5 906 807
EXPENSES		
Long service leave expense	42 574	45 155
Superannuation expense	223 697	211 593
Other salary expenses	30 190	30 190
Administrative expenses	820	820
Interest expenses	248 568	274 201
Appropriation expenses	5 527 517	5 354 974
TOTAL EXPENSES	6 073 366	5 916 933
NET SURPLUS (+)/DEFICIT (-)	- 648 552	- 10 126
OTHER COMPREHENSIVE INCOME		
Remeasurement of superannuation liabilities	421 592	123 998
Other revaluations	- 1 098	
TOTAL OTHER COMPREHENSIVE INCOME	420 494	123 998
COMPREHENSIVE RESULT	- 228 058	113 872

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	861 305	187 097
Receivables	246 165	243 440
Prepayments	94 070	30 421
Advances and investments	1 615 073	1 689 546
Equity investments	13 588 300	14 814 764
Other assets		
TOTAL ASSETS	16 404 913	16 965 268
LIABILITIES		
Deposits held	1 362 450	794 252
Creditors and accruals	14 552	3 607
Borrowings and advances	7 254 255	8 469 128
Superannuation liability	3 847 032	3 723 034
Provision for long service leave	359 841	359 841
Provision for workers compensation	176 056	176 056
Other liabilities	110 545	45 296
TOTAL LIABILITIES	13 124 731	13 571 214
NET ASSETS	3 280 182	3 394 054
EQUITY		
Capital		
Reserves		
Accumulated funds		
Opening balance	3 508 240	3 280 182
Current year surplus (+)/deficit (-)	- 228 058	113 872
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	3 280 182	3 394 054

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	629 702	657 855
Commonwealth revenue received		
GST receipts	2 896 000	3 159 000
Specific purpose payments	391 475	446 308
National partnership agreements	719 355	975 577
Current grants	14 505	
Capital grants	34 388	39 226
Receipts from regulatory services	21 361	21 412
Interest received	39 289	44 826
Royalties, rents and dividends received	432 925	391 493
Superannuation contributions	29 944	28 767
Other receipts	65 036	59 798
Total operating receipts	5 273 980	5 824 262
Operating payments		
Long service leave payments	45 155	45 155
Superannuation benefits paid	227 027	211 593
Other salary payments	64 203	30 190
Payments for goods and services	2 320	2 420
Interest paid	248 686	272 855
Appropriation payments	5 553 984	5 354 108
Total operating payments	6 141 375	5 916 321
NET CASH FROM OPERATING ACTIVITIES	- 867 395	- 92 059
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Repayment of advances		
Equity withdrawals from agencies	162 784	4 410
Other investing receipts		
Total investing receipts	162 784	4 410
Investing payments		
Advance payments	41 449	52 852
Appropriation payments	739 560	1 048 972
Equity injections to agencies	270 884	131 410
Total investing payments	1 051 893	1 233 234
NET CASH FROM INVESTING ACTIVITIES	- 889 109	- 1 228 824
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	1 822 500	1 220 000
Deposits received	- 544 161	- 568 198
Total financing receipts	1 278 339	651 802
Financing payments		
Repayment of borrowings	4 553	5 127
Total financing payments	4 553	5 127
NET CASH FROM FINANCING ACTIVITIES	1 273 786	646 675
Net increase (+)/decrease (-) in cash held	- 482 718	- 674 208
Cash at beginning of financial year	1 344 023	861 305
CASH AT END OF FINANCIAL YEAR	861 305	187 097

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	630 804	661 885	31 081	
Payroll tax	295 222	319 971	24 749	1
Stamp duty	167 620	179 733	12 113	2
Lotteries, gaming and wagering tax	83 958	82 068	- 1 890	
Light vehicle registration	34 344	35 574	1 230	
Heavy vehicle registration	20 315	20 773	458	
Passenger service levy	2 000	2 000		
Property activation levy	2 000	1 700	- 300	
Income tax equivalents				
Power and Water Corporation	13 979		- 13 979	3
Northern Territory Treasury Corporation	9 840	12 278	2 438	
NT Fleet	1 982	2 114	132	
Data Centre Services	1 330	1 391	61	
Land Development Corporation	19	89	70	
Territory Generation	- 132		132	4
Jacana Energy	- 2 135	3 732	5 867	4
Other	462	462		
Commonwealth revenue	4 152 322	4 671 469	519 147	
GST revenue	2 896 000	3 159 000	263 000	5
National partnership agreements	822 912	1 026 710	203 798	6
Specific purpose payments	391 475	446 308	54 833	6
Capital grants	27 430	39 451	12 021	6
Current grants	14 505		- 14 505	6
Fees from regulatory services	21 361	21 412	51	
Interest	96 860	66 447	- 30 413	7
Conditions of Service Reserve	89 410	64 863	- 24 547	
General interest	7 450	1 584	- 5 866	
Royalties, rents and dividends	428 949	397 491	- 31 458	
Mining and petroleum royalties	377 790	343 630	- 34 160	8
Land rents	8 848	8 848		
Mining and petroleum rents	10 515	10 521	6	
Dividends				
Northern Territory Treasury Corporation	22 959	28 650	5 691	
Territory Generation	3 950	1 648	- 2 302	
NT Fleet	2 313	2 466	153	
Data Centre Services	1 552	1 624	72	
Power and Water Corporation	1 000		- 1 000	
Land Development Corporation	22	104	82	
Superannuation contributions	29 944	28 767	- 1 177	
Other revenue	64 574	59 336	- 5 238	
Workers compensation premiums	38 300	38 300		
Other	26 274	21 036	- 5 238	
OPERATING REVENUE	5 424 814	5 906 807	481 993	

1 The increase is in line with improved economic conditions and the cessation of payroll tax relief measures from 2021-22.

2 The increase largely reflects improving residential and commercial property markets.

3 The variation is largely due to declined profitability in Power and Water Corporation in 2021-22.

4 The variation is due to income tax refunds provided to Jacana Energy and Territory Generation in 2020-21.

5 The increase in GST revenue is largely driven by an increase in the GST pool and in the Territory's GST relativity.

6 The variations are in line with relevant Commonwealth agreements.

7 The variation reflects returns on investments in line with market conditions.

8 The decrease is due to higher mining royalty collections in 2020-21 resulting from stronger than expected commodity prices, with an expected stabilisation in mining royalty receipts in 2021-22.

Northern Territory Treasury Corporation

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	318 753	318 101	341 642	1, 2
Government loans and investments	318 753	318 101	341 642	
Expenses	295 445	285 302	300 714	3, 4
Government loans and investments	295 445	285 302	300 714	
Surplus (+)/deficit (-) before income tax	23 308	32 799	40 928	

2021-22 staffing: 5 FTE

- 1 The variation in 2020-21 reflects lower interest revenue due to a reduction in loans to CHA and Power and Water Corporation.
- 2 The increase in 2021-22 is due to higher interest revenue resulting from an increase in loans to CHA.
- 3 The variation in 2020-21 is due to lower interest expenditure due to a decrease in borrowings required to fund loans for CHA and Power and Water Corporation.
- 4 The increase in 2021-22 is primarily due to higher interest expenditure due to additional borrowings required to fund loans for CHA.

Business division profile

The Northern Territory Treasury Corporation is the central financing authority for the Territory Government. The corporation undertakes borrowing and investment activities on behalf of the Territory and provides cost-effective loans to its public sector clients.

Performance

The financial market outlook for interest rates and investor demand for semi-government securities are the two key variables that affect the corporation's financial performance. Despite the introduction of a number of unconventional monetary policy settings by the Reserve Bank of Australia, elevated periods of volatility in investment markets have made issuance conditions more challenging.

The borrowing program for 2021-22 is expected to be around \$1.75 billion, comprising a refinancing obligation of about \$765 million of maturing debt and \$980 million of additional borrowings. The corporation will continue to focus on issuance in the domestic market, including institutional and retail investors, for its borrowing program.

Given the corporation's continued focus on issuing longer-term debt to complement the Territory Government's commitment to infrastructure investment, the corporation's cost of borrowing is estimated to increase to 2.5% in 2021-22.

Business line

Government loans and investments

Fund loans to government using appropriate borrowing strategies and risk management principles. Invest government surplus cash balances, on behalf of CHA, with the aim of optimising returns within approved guidelines and cash flow requirements.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Government loans and investments			
Weighted average cost of borrowings during the year ¹	2.00%	2.00%	2.50%
Borrowing rate margin compared to industry peers	≤ 0.50%	≤ 0.50%	≤ 0.50%
Investment portfolio return above benchmark ²	≥ index	≥ index	≥ index
Volatility of investment portfolio return against benchmark ²	± 0.25%	± 0.25%	± 0.25%

1 Borrowing cost forecasts are based on prevailing financial market expectations for interest rates and the corporation's expected borrowing profile.

2 The benchmark is the Bloomberg AUSBond Bank Bill Index.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	822	822
Interest revenue	317 279	340 820
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	318 101	341 642
EXPENSES		
Employee expenses	721	723
Administrative expenses		
Purchases of goods and services	1 555	1 577
Repairs and maintenance		
Depreciation and amortisation	4	
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	283 022	298 414
TOTAL EXPENSES	285 302	300 714
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	32 799	40 928
Income tax expense	9 840	12 278
NET SURPLUS (+)/DEFICIT (-)	22 959	28 650

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	579 269	71 162
Receivables	3 423	4 739
Prepayments	109	109
Inventories		
Advances and investments	8 897 073	10 157 301
Property, plant and equipment	7	7
Other assets		
TOTAL ASSETS	9 479 881	10 233 318
LIABILITIES		
Deposits held	335	335
Creditors and accruals	65 048	63 614
Borrowings and advances	9 359 939	10 106 681
Provisions	32 928	41 057
Other liabilities		
TOTAL LIABILITIES	9 458 250	10 211 687
NET ASSETS	21 631	21 631
EQUITY		
Capital		
Opening balance	18 714	18 714
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 917	2 917
Current year surplus (+)/deficit (-)	22 959	28 650
Dividends paid/payable	- 22 959	- 28 650
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	21 631	21 631

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	822	822
Interest received	317 987	339 304
Total operating receipts	318 809	340 126
Operating payments		
Payments to employees	721	723
Payments for goods and services	1 555	1 577
Grants and subsidies paid		
Current		
Capital		
Interest paid	292 836	319 574
Income tax paid	11 994	9 840
Total operating payments	307 106	331 714
NET CASH FROM OPERATING ACTIVITIES	11 703	8 412
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	303 501	224 772
Sales of investments		
Total investing receipts	303 501	224 772
Investing payments		
Purchases of assets		
Advances and investing payments	2 131 500	1 485 000
Total investing payments	2 131 500	1 485 000
NET CASH FROM INVESTING ACTIVITIES	- 1 827 999	- 1 260 228
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	1 629 182	1 540 170
Deposits received		
Equity injections		
Total financing receipts	1 629 182	1 540 170
Financing payments		
Repayment of borrowings	108 121	773 502
Lease payments	4	
Dividends paid	27 987	22 959
Equity withdrawals		
Total financing payments	136 112	796 461
NET CASH FROM FINANCING ACTIVITIES	1 493 070	743 709
Net increase (+)/decrease (-) in cash held	- 323 226	- 508 107
Cash at beginning of financial year	902 495	579 269
CASH AT END OF FINANCIAL YEAR	579 269	71 162

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	822	822		
Management fees	820	820		
Other	2	2		
Interest revenue	317 279	340 820	23 541	1
Interest from general government sector agencies	263 079	288 029	24 950	
Interest from public non financial corporations	54 000	52 591	- 1 409	
Gain on Territory Bonds	200	200		
OPERATING REVENUE	318 101	341 642	23 541	

1 The increase is primarily due to higher interest revenue resulting from an increase in loans to CHA.

Land Development Corporation

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	33 575	38 477	15 028	1, 2
Residential development	19 809	25 395	12 173	
Industrial development	13 766	13 082	2 855	
Expenses	30 589	32 743	14 731	3, 4
Residential development	19 577	23 248	9 281	
Industrial development	11 012	9 495	5 450	
Surplus (+)/deficit (-) before income tax	2 986	5 734	297	
Residential development	232	2 147	2 892	
Industrial development	2 754	3 587	- 2 595	

2021-22 staffing: 19 FTE

- 1 The variation in residential development income in 2020-21 reflects higher than expected land sales due to Commonwealth and Territory government stimulus targeted at new dwelling construction and the availability of land for sale at Zuccoli Village.
- 2 The decrease in residential development income in 2021-22 is due to lower residential land transactions associated with the timing of the next phase of land release at Zuccoli Village, and the winding down of stimulus measures. The decrease in industrial development income reflects lower levels of industrial land sales over the past few years as title transfers are completed.
- 3 The variation in residential development expenses in 2020-21 reflects the costs associated with higher than expected residential land sales. The variation in industrial land expenses is due to lower industrial land sales.
- 4 The decrease in residential development expenses in 2021-22 reflects lower residential land transactions associated with the timing of the next phase of land sales at Zuccoli Village and the winding down of stimulus measures. The decrease in industrial development expenses is due to lower industrial land transactions.

Business division profile

The Land Development Corporation supports economic development through the provision of strategic industrial land and marine infrastructure.

The corporation also facilitates the delivery of innovative residential and mixed-use developments, with emphasis on affordability, regional development and innovation, largely through partnership arrangements with the private sector.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
Key existing projects		
Kilgariff stage 2 development	1 961	8 339
Marine Service Area stage 1 development		6 000
Wishart Estate development		637
Middle Arm Industrial Precinct – Kittyhawk Estate stage 1 development and access road	4 922	548

Performance

The corporation's performance in 2021-22 is expected to moderate following stronger than expected residential market conditions in 2020-21 associated with government stimulus measures.

Business line

Residential development

Provide affordable, innovative and appropriate residential property solutions through the development and delivery of a range of residential projects.

Industrial development

Ensure the availability, development and management of strategic industrial land at Middle Arm Industrial Precinct, Wishart, Tiwi Islands, Holtze Industrial Estate and the East Arm Logistics Precinct, incorporating the Darwin Business Park and Marine Industry Park.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Residential development			
Residential projects managed	3	3	3
Industrial development			
Industrial land sales or long-term leases ¹	4	5	3
Industrial leases managed	16	16	16
Industrial licences managed	11	11	11
Lease and licence rent collected on time ²	≥ 85%	75%	≥ 80%

1 The increase in 2020-21 is due to an unexpected industrial land sale and the decrease in 2021-22 reflects moderating industrial land market conditions.

2 The variations reflect market conditions.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital	6 058	800
Community service obligations		
Sales of goods and services	30 021	12 050
Interest revenue	45	22
Rent and dividends	1 655	1 688
Gain (+)/loss (-) on disposal of assets		
Other revenue	698	468
TOTAL INCOME	38 477	15 028
EXPENSES		
Employee expenses	3 300	3 400
Administrative expenses		
Purchases of goods and services	27 361	9 403
Repairs and maintenance	572	552
Depreciation and amortisation	739	726
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	771	650
TOTAL EXPENSES	32 743	14 731
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	5 734	297
Income tax expense	19	89
NET SURPLUS (+)/DEFICIT (-)	5 715	208

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	16 665	8 026
Receivables	312	312
Prepayments	25	25
Inventories	118 133	125 511
Advances and investments		
Property, plant and equipment	14 016	13 290
Other assets	284	279
TOTAL ASSETS	149 435	147 443
LIABILITIES		
Deposits held	168	168
Creditors and accruals	1 370	815
Borrowings and advances	16 032	15 750
Provisions	361	513
Other liabilities	4 562	3 151
TOTAL LIABILITIES	22 493	20 397
NET ASSETS	126 942	127 046
EQUITY		
Capital		
Opening balance	54 339	54 339
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	66 910	72 603
Current year surplus (+)/deficit (-)	5 715	208
Dividends paid/payable	- 22	- 104
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	126 942	127 046

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital	6 058	800
Community service obligations		
Receipts from sales of goods and services	22 900	12 795
Interest received	45	22
Total operating receipts	29 003	13 617
Operating payments		
Payments to employees	3 300	3 400
Payments for goods and services	30 823	17 884
Grants and subsidies paid		
Current		
Capital		
Interest paid	794	654
Income tax paid		19
Total operating payments	34 917	21 957
NET CASH FROM OPERATING ACTIVITIES	- 5 914	- 8 340
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	5	5
Sales of investments		
Total investing receipts	5	5
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES	5	5
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings	5 000	
Lease payments	291	282
Dividends paid		22
Equity withdrawals		
Total financing payments	5 291	304
NET CASH FROM FINANCING ACTIVITIES	- 5 291	- 304
Net increase (+)/decrease (-) in cash held	- 11 200	- 8 639
Cash at beginning of financial year	27 865	16 665
CASH AT END OF FINANCIAL YEAR	16 665	8 026

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Capital grants and subsidies revenue				
Other grants	6 058	800	- 5 258	1
Kittyhawk Estate intersection and access road	3 576	800	- 2 776	
Kilgariff stage 2 development	2 482		- 2 482	
Sales of goods and services	30 021	12 050	- 17 971	2
Sale of land	30 021	12 050	- 17 971	
Interest revenue	45	22	- 23	
Rent and dividends	1 655	1 688	33	
Rent	1 655	1 688	33	
Other revenue	698	468	- 230	
OPERATING REVENUE	38 477	15 028	- 23 449	

1 The variation reflects revenue in 2020-21 for development works associated with the Kittyhawk Estate intersection and access road, and Kilgariff stage 2 development.

2 The variation is mainly due to higher residential and industrial land sales in 2020-21.

Northern Territory Police, Fire and Emergency Services

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Community safety and crime prevention	126 593	128 177	127 674	1
Community safety and crime prevention	126 593	128 177	127 674	
General policing, crime detection, investigation and prosecution	229 830	232 803	231 791	1
Response services	75 232	76 170	75 874	
Investigations	102 675	104 062	103 551	
Services to the judicial process	51 923	52 571	52 366	
Road safety services	32 451	32 856	32 728	1
Road safety services	32 451	32 856	32 728	
Fire prevention and response management	44 815	45 228	44 584	1
Fire prevention and response management	44 815	45 228	44 584	
Emergency services	2 923	2 934	3 282	1
Emergency services	2 923	2 934	3 282	
Corporate and shared services	50 983	50 275	48 335	1
Corporate and governance	14 111	14 109	13 963	
Shared services received	36 872	36 166	34 372	
Total expenses	487 595	492 273	488 394	
Appropriation				
Output	391 573	392 202	389 590	
Capital	13 135	12 735	9 129	
Commonwealth	26 379	26 379	27 096	

2021-22 staffing: 2,270 FTE

1 The variations in 2020-21 and 2021-22 reflect the net difference between one-off funding in 2020-21 to support the Territory's response to COVID-19 and an ongoing base budget funding increase from 2021-22.

Agency profile

The Northern Territory Police, Fire and Emergency Services is a tri-service agency comprising the Northern Territory Police Force, the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service, with a joint mission to serve and protect our community to achieve our vision of a safe and resilient Territory.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Base budget adjustment		19 600
CCTV monitoring operations		1 281
National Disability Insurance Scheme (NDIS) worker screening		854
Northern Territory Emergency Services		746
School-based policing		489
Total		22 970
Key existing initiatives		
Northern Territory Remote Aboriginal Investment	24 040	24 757
Alcohol Harm Minimisation Strategy	12 822	12 822
CCTV program	2 000	2 000
COVID-19 response ¹	30 478	

1 One-off funding to support the Territory's response to COVID-19.

Output groups and outcomes

Community safety and crime prevention

Outcome: Safe and resilient communities through an engagement and partnership crime prevention approach to local issues.

Community safety and crime prevention

Provide a range of services to address community safety, including:

- providing an enhanced and consistent engagement approach by ensuring community views are encouraged, understood and considered
- fostering diverse partnerships to develop local solutions for local issues and enhance social amenity
- utilising proactive and preventative measures aimed at reducing the opportunities and conditions for crime to occur
- ensuring an active and engaging presence in our community through highly visible frontline police services
- managing repeat and high risk offenders and supporting programs aimed at addressing offender behaviour
- identifying and tackling the drivers of underlying issues and social dysfunction
- utilising evidence and intelligence to target and intervene in emerging trends
- using a community-first approach to best serve and protect our regional and remote communities.

General policing, crime detection, investigation and prosecution

Outcome: Effective and efficient prevention and response strategies to community issues, and timely and high quality intelligence, investigation, and judicial support services across all regions of the Territory.

Response services

Provide the capacity to respond to requests for assistance from the community, including:

- providing timely and efficient call centre operations, response tasking and incident attendance
- identifying, adopting and utilising flexible technological solutions
- resourcing and planning for the search and rescue of people, vehicles, vessels and aircraft on land, seas, inland waterways and urban environments.

Investigations

Provide high quality and professional investigative services to the community, including:

- partnering with stakeholders to provide the highest standard of service to victims
- developing and delivering interventions to at-risk victims and families
- effectively using intelligence to assist investigations and support decision-making
- providing high quality, innovative and professional investigative services to the community
- delivering a nationally accredited specialist forensic science service to all levels of the judicial system.

Services to the judicial process

Provide prosecution services, court case and evidence presentation, bail processing and reporting, and support to the coroner. In addition, provide a safe environment and care for all persons in custody, care and protection of victims and witnesses, and prioritise effective diversionary pathways for youth re-engagement.

Road safety services

Outcome: An environment that encourages road users to behave safely and lawfully, reducing harm on our roads.

Road safety services

Provide a range of services to enhance road safety, including:

- deterring, detecting and targeting unsafe road use and road user behaviour
- educating the community on road safety awareness, focusing on vulnerable road users
- enhancing the use of road safety technology and promoting safer vehicle technology
- responding to and investigating road accidents
- reporting to the coroner and other stakeholders.

Fire prevention and response management

Outcome: The incidence and impact of fires and other emergencies are minimised, protecting people, property and the environment.

Fire prevention and response management

Provide a range of fire prevention and emergency management response activities aimed at:

- building community resilience through partnering with stakeholders and local communities
- focusing on community education and training to improve preparedness and expand awareness
- prioritising proactive hazard reduction
- ensuring capabilities and resources meet evolving community expectations for preventative and responsive operational activities.

Emergency services

Outcome: Effective preparedness, planning and mitigation measures that minimise the impact of disasters, hazards and emergencies on Territorians.

Emergency services

Provide a range of emergency management activities aimed at prevention, preparedness, response and recovery, and partner with stakeholders to build community resilience through targeted risk awareness and education programs.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership, the provision of corporate services functions, and effective internal controls and improvements in managing public resources.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Community safety and crime prevention			
People who felt safe home alone at night	≥ 80%	80%	≥ 80%
People who were satisfied in general with police services	≥ 80%	80%	≥ 80%
People who agreed that police perform their job professionally	≥ 85%	85%	≥ 85%
General policing, crime detection, investigation and prosecution			
000 calls answered within 10 seconds	≥ 90%	90%	≥ 90%
131 444 calls answered within 20 seconds	≥ 80%	80%	≥ 80%
People who were satisfied with police in their most recent contact	≥ 80%	80%	≥ 80%
Youth diversions as a proportion of youth diversion considerations	≥ 30%	30%	≥ 30%
Rate of reoffending after youth justice conferences ¹	≤ 20%	40%	≤ 40%
Road safety services			
Drivers breath tested	≥ 159 000	≥ 159 000	≥ 159 000
People who had driven in the previous six months when possibly over the alcohol limit	≤ 10%	10%	≤ 10%
People who had driven in the previous six months more than 10km/h above the speed limit	≤ 60%	60%	≤ 60%
Road deaths per 100,000 registered vehicles ²	≤ 22.9	22.9	≤ 20
Fire prevention and response management			
Community resilience education and awareness programs delivered	≥ 500	≥ 500	≥ 500
Average incident response time	≤ 8 mins	≤ 8 mins	≤ 8 mins
Structure fires contained to room or object of origin	≥ 90%	90%	≥ 90%
Building and fire safety inspections conducted by operational crews	≥ 350	≥ 350	≥ 350
Emergency services			
Members of the public participating in community education, awareness and prevention programs	≥ 2 000	≥ 2 000	≥ 2 000
Northern Territory Emergency Services recognised courses delivered to emergency services personnel	≥ 50	≥ 50	≥ 50
Emergency plans that have undergone an annual review	100%	100%	100%

1 The increase is due to changed measurement methodology to reflect legislative amendments and alignment with national standards.

2 The decrease reflects a continuous improvement approach from results in the previous financial year.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	5 056	5 447
Capital		
Appropriation		
Output	392 202	389 590
Commonwealth	26 379	27 096
Sales of goods and services	5 067	4 842
Interest revenue		
Goods and services received free of charge	36 166	34 372
Gain (+)/loss (-) on disposal of assets	100	100
Other revenue	1 013	900
TOTAL INCOME	465 983	462 347
EXPENSES		
Employee expenses	341 915	347 457
Administrative expenses		
Purchases of goods and services	86 079	79 301
Repairs and maintenance	270	
Depreciation and amortisation	27 322	26 641
Services free of charge	36 166	34 372
Other administrative expenses		
Grants and subsidies expenses		
Current	245	357
Capital		
Community service obligations		
Interest expenses	276	266
TOTAL EXPENSES	492 273	488 394
NET SURPLUS (+)/DEFICIT (-)	- 26 290	- 26 047

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		500
Fees from regulatory services	5 351	5 355
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	5 351	5 855

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	7 275	7 275
Receivables	1 827	1 827
Prepayments	68	68
Inventories	3 861	3 861
Advances and investments		
Property, plant and equipment	435 074	417 664
Other assets	1 047	1 045
TOTAL ASSETS	449 152	431 740
LIABILITIES		
Deposits held	5 697	5 697
Creditors and accruals	7 986	7 986
Borrowings and advances	9 805	9 311
Provisions	53 759	53 759
Other liabilities	626	626
TOTAL LIABILITIES	77 873	77 379
NET ASSETS	371 279	354 361
EQUITY		
Capital		
Opening balance	558 843	606 897
Equity injections/withdrawals	48 054	9 129
Reserves	124 072	124 072
Accumulated funds		
Opening balance	- 333 400	- 359 690
Current year surplus (+)/deficit (-)	- 26 290	- 26 047
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	371 279	354 361

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	1 436	936
TOTAL ASSETS	1 436	936
LIABILITIES		
Central Holding Authority income payable		
Unearned Central Holding Authority income	1 436	936
TOTAL LIABILITIES	1 436	936
NET ASSETS		

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	5 056	5 447
Capital		
Appropriation		
Output	392 202	389 590
Commonwealth	26 379	27 096
Other agency receipts from sales of goods and services	6 080	5 742
Interest received		
Total operating receipts	429 717	427 875
Operating payments		
Payments to employees	341 915	347 457
Payments for goods and services	86 079	79 301
Grants and subsidies paid		
Current	245	357
Capital		
Community service obligations		
Interest paid	276	266
Total operating payments	428 515	427 381
NET CASH FROM OPERATING ACTIVITIES	1 202	494
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 692	4 692
Repayment of advances		
Sales of investments		
Total investing receipts	4 692	4 692
Investing payments		
Purchases of assets	17 427	13 821
Advances and investing payments		
Total investing payments	17 427	13 821
NET CASH FROM INVESTING ACTIVITIES	- 12 735	- 9 129
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	12 735	9 129
Commonwealth		
Equity injections		
Total financing receipts	12 735	9 129
Financing payments		
Repayment of borrowings		
Lease payments	1 354	494
Equity withdrawals		
Total financing payments	1 354	494
NET CASH FROM FINANCING ACTIVITIES	11 381	8 635
Net increase (+)/decrease (-) in cash held	- 152	
Cash at beginning of financial year	7 427	7 275
CASH AT END OF FINANCIAL YEAR	7 275	7 275

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	1 359	800	- 559	1
Dog Operations Unit – Groote Eylandt	800	800		
Australian Criminal Intelligence Commission – Australian Firearms Information Network	401		- 401	
Australia-New Zealand Counter Terrorism Council	158		- 158	
Other grants	3 697	4 647	950	
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	3 653	4 595	942	
2021 VET in schools	44	52	8	
Output appropriation	392 202	389 590	- 2 612	2
Commonwealth appropriation				
National partnership agreements	26 379	27 096	717	1
Northern Territory Remote Aboriginal Investment – community safety	24 040	24 757	717	
Provision of fire services for Commonwealth properties	2 339	2 339		
Sales of goods and services	5 067	4 842	- 225	
Safe NT	3 364	3 364		
Ayers Rock Resort Corporation	500	500		
Nhulunbuy Corporation receipts	367	367		
Other	836	611	- 225	
Goods and services received free of charge	36 166	34 372	- 1 794	3
Gain (+)/loss (-) on disposal of assets	100	100		
Other revenue	1 013	900	- 113	
Seconded staff arrangements	316	316		
Other	697	584	- 113	
OPERATING REVENUE	465 983	462 347	- 3 636	
Capital appropriation	12 735	9 129	- 3 606	4
CAPITAL RECEIPTS	12 735	9 129	- 3 606	

1 The variations are in line with the relevant Commonwealth agreements.

2 The variation reflects the net difference between one-off funding in 2020-21 to support the Territory's response to COVID-19 and ongoing funding from 2021-22 to increase the agency's base budget and deliver new initiatives.

3 The variation reflects an anticipated decrease in shared services from 2021-22 to realign ICT shared services for the digital radio system.

4 The variation reflects one-off funding in 2020-21 to support the Territory's response to COVID-19.

Department of Industry, Tourism and Trade

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Agriculture and fisheries	48 655	50 227	43 341	1
Agriculture	18 014	18 799	17 022	
Fisheries	12 782	12 911	11 094	
Biosecurity and animal welfare	17 859	18 517	15 225	
Mining and energy	35 121	32 645	38 289	2, 3
Resource industry development services	10 479	10 488	10 521	
Mines services	10 455	10 735	11 106	
Energy development	7 382	6 427	6 101	
Office of Sustainable Energy	6 805	4 995	10 561	
Business, innovation and workforce	260 293	266 766	117 948	4, 5
Business and innovation NT	156 142	156 967	21 106	
Workforce NT	98 536	103 535	91 347	
Northern Australia development, market engagement and trade	5 615	6 264	5 495	
Industry and economic analysis	8 603	8 798	10 950	6
Economic reform	2 549	2 548	2 936	
Industry development	6 054	6 250	8 014	
Tourism, services and hospitality	92 078	90 012	82 904	7, 8
Tourism	63 352	61 286	56 018	
Events	25 563	25 563	23 806	
Screen sector	3 163	3 163	3 080	
Licensing	37 949	40 138	36 293	9, 10
Licensing NT	37 949	40 138	36 293	
Corporate and shared services	33 470	35 103	35 054	11
Corporate and governance	11 046	10 834	10 600	
Shared services received	22 424	24 269	24 454	
Total expenses	516 169	523 689	364 779	
Appropriation				
Output	434 371	425 954	285 123	
Capital	251	559	251	
Commonwealth	29 875	37 408	22 074	

2021-22 staffing: 767 FTE

- 1 The decrease in the agriculture output in 2021-22 is primarily due to conclusion of the Commonwealth funded On-Farm Emergency Water Infrastructure Rebate Scheme and a number of externally funded projects. The decrease in the fisheries output in 2021-22 reflects the funding profile for the RecFishing Futures Program. The decrease in the biosecurity and animal welfare output in 2021-22 is due to conclusion of the National Citrus Canker Eradication Program and other externally funded projects.
- 2 The variation in the energy development output in 2020-21 relates to the transfer of funding to 2022-23 for regulating petroleum exploration and production activities due to COVID-19 related delays. The variation in the Office of Sustainable Energy output in 2020-21 is primarily due to the transfer of funding from 2020-21 to 2021-22 to align with the timing of program delivery.
- 3 The increase in the Office of Sustainable Energy output in 2021-22 is mainly due to the funding profile of the Renewable Remote Power Program, including for hydrogen use to be trialled, and funding carried forward from 2020-21.
- 4 The variation in the workforce NT output in 2020-21 is due to time-limited JobTrainer funding.
- 5 The decrease in the business and innovation NT output in 2021-22 mainly reflects one-off COVID-19 stimulus funding in 2020-21. The decrease in the workforce NT output in 2021-22 is mainly due to finalisation of time-limited skills and training grants. The decrease in the northern Australia development, market engagement and trade output in 2021-22 is due to one-off funding for community defence engagement in 2020-21 and lower depreciation associated with the Northern Australia Development Office fitout.

Budget 2021-22

- 6 The increase in the economic reform output in 2021-22 reflects additional one-off funding for regulatory process mapping. The increase in the industry development output in 2021-22 is primarily due to an increase in funding for water supply infrastructure studies.
- 7 The variation in the tourism output in 2020-21 is mainly due to funding transferred to 2021-22, partially offset by an asset write-off.
- 8 The decrease in the tourism output in 2021-22 mainly reflects the funding profile of time-limited COVID-19 stimulus (for example, tourism vouchers), partially offset by funding carried forward from 2020-21. The decrease in the events output in 2021-22 primarily reflects the expiry of time-limited funding for Turbo2 initiatives, partially offset by additional events funding.
- 9 The variation in the Licensing NT output in 2020-21 reflects additional external and Community Benefit Levy funding.
- 10 The decrease in the Licensing NT output in 2021-22 is mainly due to carryovers from 2019-20 to 2020-21.
- 11 The variation in the shared services received output in 2020-21 is due to free of charge services adjustments related to Department of Corporate and Digital Development services.

Agency profile

The Department of Industry, Tourism and Trade has been established to help achieve the Territory Government's goal of creating a \$40 billion economy by 2030. The department strives to create a vibrant and resilient economy for all Territorians through the sustainable growth of each of the Territory's key industry sectors. The vision is to support a globally competitive trade and investment environment, grow local workforce and business capability, and connect business and government across industries and regions.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Advancing economic reconstruction		
– Renewable Remote Power Program (including hydrogen trial) ¹	770	6 030
– fast tracking sustainable development precincts for agribusiness		500
– investigating agribusiness and manufacturing opportunities		500
– mapping regulatory processes		500
– targeting international migration programs		300
– supporting the Territory's Mineral Development Taskforce		250
Increasing visitation to the Territory through focused and effective marketing		
– intra-Territory voucher campaign ²	14 750	5 000
– interstate incentive scheme ²	5 000	5 000
– Red Centre promotion and packages		1 000
– Business Events Support Fund		1 000
Delivering festivals and events		4 350
Supporting the rebound of tourism and hospitality businesses and encouraging private investment through targeted investment		
– Roadhouse to Recovery grant program ²	4 000	4 000
– Visitor Experience Enhancement Program		3 000
– Critical Worker Support Package for hospitality and tourism industries	2 000	
– support programs for tourism businesses		2 170
– Northern Territory Aboriginal Tourism Strategy		480
– enhancing tourism businesses' digital and agent sales		250
Home and Business Battery Scheme ³	4 434	2 841
Supporting the screen industry ²	500	2 525
Business Security Assistance program (Biz Secure) and Victims of Crime NT's Re-secure program ²	6 115	2 059
Total⁴	4 000	36 725

continued

	2020-21 Revised	2021-22 Budget
	\$000	\$000
Key existing initiatives		
Supporting training for apprentices and trainees	46 549	43 370
Delivering skills training to Territorians through registered training organisations	30 529	30 519
Resourcing the Territory program	6 500	6 500
Regulatory activities and services for petroleum and pipeline operations	1 576	2 991
Supporting the delivery of Australian Football League premiership games in the Territory	1 700	1 700
Darwin water supply preparatory works	700	1 500
Million Dollar Fish	915	1 100
High Voltage Direct Current Transmission link study	450	760

1 Includes existing funding of \$0.77 million in 2020-21 and \$5.03 million in 2021-22.

2 Existing program funding in 2020-21 extended in 2021-22.

3 Includes existing funding of \$2.434 million in 2020-21.

4 Excludes existing funding.

Output groups and outcomes

Agriculture and fisheries

Outcome: Increased economic growth and viability of existing and emerging primary industries.

Agriculture

Promote and enable economic growth in partnership with industry, through research, development, and capacity-building projects and activities that support new and existing agribusinesses. Secure sustainable markets for Territory produce across agriculture, horticulture, forestry, cattle and buffalo businesses.

Fisheries

Work in partnership with industry and the community to ensure sustainability, best use and fair access to the Territory's aquatic resources for the economic benefit and enjoyment of all Territorians.

Biosecurity and animal welfare

Support Territory economic development and underpin market access for agricultural products by providing research, extension and diagnostic functions, and through excluding, eradicating and managing plant pest and animal disease risks.

Work with stakeholders to respond to animal cruelty complaints and ensure best practice animal welfare standards are adhered to within the Territory.

Mining and energy

Outcome: Minerals and petroleum project development is facilitated through quality geological information, efficient and effective administration of laws regulating land tenure and titles, exploration and production activities. By 2030, 50% of electricity consumption is supplied by renewable sources.

Resource industry development services

Support resource exploration through the acquisition, management, delivery and promotion of geoscience information and data. Manage statutory reporting of exploration and production, and provide access to industry reports, data and drill core.

Mines services

Mining development is facilitated in accordance with the *Mining Management Act 2001* and the *Mineral Titles Act 2010*, through efficient and effective regulation of mineral titles, mining activities from mineral exploration to production and closure, and addressing legacy issues from past mining activities.

Energy development

Advance the Territory's economic development and energy security through administration of exploration applications and permits, licences, resource management, operational approvals and regulatory activities, including monitoring and compliance under the *Petroleum Act 1984* and *Energy Pipelines Act 1981*.

Office of Sustainable Energy

Develop and coordinate delivery of energy policies and strategies, and the implementation of renewable energy initiatives in the Territory. Develop strategies to support emerging clean energy industries and drive electricity industry reforms that provide long-term efficient renewable, secure, and cost-effective energy for the Territory.

Business, innovation and workforce

Outcome: Capable businesses and a skilled workforce that meets the current industry needs and prepares for future economic opportunities.

Business and innovation NT

Foster increased competitiveness and productivity, including Aboriginal and regional enterprises and priority industry sectors, by building capability through targeted grant programs, business services and advice, and supporting business incubation and innovation.

Workforce NT

Administer the vocational education and training (VET) system. Ensure the skill requirements of the Territory economy are met through responsive programs and systems aligned to the needs of Territory employers through training, workforce growth and skilled migration initiatives.

Northern Australia development, market engagement and trade

Drive the development and implementation of the Northern Australia agenda. Promote and secure international trade and investment opportunities in the Territory by building strong international relationships to the mutual benefit of local businesses and investment partners. Facilitate economic opportunities across key industry sectors.

Industry and economic analysis

Outcome: Private investment, job creation and a growing and diversified Territory economy is facilitated through the delivery of whole of government economic and industry development policies, strategies and projects.

Economic reform

Identify and drive economic development and regulatory reform initiatives, and undertake economic analysis to support and inform the advice provided.

Industry development

Drive strategies and initiatives that support growth in key industry sectors. Responsible for the whole of government procurement framework, including strategic procurement governance, reform and capability leadership.

Develop and provide advice on infrastructure policies and strategies, and undertake preliminary planning for major infrastructure projects and commercial opportunities to support private investment.

Tourism, services and hospitality

Outcome: Increased visitation to the Territory.

Tourism

Market the Territory as a desirable visitor destination, and encourage and facilitate sustainable growth of the tourism industry.

Events

Support the operation of the Northern Territory Major Events Company.

Screen sector

Support, develop and promote growth of the screen sector for the benefit of Territorians and the economy.

Licensing

Outcome: A policy and regulatory framework that balances industry, business and community needs.

Licensing NT

Administer the Territory's licensing regimes for a range of gaming, liquor and racing activities.

Minimise potential harm to the community through targeted compliance activity of high risk areas in a range of liquor, gambling and racing environments. Administer funding support for gambling-related research, amelioration programs and community non-profit group projects.

Corporate and shared services

Outcome: Improved organisational performance and governance through strategic leadership and the provision of corporate support functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Agriculture and fisheries			
Research, development and extension publications and events delivered ¹	116	87	100
Projects to facilitate Aboriginal economic development opportunities ¹	20	12	20
Capacity-building visits to Aboriginal communities ¹	62	54	57
Fish stocks assessed as sustainable/recovering ²	20	39	40
Identification of biosecurity risks through delivery of quality laboratory services to industry and business clients within 28 days	≥ 95%	95%	≥ 95%
Mining and energy			
Geoscience products developed or updated ³	86	100	100
Target rating for Fraser Institute Annual Survey geological database ⁴	15 th	7 th	7 th
Promotional and industry engagement events	12	11	12
Mineral exploration licences granted within 9 months ¹	≥ 85%	23%	≥ 85%
Mine management plans determined within 90 days	≥ 85%	85%	≥ 85%
Mine site inspection days ⁵		200	200
Energy title applications and report assessments completed within 60 days ¹	≥ 85%	77%	≥ 85%
Regulatory inspections for petroleum and pipeline operations ¹	36	22	36
Energy and renewables policy advice provided within agreed timeframes ⁶	≥ 85%	75%	≥ 95%
Business, innovation and workforce			
Contacts with Territory Business Centres for licence and business services	75 000	75 000	75 000
Businesses engaged or supported to develop ⁷	500	1 200	800
Business grants issued ⁷	325	400	325
Participants reporting business grants are useful for their business ⁷	≥ 85%	95%	≥ 90%
Businesses supported through the innovation program	150	150	150
Number of formal NT innovation ecosystem members ⁸			200
Apprenticeship and traineeship commencements ⁹	2 000	2 100	2 100
Apprenticeship and traineeship completions ¹	1 050	900	950
Training participation rate	≥ 10%	9%	≥ 10%
Improved employment outcomes for workforce project participants	≥ 70%	70%	≥ 70%
Apprentices and trainees who are Aboriginal or Torres Strait Islander	≥ 30%	31%	≥ 30%
Successful VET training completions	≥ 81%	84%	≥ 81%
Apprenticeship and traineeship graduates in employment or further study ¹⁰	≥ 90%	82%	≥ 90%
Aboriginal Employment Program ¹ :			
– supported businesses and organisations	120	60	80
– additional people supported in jobs	1 000	600	800
Business and skilled migration visas assessed	1 000	1 000	1 000
Northern Territory Designated Area Migration Agreement endorsements ¹	80	60	80
Stakeholder satisfaction with Trade Support Scheme ¹¹	≥ 85%	100%	≥ 85%
Advice on Northern Australia Development issues provided within agreed timeframes	≥ 85%	85%	≥ 85%

continued

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Industry and economic analysis			
Labour market and economic factsheets issued	65	65	63
Preliminary regulatory impact statements processed within 10 business days	≥ 90%	90%	≥ 90%
Government tenders awarded to Territory enterprises	≥ 82%	82%	≥ 82%
Formal industry and business procurement information sessions delivered across all regions	12	12	12
NTPS employees participating in whole of government procurement training ¹²	200	200	250
Studies of potential facilitated investment projects completed	2	2	2
Tourism, services and hospitality			
Holiday visitors:			
– intra-territory ¹³	235 000	324 000	280 000
– interstate ¹	200 000	91 000	173 000
Holiday visitor expenditure:			
– intra-territory ¹³	\$84.2M	\$203M	\$144M
– interstate ¹	\$327.8M	\$133M	\$253M
Licensing			
Community Benefit Fund monies used to benefit community ¹⁴	≥ 90%	96%	≥ 90%
Active licences administered ¹⁰	≥ 80%	76%	≥ 80%
Compliant liquor licensed premises ¹⁵	≥ 90%	98%	≥ 90%
Compliant incorporated associations	≥ 70%	70%	≥ 70%

1 The variations reflect the impacts of various restrictions imposed due to COVID-19, including border closures, mandatory quarantine and travel restrictions.

2 The increase reflects greater reporting commitment to the Commonwealth's Status of Australian Fish Stocks following national discussions.

3 The increase reflects changes in priorities due to COVID-19 enabling more publications and data products to be released.

4 The Fraser Institute Annual Survey is an annual global survey of mining companies that ranks the attractiveness of jurisdictions for exploration and mining investment based on respondent perceptions. The variation in 2020-21 reflects an improvement in the industry's perceptions of the quality and accessibility of geological data in the Territory.

5 New measure.

6 The variation in 2020-21 reflects complexities associated with the energy ministers forum.

7 The increase is due to the additional support offered in response to the impacts of COVID-19.

8 New measure, commencing 1 July 2021. The innovation ecosystem comprises enterprises, projects and institutions (public and private) that contribute to growing the Territory's capabilities to develop and commercialise innovation.

9 The variation is due to the Boosting Apprenticeship Commencements program wage subsidy incentive.

10 The decrease in 2020-21 reflects a temporary downturn in activity due to COVID-19.

11 The increase in 2020-21 reflects greater stakeholder satisfaction recorded in post participation surveys during COVID-19.

12 The increase in 2021-22 reflects the delivery of additional capacity and training sessions.

13 The increase reflects additional travel due to Territory tourism vouchers and the inability to freely travel interstate.

14 The variation in 2020-21 reflects more fund monies available for grant payments as a result of lower travel-related administration costs due to COVID-19.

15 The variation in 2020-21 reflects the effectiveness of the compliance and education program in place.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue	13 714	12 733
Grants and subsidies revenue		
Current	3 014	464
Capital		
Appropriation		
Output	425 954	285 123
Commonwealth	28 628	22 074
Sales of goods and services	7 578	6 870
Interest revenue		
Goods and services received free of charge	24 269	24 454
Gain (+)/loss (-) on disposal of assets	10	150
Other revenue	5 241	4 069
TOTAL INCOME	508 408	355 937
EXPENSES		
Employee expenses	105 418	96 622
Administrative expenses		
Purchases of goods and services	56 144	56 448
Repairs and maintenance		
Depreciation and amortisation	5 880	5 589
Services free of charge	24 269	24 454
Other administrative expenses	3 064	
Grants and subsidies expenses		
Current	202 338	153 360
Capital	126 558	28 288
Community service obligations		
Interest expenses	18	18
TOTAL EXPENSES	523 689	364 779
NET SURPLUS (+)/DEFICIT (-)	- 15 281	- 8 842

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	667	
Fees from regulatory services	6 928	6 931
Interest revenue		
Royalties and rents	10 515	10 521
Other revenue	528	528
TOTAL INCOME	18 638	17 980

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	91 264	87 238
Receivables	4 517	4 517
Prepayments	1 015	1 015
Inventories		
Advances and investments	1 223	1 223
Property, plant and equipment	117 803	112 615
Other assets		
TOTAL ASSETS	215 822	206 608
LIABILITIES		
Deposits held	75 039	75 039
Creditors and accruals	4 841	4 841
Borrowings and advances	1 900	1 891
Provisions	14 763	14 763
Other liabilities	618	4
TOTAL LIABILITIES	97 161	96 538
NET ASSETS	118 661	110 070
EQUITY		
Capital		
Opening balance	98 321	161 944
Equity injections/withdrawals	63 623	251
Reserves	44 883	44 883
Accumulated funds		
Opening balance	- 60 750	- 88 166
Current year surplus (+)/deficit (-)	- 15 281	- 8 842
Transfers to/from reserves	- 12 135	
Accounting policy changes and corrections		
TOTAL EQUITY	118 661	110 070

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	13 714	12 733
Grants and subsidies received		
Current	3 786	464
Capital		
Appropriation		
Output	425 954	285 123
Commonwealth	37 408	22 074
Other agency receipts from sales of goods and services	55 791	10 325
Interest received		
Total operating receipts	536 653	330 719
Operating payments		
Payments to employees	98 277	96 622
Payments for goods and services	102 898	56 448
Grants and subsidies paid		
Current	201 878	153 360
Capital	126 558	28 288
Community service obligations		
Interest paid	18	18
Total operating payments	529 629	334 736
NET CASH FROM OPERATING ACTIVITIES	7 024	- 4 017
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	10	150
Repayment of advances		
Sales of investments		
Total investing receipts	10	150
Investing payments		
Purchases of assets	813	401
Advances and investing payments		
Total investing payments	813	401
NET CASH FROM INVESTING ACTIVITIES	- 803	- 251
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	182	
Appropriation		
Capital	559	251
Commonwealth		
Equity injections	61 044	
Total financing receipts	61 785	251
Financing payments		
Repayment of borrowings		
Lease payments	9	9
Equity withdrawals	54 165	
Total financing payments	54 174	9
NET CASH FROM FINANCING ACTIVITIES	7 611	242
Net increase (+)/decrease (-) in cash held	13 832	- 4 026
Cash at beginning of financial year	77 432	91 264
CASH AT END OF FINANCIAL YEAR	91 264	87 238

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	13 714	12 733	- 981	1
Current grants and subsidies revenue				
Commonwealth grants	946	381	- 565	2
Barkly Regional Deal	400	300	- 100	
Cotton Research and Development Corporation – Nitrogen Mango Project	262		- 262	
Other	284	81	- 203	
Other grants	2 068	83	- 1 985	2
Citrus Canker Eradication Program	824		- 824	
Browsing Ant Eradication Program	616	83	- 533	
Tourism partnership marketing agreement	495		- 495	
Northern Territory seasonal workers	133		- 133	
Output appropriation	425 954	285 123	- 140 831	3
Commonwealth appropriation				
Specific purpose payments	14 754	14 744	- 10	
National Skills and Workforce Development	14 754	14 744	- 10	
National partnership agreements	13 874	7 330	- 6 544	2
JobTrainer Fund	4 796		- 4 796	
Northern Territory Remote Aboriginal Investment – liquor licence compliance	2 175	2 216	41	
Skilling Australians Fund	2 000	1 179	- 821	
Management of the former Rum Jungle mine site	1 251	2 251	1 000	
Citrus Canker Eradication Program	1 200		- 1 200	
On-Farm Emergency Water Infrastructure Rebate Scheme	886		- 886	
Browsing Ant Eradication Program	623	84	- 539	
National Water Infrastructure Development Fund	400	1 600	1 200	
National Infection Control Training Fund	390		- 390	
Citrus canker specific scent lures	153		- 153	
Sales of goods and services	7 578	6 870	- 708	
Water analysis testing	1 985	1 904	- 81	
Research farms – sale of livestock and produce	1 622	1 221	- 401	
Mines and energy processing fees (licences/titles)	1 002	1 002		
Biosecurity fees and diagnostic testing	562	398	- 164	
Facility rental fees	537	522	- 15	
Fisheries fee for services	445	421	- 24	
Tourism events and services	367	440	73	
General skills migration visas processing fee	300	450	150	
Business and industry events	273	266	- 7	
Other	485	246	- 239	
Goods and services received free of charge	24 269	24 454	185	

continued

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Gain (+)/loss (-) on disposal of assets	10	150	140	
Other revenue	5 241	4 069	- 1 172	4
Research and services contracts	4 188	3 579	- 609	
Agents Licensing Fidelity Guarantee Fund	400	363	- 37	
Independent monitoring mining resource management	317	27	- 290	
Other	336	100	- 236	
OPERATING REVENUE	508 408	355 937	- 152 471	
Capital appropriation	559	251	- 308	
CAPITAL RECEIPTS	559	251	- 308	

1 The variation is due to higher revenue collections for the Community Benefit Fund in 2020-21.

2 The variations are in line with the relevant agreements.

3 The decrease largely relates to the cessation of COVID-19 stimulus measures including the Home Improvement Scheme and Small Business Survival Fund in 2020-21.

4 The decrease largely reflects a number of research and services contracts ceasing in 2020-21.

Department of Health

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Community services	13 273	13 273	13 456	1
Community services	13 273	13 273	13 456	
Disease prevention and health protection	102 800	310 145	305 647	1, 2
Disease prevention and health protection	102 800	310 145	305 647	
Community treatment and extended care	141 858	142 495	144 541	1, 3
Alcohol and other drugs	51 408	51 545	53 756	
Mental health	83 683	84 183	84 703	
Aged care	6 767	6 767	6 082	
Primary health care	232 848	235 049	230 519	1, 4
Remote primary health care	162 260	164 461	160 694	
Urban primary health care	27 785	27 785	27 805	
Territory-wide community services	42 803	42 803	42 020	
National critical care and trauma response	19 443	17 066	22 680	1, 5
National critical care and trauma response	19 443	17 066	22 680	
Hospital services and support	1 129 221	1 153 853	1 157 919	1, 6
Hospital services and support	1 129 221	1 153 853	1 157 919	
Corporate and shared services	217 860	218 669	220 900	1, 7
Corporate and governance	143 347	146 251	147 543	
Shared services received	74 513	72 418	73 357	
Total expenses	1 857 303	2 090 550	2 095 662	
Appropriation				
Output	1 103 291	1 127 036	1 098 579	
Capital	77	77	77	
Commonwealth	88 121	277 130	309 154	

2021-22 staffing: 7,548 FTE

- 1 The 2020-21 Budget has been restated to reflect the restructure of the Department of Health, Top End Health Service and Central Australia Health Service into one agency, affecting all outputs.
- 2 The variation in the disease prevention and health protection output in 2020-21 reflects additional Commonwealth funding for COVID-19 Quarantine Arrangements for the Organised National Repatriation of Australians, National Partnership for COVID-19 Public Health Response, and additional Territory funding for the public health response to COVID-19.
- 3 The increase in the alcohol and other drugs output in 2021-22 is due to the transfer of Northern Territory Remote Aboriginal Investment funding from 2020-21 to 2021-22. The decrease in the aged care output in 2021-22 reflects the timing of Commonwealth funding.
- 4 The decrease in the remote primary health care output in 2021-22 reflects adjustments to Commonwealth funding under the Indigenous Australians' Health Programme agreement and timing of the renewal of various external agreements.
- 5 The variations in the national critical care and trauma response output in 2020-21 and 2021-22 are primarily due to the carry forward of funding from 2020-21 to 2021-22.
- 6 The variation in the hospital services and support output in 2020-21 reflects additional Commonwealth funding under the National Partnership for COVID-19 for hospital services, additional Territory funding in response to COVID-19 and additional own-source revenue, partially offset by a reduction in National Health Reform activity-based funding.
- 7 The increase in the corporate and governance output in 2020-21 is due to the timing of renewal of a number of external agreements.

Agency profile

The role of the Department of Health is to enhance the performance outcomes of the Territory health system to improve the health and wellbeing of all Territorians and their families by:

- delivering culturally appropriate, safe and effective patient-centred hospital, primary health and community care services to all Territorians in urban and remote areas
- prioritising prevention, reducing ill health and avoidable service demand by supporting comprehensive Territory-wide disease surveillance, prevention and health protection services including policy, planning and reporting
- harnessing the power of partnerships with government and non-government organisations (NGOs) including Aboriginal community-controlled health organisations in planning, resourcing, delivering and evaluating health services to ensure equity of access, integrated care, and an effective and appropriate service mix
- maintaining and enhancing capacity to respond to local and national trauma events
- engaging in system redesign and improvement to embed robust system-wide governance, long-term financial sustainability, high quality performance and corporate services that improve efficiency and effectiveness.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Additional funding to maintain the public health response to COVID-19	24 961	15 000
Total	24 961	15 000
Key existing initiatives		
Assessment, withdrawal and specialised alcohol treatment services to assist people with alcohol misuse issues and dependence as part of the Banned Drinker Register	15 500	15 500
Delivery of the Sustained Nurse Home Visiting for Vulnerable Families program	5 000	5 000
Emergency road ambulance and medical transportation services	3 570	3 570
Delivery of health related Early Childhood Development Plan initiatives	3 400	3 400
Expansion of renal inpatient capacity	2 885	2 885
Public health response to COVID-19	25 979	
New capital works		
Territory hospitals upgrades		17 250

Output groups and outcomes

Community services

Outcome: The capability of Territorians to maintain and improve their health is strengthened.

Community services

Provide support for integrated Territory-wide community care services including reporting, policy, planning, grant management and legislative support.

Disease prevention and health protection

Outcome: The capacity of individuals, families and communities to improve and protect their health is strengthened through promotion and prevention strategies, and appropriate interventions that minimise harm from disease and the environment.

Disease prevention and health protection

Provide an integrated Territory-wide disease prevention and health protection service, including statutory surveillance and monitoring, and preventative health programs to control and reduce the amount of communicable disease caused by physical, chemical, biological and radiological factors in the environment.

Community treatment and extended care

Outcome: The capacity of individuals, families and communities to improve and protect their health and wellbeing is strengthened.

Alcohol and other drugs

Deliver community development, education intervention, treatment and care, policy, planning, service funding and program management, and legislative support to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs.

Mental health

Provide specialist mental health services including assessment, case management and treatment, and support an integrated Territory-wide mental health service through reporting, policy, planning, program funding and management, and legislative support.

Aged care

Provide services to support senior Territorians to live in the community, along with hospital care and assessment for residential care.

Primary health care

Outcome: The capability of Territorians to maintain and improve their health is strengthened through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services.

Remote primary health care

Provide primary health care services through government health centres located in remote communities.

Urban primary health care

Provide primary health care services through government health centres located in urban communities.

Territory-wide community services

Provide community care services through hearing, oral health, cancer screening specialists and allied health services across the Territory.

National critical care and trauma response

Outcome: High quality and efficient emergency medical response services are available for northern Australia and Asia-Pacific regions, building disaster capability and resilience across the region.

National critical care and trauma response

Operation and development of the National Critical Care and Trauma Response Centre that provides evidence-based emergency care, research and education, enabling health responses to incidents of national and international significance, including deployable capability.

Hospital services and support

Outcome: Health and wellbeing of those in the community who require acute or specialist care are improved and maintained.

Hospital services and support

Provide admitted, non-admitted and emergency health services, aeromedical retrievals and ambulance services.

Corporate and shared services

Outcome: Effective and efficient performance of the health system through governance and regulation, system-wide policy, plans and standards, and resource and information management.

Corporate and governance

Provide leadership and strategic management that ensures the health system meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide strategy, policies and plans to ensure an equitable and integrated system. Ensure participation at the national level to maximise opportunities for the delivery of health care across the Territory.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget ¹	2020-21 Estimate	2021-22 Budget
Community services			
Eligible grants with 5-year terms	100%	100%	100%
Disease prevention and health protection			
Environmental health incidents reported to the department and resolved within three months	≥ 85%	85%	≥ 85%
Children fully immunised:			
– at age 12 months	≥ 95%	96%	≥ 96%
– at age 2 years	≥ 92%	92%	≥ 92%
24-hour access to sterile injecting equipment in the five town centres of the Territory	100%	100%	100%
Community treatment and extended care			
Alcohol and other drugs assessments undertaken in NGO treatment services ²	3 160	2 573	3 160
Alcohol and other drugs treatment commenced in NGO services (episodes) ²	2 300	1 758	2 300
Alcohol and other drugs treatment completed in NGO services (episodes) ²	1 200	991	1 200
Alcohol and other drugs assessments undertaken in Territory Government treatment services ³	1 241	1 398	1 382
Alcohol and other drugs treatment commenced in Territory Government services (episodes)	558	548	586
Alcohol and other drugs treatment completed in Territory Government services (episodes) ³	251	352	355
Discharges from mental health residential support services planned ⁴	80	119	120
Bed usage in community mental health supported accommodation facilities (average daily)	≥ 85%	85%	≥ 85%
Individuals receiving non-admitted public mental health services ⁵	9 840	8 849	8 850
Individuals under 18 years receiving non-admitted public mental health services	1 626	1 560	1 680
Aged Care Assessment Program clients receiving timely intervention in accordance with priority at referral	≥ 90%	94%	≥ 90%
Primary health care			
Screened Aboriginal children under 5 years with anaemia ⁶	≤ 10%	5%	≤ 10%
Remote Aboriginal women who attended their first antenatal visit in the first trimester of their pregnancy	≥ 70%	71%	≥ 70%
Remote Aboriginal clients aged 15 years and over with type II diabetes and or coronary heart disease with a chronic disease management plan	≥ 85%	86%	≥ 85%
Remote Aboriginal clients aged 15 years and over with type II diabetes whose latest HbA1c measurements are lower than or equal to 7% ^{7, 8}	≥ 41%	33%	≥ 41%
Early intervention for conductive hearing loss in remote Aboriginal children	≥ 45%	43%	≥ 45%
National critical care and trauma response			
Training participants ⁹	1 020	864	624
Prevent Alcohol and Risk-Related Trauma in Youth participants (secondary school training participants) ⁹	600	372	600

continued

	2020-21 Budget ¹	2020-21 Estimate	2021-22 Budget
Hospital services and support			
Weighted activity units ¹⁰	183 770	190 845	192 490
Elective surgery timely admissions ^{11, 12} :			
– category 1 – patients admitted within 30 days	100%	75%	100%
– category 2 – patients admitted within 90 days	≥ 97%	68%	≥ 97%
– category 3 – patients admitted within 365 days	≥ 97%	65%	≥ 97%
Emergency department presentations departing within 4 hours ¹³	≥ 78%	63%	≥ 78%
Potentially preventable hospitalisations (excluding dialysis)	≤ 10%	12%	≤ 10%
Hospital acquired complications	≤ 1 425	1 368	≤ 1 368
Aboriginal clients discharged against medical advice	≤ 7%	10%	≤ 7%
Incident recommendations identified by the Health and Community Services Complaints Commissioner followed up within timeframes set	100%	100%	100%

- 1 Restated to reflect the restructure of the Department of Health, Top End Health Service and Central Australia Health Service into one agency, including alignment of output groups.
- 2 The variation in 2020-21 is attributed to the impact of COVID-19-related community and travel restrictions.
- 3 The increase reflects improvements in data capture and documentation by clinicians.
- 4 The increase reflects the commencement of a new short-term subacute residential program in Darwin.
- 5 The decrease reflects restrictions on movement due to COVID-19 and associated reduced patient engagement, and an increase in the acuity and complexity of patient conditions.
- 6 The variation in 2020-21 primarily reflects ongoing efforts to improve systems and strategies in the Top End, including improved training, support and advice to remote teams by child health nurses and educators, training of midwives in intravenous iron infusions for pregnant women with anaemia, and validating non-invasive machines to test haemoglobin.
- 7 The glycated haemoglobin (HbA1c) test is used to check whether a patient's diabetes is under control. The more glucose in the blood, the more HbA1c will be present.
- 8 The variation in 2020-21 is due to reduced glycaemic control in diabetic patients impacted by reduced regular clinic attendance due to COVID-19.
- 9 The decrease in 2020-21 reflects the suspension of the program due to COVID-19. The 2021-22 Budget is dependent on current and emerging scenarios associated with COVID-19.
- 10 The variation in 2020-21 largely reflects additional demand.
- 11 Elective surgery is planned surgery that can be booked in advance through referral following a specialist clinical assessment resulting in placement on an elective surgery waiting list. The treating doctor determines how urgently surgery is needed, then assigns the patient to one of three elective surgery urgency categories. Targets are based on national benchmarks.
- 12 The variation in 2020-21 reflects the ongoing impact of the suspension of elective surgery in 2019-20 and intermittent travel restrictions associated with hotspot declarations due to COVID-19.
- 13 The variation in 2020-21 primarily reflects patient flow issues at Royal Darwin Hospital.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	449 430	446 820
Capital		
Appropriation		
Output	1 127 036	1 098 579
Commonwealth	277 258	309 154
Sales of goods and services	108 043	102 722
Interest revenue	10	542
Goods and services received free of charge	72 418	73 357
Gain (+)/loss (-) on disposal of assets		
Other revenue	1 812	1 659
TOTAL INCOME	2 036 007	2 032 833
EXPENSES		
Employee expenses	1 171 789	1 163 375
Administrative expenses		
Purchases of goods and services	541 215	536 575
Repairs and maintenance		
Depreciation and amortisation	63 766	58 857
Services free of charge	72 418	73 357
Other administrative expenses		
Grants and subsidies expenses		
Current	237 305	261 070
Capital	3 323	2 056
Community service obligations		
Interest expenses	734	372
TOTAL EXPENSES	2 090 550	2 095 662
NET SURPLUS (+)/DEFICIT (-)	- 54 543	- 62 829

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	14	
Fees from regulatory services	139	139
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	153	139

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	97 694	91 541
Receivables	119 112	119 335
Prepayments	9 753	9 753
Inventories	7 696	7 696
Advances and investments	285	285
Property, plant and equipment	1 201 920	1 122 833
Other assets	196	196
TOTAL ASSETS	1 436 656	1 351 639
LIABILITIES		
Deposits held	3 274	3 274
Creditors and accruals	155 613	155 613
Borrowings and advances	33 734	11 294
Provisions	131 509	131 509
Other liabilities	20 656	20 831
TOTAL LIABILITIES	344 786	322 521
NET ASSETS	1 091 870	1 029 118
EQUITY		
Capital		
Opening balance	1 267 492	1 338 300
Equity injections/withdrawals	70 808	77
Reserves	351 619	351 619
Accumulated funds		
Opening balance	- 543 506	- 598 049
Current year surplus (+)/deficit (-)	- 54 543	- 62 829
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 091 870	1 029 118

Assets and liabilities administered for the Central Holding Authority

ASSETS	
Taxes receivable	
Grants and subsidies receivable	
Royalties and rent receivable	
Other receivables	3 697
TOTAL ASSETS	3 697
LIABILITIES	
Central Holding Authority income payable	3 697
Unearned Central Holding Authority income	
TOTAL LIABILITIES	3 697
NET ASSETS	

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	449 430	446 820
Capital		
Appropriation		
Output	1 127 036	1 098 579
Commonwealth	277 130	309 154
Other agency receipts from sales of goods and services	106 728	108 123
Interest received	10	10
Total operating receipts	1 960 334	1 962 686
Operating payments		
Payments to employees	1 171 789	1 163 375
Payments for goods and services	541 215	540 365
Grants and subsidies paid		
Current	237 305	261 070
Capital	3 323	2 056
Community service obligations		
Interest paid	734	372
Total operating payments	1 954 366	1 967 238
NET CASH FROM OPERATING ACTIVITIES	5 968	- 4 552
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	23	23
Repayment of advances		
Sales of investments		
Total investing receipts	23	23
Investing payments		
Purchases of assets	5 335	100
Advances and investing payments		
Total investing payments	5 335	100
NET CASH FROM INVESTING ACTIVITIES	- 5 312	- 77
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	77	77
Commonwealth		
Equity injections		
Total financing receipts	77	77
Financing payments		
Repayment of borrowings		
Lease payments	6 605	1 601
Equity withdrawals	59	
Total financing payments	6 664	1 601
NET CASH FROM FINANCING ACTIVITIES	- 6 587	- 1 524
Net increase (+)/decrease (-) in cash held	- 5 931	- 6 153
Cash at beginning of financial year	103 625	97 694
CASH AT END OF FINANCIAL YEAR	97 694	91 541

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	428 535	439 380	10 845	1
National Health Reform – activity-based funding	261 100	345 739	84 639	
COVID-19 Public Health Response	53 154		- 53 154	2
Indigenous Australians' Health Programme	43 216	40 948	- 2 268	
National Health Reform – block and teaching, training and research	32 796	21 353	- 11 443	
Highly specialised drugs	15 877	14 969	- 908	
NT COVID-19 Remote Community Medical Evacuation and Retrieval	4 720		- 4 720	
National Health Reform – public health funding	4 201	4 435	234	
Rural Health Outreach Fund	3 734	3 107	- 627	
Aged care assessment program	1 913	1 943	30	
Flexible care and subsidy for transition care	1 791	1 791		
Home support program	1 540	1 566	26	
Organ and tissue donation	1 151	1 181	30	
Other	3 342	2 348	- 994	
Other grants	20 895	7 440	- 13 455	1
Primary Health Network Northern Territory	7 399	4 140	- 3 259	
Specialist training programs	6 766	1 444	- 5 322	
Clinical teaching services agreement	1 662		- 1 662	
Northern Territory General Practice Education	1 179		- 1 179	
Other	3 889	1 856	- 2 033	
Output appropriation	1 127 036	1 098 579	- 28 457	3
Commonwealth appropriation				
National partnership agreements	277 258	309 154	31 896	1
COVID-19 Quarantine Arrangements for the Organised National Repatriation of Australians	239 600	273 900	34 300	4
National Critical Care and Trauma Response Centre	16 771	17 024	253	
Northern Territory Remote Aboriginal Investment – health	14 847	16 983	2 136	
Improving trachoma control services for Aboriginal Australians	1 890		- 1 890	
Public dental services for adults	1 416		- 1 416	
Rheumatic fever strategy	952		- 952	
Other	1 782	1 247	- 535	

continued

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	108 043	102 722	- 5 321	
Cross-border charges	27 762	27 762		
Pharmaceutical and pharmacy reform	18 969	18 969		
Hospital patients (private, ineligible, defence, nursing home and other)	14 606	14 619	13	
Compensable patients	13 975	13 975		
Medicare bulk billing revenue	11 992	11 992		
Veterans' Affairs	6 260	4 260	- 2 000	5
Recoveries, fees and charges	7 294	3 960	- 3 334	6
Other patient generated income	2 753	2 753		
Rights to private practice facility fee	430	430		
Meals on Wheels	150	150		
Other	3 852	3 852		
Interest revenue	10	542	532	
Goods and services received free of charge	72 418	73 357	939	
Other revenue	1 812	1 659	- 153	
OPERATING REVENUE	2 036 007	2 032 833	- 3 174	
Capital appropriation	77	77		
CAPITAL RECEIPTS	77	77		

1 The variations are in line with the relevant agreements.

2 The variation reflects the recovery of costs for COVID-19 response expenditure for 2020-21, with 2021-22 yet to be determined.

3 The decrease primarily reflects additional one-off funding to support the Territory's public health response to COVID-19 and vaccine roll-out in 2020-21.

4 The increase largely reflects additional funding to support operational and maintenance costs of running quarantine facilities at the Northern Territory Centre for National Resilience.

5 The decrease reflects additional recoveries relating to defence personnel in 2020-21.

6 The decrease relates to one-off reimbursements in 2020-21 for overseas and nationally seconded medical personnel.

Department of Infrastructure, Planning and Logistics

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Infrastructure investment program, support and delivery	141 654	136 647	144 718	1, 2
Infrastructure investment and delivery	36 637	31 995	33 334	
Infrastructure planning and governance	8 899	8 504	8 927	
Building asset management	96 118	96 148	102 457	
Lands and planning	52 408	54 837	50 459	3
Land development	10 561	12 980	8 636	
Crown land estate	23 393	23 402	23 464	
Development assessment services	3 208	3 208	3 177	
Lands planning	2 831	2 831	2 968	
Building advisory services	3 406	3 406	3 280	
Land information	8 641	8 642	8 568	
Northern Territory Planning Commission	368	368	366	
Logistics infrastructure and services	274 515	248 570	245 223	4, 5
Passenger transport	64 052	65 415	64 848	
Registration and licensing	10 784	10 495	10 559	
Road safety and compliance	10 021	9 991	9 814	
Transport planning and delivery	169 322	141 633	141 269	
Transport assets	17 488	18 218	15 930	
Strategy, policy and legislation	2 848	2 818	2 803	
Housing program office	20 232	20 232	72 295	6, 7
Capital program delivery	3 660	3 660	3 999	
Program planning and engagement	16 572	16 572	8 804	
Housing maintenance services			59 492	
Corporate and shared services	30 121	30 492	30 395	
Corporate and governance	11 663	12 034	11 869	
Shared services received	18 458	18 458	18 526	
Total expenses	518 930	490 778	543 090	
Appropriation				
Output	342 062	323 972	374 639	
Capital	483 056	451 241	400 719	
Commonwealth	192 346	327 956	549 796	

2021-22 Staffing: 779 FTE

- 1 The variation in the infrastructure investment and delivery output in 2020-21 is due to funding transferred from 2020-21 to 2021-22 to align with project timing and funding provided in 2021-22 to establish Infrastructure NT.
- 2 The increase in the building asset management output in 2021-22 is due to repairs and maintenance funding.
- 3 The variations in the land development output in 2020-21 are mainly due to one-off land servicing capital-related expenditure that cannot be recorded as an asset and transfers of funding between years to align with project timing.
- 4 The variation in the passenger transport output in 2020-21 is due to funding for the Regional Transport Capacity Support Program. The variation in the transport planning and delivery output in 2020-21 reflects a reduction in depreciation following asset revaluations. The variation in the transport assets output in 2020-21 is mainly due to one-off capital-related expenditure that cannot be recorded as assets.
- 5 The decrease in the transport assets output in 2021-22 is due to one-off funding in 2020-21 for capital grants.
- 6 The bulk of the Housing Program Office transferred to the agency from the Department of Territory Families, Housing and Communities during 2020-21 and has been backcast. The housing maintenance services output transfers from 1 July 2021.
- 7 The increase in the capital program delivery output in 2021-22 is due to additional funding for land release delivery. The decrease in the program planning and engagement output in 2021-22 is aligned to Commonwealth funding profiles.

Agency profile

The Department of Infrastructure, Planning and Logistics works with Territory businesses, industry and the community to plan, regulate, facilitate and construct integrated, sustainable development and works across the Territory.

The department is responsible for:

- strategic planning to set the direction for land use, transport networks and infrastructure to meet the community's needs and support economic growth of the Territory
- delivering the Territory's infrastructure program and providing services as the Territory's central construction agency
- delivering the remote housing construction and maintenance program, underpinned by local decision-making, to improve living conditions and reduce overcrowding in remote communities
- managing land administered by the department across the Territory, and developing, maintaining, and managing land information and geospatial data across all land tenures to support land administration and long-term planning
- providing regulatory frameworks and delivering customer services to ensure safe, efficient and sustainable land, building, development, planning, and transport and logistics systems
- delivering public and school transport services
- advocating the Territory's interests in national and local forums and supporting statutory committees and boards.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Northern Territory response to COVID-19		3 500
Regional transport capacity support	378	2 420
Advancing economic reconstruction		
– Infrastructure NT establishment		800
– land release delivery		600
Total	378	7 320
Key existing initiatives		
Repairs and maintenance	154 156	213 902
Territory-wide public transport services	29 950	29 920
Territory-wide school transport services	22 110	22 080
Design resource capacity	2 350	5 283
Remote Passenger Transport Program	3 000	3 000
Planning for future land development for Cox Peninsula, Weddell and industrial land in Alice Springs		3 000
DriveSafe NT	2 960	2 950
Bus network safety and security	2 816	2 840
Middle Arm Strategic Development Precinct	2 322	2 169
Manage fire and weeds on Crown land	1 500	1 500

continued

	2020-21 Revised	2021-22 Budget
	\$000	\$000
Stokes Hill Wharf and Frances Bay marine infrastructure	5 095	5 147
Northern Territory response to COVID-19	8 266	
New capital works		
Road Safety Program		220 116
Roads of Strategic Importance		
– Northern Territory gas industry roads upgrades		58 000
– corridor upgrades including sealing, strengthening and widening and road safety improvements		42 519
– Alice Springs to Halls Creek corridor – Tanami Road		24 262
– Adelaide River to Wadeye corridor – Port Keats Road		24 076
Tiwi Island road upgrades		37 130
Central Arnhem Road upgrade		36 391
Civic and State Square redevelopment		30 000
Frances Bay Mooring Basin – lock replacement		20 000
Rolling investment and upgrade		19 000
Buntine Highway upgrade		15 761
Upgrades to various roads within Kakadu National Park		15 000
Delivery of industrial land in Alice Springs		8 000
Roads to Recovery Program		6 570
Ali Curung aerodrome – seal and line mark airstrip		2 500
Culvert replacement program		2 000
Black Spot Program		1 870

Output groups and outcomes

Infrastructure investment program, support and delivery

Outcome: Government-built asset infrastructure is fit for purpose and the Territory's works programs are delivered efficiently in accordance with value for Territory principles.

Infrastructure investment and delivery

Plan and deliver construction and maintenance services that provide quality government infrastructure and support ongoing construction-related jobs across the Territory.

Infrastructure planning and governance

Provide central program governance, strategic and technical advice, procurement and reporting to support agency services through partnering agreements for delivery of infrastructure services.

Building asset management

Develop the Strategic Asset Management Framework to provide a consistent approach for asset planning and maintenance of built infrastructure across agencies.

Lands and planning

Outcome: Long-term integrated planning is undertaken and land is released and managed to support community needs and economic development in the Territory. Land and building developments are appropriately regulated across the Territory.

Land development

Plan for and deliver land and related infrastructure to support economic development across the Territory.

Crown land estate

Manage the Crown land estate including provision of land to support community needs and economic development. Provide advice and undertake administrative activities on a range of matters related to the Crown land estate including the release and management of Crown land, Aboriginal land claims, native title claims and community living area applications. Manage the operations of the Frances Bay marine facilities.

Development assessment services

Provide streamlined development and control processes under the *Planning Act 1999*.

Lands planning

Provide strategic and long-term integrated planning that supports community needs, sustainable development and the future growth of the Territory.

Building advisory services

Manage the regulatory framework to ensure structures within proclaimed building areas achieve structural, fire, safety, health and amenity standards. Ensure residential swimming pool safety barriers meet specific standards. Provide support for statutory boards.

Land information

Provide a land-related regulatory function and consistent framework for spatial information policy, standards and distribution networks to service government, business and the community.

Northern Territory Planning Commission

Set the strategic framework for integrated land use, transport and infrastructure planning. Develop planning options that provide flexibility for the future and meet a range of possible needs, while delivering more sustainable and cost-effective outcomes for the community that reflect environmental and heritage values.

Logistics infrastructure and services

Outcome: The Territory, our people, services, strategies and management of transport infrastructure are connected. A safe, efficient, sustainable, innovative, equitable and economical transport system.

Passenger transport

Manage the safe and efficient delivery of public and school transport services in the Territory and provide commercial passenger vehicle licensing, operator accreditation and regulatory services to the commercial passenger vehicle industry.

Registration and licensing

Provide driver licensing and vehicle registration services.

Road safety and compliance

Deliver community and school-based road safety education and the DriveSafe program. Provide vehicle standards regulatory services. Conduct vehicle inspections and on-road auditing of heavy and commercial passenger vehicles. Provide regulatory services of the Regional Harbourmaster for declared ports and waterways management. Provide regulatory oversight of recreational vessels and deliver the community boating safety education and awareness programs.

Transport planning and delivery

Develop and implement strategies and programs to deliver and manage the Territory's transport infrastructure.

Transport assets

Develop and manage the Territory's transport asset program.

Strategy, policy and legislation

Undertake strategic planning and policy development, develop and implement national and local transport reforms, and oversee industry consultation.

Housing program office

Outcome: Improved urban and remote housing, land servicing and essential services by working with communities to support new housing solutions and enhance health and social wellbeing.

Capital program delivery

Deliver construction services that provide quality government housing and related infrastructure in urban and remote areas, and support ongoing construction-related jobs across the Territory.

Program planning and engagement

Through local decision-making, work with communities to plan housing infrastructure that is fit for purpose, improves living conditions and reduces overcrowding through the delivery of additional living spaces, new housing and related infrastructure.

Housing maintenance services

Provide housing maintenance services for urban and remote houses.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, ICT, governance and risk services, and communications and media.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Infrastructure investment program, support and delivery			
Average days to award tender	≤ 30	30	≤ 30
Construction contracts awarded to local enterprises	≥ 97%	97%	≥ 97%
Building assets inspected	≥ 33%	33%	≥ 33%
Contractor work, health and safety audits completed	≥ 77%	77%	≥ 77%
Indigenous development plan audits completed	≥ 77%	77%	≥ 77%
Lands and planning			
Average processing time for development applications (days)	≤ 55	55	≤ 55
Projects progressed under the land development program to support economic development and community needs	≥ 90%	90%	≥ 90%
Major land use and urban planning projects undertaken to cater for future growth	13	13	13
Building practitioners audited ¹	50	55	65
Investigated complaints finalised	100	100	100
Swimming pool safety barrier inspections undertaken within three weeks	≥ 90%	100%	100%
Availability of access to the Territory Land Information Systems meets defined standard	≥ 99%	99%	≥ 99%
Survey plans approved within 6 working days	≥ 90%	90%	≥ 90%
Aerial photography and mapping projects acquired in accordance with established refresh cycle	≥ 95%	95%	≥ 95%
Native title, land claim and Aboriginal land issues progressed or resolved	24	24	24
Integrated strategic land use plans progressed	9	9	9
Logistics infrastructure and services			
Community and school-based road safety education sessions delivered	350	350	350
Vehicles checked as part of on-road auditing activity	21 000	21 000	21 000
Average MVR customer wait time (minutes)	≤ 10	10	≤ 10
Customer satisfaction with MVR	≥ 95%	95%	≥ 95%
Percentage of MVR renewals processed through alternative servicing channels	≥ 60%	70%	≥ 70%
Average sealed roads considered in good condition (IRI ² is < 4.2m/km)	≥ 95%	95%	≥ 95%
Proportion of reported road defects repaired	≥ 55%	55%	≥ 55%
Housing Program Office			
Land servicing and infrastructure – new remote housing lots developed ³	175	175	260
Contracts awarded to Aboriginal business enterprises	≥ 40%	40%	≥ 40%
Proportion of Aboriginal people employed to deliver housing works and services ⁴			≥ 42%
Completed bedrooms and living spaces ³	790	790	1 100
New remote housing dwellings ³	190	190	245

1 Refers to practitioners registered under the *Building Act 1993*. The increase in 2021-22 reflects additional emphasis on the auditing function to support building reforms.

2 International roughness index.

3 The increases in 2021-22 are in line with the Remote Housing Investment Package.

4 New measure, commencing 1 July 2021.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	10 839	11 792
Capital	3 607	
Appropriation		
Output	323 972	374 639
Commonwealth	25 565	48 894
Sales of goods and services	17 874	17 874
Interest revenue		
Goods and services received free of charge	18 458	18 526
Gain (+)/loss (-) on disposal of assets		
Other revenue	3 265	2 109
TOTAL INCOME	403 580	473 834
EXPENSES		
Employee expenses	109 193	120 077
Administrative expenses		
Purchases of goods and services	97 418	93 841
Repairs and maintenance	162 896	229 065
Depreciation and amortisation	69 653	71 179
Services free of charge	18 458	18 526
Other administrative expenses	5 982	
Grants and subsidies expenses		
Current	10 555	10 335
Capital	16 507	
Community service obligations		
Interest expenses	116	67
TOTAL EXPENSES	490 778	543 090
NET SURPLUS (+)/DEFICIT (-)	- 87 198	- 69 256

Income administered for the Central Holding Authority

INCOME		
Taxation revenue	56 659	58 347
Commonwealth revenue		
Current grants		
Capital grants	22 898	37 097
Fees from regulatory services	7 062	7 106
Interest revenue		
Royalties and rents	3 785	3 785
Other revenue	8 445	3 208
TOTAL INCOME	98 849	109 543

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	104 924	50 661
Receivables	33 848	21 557
Prepayments	14 318	14 318
Inventories		
Advances and investments	1 008	1 008
Property, plant and equipment	9 304 020	10 185 225
Other assets	24 157	25 753
TOTAL ASSETS	9 482 275	10 298 522
LIABILITIES		
Deposits held	58 749	58 749
Creditors and accruals	13 786	13 786
Borrowings and advances	6 922	2 173
Provisions	16 128	16 128
Other liabilities	91 726	28 648
TOTAL LIABILITIES	187 311	119 484
NET ASSETS	9 294 964	10 179 038
EQUITY		
Capital		
Opening balance	4 228 496	4 784 545
Equity injections/withdrawals	556 049	953 330
Reserves	5 854 147	5 854 147
Accumulated funds		
Opening balance	- 1 256 529	- 1 343 728
Current year surplus (+)/deficit (-)	- 87 199	- 69 256
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	9 294 964	10 179 038

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	13	13
Other receivables	8 409	6 639
TOTAL ASSETS	8 422	6 652
LIABILITIES		
Central Holding Authority income payable	122	21
Unearned Central Holding Authority income	8 300	6 631
TOTAL LIABILITIES	8 422	6 652
NET ASSETS		

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	10 839	11 792
Capital	3 912	
Appropriation		
Output	323 972	374 639
Commonwealth	25 323	48 894
Other agency receipts from sales of goods and services	19 907	18 092
Interest received		
Total operating receipts	383 953	453 417
Operating payments		
Payments to employees	107 520	120 077
Payments for goods and services	260 314	322 906
Grants and subsidies paid		
Current	10 555	10 335
Capital	14 042	
Community service obligations		
Interest paid	116	67
Total operating payments	392 547	453 385
NET CASH FROM OPERATING ACTIVITIES	- 8 594	32
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2 166	2 715
Repayment of advances		
Sales of investments		
Total investing receipts	2 166	2 715
Investing payments		
Purchases of assets	782 148	955 399
Advances and investing payments		
Total investing payments	782 148	955 399
NET CASH FROM INVESTING ACTIVITIES	- 779 982	- 952 684
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	451 241	400 719
Commonwealth	302 633	500 902
Equity injections	5 561	1 517
Total financing receipts	759 435	903 138
Financing payments		
Repayment of borrowings		
Lease payments	6 974	4 749
Equity withdrawals	132	
Total financing payments	7 106	4 749
NET CASH FROM FINANCING ACTIVITIES	752 329	898 389
Net increase (+)/decrease (-) in cash held	- 36 247	- 54 263
Cash at beginning of financial year	141 171	104 924
CASH AT END OF FINANCIAL YEAR	104 924	50 661

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	550	345	- 205	
Aerodrome priority works	500	295	- 205	
Other Commonwealth grants	50	50		
Other grants	10 289	11 447	1 158	
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	10 236	11 447	1 211	
COVID-19 Public Health Response (on-passed from Department of Health)	53		- 53	
Capital grants and subsidies revenue				
Commonwealth grants	3 607		- 3 607	1
Pirlangimpi subdivision	3 607		- 3 607	
Output appropriation	323 972	374 639	50 667	2
Commonwealth appropriation				
National partnership agreements	25 565	48 894	23 329	3
National network repairs and maintenance	16 870	16 736	- 134	
Land transport infrastructure projects	6 500	6 500		
Black Spot capital grants	2 195		- 2 195	
Remote Housing Northern Territory		25 658	25 658	
Sales of goods and services	17 874	17 874		
MVR administrative charges	8 435	8 435		
Bus fares and passes	3 113	3 113		
Sale of products, maps and valuations	1 953	1 953		
Development assessment application fees	1 607	1 607		
Frances Bay marine facility	1 069	1 069		
Regional Harbour Master cost recovery	570	570		
Rents	502	502		
Advertising on public bus networks	250	250		
Service level agreements	220	220		
Other	155	155		
Goods and services received free of charge	18 458	18 526	68	
Other revenue	3 265	2 109	- 1 156	
Port lease finance income	1 492	1 596	104	
Howard Springs security fees (reimbursed from the Department of Territory Families, Housing and Communities)	1 110		- 1 110	
Wharf Precinct electricity cost reimbursement	459	459		
Streetmart High project	150		- 150	
Application fees for road reserves	54	54		
OPERATING REVENUE	403 580	473 834	70 254	

continued

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Capital appropriation	451 241	400 719	- 50 522	4
Commonwealth and other capital appropriation				
Specific purpose payments	2 385	2 815	430	3
Students with Additional Needs infrastructure investment	2 085	2 789	704	
Umbakumba School ablution block replacement	300	26	- 274	
National partnership payments	263 090	458 861	195 771	3
Investment Roads	69 999	166 103	96 104	
Northern Territory Remote Aboriginal Investment/Remote Australia Strategies	57 615		- 57 615	
Remote Housing Northern Territory	55 807	88 883	33 076	
Roads of Strategic Importance – Off Network	35 558	38 621	3 063	
Northern Australian Roads Program	18 050	13 324	- 4 726	
Government Employment Housing	10 763	3 542	- 7 221	
Roads of Strategic Importance – Network	6 739	48 092	41 353	
Heavy vehicle program	2 632	450	- 2 182	
Bridge renewal program	2 559		- 2 559	
Black Spot capital works program	1 509	1 994	485	
Asset Recycling Fund Infrastructure Growth Package	1 419		- 1 419	
Northern Australia Beef Roads Program	440		- 440	
Off network roads		92 052	92 052	
Barkly Regional Deal – Tennant Creek visitor park		5 000	5 000	
Tennant Creek High School – Juno Centre upgrades		800	800	
Other	37 158	39 226	2 068	3
Local roads and community infrastructure	6 569	4 574	- 1 995	
Transitional Accommodation Program	6 064		- 6 064	
Royal Darwin Hospital – PET Scanner	5 989	3 697	- 2 292	
Nation Building Program – Roads to Recovery	5 039	19 047	14 008	
City Deals projects	2 770		- 2 770	
Mango roads – Litchfield Council contribution	2 450	550	- 1 900	
Regional Aviation Access Program capital works program	2 146	399	- 1 747	
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	1 889	622	- 1 267	
Government schools minor new works	1 288		- 1 288	
Katherine flood mitigation	900	6 891	5 991	
Forrest Parade School infrastructure upgrade	564	226	- 338	
Casuarina Secondary College refurbishment	508		- 508	
M'Bunghara School infrastructure upgrades	280	20	- 260	
Katherine High School library and learning resource centre	120		- 120	
Bagot Road and Osgood Drive – Darwin International Airport contribution		3 100	3 100	
Other	582	100	- 482	
CAPITAL RECEIPTS	753 874	901 621	147 747	

1 The variation reflects one-off funding for Pirlangimpi subdivision and remote infrastructure works in 2020-21.

2 The increase mainly reflects the transfer of repairs and maintenance from the Department of Territory Families, Housing and Communities in 2021-22 combined with revised timing of infrastructure-related consultancies.

3 The variations are in line with the relevant agreements.

4 The variation mainly reflects the revised timing of various capital projects.

Department of Environment, Parks and Water Security

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Natural resources	47 307	45 370	50 852	1, 2
Flora and fauna	15 574	11 706	19 245	
Rangelands	10 539	10 493	10 141	
Water resources	12 883	12 586	12 327	
Bushfires	8 311	10 585	9 139	
Parks and wildlife	48 693	47 695	46 565	3, 4
Parks, wildlife and visitor services	48 693	47 695	46 565	
Environment	11 461	11 360	10 958	
Environment management and policy	11 461	11 360	10 958	
Statutory body	754	754	748	
Northern Territory Environment Protection Authority	754	754	748	
Corporate and shared services	17 684	17 333	18 877	5, 6
Corporate and governance	4 510	4 677	5 567	
Shared services received	13 174	12 656	13 310	
Total expenses	125 899	122 512	128 000	
Appropriation				
Output	97 575	92 848	99 216	
Capital	2 845	1 833	1 383	

2021-22 staffing: 459 FTE

- 1 The variation in the flora and fauna output in 2020-21 is due to funding for the Strategic Regional Environmental and Baseline Assessment (SREBA) project being transferred from 2020-21 to 2021-22 in line with revised project timing. The variation in the bushfires output in 2020-21 is due to additional external funding for fire management initiatives.
- 2 The increase in the flora and fauna output in 2021-22 reflects the revised timing of SREBA funding and additional funding to support the Aboriginal Ranger Grants Program.
- 3 The variation in 2020-21 reflects a one-off transfer to the Department of Infrastructure, Planning and Logistics for infrastructure enhancements at Territory Wildlife Park, partially offset by additional funding for the parks and reserves online booking system.
- 4 The decrease in 2021-22 mainly reflects the funding profile for the parks and reserves online booking system and lower depreciation costs.
- 5 The variation in the shared services received output in 2020-21 is due to realignment of repairs and maintenance priorities across government.
- 6 The increase in the corporate and governance output in 2021-22 is mostly due to funding for the Office of Water Security, and PFAS resourcing and investigations funding transferred from the Department of the Chief Minister and Cabinet.

Agency profile

The Department of Environment, Parks and Water Security provides advice and regulation to support the sustainable use of the Territory's natural resources. The department is responsible for the management, development, protection, and preservation of the Territory's wildlife, parks, and reserves, as well as coordinating water security outcomes.

The department also provides assessment, monitoring and compliance support, and services on behalf of the Northern Territory Environment Protection Authority to support environmentally sustainable development.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Aboriginal Ranger Grants Program		4 285
Online booking system – parks and reserves	1 095	495
Office of Water Security		300
Total	1 095	5 080
Key existing initiatives		
SREBA – Beetaloo Basin	3 337	8 774
Mapping the Future – accelerated land resource mapping	2 545	2 746
Office of Climate Change	1 654	2 445
Hydraulic fracturing – regulation and assessment	1 969	2 269
Aboriginal Ranger Grants Program	2 469	657
Bushfire mitigation	1 063	638

Output groups and outcomes

Natural resources

Outcome: The Territory's natural resources are sustainably developed, threats to the Territory's environmental assets are mitigated, and native flora and fauna is conserved.

Flora and fauna

Scientific assessment and monitoring of the Territory's native flora and fauna, and delivery of policy advice and support relating to the conservation and sustainable use of wildlife, and management of feral animals.

Rangelands

Scientific assessment and monitoring of the Territory's land and delivery of extension services, policy advice and regulation of use and threats to the land resource.

Water resources

Scientific monitoring, assessment, allocation, licensing and regulation for sustainable use of the Territory's water resources, and the delivery of flood forecasting services for infrastructure protection and community safety.

Bushfires

Fire management support to rural stakeholders and volunteer bushfire brigades across the Territory, including fire management planning, training and mitigation, and suppression activities to ensure best fire management practices.

Parks and wildlife

Outcome: The natural, cultural, historical and recreational assets of Territory parks and reserves are protected and valued, with a focus on maintaining community safety.

Parks, wildlife and visitor services

Manage and protect Territory parks, reserves and wildlife. Improve access to Territory parks and reserves to enhance visitor experiences and the lifestyle and wellbeing of Territorians.

Environment

Outcome: The environment is protected through identifying, managing and mitigating potential impacts and risks from human activities.

Environment management and policy

Assessment, monitoring and delivery of policy advice to ensure the environment is protected through identifying, managing and mitigating potential impacts and risks from human activities.

Statutory body

Outcome: The department's statutory body is efficiently and effectively supported.

Northern Territory Environment Protection Authority

Provide staff and facilities to enable the Northern Territory Environment Protection Authority to properly exercise its powers and perform its functions.

Corporate and shared services

Outcome: Organisational performance is improved through strategic and governance leadership and provision of appropriate business functions.

Corporate and governance

Provide a range of executive support, corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Natural resources			
Spatial biodiversity records for the Territory (million)	4	4	4
Biodiversity information requests met within agreed timeframes	≥ 75%	75%	≥ 80%
Project funding milestones met	≥ 80%	100%	≥ 90%
Milestones met under approved management programs and strategies	≥ 80%	89%	≥ 80%
Pastoral estate monitored in the year ¹	≥ 20%	11%	≥ 22%
Land clearing applications for unzoned freehold land assessed within statutory timeframes	100%	100%	100%
Compliance inspections undertaken under the <i>Weeds Management Act 2001</i>	1 100	1 100	1 100
Landholders (private, public, pastoral, Aboriginal) engaged on weed management	2 300	2 300	2 300
Land development proposals assessed ²	600	550	600
Soil profile sites described and tested to develop new soil and land resource mapping ³	350	410	300
Water allocation plans in effect	8	6	8
High priority implementation actions in water allocation plans met within required timeframes	≥ 85%	83%	≥ 85%
Water extraction licences assessed within 80 business days of application ⁴	≥ 80%	45%	≥ 80%
Bore work permits issued within 10 business days of approved application	≥ 95%	95%	≥ 95%

continued

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Onsite water licence compliance inspections completed ⁵	170	145	100
Flood warning stations providing agreed alert services	100%	100%	100%
Authorised bushfire volunteers and volunteer fire wardens ⁶	400	459	400
Firefighting personnel who achieve the 2020 Northern Territory fire ground training standard ⁷	≥ 10%	8%	≥ 20%
Properties in high-risk fire protection zones inspected ⁸	≥ 60%	100%	100%
Properties in high-risk fire protection zones found to comply with the <i>Bushfires Management Act 2016</i> ⁹	≥ 75%	87%	≥ 90%
Bushfires NT planned mitigation burns completed ¹⁰	≥ 75%	71%	≥ 70%
Landholders engaged in fire management (includes private, public, pastoral and Aboriginal) ¹	2 500	1 125	2 000
Parks and wildlife			
Visits to major parks and reserves (million) ¹	3.59	3.00	3.59
Tourism businesses and experiences operating in parks ¹¹	200	160	200
Parks and reserves covered by statutory management plans	24	23	24
Environment			
Decisions under the <i>Environment Protection Act 2019</i> made within statutory timeframes	≥ 80%	80%	≥ 80%
Compliance audits of licensed sites	≥ 20%	18%	≥ 20%
Compliance monitoring, inspections or audits of onshore petroleum activities completed for active environment management plans	100%	100%	100%
Decisions under Petroleum (Environment) Regulations 2016 made within statutory timeframes	≥ 90%	90%	≥ 90%
Waste discharge licences assessed within 60 business days of a completed application ^{12, 13}		50%	≥ 80%
Environment protection licences assessed within 60 business days of a completed application ¹²		79%	≥ 80%
Container deposits scheme approvals are processed within 21 business days ¹²		75%	≥ 80%
Percentage of pollution reports accurately recorded and responded to within 3 days ¹²		95%	≥ 95%
Statutory body			
Northern Territory Environment Protection Authority satisfaction with supported provided ¹⁴	5	5	5

1 The variation in 2020-21 is due to COVID-19-related restrictions.

2 The variation in 2020-21 is due to a decrease in number of land development proposals received.

3 The variation in 2020-21 reflects increased capacity due to expected additional external funding.

4 The variation in 2020-21 is due to the measure being expanded to include applications for all water extraction licences, rather than new licences only.

5 The variation in 2020-21 and decrease in 2021-22 are due to a reduction in the number of required compliance checks.

6 The variation in 2020-21 is due to additional recruitment.

7 The variation in 2020-21 is due to COVID-19-related restrictions. The increase in 2021-22 reflects anticipated accredited training opportunities for employees and volunteers as restrictions ease.

8 The variation in 2020-21 is due to increased focus on firebreak compliance and increased capacity to conduct inspections.

9 The variation in 2020-21 is due to improved public understanding of landowner responsibilities resulting from an extensive public awareness program.

10 The variation in 2020-21 and decrease in 2021-22 reflect seasonal conditions experienced with an extended wet season, affecting the timing of mitigation burns.

11 The variation in 2020-21 is due to the impact of COVID-19-related travel restrictions on visitor numbers.

12 New measure.

13 The increase in 2021-22 is due to increased efficiencies through the use of the Northern Territory Environmental Protection Authority's online and licence approvals processing register.

14 Measure ranges from a rating of 1 = extremely dissatisfied to 6 = extremely satisfied.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	3 674	1 946
Capital		
Appropriation		
Output	92 848	99 216
Commonwealth		
Sales of goods and services	3 351	3 561
Interest revenue		
Goods and services received free of charge	12 656	13 310
Gain (+)/loss (-) on disposal of assets	33	
Other revenue	105	80
TOTAL INCOME	112 667	118 113
EXPENSES		
Employee expenses	56 502	54 390
Administrative expenses		
Purchases of goods and services	28 491	33 241
Repairs and maintenance		
Depreciation and amortisation	10 417	10 047
Services free of charge	12 656	13 310
Other administrative expenses	16	
Grants and subsidies expenses		
Current	5 241	5 200
Capital		2 615
Community service obligations	7 676	7 692
Interest expenses	1 513	1 505
TOTAL EXPENSES	122 512	128 000
NET SURPLUS (+)/DEFICIT (-)	- 9 845	- 9 887

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	110	110
Interest revenue		
Royalties and rents	5 063	5 063
Other revenue		
TOTAL INCOME	5 173	5 173

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 523	3 309
Receivables	2 192	2 192
Prepayments	455	455
Inventories	226	226
Advances and investments		
Property, plant and equipment	317 992	309 514
Other assets	331	155
TOTAL ASSETS	324 719	315 851
LIABILITIES		
Deposits held	1 322	1 322
Creditors and accruals	2 886	2 886
Borrowings and advances	73 039	72 675
Provisions	8 329	8 329
Other liabilities	195	195
TOTAL LIABILITIES	85 771	85 407
NET ASSETS	238 948	230 444
EQUITY		
Capital		
Opening balance	95 126	412 867
Equity injections/withdrawals	317 741	1 383
Reserves	92 280	92 280
Accumulated funds		
Opening balance	- 84 435	- 266 199
Current year surplus (+)/deficit (-)	- 9 845	- 9 887
Transfers to/from reserves	- 171 919	
Accounting policy changes and corrections		
TOTAL EQUITY	238 948	230 444

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	247	247
Other receivables	34	34
TOTAL ASSETS	281	281
LIABILITIES		
Central Holding Authority income payable	266	266
Unearned Central Holding Authority income	15	15
TOTAL LIABILITIES	281	281
NET ASSETS		

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	3 674	1 946
Capital		
Appropriation		
Output	92 848	99 216
Commonwealth		
Other agency receipts from sales of goods and services	3 205	3 641
Interest received		
Total operating receipts	99 727	104 803
Operating payments		
Payments to employees	53 235	54 390
Payments for goods and services	28 158	33 241
Grants and subsidies paid		
Current	5 241	5 200
Capital		2 615
Community service obligations	7 676	7 692
Interest paid	1 513	1 505
Total operating payments	95 823	104 643
NET CASH FROM OPERATING ACTIVITIES	3 904	160
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	33	
Repayment of advances		
Sales of investments		
Total investing receipts	33	
Investing payments		
Purchases of assets	2 410	1 393
Advances and investing payments		
Total investing payments	2 410	1 393
NET CASH FROM INVESTING ACTIVITIES	- 2 377	- 1 393
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	859	
Appropriation		
Capital	1 833	1 383
Commonwealth		
Equity injections		
Total financing receipts	2 692	1 383
Financing payments		
Repayment of borrowings		
Lease payments	356	364
Equity withdrawals	1 776	
Total financing payments	2 132	364
NET CASH FROM FINANCING ACTIVITIES	560	1 019
Net increase (+)/decrease (-) in cash held	2 087	- 214
Cash at beginning of financial year	1 436	3 523
CASH AT END OF FINANCIAL YEAR	3 523	3 309

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	300		- 300	
Digital Environmental Assessment Program	300		- 300	
Other grants	3 374	1 946	- 1 428	1
West Arnhem Fire Management Agreement	1 510	1 200	- 310	
National Aerial Firefighting Centre Agreement	743		- 743	
Darwin Harbour Integrated Marine Monitoring and Research Program	623	746	123	
Northern Territory Risk Reduction Program	450		- 450	
Other	48		- 48	
Output appropriation	92 848	99 216	6 368	2
Sales of goods and services	3 351	3 561	210	
Parks camping fees and other associated revenue	1 728	2 311	583	
Vacant Crown land strategy	466	466		
Hydrographic services agreement	273	279	6	
Territory Wildlife Parks service level agreement	159	159		
Beetaloo geological and bioregional assessment baseline survey program	143	96	- 47	
Typhonium strategy project	116		- 116	
Kakadu National Park strategic fire program	72		- 72	
Other	394	250	- 144	
Goods and services received free of charge	12 656	13 310	654	3
Gain (+)/loss (-) on disposal of assets	33		- 33	
Other revenue	105	80	- 25	
Fuel tax credits	89	80	- 9	
Other	16		- 16	
OPERATING REVENUE	112 667	118 113	5 446	
Capital appropriation	1 833	1 383	- 450	4
CAPITAL RECEIPTS	1 833	1 383	- 450	

1 The variations are in line with the relevant agreements.

2 The variation is primarily due to funding for the SREBA project being transferred from 2020-21 to 2021-22 in line with revised project timing and additional funding to support Aboriginal Ranger Grants Program.

3 The variation reflects an anticipated increase in shared services.

4 The reduction reflects one-off funding in 2020-21 for a radio control system for Bushfires NT.

Territory Wildlife Parks

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	13 316	10 902	10 780	1
Territory Wildlife Park	8 376	5 837	5 412	
Alice Springs Desert Park	4 940	5 065	5 368	
Expenses	15 429	13 015	12 881	1
Territory Wildlife Park	9 700	7 161	6 735	
Alice Springs Desert Park	5 729	5 854	6 146	
Surplus (+)/deficit (-) before income tax	- 2 113	- 2 113	- 2 101	
Territory Wildlife Park	- 1 324	- 1 324	- 1 323	
Alice Springs Desert Park	- 789	- 789	- 778	

2021-22 staffing: 79 FTE

1 The variations in 2020-21 are mainly due to the transfer of funding, and associated expenses, to the Department of Infrastructure, Planning and Logistics to deliver infrastructure enhancements at Territory Wildlife Park, and reduced visitation due to COVID-19 restrictions.

Business division profile

Territory Wildlife Parks consists of the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. The parks support the Territory's biodiversity through captive breeding of endangered, rare and threatened species, and enhance the education of school children on the benefits of the natural environment.

The key purpose of both parks is to showcase the Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for both the visiting public as a tourist attraction and as a community asset. The park experience enables people to understand, respect and enjoy the Territory's natural environment.

Performance

Performance in 2021-22 is expected to be broadly consistent with 2020-21.

Business line

Territory Wildlife Park

Provide high quality educational, interpretive and cultural experiences, including hosting a range of community programs and events to encourage greater exposure to and understanding of the Territory's native wildlife.

Alice Springs Desert Park

Provide quality educational and cultural experiences within the Central Australian environment while promoting the park's diversity of native plants and animals, cultural interpretation and wildlife encounters. The park also plays a key role in threatened species conservation programs and is a significant tourist attraction in Central Australia.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Territory Wildlife Park			
Number of visitors ¹	60 000	52 000	60 000
Biodiversity and threatened species conservation programs	2	3	3
Visitor engagement and experiences ²	2	4	5
Visitor satisfaction	≥ 95%	95%	≥ 95%
Alice Springs Desert Park			
Number of visitors ¹	68 000	35 000	47 000
Visitor engagement and experiences	4	4	5
Biodiversity and threatened species conservation programs	4	4	4
Visitor satisfaction	≥ 97%	95%	≥ 95%

1 The variation in 2020-21 is due to COVID-19 restrictions impacting on international and domestic visitors.

2 The variation in 2021-22 is due to an increased focus on developing attractions to increase visitor numbers.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	665	
Capital		
Community service obligations	7 676	7 692
Sales of goods and services	2 543	3 070
Interest revenue	18	18
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	10 902	10 780
EXPENSES		
Employee expenses	6 427	6 277
Administrative expenses		
Purchases of goods and services	3 597	3 625
Repairs and maintenance	550	566
Depreciation and amortisation	2 421	2 395
Other administrative expenses	11	11
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	9	7
TOTAL EXPENSES	13 015	12 881
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 2 113	- 2 101
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	- 2 113	- 2 101

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	797	835
Receivables	63	63
Prepayments	20	20
Inventories	33	33
Advances and investments		
Property, plant and equipment	34 457	32 161
Other assets		
TOTAL ASSETS	35 370	33 112
LIABILITIES		
Deposits held	103	103
Creditors and accruals	245	245
Borrowings and advances	505	348
Provisions	989	989
Other liabilities		
TOTAL LIABILITIES	1 842	1 685
NET ASSETS	33 528	31 427
EQUITY		
Capital		
Opening balance	34 057	34 057
Equity injections/withdrawals		
Reserves	38 696	38 696
Accumulated funds		
Opening balance	- 37 112	- 39 225
Current year surplus (+)/deficit (-)	- 2 113	- 2 101
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	33 528	31 427

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	665	
Capital		
Community service obligations	7 676	7 692
Receipts from sales of goods and services	2 532	3 059
Interest received	18	18
Total operating receipts	10 891	10 769
Operating payments		
Payments to employees	6 427	6 277
Payments for goods and services	4 147	4 191
Grants and subsidies paid		
Current		
Capital		
Interest paid	9	7
Income tax paid		
Total operating payments	10 583	10 475
NET CASH FROM OPERATING ACTIVITIES	308	294
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	99	99
Advances and investing payments		
Total investing payments	99	99
NET CASH FROM INVESTING ACTIVITIES	- 99	- 99
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments	171	157
Dividends paid		
Equity withdrawals		
Total financing payments	171	157
NET CASH FROM FINANCING ACTIVITIES	- 171	- 157
Net increase (+)/decrease (-) in cash held	38	38
Cash at beginning of financial year	759	797
CASH AT END OF FINANCIAL YEAR	797	835

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	665		- 665	1
Supporting Australia's exhibiting zoos and aquariums affected by COVID-19 restrictions	665		- 665	
Community service obligations	7 676	7 692	16	
Sales of goods and services	2 543	3 070	527	2
Fees and charges	2 543	3 070	527	
Interest revenue	18	18		
OPERATING REVENUE	10 902	10 780	- 122	

1 The variation is in line with the relevant Commonwealth agreement.

2 The increase reflects an anticipated rise in visitor numbers following COVID-19 restrictions affecting 2020-21 international and domestic visitation, and in response to various government tourism stimulus initiatives.

Department of Education

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Government education	786 366	770 332	783 133	1, 2
Early years	30 508	30 102	31 248	
Preschool education	42 392	41 701	41 268	
Primary years education	414 181	408 343	412 855	
Middle years education	149 301	145 873	148 932	
Senior years education	138 367	132 695	137 348	
International education	2 195	2 195	2 155	
Higher education	9 422	9 423	9 327	
Non-government education	234 247	220 144	261 391	3, 4
Primary years education	112 338	104 830	125 452	
Middle years education	69 868	66 135	78 120	
Senior years education	52 041	49 179	57 819	
Corporate and shared services	95 984	96 698	96 760	
Corporate and governance	27 427	28 176	28 257	
Shared services received	68 557	68 522	68 503	
Total expenses	1 116 597	1 087 174	1 141 284	
Appropriation				
Output	526 347	526 232	537 993	
Commonwealth	409 792	402 577	454 400	

2021-22 staffing: 4,325 FTE

- 1 The variations in the government education output group in 2020-21 mainly reflect Commonwealth funding carried forward to future years.
- 2 The increases in the government education output group in 2021-22 are largely due to the carry-forward of Commonwealth funding from 2020-21 and a one-off transfer in 2020-21 to the Department of Infrastructure, Planning and Logistics to fund the Schools and Early Childhood Stimulus Package.
- 3 The variations in the non-government education output group in 2020-21 mainly reflect a decrease in Commonwealth National Schools Reform Agreement funding due to lower than expected enrolments.
- 4 The increases in the non-government education output group in 2021-22 reflect additional Commonwealth National Schools Reform Agreement funding based on Commonwealth forecasts, and funding from 2020-21 provided earlier in 2019-20 to assist schools with the impacts of COVID-19.

Agency profile

The Department of Education delivers quality educational services and programs to children and young people across the Territory to provide every child the opportunity to engage, grow and achieve.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
High achieving, high potential student support program		964
Remote Aboriginal Teacher Education program (Commonwealth funding)	285	650
Consultation on the Education Engagement Strategy	460	291
Total	745	1 905
Key existing initiatives		
Government schools resourcing, including centralised school costs	533 591	546 668
Continued implementation of the Indigenous Education Strategy (includes Commonwealth funding)	43 118	49 322
Families as First Teachers programs at urban and remote sites (includes sites funded by the Indigenous Education Strategy)	12 299	12 324
Get SET in the NT program	900	900

Output groups and outcomes

Government education

Outcome: Children and students are engaged in their learning as they progress through school and achieve improved educational outcomes.

Early years

Provide assistance to and regulate early childhood education and care services. Provide targeted and integrated early childhood services, family support and capacity-building programs to give children the best possible start in life.

Preschool education

Provide non-compulsory preschool education services.

Primary years education

Provide quality evidence-based learning programs for primary school students from transition to year 6. Deliver the Australian curriculum to promote children's learning and development, and prepare them for further schooling.

Middle years education

Provide quality evidence-based learning programs tailored to the specific needs of students from years 7 to 9. Deliver the Australian curriculum to promote and enhance educational outcomes, personal and social development, and facilitate the transition of students from primary to senior years of education.

Senior years education

Provide secondary schooling for students from years 10 to 12. Deliver quality education, including VET, and employment pathways to promote and enhance personal and social development, and education and employment outcomes beyond schooling.

International education

Provide services and advice to strengthen international education partnerships and increase the number of full-fee paying international students studying in the Territory.

Higher education

Provide funding to Charles Darwin University to support the higher education sector in the Territory.

Non-government education

Outcome: Quality choice in education for Territory students.

Primary years education

Provide Commonwealth and Territory government grants to and regulation of non-government primary schools, including registration, monitoring and reviewing compliance.

Middle years education

Provide Commonwealth and Territory government grants to and regulation of non-government middle schools, including registration, monitoring and reviewing compliance.

Senior years education

Provide Commonwealth and Territory government grants to and regulation of non-government senior schools, including registration, monitoring and reviewing compliance.

Corporate and shared services

Outcome: Improved organisational performance through strategic governance and leadership, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, performance information and data analytics, safety management, complaints resolution, strategic policy, intergovernmental relations, governance and risk management, and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Government education			
Total preschool student enrolments ¹	3 206	3 206	3 206
Aboriginal preschool student enrolments ¹	1 266	1 266	1 266
Preschool attendance rate ² :			
– non-Aboriginal	≥ 87%	90%	≥ 90%
– Aboriginal	≥ 56%	53%	≥ 56%
Total primary, middle and senior student enrolments ¹	30 780	30 798	30 798
Aboriginal primary, middle and senior student enrolments ¹	13 249	13 267	13 267
Primary, middle and senior attendance rate ² :			
– non-Aboriginal	≥ 88%	89%	≥ 89%
– Aboriginal	≥ 63%	60%	≥ 63%
NAPLAN – Students achieving national minimum standard ³ :			
Reading – non-Aboriginal students:			
– year 3			≥ 92%
– year 5			≥ 93%
– year 7			≥ 93%
– year 9			≥ 90%
Reading – Aboriginal students:			
– year 3			≥ 52%
– year 5			≥ 48%
– year 7			≥ 55%
– year 9			≥ 42%
Numeracy – non-Aboriginal students:			
– year 3			≥ 95%
– year 5			≥ 96%
– year 7			≥ 95%
– year 9			≥ 94%
Numeracy – Aboriginal students:			
– year 3			≥ 63%
– year 5			≥ 53%
– year 7			≥ 61%
– year 9			≥ 61%
NTCET completion rate ⁴ :			
– non-Aboriginal	≥ 98%	97%	≥ 98%
– Aboriginal	≥ 98%	98%	≥ 98%
Students who achieved one or more VET competencies	1 500	1 532	1 535
Students who completed a Certificate I, II, III or IV qualification	700	749	750
Students who enrolled in school-based apprenticeships or traineeships ⁵	80	133	140

continued

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Non-government education			
Total primary, middle and senior student enrolments ¹	10 411	10 411	10 353
Aboriginal primary, middle and senior student enrolments ¹	2 751	2 751	2 612
Primary, middle and senior attendance rate ² :			
– non-Aboriginal	≥ 91%	92%	≥ 92%
– Aboriginal	≥ 61%	58%	≥ 61%
NTCET completion rate ⁴ :			
– non-Aboriginal	≥ 98%	96%	≥ 98%
– Aboriginal	≥ 98%	100%	≥ 98%
Students who achieved one or more VET competencies ^{6, 7}	765	636	650
Students who completed a Certificate I, II, III or IV qualification ^{6, 7}	380	338	340
Students who enrolled in school-based apprenticeships or traineeships	35	47	50

1 Enrolment numbers are sourced from the Age Grade Census, which is taken on the same day each year and is not comparable to attendance rates.

2 Average attendance rates across the school year.

3 The National Assessment Program – Literacy and Numeracy (NAPLAN) test was not conducted in 2020 due to COVID-19.

4 The Northern Territory Certificate of Education and Training (NTCET) completion rate is based on students who completed the NTCET as a proportion of the potential NTCET completers. Potential NTCET completers are year 12 students who have attempted to complete the NTCET.

5 The variation in 2020-21 is due to the 2020-21 Budget figure being based on incomplete data.

6 The variation in 2020-21 reflects the restricted movement of trainers to communities due to COVID-19.

7 Non-government schools have increased focus on generalised NTCET qualifications, for example, integrated learning or community studies, rather than a specific VET qualification previously supported.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	7 634	6 848
Capital		
Appropriation		
Output	526 232	537 993
Commonwealth	402 577	454 400
Sales of goods and services	10 166	6 985
Interest revenue		
Goods and services received free of charge	70 140	70 307
Gain (+)/loss (-) on disposal of assets	- 17	
Other revenue	2 187	100
TOTAL INCOME	1 018 919	1 076 633
EXPENSES		
Employee expenses	530 925	535 833
Administrative expenses		
Purchases of goods and services	60 011	67 503
Repairs and maintenance		
Depreciation and amortisation	52 198	52 905
Services free of charge	70 140	70 307
Other administrative expenses	53	
Grants and subsidies expenses		
Current	365 654	411 450
Capital	7 793	2 886
Community service obligations		
Interest expenses	400	400
TOTAL EXPENSES	1 087 174	1 141 284
NET SURPLUS (+)/DEFICIT (-)	- 68 255	- 64 651

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Current grants		
Capital grants	3 850	1 854
Fees from regulatory services	514	514
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	4 364	2 368

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	54 752	71 113
Receivables	2 506	2 506
Prepayments	1 433	1 433
Inventories		
Advances and investments		
Property, plant and equipment	1 308 956	1 256 060
Other assets	9	
TOTAL ASSETS	1 367 656	1 331 112
LIABILITIES		
Deposits held	4	4
Creditors and accruals	8 506	8 506
Borrowings and advances	10 746	10 746
Provisions	56 128	56 128
Other liabilities	762	762
TOTAL LIABILITIES	76 146	76 146
NET ASSETS	1 291 510	1 254 966
EQUITY		
Capital		
Opening balance	1 531 627	1 579 198
Equity injections/withdrawals	47 571	28 107
Reserves	253 954	253 954
Accumulated funds		
Opening balance	- 473 387	- 541 642
Current year surplus (+)/deficit (-)	- 68 255	- 64 651
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 291 510	1 254 966

Assets and liabilities administered for the Central Holding Authority

ASSETS	
Taxes receivable	
Grants and subsidies receivable	
Royalties and rent receivable	
Other receivables	1 854
TOTAL ASSETS	1 854
LIABILITIES	
Central Holding Authority income payable	
Unearned Central Holding Authority income	1 854
TOTAL LIABILITIES	1 854
NET ASSETS	

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	7 634	6 848
Capital		
Appropriation		
Output	526 232	537 993
Commonwealth	402 577	454 400
Other agency receipts from sales of goods and services	12 353	7 085
Interest received		
Total operating receipts	948 796	1 006 326
Operating payments		
Payments to employees	530 925	535 833
Payments for goods and services	60 011	67 503
Grants and subsidies paid		
Current	365 654	411 450
Capital	7 793	2 886
Community service obligations		
Interest paid	400	400
Total operating payments	964 783	1 018 072
NET CASH FROM OPERATING ACTIVITIES	- 15 987	- 11 746
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	258	
Repayment of advances		
Sales of investments		
Total investing receipts	258	
Investing payments		
Purchases of assets	2 588	
Advances and investing payments		
Total investing payments	2 588	
NET CASH FROM INVESTING ACTIVITIES	- 2 330	
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		29 000
Total financing receipts		29 000
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	5 278	893
Total financing payments	5 278	893
NET CASH FROM FINANCING ACTIVITIES	- 5 278	28 107
Net increase (+)/decrease (-) in cash held	- 23 595	16 361
Cash at beginning of financial year	78 347	54 752
CASH AT END OF FINANCIAL YEAR	54 752	71 113

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	6 748	6 848	100	
Remote School Attendance Strategy (Indigenous Advancement Strategy)	2 976	1 930	- 1 046	
Connected Beginnings Program	2 851	4 457	1 606	
Australian Early Development Census	474	196	- 278	
Community Support Program – remote area mobile early childhood services	412	265	- 147	
Education for immigration detainee children	35		- 35	
Other grants	886		- 886	
COVID-19 Public Health Response (on-passed from Department of Health)	750		- 750	
Tennant Creek boarding facility scoping study	100		- 100	
Alice Springs School of the Air Council	36		- 36	
Output appropriation	526 232	537 993	11 761	1
Commonwealth appropriation				
Specific purpose payments	374 546	428 749	54 203	2
National Schools Reform Agreement – government schools	211 526	223 929	12 403	
National Schools Reform Agreement – non-government schools	163 020	204 820	41 800	
National partnership agreements	28 031	25 651	- 2 380	2
Northern Territory Remote Aboriginal Investment – children and schooling	22 821	21 841	- 980	
Universal Access to Early Childhood Education	4 700	3 300	- 1 400	
National School Chaplaincy Program	510	510		
Sales of goods and services	10 166	6 985	- 3 181	3
School contributions	7 506	3 759	- 3 747	
International students fees	1 500	1 500		
Headleasing	610	610		
Training centres	253	253		
Boarder contributions	138	138		
ICT services for non-government schools		566	566	
Other	159	159		
Goods and services received free of charge	70 140	70 307	167	
Gain (+)/loss (-) on disposal of assets	- 17		17	
Other revenue	2 187	100	- 2 087	4
Minor repairs	1 611		- 1 611	
Schools Plus agreement	91		- 91	
Other	485	100	- 385	
OPERATING REVENUE	1 018 919	1 076 633	57 714	

1 The variation primarily reflects the one-off transfer in 2020-21 to the Department of Infrastructure, Planning and Logistics to fund the Schools and Early Childhood Stimulus Package.

2 The variations are in line with relevant Commonwealth agreements.

3 The variation is due to the 2021-22 Budget only reflecting school contributions for the 2021 calendar year.

4 The variation primarily reflects returned funding for non-urgent minor repairs from the Department of Infrastructure, Planning and Logistics in 2020-21.

Department of Territory Families, Housing and Communities

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Families	276 912	276 727	274 352	1
Family support	23 004	22 632	22 475	
Child protection	22 631	21 683	21 518	
Out of home care	123 081	123 606	121 219	
Youth justice	68 797	69 209	71 021	
Domestic, family and sexual violence	27 924	28 722	26 553	
Reform Management Office	11 475	10 875	11 566	
Housing	482 482	477 525	420 408	2, 3
Homelessness services	44 612	34 167	38 561	
Urban housing	114 514	116 719	95 888	
Remote housing	153 961	159 483	118 576	
Town camps and homelands	48 858	45 362	52 198	
Government employee housing	40 287	41 442	34 096	
Indigenous essential services	80 250	80 352	81 089	
Communities	267 793	314 374	274 953	4, 5
Arts and culture	28 472	29 614	29 174	
Heritage, libraries and archives	12 591	12 711	12 586	
Sport and active recreation	39 522	39 790	36 267	
Social inclusion	4 655	4 627	4 742	
Disability services	98 066	108 417	114 888	
Northern Territory concession and recognition schemes	31 939	32 235	32 273	
Emergency management welfare group	52 548	86 980	45 023	
Corporate and shared services	67 214	70 475	128 594	6
Corporate and governance	20 463	18 708	17 192	
Shared services received	46 751	51 767	111 402	
Total expenses	1 094 401	1 139 101	1 098 307	
Appropriation				
Output	713 513	699 473	626 816	
Capital	659	659	659	
Commonwealth	121 961	75 696	38 932	

2021-22 staffing: 1,395 FTE

- 1 The variations in the families output group in 2021-22 are mainly due to reprioritisation of funding between the out of home care and youth justice outputs and additional funding to operate the Barkly Youth Justice facility, partially offset by one-off funding for youth detention training and COVID-19 support in 2020-21.
- 2 The variations in the housing output group in 2020-21 reflect the carry forward of homelessness and town camp improvement funding to future years and one-off capitalisation adjustments for affordable housing, remote housing and government employee housing.
- 3 The decrease in the housing output group in 2021-22 is mainly due to the transfer of housing asset management responsibilities to the Department of Infrastructure, Planning and Logistics (DIPL) from 1 July 2021, partially offset by funding carried forward from 2020-21.
- 4 The variations in the communities output group in 2020-21 mostly reflect recognition of in-kind services provided to support the NDIS and additional Commonwealth funding for the Centre for National Resilience at Howard Springs.
- 5 The decrease in the communities output group in 2021-22 is due to completion of the Remote Sporting Community Infrastructure Program, the Territory's NDIS contribution profile and scheduled winding down of COVID-19 quarantine operations for interstate arrivals.
- 6 The variations in the corporate and shared services output group include realignment of corporate support attribution and shared services in 2020-21 following machinery of government changes and the transfer of housing asset management responsibilities to DIPL in 2021-22.

Agency profile

The Department of Territory Families, Housing and Communities partners with families, communities and providers to build safe, strong and thriving communities where Territorians are empowered, valued and able to participate.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Arts and culture grant program		2 200
24-hour drop-in service in Alice Springs, expansion of victim offender conferencing, and implementation of community accountability boards and family responsibility agreements		1 000
Arts and cultural camps		600
Rebooting the Arts Trail Gallery Extension Program		450
Megafauna Central operations		362
Barkly Youth Justice Facility ongoing operational funding		200
Total		4 812
Key existing initiatives		
Family support services grants		7 236
Tenancy frontline service delivery	3 000	3 000
Youth engagement activities in Alice Springs town camps		500
Mobile devices for frontline housing service delivery		400
Creative industries support	280	230
New capital works		
Remote Aboriginal housing		150 000
Remote Housing Investment Package		
– land servicing		94 800
– HomeBuild NT		50 000
– government employee housing		20 000
– Room to Breathe		20 000
Rolling program to provide water quality and security in remote communities		7 000
Rolling program to refresh the Territory's public housing stock		5 000
Darwin Youth Justice Centre fitout		4 800
Education workforce employee housing		3 800

Output groups and outcomes

Families

Outcome: Individuals and families are equipped with skills and resources to protect their safety and wellbeing, and can access services to enhance their lives.

Family support

Equip individuals and families with the resources to improve their circumstances through the provision of information, referrals, and prevention and intensive support services in partnership with the sector.

Child protection

Work with families to protect their children from harm by undertaking assessments, co-designing safety plans and responding when safety cannot be assured.

Out of home care

Support children in care to return to family and grow into independent adults, through the delivery of case management and support services, and recruitment and management of quality places of care.

Youth justice

Provide early intervention and targeted youth programs and services that contribute to community safety, and reduce offending and reoffending by young people.

Domestic, family and sexual violence

Provide policies and programs to prevent, reduce and address the effect of domestic, family and sexual violence.

Reform Management Office

Coordinate whole of government reform to children and families services across the Territory.

Housing

Outcome: Affordable, appropriate and accessible housing for eligible Territorians that contributes to economic development, local jobs and improved social wellbeing.

Homelessness services

Deliver place-based solutions to address homelessness and support those at risk of homelessness.

Urban housing

Provide eligible Territorians access to safe, affordable and appropriate housing and promote tenant and community safety through social housing programs and tenancy support services.

Remote housing

Manage and provide access to safe, appropriate and affordable housing for Territorians living in remote areas through tenancy management.

Town camps and homelands

Improve living conditions in town camps and homelands through community-based partnerships and local decision-making.

Government employee housing

Provide housing and manage tenancies for eligible Territory Government employees in eligible regional and remote areas.

Indigenous essential services

Coordinate funding and provide strategic planning and policy advice for the delivery of electricity, water and sewerage to remote Aboriginal communities through Indigenous Essential Services Pty Ltd, a subsidiary of the Power and Water Corporation under a purchaser-provider model.

Communities

Outcome: Promote social cohesion, inclusion, equity and participation so Territory communities are empowered, diverse, vibrant and safe places for all Territorians.

Arts and culture

Support and develop the Territory's arts, culture and creative industry sectors.

Heritage, libraries and archives

Protect, preserve and promote the Territory's history and culture through curated collections and preservation of historic sites.

Sport and active recreation

Support and develop the sport and active recreation sectors to engage Territorians in lifelong participation in sport and active recreation.

Social inclusion

Coordinate and manage activities and events that promote the value of diversity, inclusion and social connection, and enable young people, women, people with disability, seniors and multicultural Territorians to engage in positive community participation.

Disability services

Lead the Northern Territory partnership with the NDIS, and lead the development of government's disability policy and support initiatives that advocate, assist and provide opportunity for those living with a disability.

Northern Territory concession and recognition schemes

Deliver initiatives that provide for the financial support, social connection and safety of seniors, pensioners and carers.

Emergency management welfare group

Deliver a coordinated whole of government welfare response in times of emergency that meets the immediate essential needs of individuals and families, including the operation of evacuation centres.

Corporate and shared services

Outcome: Effective and efficient performance of the agency and its funded organisations through governance and regulation, system-wide reform and strategy, policy, plans and standards, resource and information management, evaluation and performance analysis.

Corporate and governance

Provide leadership and strategic management that ensures the agency meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide coordinated, strategy, reform policies and plans to ensure an equitable and integrated system.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Families			
Family support cases commenced ¹	700	1 000	1 000
Contacts with the family support enquiry service ²	1 500	1 300	1 200
Child protection notifications received ³	25 500	27 000	26 000
Child protection investigations substantiated ⁴	1 200	1 300	1 100
Children subject to a substantiation within 12 months of a decision not to substantiate ⁵	≤ 16%	10%	≤ 10%
Children entering out of home care during the year	230	230	230
Children in out of home care ⁶	1 050	1 000	1 000
Children in out of home care longer than 2 years with only 1 placement in the last 12 months	90%	90%	90%
Young people under community-based supervision ⁷			380
Young people successfully completing community-based orders ⁸	≥ 70%	75%	≥ 75%
Receptions into a youth detention facility	285	285	285
Young people in detention (daily average)	25	25	25
Clients provided with crisis accommodation services due to domestic, family violence or sexual violence ⁹	6 000	6 500	6 500
Unique children with substantiations associated with domestic or family violence ¹⁰		800	820
New child and family centres opened ¹¹	3	1	3
Housing			
Territorians accessing specialist homelessness services ⁷			4 000
Households supported to enter a private tenancy ¹²	450	200	450
Urban public dwellings managed ¹⁰		5 950	5 950
New households assisted into public housing	450	450	450
Days to occupy vacant urban public housing (average) ¹³	70	125	70
Remote public dwellings managed ¹⁰		5 320	5 320
Remote public housing tenancies living in appropriately sized housing	≥ 46%	47%	≥ 49%
New remote housing dwellings and replacement housing dwellings ¹⁴	190	190	245
Contracts awarded to Aboriginal business enterprises	≥ 40%	40%	≥ 40%
Houses receiving upgrades under the Town Camps and Homelands Infrastructure Program	60	60	60
Local Aboriginal workers employed under the Homelands Jobs grants	145	145	145
Government employee dwellings managed	1 850	1 850	1 850
Chlorine disinfection performance in remote community water within acceptable range	≥ 95%	95%	≥ 95%
Electrical system average interruption duration index in remote communities (minutes/year)	≤ 500	< 500	≤ 500
Communities			
Active participants with an approved NDIS plan ¹⁵	4 500	4 250	4 500
People accessing a companion card ¹⁶	400	550	550
Public libraries supported	30	30	30
Places and objects on the NT Heritage register ⁷			300
Grants supporting the arts and culture sector ⁷			150

continued

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Sport and active recreation programs supported ⁷			12
Eligible organisations registered for sport vouchers ¹⁷	350	270	300
Events supported to enhance gender equity and diversity ¹⁸	30	30	50
Events supported to promote and celebrate young Territorians ¹⁹	100	130	150
Events supported to promote and celebrate multicultural community ¹⁸	70	80	120
Ethnic interpreting assignments completed	≥ 90%	90%	≥ 90%
NT Concession Scheme members ²⁰	13 000	17 820	17 850
NT Seniors Recognition Scheme members	15 500	15 500	15 500

- 1 The variation in 2020-21 is due to more families engaging in voluntary family support services to prevent harm to their children.
- 2 The variations are due to more Territorians sourcing information directly from other services and resources, such as Northern Territory Council of Social Services Directory, online services and direct approaches to service providers.
- 3 The variations predominantly reflect the impact of COVID-19, where more children stayed at home and families experienced other pressures such as loss of income and work.
- 4 The variations are broadly consistent with the volume of notifications received.
- 5 The variations reflect more children staying safe at home after delivery of targeted child protection interventions.
- 6 The variation is due to reforms to family support, child protection and out of home care services improving engagement with families to keep their children safe.
- 7 New measure, commencing 1 July 2021.
- 8 The variation is consistent with the department's target of sustained growth in achieving positive outcomes for young people engaged in community-based supervision through the delivery of community-based youth justice services.
- 9 The variation in 2020-21 is due to COVID-19 affecting the number of women and children seeking accommodation.
- 10 New measure.
- 11 The Darwin Northern Suburbs centre was opened in 2020-21. Centres in Wadeye, Alice Springs and Gapuwiyak are expected to be established in 2021-22.
- 12 The variation in 2020-21 is due to a decrease in applications for assistance received due to COVID-19.
- 13 The variation in 2020-21 is due to major dwelling upgrades under stimulus programs.
- 14 The increase in 2021-22 is in line with the Remote Housing Investment Package.
- 15 The variation in 2020-21 is due to reduced community visits and service availability due to COVID-19 restrictions.
- 16 The variation is due to increasing awareness of the scheme.
- 17 The variation in 2020-21 is due to COVID-19 affecting the number of providers eligible for or willing to register as a sport voucher activity provider. A gradual return to historical levels is expected from 2021-22.
- 18 The increase in 2021-22 is due to increased ability to promote and conduct social gatherings and events post COVID-19.
- 19 The increases reflect additional activities to engage young people during school holiday periods.
- 20 The variation in 2020-21 is due to increased participation resulting from higher public awareness of the scheme.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	57 002	64 016
Capital		
Appropriation		
Output	699 473	626 816
Commonwealth	70 796	38 932
Sales of goods and services	86 652	88 024
Interest revenue		
Goods and services received free of charge	64 367	124 002
Gain (+)/loss (-) on disposal of assets		
Other revenue	197	197
TOTAL INCOME	978 487	941 987
EXPENSES		
Employee expenses	162 512	149 767
Administrative expenses		
Purchases of goods and services	267 390	230 158
Repairs and maintenance	50 826	
Depreciation and amortisation	167 528	165 776
Services free of charge	64 367	124 002
Other administrative expenses	7 882	
Grants and subsidies expenses		
Current	349 032	364 282
Capital	40 701	36 269
Community service obligations	18 861	18 861
Interest expenses	10 002	9 192
TOTAL EXPENSES	1 139 101	1 098 307
NET SURPLUS (+)/DEFICIT (-)	- 160 614	- 156 320

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	42 172	61 812
Receivables	14 072	14 072
Prepayments	2 769	2 769
Inventories	14	14
Advances and investments		
Property, plant and equipment	3 554 080	3 388 600
Other assets	3	
TOTAL ASSETS	3 613 110	3 467 267
LIABILITIES		
Deposits held	6 397	6 397
Creditors and accruals	19 792	19 791
Borrowings and advances	147 436	130 772
Provisions	20 157	20 157
Other liabilities	4 557	4 557
TOTAL LIABILITIES	198 339	181 674
NET ASSETS	3 414 771	3 285 593
EQUITY		
Capital		
Opening balance	2 413 704	2 783 595
Equity injections/withdrawals	369 891	27 142
Reserves	1 680 610	1 680 610
Accumulated funds		
Opening balance	- 842 888	- 1 049 434
Current year surplus (+)/deficit (-)	- 160 614	- 156 320
Transfers to/from reserves	- 45 932	
Accounting policy changes and corrections		
TOTAL EQUITY	3 414 771	3 285 593

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	57 002	64 016
Capital	- 10 252	
Appropriation		
Output	699 473	626 816
Commonwealth	75 696	38 932
Other agency receipts from sales of goods and services	85 440	88 221
Interest received		
Total operating receipts	907 359	817 985
Operating payments		
Payments to employees	149 627	149 767
Payments for goods and services	309 851	230 158
Grants and subsidies paid		
Current	348 172	364 282
Capital	40 701	36 269
Community service obligations	18 448	18 861
Interest paid	10 003	9 193
Total operating payments	876 802	808 530
NET CASH FROM OPERATING ACTIVITIES	30 557	9 455
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2 000	2 000
Repayment of advances		
Sales of investments		
Total investing receipts	2 000	2 000
Investing payments		
Purchases of assets	659	659
Advances and investing payments		
Total investing payments	659	659
NET CASH FROM INVESTING ACTIVITIES	1 341	1 341
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	75	
Deposits received		
Appropriation		
Capital	659	659
Commonwealth		
Equity injections	22 129	30 000
Total financing receipts	22 863	30 659
Financing payments		
Repayment of borrowings	3 355	3 817
Lease payments	15 745	14 481
Equity withdrawals	34 590	3 517
Total financing payments	53 690	21 815
NET CASH FROM FINANCING ACTIVITIES	- 30 827	8 844
Net increase (+)/decrease (-) in cash held	1 071	19 640
Cash at beginning of financial year	41 101	42 172
CASH AT END OF FINANCIAL YEAR	42 172	61 812

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	22 127	19 600	- 2 527	1
Disability services transitional support	10 000	10 000		
Indigenous Advancement Strategy – Northern Territory Child and Family Safety Program	9 540	9 540		
Remote Planning Framework	1 258		- 1 258	
Children and families tripartite forum	1 000		- 1 000	
Wallaby Beach infrastructure	269		- 269	
National Protection and Management of Underwater Cultural Heritage	60	60		
Other grants	34 875	44 416	9 541	1
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	34 085	44 331	10 246	
Youth Services – Alice Springs	660		- 660	
Other	130	85	- 45	
Output appropriation	699 473	626 816	- 72 657	2
Commonwealth appropriation				
National partnership agreements	70 796	38 932	- 31 864	3
Remote Housing Northern Territory	35 000	9 342	- 25 658	
National Housing and Homelessness Agreement	19 199	19 199		
Disability Care Australia Fund	10 040	10 391	351	
Northern Territory Remote Aboriginal Investment – Aboriginal interpreter service	3 536		- 3 536	
COVID-19 remote self-isolation facilities	1 137		- 1 137	
COVID-19 domestic and family violence responses	1 084		- 1 084	
Pay equity for the social and community services sector	800		- 800	
Sales of goods and services	86 652	88 024	1 372	4
Rent and tenancy charges	85 354	86 286	932	
Araluen Arts Centre	627	1 127	500	
Hidden Valley	152	152		
Marrara Indoor Stadium	144	144		
Interpreting and translating services	135	135		
Other	240	180	- 60	
Goods and services received free of charge	64 367	124 002	59 635	5
Other revenue	197	197		
Centrelink	133	133		
Other	64	64		
OPERATING REVENUE	978 487	941 987	- 36 500	
Capital appropriation	659	659		
CAPITAL RECEIPTS	659	659		

1 The variations are in line with the relevant agreements.

2 The decrease largely reflects additional funding for COVID-19-related expenditure, including quarantine facilities in 2020-21 and the transfer of repairs and maintenance funding to DIPL from 2021-22, partially offset by funding carried forward from 2020-21.

3 The variation is mostly due to the transfer of Commonwealth funding for Remote Housing Northern Territory to DIPL from 2021-22 and the receipt of 2019-20 Commonwealth funding for the Aboriginal interpreter service in 2020-21.

4 The increase mainly reflects revised estimates for rent and tenancy charges, and lower ticket sales at the Araluen Arts Centre due to COVID-19.

5 The variation is mainly due to the transfer of repairs and maintenance to DIPL from 2021-22.

NT Home Ownership

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	11 217	11 217	11 217	
NT Home Ownership	11 217	11 217	11 217	
Expenses	10 564	10 564	10 109	1
NT Home Ownership	10 564	10 564	10 109	
Surplus (+)/deficit (-) before income tax	653	653	1 108	

2021-22 staffing: 2 FTE

1 The decrease in 2021-22 is due to a reduction in interest expenses.

Business division profile

NT Home Ownership oversees the provision of Territory Government home loan products and services to assist eligible Territorians to achieve affordable home ownership.

Performance

Performance in 2021-22 is expected to improve moderately compared to 2020-21, primarily due to lower interest expenses.

Business line

NT Home Ownership

Provide opportunities for eligible Territorians to own their own home, with a focus on new supply at the affordable end of the housing market.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
NT Home Ownership			
Loan portfolio balance ¹	\$145M	\$147M	\$145M
Loan accounts in arrears greater than 30 days ²	≤ 9%	1.6%	≤ 2%
Additional Territorians assisted into home ownership	52	52	52

1 The variation in 2020-21 is due to COVID-19 support arrangements.

2 The 2020-21 Budget figure anticipated a significant COVID-19 impact on loan arrears, which did not eventuate. The 2021-22 Budget figure reflects a return to pre-COVID-19 market conditions.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	3 657	3 657
Sales of goods and services		
Interest revenue	7 560	7 560
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	11 217	11 217
EXPENSES		
Employee expenses	267	267
Administrative expenses		
Purchases of goods and services	2 195	2 195
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current	243	243
Capital		
Interest expenses	7 859	7 404
TOTAL EXPENSES	10 564	10 109
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	653	1 108
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	653	1 108

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	6 065	5 331
Receivables	17	17
Prepayments		
Inventories		
Advances and investments	180 439	175 439
Property, plant and equipment		
Other assets		
TOTAL ASSETS	186 521	180 787
LIABILITIES		
Deposits held		
Creditors and accruals	380	366
Borrowings and advances	177 643	170 815
Provisions	23	23
Other liabilities		
TOTAL LIABILITIES	178 046	171 204
NET ASSETS	8 475	9 583
EQUITY		
Capital		
Opening balance	22 745	22 745
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 14 923	- 14 270
Current year surplus (+)/deficit (-)	653	1 108
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	8 475	9 583

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	3 657	3 657
Receipts from sales of goods and services		
Interest received	7 560	7 560
Total operating receipts	11 217	11 217
Operating payments		
Payments to employees	267	267
Payments for goods and services	2 195	2 195
Grants and subsidies paid		
Current	243	243
Capital		
Interest paid	7 867	7 418
Income tax paid		
Total operating payments	10 572	10 123
NET CASH FROM OPERATING ACTIVITIES	645	1 094
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	15 000	15 000
Sales of investments	4 000	4 000
Total investing receipts	19 000	19 000
Investing payments		
Purchases of assets		
Advances and investing payments	14 000	14 000
Total investing payments	14 000	14 000
NET CASH FROM INVESTING ACTIVITIES	5 000	5 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings	6 593	6 828
Lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments	6 593	6 828
NET CASH FROM FINANCING ACTIVITIES	- 6 593	- 6 828
Net increase (+)/decrease (-) in cash held	- 948	- 734
Cash at beginning of financial year	7 013	6 065
CASH AT END OF FINANCIAL YEAR	6 065	5 331

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Community service obligations	3 657	3 657		
Interest revenue	7 560	7 560		
Interest on loans	7 500	7 500		
Interest on cash balances	60	60		
OPERATING REVENUE	11 217	11 217		

Department of the Attorney-General and Justice

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Legal services	59 860	61 206	59 558	1, 2
Solicitor for the Northern Territory	10 250	10 348	10 363	
Legal policy	41 979	41 117	40 104	
Crime Victims Services Unit	6 278	8 390	7 754	
Criminal justice research and statistics	1 353	1 351	1 337	
Correctional services	212 336	230 561	221 008	1, 3
Custodial services	184 801	203 380	195 024	
Community corrections	26 915	26 561	25 376	
Parole Board	620	620	608	
Court and tribunal services	42 184	44 022	41 255	1, 4
Higher courts	15 359	16 220	15 180	
Lower courts and tribunals	24 478	24 983	23 256	
Fines Recovery Unit	2 347	2 819	2 819	
Director of Public Prosecutions	12 879	14 379	12 749	1, 5
Director of Public Prosecutions	12 879	14 379	12 749	
Independent offices	15 076	15 172	14 594	1
Consumer Affairs	2 546	2 546	2 595	
Anti-Discrimination Commission	1 665	1 640	1 445	
Registrar-General	1 926	1 986	1 810	
Public Trustee	1 973	2 034	1 854	
Children's Commissioner	1 848	1 848	1 828	
Office of the Public Guardian	4 087	4 087	4 042	
Health and Community Services Complaints Commission	1 031	1 031	1 020	
NT WorkSafe	8 394	8 394	8 297	1
NT WorkSafe	8 394	8 394	8 297	
Corporate and shared services	42 139	41 993	46 068	1, 6
Corporate and governance	8 205	8 083	8 661	
Shared services received	33 934	33 910	37 407	
Total expenses	392 868	415 727	403 529	
Appropriation				
Output	286 249	306 036	296 170	
Capital	5 961	5 961	6 493	
Commonwealth	27 837	26 971	26 181	

2021-22 staffing: 1,405 FTE

1 Outputs have been backcast in 2020-21 to reflect an internal restructure.

2 The variations in the Crime Victims Services Unit output reflect additional ongoing funding for the crime victims assistance fund from 2020-21 and one-off adjustments for own-source revenue in 2020-21.

3 The variations in the custodial services output are due to additional base budget funding and repairs at the Darwin Correctional Centre.

4 The variations in the higher courts, and lower courts and tribunals outputs reflect one-off funding support for courts in 2020-21. The variation in the Fines Recovery Unit output in 2020-21 is due to adjustments for own-source revenue.

5 The variations in the Director of Public Prosecutions output relate to one-off funding to support courts in 2020-21.

6 The variation in the corporate and governance output is mainly due to ICT-related transfers to the Department of Corporate and Digital Development for centralised services.

Agency profile

The Department of the Attorney-General and Justice provides strategic law and legal policy services to government, support to courts and tribunals as well as prosecution, corrections, regulatory, registration services and advocacy, guardianship, mediation and complaint resolution services.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Base budget adjustment – correctional services	15 000	10 000
Additional funding for the Crime Victims Services Unit	1 500	1 500
One-off funding to support courts and the Northern Territory Legal Aid Commission	3 000	
Total	19 500	11 500
Key existing initiatives		
Northern Territory Legal Aid Commission and community legal centres	15 663	15 315
Strengthening community corrections and continuing electronic monitoring	7 175	6 635
Alternatives to Prison	1 365	1 451
Aboriginal Justice Agreement development	1 100	1 100
Royal Commission into Protection and Detention of Children in the Northern Territory – advocacy, accountability and quality improvements	580	580
Youth and Children's Court	400	400

Output groups and outcomes

Legal services

Outcome: Quality legal advice, representation and policy development for government.

Solicitor for the Northern Territory

Provide government with quality legal services including legal advice and representation.

Legal policy

Develop, review and implement legislative change, and advise the Attorney-General and government on law and justice measures. Administer the National Legal Assistance Service Grants on behalf of the Territory and the Commonwealth.

Crime Victims Services Unit

Assist the rehabilitation of victims of violent crime through the administration of the victims of crime financial assistance scheme, Victims Register and the Territory's National Redress Scheme obligations. Fund victims counselling and support services, including for victims of residential property crime, and advise the Attorney-General on victim-related matters.

Criminal justice research and statistics

Provide statistics and research to build an evidence base for the development, monitoring and evaluation of criminal justice policies and practices.

Correctional services

Outcome: Community safety is improved through correctional interventions, programs and services for people who have offended or are at risk of reoffending.

Custodial services

Provide a safe, secure and humane custodial service focused on reducing reoffending by addressing criminogenic needs through targeted programs, education and training.

Community corrections

Monitor and supervise community-based offenders to ensure offenders are held accountable for non-compliance with orders by the courts and the Parole Board.

Parole Board

Provide secretariat support to the Parole Board of the Northern Territory and undertake associated administrative duties.

Court and tribunal services

Outcome: Judicial support and fines recovery services that effectively enable the delivery of justice to the Territory community by courts and tribunals.

Higher courts

Provide processing and appropriate case-flow management for the higher courts, including the Supreme Court and courts of appeal.

Lower courts and tribunals

Provide processing and appropriate case-flow management for the lower courts, tribunals and other statutory offices.

Fines Recovery Unit

Process and collect fines and infringement penalties and take enforcement action to collect unpaid fines.

Director of Public Prosecutions

Outcome: The Territory community is provided with an independent public prosecution service.

Director of Public Prosecutions

Provide an independent public prosecution service to the Territory, and witness and victim support services during the criminal justice process.

Independent offices

Outcome: The Territory community has access to services that protect, advocate and promote a person's legal rights and interests, and contribute towards an equitable society.

Consumer Affairs

Provide a regulatory framework where the community is informed on consumer rights and responsibilities, and responsible business conduct is promoted. Provide public education and information, and action legislative compliance. Provide consumer protection through conciliation, mediation and hearing of matters relating to consumer law, business and residential tenancies, and residential building disputes. Administer and regulate the MyFuel NT scheme.

Anti-Discrimination Commission

Provide anti-discrimination education, training and public awareness. Promote equality of opportunity for all Territorians. Receive, assess, conciliate and evaluate complaints for referral to the Northern Territory Civil and Administrative Tribunal in accordance with the *Anti-Discrimination Act 1992*.

Provide monitoring, inspection, inquiry, complaint resolution and advocacy functions for people detained and receiving treatment under the *Mental Health and Related Services Act 1998* and the *Disability Services Act 1993* through the Community Visitor Program. Promote and facilitate people's rights, and make and monitor recommendations on systemic issues to improve the quality and safety of services.

Registrar-General

Register dealings with land and other property, powers of attorney, births, deaths, marriages and changes of name and sex or gender.

Public Trustee

Provide will-making and registry, trustee and estate administration services. Manage restrained and forfeited property under the *Criminal Property Forfeiture Act 2002*.

Children's Commissioner

Deal with complaints relating to services provided to vulnerable children including undertaking investigations into systemic issues. Monitor the administration of the *Care and Protection of Children Act 2007* and places where children are held involuntarily in institutional settings. Promote the rights, interests and wellbeing of vulnerable children.

Office of the Public Guardian

Provide contemporary, best practice guardianship services. Promote the rights of Territorians with impaired capacity through strong and effective individual and systems advocacy. Provide information to the community and stakeholders about guardianship and related issues.

Health and Community Services Complaints Commission

Resolve complaints between users and providers of health and community services in the Territory. Provide recommendations to improve service delivery, and encourage awareness of the rights and responsibilities of users and providers of health services, disability services and services for aged people.

NT WorkSafe

Outcome: Legislative reforms, safety awareness, and education that supports industry, business and community needs.

NT WorkSafe

Monitor and enforce compliance with workplace health and safety and return to work laws in the Territory, and provide advice, education and information to Territory businesses, workers and the public relating to legislative compliance and regulations, including influencing return to work outcomes for injured workers.

Corporate and shared services

Outcome: The performance of the agency's business units is improved through strategic leadership and efficient support services.

Corporate and governance

Provide strategic and support services to facilitate agency operations.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Legal services			
Chargeable lawyer hours	80 500	80 000	80 500
Number of victims of crime assistance files finalised ¹			350
Number of decisions made under the <i>Victims of Crime Assistance Act 2006</i> ¹			450
Number of people on Victims Register	170	170	170
Criminal justice research requests, briefings and reports delivered ²	330	362	330
Correctional services			
Eligible prisoners engaged in employment programs	≥ 50%	50%	≥ 50%
Total prisoner education program participation	1 080	1 080	1 080
Offender program hours delivered ³	20 475	16 000	20 475
Community work orders successfully completed	≥ 72%	72%	≥ 72%
Community work hours	16 000	16 000	16 000
Parole matters considered ⁴	1 050	1 200	1 050
Court and tribunal services			
Higher courts – finalisation of criminal cases within 12 months ⁵		85%	≥ 85%
Lower courts – finalisation of criminal cases within 6 months ⁵		80%	≥ 80%
Northern Territory Civil and Administrative Tribunal – clearance rate ⁶	≥ 90%	90%	≥ 90%
Fines Recovery Unit – clearance rate	≥ 85%	85%	≥ 85%
Director of Public Prosecutions			
New matters	9 400	9 350	9 400

continued

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Independent offices			
Consumer Affairs actions to assist Territorians	18 550	19 000	18 550
Community education and awareness sessions delivered ⁷	100	230	194
Anti-Discrimination Commission complaints conciliated	≥ 50%	50%	≥ 50%
Community Visitor Program issues resolved/referred	≥ 60%	60%	≥ 60%
Land title, and births, deaths and marriages registrations	21 000	21 000	21 000
Estates and trusts under management	1 100	1 100	1 100
Health and Community Services Complaints Commission complaints and enquiries closed	≥ 92%	95%	≥ 92%
Children's Commissioner complaints, enquiries and separations handled ⁸	200	372	200
Monitoring rounds where young people are held involuntarily	4	4	4
Adults subject to guardianship orders ⁹	1 172	1 180	1 232
Represented adults with face-to-face contact	≥ 60%	60%	≥ 65%
NT WorkSafe			
Intervention and enforcement actions	4 000	4 000	4 000
Education and advice activities	40 000	40 000	40 000
NT WorkSafe workers compensation incident claims per 1000 workers	≤ 8.6	8.6	≤ 8.6

1 New measure, commencing 1 July 2021.

2 The variation in 2020-21 is due to increased demand for one-off reports.

3 The variation in 2020-21 is due to venues being temporarily unavailable following an incident at the Darwin Correctional Centre.

4 The variation in 2020-21 is due to the scheduling of additional parole board meetings to address an increase in the number of matters eligible for consideration.

5 New measure.

6 Excludes mental health and adult guardianship proceedings.

7 The variations reflect increased resource availability in the Office of the Children's Commissioner and promotion of a new strategic youth initiative in 2020-21.

8 The variation in 2020-21 is due to the inclusion of separations work, expected to normalise in 2021-22.

9 The increase in 2021-22 reflects trend growth in recent years.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	974	998
Capital		
Appropriation		
Output	306 036	296 170
Commonwealth	26 971	27 047
Sales of goods and services	19 470	18 098
Interest revenue		
Goods and services received free of charge	33 910	37 407
Gain (+)/loss (-) on disposal of assets		
Other revenue	8 565	4 397
TOTAL INCOME	395 926	384 117
EXPENSES		
Employee expenses	190 421	185 162
Administrative expenses		
Purchases of goods and services	82 704	74 083
Repairs and maintenance		
Depreciation and amortisation	18 575	18 685
Services free of charge	33 910	37 407
Other administrative expenses	13	
Grants and subsidies expenses		
Current	41 035	39 667
Capital		
Community service obligations		
Interest expenses	49 069	48 525
TOTAL EXPENSES	415 727	403 529
NET SURPLUS (+)/DEFICIT (-)	- 19 801	- 19 412

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	763	763
Interest revenue		
Royalties and rents		
Other revenue	16 968	16 968
TOTAL INCOME	17 731	17 731

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 571	2 013
Receivables	3 270	3 270
Prepayments	505	505
Inventories	1 521	1 521
Advances and investments		
Property, plant and equipment	731 638	713 509
Other assets		
TOTAL ASSETS	740 505	720 818
LIABILITIES		
Deposits held	3 263	3 263
Creditors and accruals	24 549	24 725
Borrowings and advances	492 776	486 698
Provisions	28 135	28 135
Other liabilities	866	
TOTAL LIABILITIES	549 589	542 821
NET ASSETS	190 916	177 997
EQUITY		
Capital		
Opening balance	320 774	331 488
Equity injections/withdrawals	10 714	6 493
Reserves	171 898	171 898
Accumulated funds		
Opening balance	- 292 669	- 312 470
Current year surplus (+)/deficit (-)	- 19 801	- 19 412
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	190 916	177 997

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	974	998
Capital		
Appropriation		
Output	306 036	296 170
Commonwealth	27 837	26 181
Other agency receipts from sales of goods and services	28 071	22 495
Interest received		
Total operating receipts	362 918	345 844
Operating payments		
Payments to employees	191 639	185 162
Payments for goods and services	81 835	73 766
Grants and subsidies paid		
Current	41 495	39 667
Capital		
Community service obligations		
Interest paid	49 198	48 666
Total operating payments	364 167	347 261
NET CASH FROM OPERATING ACTIVITIES	- 1 249	- 1 417
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	556	556
Advances and investing payments		
Total investing payments	556	556
NET CASH FROM INVESTING ACTIVITIES	- 556	- 556
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received	- 182	
Appropriation		
Capital	5 961	6 493
Commonwealth		
Equity injections	1 653	
Total financing receipts	7 432	6 493
Financing payments		
Repayment of borrowings		
Lease payments	5 533	6 078
Equity withdrawals	2 680	
Total financing payments	8 213	6 078
NET CASH FROM FINANCING ACTIVITIES	- 781	415
Net increase (+)/decrease (-) in cash held	- 2 586	- 1 558
Cash at beginning of financial year	6 157	3 571
CASH AT END OF FINANCIAL YEAR	3 571	2 013

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	446	460	14	
Keeping women safe in their homes	271	285	14	
Other	175	175		
Other grants	528	538	10	
Tenants Advice Service	528	538	10	
Output appropriation	306 036	296 170	- 9 866	1
Commonwealth appropriation				
National partnership agreements	26 971	27 047	76	
Legal assistance services	25 423	25 754	331	
COVID-19 legal assistance funding	1 121	866	- 255	
Homelessness	301	301		
Northern Territory Remote Aboriginal Investment – alcohol policy	126	126		
Sales of goods and services	19 470	18 098	- 1 372	2
Land Titles Office fees and levies	4 665	4 665		
Prison industries revenue	4 528	3 503	- 1 025	
Enforcement fees	2 723	2 723		
NT WorkSafe	2 650	2 650		
Public Trustee commissions, fees and levies	1 224	1 224		
Supreme Court fees	780	780		
Births, deaths and marriages fees and levies	652	630	- 22	
Family Court and Federal Court rent	630	630		
Northern Territory Civil and Administration Tribunal fees	505	505		
Local Court fees	483	483		
Other	630	305	- 325	
Goods and services received free of charge	33 910	37 407	3 497	3
Other revenue	8 565	4 397	- 4 168	4
Crime Victims Assistance levy	3 410	2 910	- 500	
Insurance reimbursement	3 217		- 3 217	
Prison phone system, outside work wages, prison room/board	809	809		
Commissioner of Tenancies	390	400	10	
Solicitor for the Northern Territory – outposted lawyers	275	275		
Policy coordination – outposted services	163		- 163	
Other	301	3	- 298	
OPERATING REVENUE	395 926	384 117	- 11 809	
Capital appropriation	5 961	6 493	532	
CAPITAL RECEIPTS	5 961	6 493	532	

1 The variation is due to one-off funding to support courts and the Northern Territory Legal Aid Commission in 2020-21 and changes to base budget support.

2 The decrease is mainly due to an adjustment to align with actual prison industries revenues.

3 The anticipated increase in shared services from 2021-22 mainly relates to ICT transfers.

4 The decrease includes a one-off insurance reimbursement in 2020-21 for the Darwin Correctional Centre.

Department of Corporate and Digital Development

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Corporate support development	178 126	177 743	178 911	
Workforce services	27 068	27 075	26 866	
Employment services	18 372	18 596	18 321	
Procurement services	8 929	9 038	8 836	
Information management services	6 591	6 591	6 551	
Finance services	7 846	7 859	7 679	
Property leasing services	108 447	107 711	109 789	
Vehicle management services	873	873	869	
Digital government development	230 081	189 717	213 395	1, 2
ICT network services	41 528	39 377	37 943	
Agency business systems and support services	62 640	62 903	61 336	
Across-government systems and support services	25 216	25 212	25 326	
Digital projects	61 144	34 267	52 550	
Data services	15 317	14 591	13 153	
Digital communications	2 432	2 489	2 479	
Digital connectivity and strategy	21 804	10 878	20 608	
Corporate and shared services	4 766	6 025	5 114	3
Corporate and governance	3 606	4 865	3 954	
Shared services received	302	302	302	
Shared services provided	858	858	858	
Total expenses	412 973	373 485	397 420	
Appropriation				
Output	311 953	277 329	298 200	
Capital	66 332	62 911	129 318	

2021-22 staffing: 1,083 FTE

- 1 The variation in the ICT network services output in 2020-21 is largely due to a one-off transfer to the Department of Education, partially offset by increased agency ICT services costs. The variation in the digital projects output in 2020-21 is mainly due to revised delivery timeframes for major ICT projects. The variation in the digital connectivity and strategy output in 2020-21 is due to revised timing of telecommunications projects, including the upgrade of Arnhem Land Fibre Optic backbone, the Future of Jabiru National Broadband Network Rollout and the Kakadu Mobile Connectivity Program.
- 2 The increase in the digital projects output in 2021-22 is due to revised delivery timeframes for major ICT projects. The variation in the digital connectivity and strategy output in 2021-22 is due to the revised timing of telecommunications projects.
- 3 The variation in the corporate and governance output in 2020-21 is due to one-off expenses for the COVID-19 response.

Agency profile

The Department of Corporate and Digital Development manages the Territory Government's digital environment and supports all government agencies through delivering corporate and digital services, advising agencies and developing transformative solutions.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
New initiatives		
Advancing economic reconstruction		
– digital and telecommunications initiatives		1 000
Total		1 000
Key existing initiatives		
Core Clinical Systems Renewal Program (on behalf of the Department of Health)	60 174	102 384
Client management system (on behalf of the Department of Territory Families, Housing and Communities)	10 000	38 362
Policing management system (on behalf of Northern Territory Police, Fire and Emergency Services)	12 480	16 523
Can Do Territory digital portal	500	6 000
eMedication (on behalf of the Department of Health)	2 055	4 381
Tracer (on behalf of Northern Territory Police, Fire and Emergency Services)	750	4 335
Remote Telecommunications Co-Investment Program (with Telstra)	4 000	4 000
Jabiru broadband services	500	4 000
School local area network cabling	1 800	3 800
Kakadu mobile services		2 500
Arnhem Land fibre upgrade and remote telecommunications projects		2 000
Sage budget management system	2 555	1 600
Open data	1 397	850
Strengthening cybersecurity	750	850

Output groups and outcomes

Corporate support development

Outcome: Professional, responsive and reliable corporate services, quality solutions and trusted advice that enables government and agencies to focus on core business.

Workforce services

Provide workforce decision-support and development services, human capital initiatives and advice to assist agencies to manage their workforce.

Employment services

Deliver enterprise employment operations from recruitment to retirement and advisory services that support the employment of staff across government.

Procurement services

Coordinate procurement and contract administration services, development initiatives, advice and management of across-government contracts to enable agencies to source the supplies needed for their business operations within the Northern Territory Government procurement framework.

Information management services

Provide information and records management services, development initiatives and advice that support agencies to manage their business records.

Finance services

Provide enterprise finance operations, development initiatives and advisory services that support government and agencies to manage their financial resources.

Property leasing services

Deliver property leasing and tenancy management services, development initiatives and advice to meet the office accommodation requirements of agencies.

Vehicle management services

Coordinate vehicle and administration services, development initiatives and advice that support the vehicle fleet requirements of agencies.

Digital government development

Outcome: Transformative customer-focused digital solutions and services operating in a controlled ICT environment, leveraging technology and increasing connectivity to improve government service delivery.

ICT network services

Manage the government ICT network development and oversight, enterprise architecture, cyber security operations and service sourcing to sustain government's ICT environment.

Agency business systems and support services

Deliver systems administration and support services, development initiatives, digital solutions and technical advice to manage digital business systems that support agencies to deliver their services to the community.

Across-government systems and support services

Provide systems administration and support services, development initiatives, digital solutions and technical advice for enterprise systems that operate across government to support the NTPS.

Digital projects

Coordinate and oversee project management, development initiatives and advice to deliver transformational digital solutions for agencies that improve government service delivery and customer experience.

Data services

Provide data management, reporting services, data sharing coordination, development initiatives and advice to inform agency business decisions enabling service delivery improvement.

Digital communications

Provide online web services, communications, and solutions, development initiatives and advice to support agencies and inform the community about government services.

Digital connectivity and strategy

Promote digital policy and strategy development, telecommunications advocacy and coordination, reform initiatives and advice to support the digital transformation of government services and development of a local digital economy.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of business support functions.

Corporate and governance

Provide corporate and governance services to support the agency's functions, including financial services and performance information, planning, strategic policy, governance and risk management, executive support and corporate communication services.

Shared services received

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide corporate and governance services to support NT Fleet and Data Centre Services.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Corporate support development			
Human resources cases resolved for agencies ¹	260	350	350
Client participants at training programs	5 000	5 000	5 500
Payroll transactions processed	1.26M	1.26M	1.26M
Client queries resolved on first contact	≥ 75%	75%	≥ 75%
Days to activate new employees on payroll system (average)	4	4	4
Across-government contractors managed ²	270	250	270
Client procurements facilitated ³	500	500	520
Days to process tender documents	3	3	3
Information management datasets supported	20	21	21
New Territory Records Manager records in digital format ⁴			≥ 80%
Payments processed	500 000	500 000	490 000
Processing accuracy	100%	100%	100%
Debts processed	190 000	185 000	182 000
Days to collect debts (average)	55	55	55
Area leased (000 square metres) ^{5, 6}	220	232	220
Average cost per square metre ⁵	\$440	\$411	\$416
Invoices reconciled for payment within standard timeframes	≥ 90%	90%	≥ 90%
Digital government development			
Laptops, workstations, tablets ⁷	20 000	21 000	22 000
ICT services provided within agreed service levels	100%	100%	100%
ICT Service Centre queries resolved on first contact	≥ 70%	70%	≥ 70%
Across-government systems availability	≥ 99%	99%	≥ 99%
Average annual unscheduled outages per system	5	3	3
Agency business systems availability	≥ 99%	99%	≥ 99%
Enterprise digital programs in progress	4	4	4
Digital projects being managed ⁸	22	32	22
Data service requests resolved ⁹	14 000	16 000	16 000
Website service requests resolved ¹⁰	11 000	19 700	22 000
Project assurance reviews ¹¹	10	5	10
Digital projects overseen by the ICT Governance Board	20	20	20
Datasets published on the open data portal ¹²	750	780	820

1 The 2020-21 key performance indicator was set during a period of intense change to the workforce services operating model and was based on estimated data at that point.

2 The variation in 2020-21 is due to the timing of contract cycles.

3 The increase in 2021-22 is due to additional functions transferring to the department as part of a machinery of government change.

4 New measure, commencing 1 July 2021.

5 The variation in 2020-21 is due to an increase in 'whole of land' leases that increased the area leased while lowering the average cost per square metre.

6 The reduction in area leased in 2021-22 is due to a number of short-term leases expiring and being relinquished.

7 The increase is due to demand for additional devices to support the COVID-19 response and higher needs across agencies.

8 The variation in 2020-21 is mainly due to a number of additional small scale health-related digital projects.

9 The variation in 2020-21 is due to initial underestimation of the number of requests.

10 The variations are largely due to COVID-19 requirements and anticipated growth in agency business demands.

11 The variation in 2020-21 is due to COVID-19 restrictions.

12 The increase in 2021-22 is due to expected growth in datasets being made available on the portal.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 119	
Capital		
Appropriation		
Output	277 329	298 200
Commonwealth		
Sales of goods and services	72 698	78 990
Interest revenue		
Goods and services received free of charge	302	310
Gain (+)/loss (-) on disposal of assets		
Other revenue	3 247	70
TOTAL INCOME	354 695	377 570
EXPENSES		
Employee expenses	133 304	137 941
Administrative expenses		
Purchases of goods and services	137 814	148 478
Repairs and maintenance		
Depreciation and amortisation	87 892	85 426
Services free of charge	302	310
Other administrative expenses		
Grants and subsidies expenses		
Current	216	213
Capital	4 500	12 500
Community service obligations		
Interest expenses	9 457	12 552
TOTAL EXPENSES	373 485	397 420
NET SURPLUS (+)/DEFICIT (-)	- 18 790	- 19 850

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	64 861	43 543
Receivables	8 411	8 411
Prepayments	13 114	13 114
Inventories		
Advances and investments		
Property, plant and equipment	629 019	684 072
Other assets	177 617	314 517
TOTAL ASSETS	893 022	1 063 657
LIABILITIES		
Deposits held	829	829
Creditors and accruals	18 699	18 699
Borrowings and advances	606 435	666 409
Provisions	20 472	20 472
Other liabilities	89	89
TOTAL LIABILITIES	646 524	706 498
NET ASSETS	246 498	357 159
EQUITY		
Capital		
Opening balance	195 635	273 078
Equity injections/withdrawals	77 443	130 511
Reserves		
Accumulated funds		
Opening balance	- 7 790	- 26 580
Current year surplus (+)/deficit (-)	- 18 790	- 19 850
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	246 498	357 159

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 119	
Capital		
Appropriation		
Output	277 329	298 200
Commonwealth		
Other agency receipts from sales of goods and services	75 945	79 060
Interest received		
Total operating receipts	354 393	377 260
Operating payments		
Payments to employees	133 168	137 941
Payments for goods and services	137 814	148 478
Grants and subsidies paid		
Current	216	213
Capital	4 500	12 500
Community service obligations		
Interest paid	9 457	12 552
Total operating payments	285 155	311 684
NET CASH FROM OPERATING ACTIVITIES	69 238	65 576
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	84 189	146 658
Advances and investing payments		
Total investing payments	84 189	146 658
NET CASH FROM INVESTING ACTIVITIES	- 84 189	- 146 658
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	62 911	129 318
Commonwealth		
Equity injections	6 370	893
Total financing receipts	69 281	130 211
Financing payments		
Repayment of borrowings		
Lease payments	73 115	70 447
Equity withdrawals	300	
Total financing payments	73 415	70 447
NET CASH FROM FINANCING ACTIVITIES	- 4 134	59 764
Net increase (+)/decrease (-) in cash held	- 19 085	- 21 318
Cash at beginning of financial year	83 946	64 861
CASH AT END OF FINANCIAL YEAR	64 861	43 543

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	1 119		- 1 119	
COVID-19 Public Health Response (on-passed from Department of Health)	1 119		- 1 119	1
Output appropriation	277 329	298 200	20 871	2
Sales of goods and services	72 698	78 990	6 292	3
ICT infrastructure program	27 364	33 876	6 512	
Shared services corporate management charges	30 525	30 516	- 9	
Rent recovery	10 587	10 376	- 211	
ICT identity and coordination services	3 103	3 103		
Salary sacrifice administrative fee	1 119	1 119		
Goods and services received free of charge	302	310	8	
Other revenue	3 247	70	- 3 177	4
OPERATING REVENUE	354 695	377 570	22 875	
Capital appropriation	62 911	129 318	66 407	5
CAPITAL RECEIPTS	62 911	129 318	66 407	

1 The variation reflects one-off funding in 2020-21 from the Department of Health to support the Territory's COVID-19 response.

2 The increase primarily relates to the revised timing of the delivery of major ICT projects and the upgrade of the Arnhem Land fibre optic backbone, combined with funding for the Future of Jabiru National Broadband Network rollout and the Kakadu Mobile Connectivity Program.

3 The variation primarily reflects an increase in ICT charges for the Department of Education.

4 The decrease reflects recovery of one-off ICT costs from agencies.

5 The variation reflects the timing of milestone payments for major ICT projects including the Core Clinical System Renewal Program and the Client Management Systems Alignment project.

NT Fleet

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	37 097	38 874	39 212	1
Vehicle fleet services	37 097	38 874	39 212	
Expenses	31 853	32 266	32 166	
Vehicle fleet services	31 853	32 266	32 166	
Surplus (+)/deficit (-) before income tax	5 244	6 608	7 046	

2021-22 staffing: 20 FTE

1 The variation in 2020-21 is primarily due to higher than anticipated vehicle disposals and sales prices.

Business division profile

NT Fleet manages the Northern Territory Government vehicle fleet, with the exception of Northern Territory Police, Fire and Emergency Services vehicles.

Performance

Performance in 2021-22 is expected to moderately exceed 2020-21, reflecting continuation of recent vehicle sales trends.

Business line

Vehicle fleet services

Safe, cost-efficient, fit-for-purpose vehicles that support agencies' business requirements.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Vehicle fleet services			
Light vehicles managed ¹	2 650	2 500	2 500
Heavy vehicles managed	860	880	880
Light vehicles meeting fuel and safety standards	100%	100%	100%
Light vehicles managed within vehicle life standards	≥ 90%	90%	≥ 90%

1 The variation in 2020-21 is due to reduced demand by agencies.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	34 658	34 496
Interest revenue	76	76
Rent and dividends		
Gain (+)/loss (-) on disposal of assets	4 000	4 500
Other revenue	140	140
TOTAL INCOME	38 874	39 212
EXPENSES		
Employee expenses	2 100	2 000
Administrative expenses		
Purchases of goods and services	12 940	12 944
Repairs and maintenance		
Depreciation and amortisation	17 226	17 222
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
TOTAL EXPENSES	32 266	32 166
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	6 608	7 046
Income tax expense	1 982	2 114
NET SURPLUS (+)/DEFICIT (-)	4 626	4 932

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	39 923	43 876
Receivables	888	888
Prepayments	188	188
Inventories		
Advances and investments		
Property, plant and equipment	89 664	88 282
Other assets	2 479	2 639
TOTAL ASSETS	133 142	135 873
LIABILITIES		
Deposits held		
Creditors and accruals	1 289	1 289
Borrowings and advances	612	592
Provisions	4 566	4 851
Other liabilities		
TOTAL LIABILITIES	6 467	6 732
NET ASSETS	126 675	129 141
EQUITY		
Capital		
Opening balance	565	565
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	123 797	126 110
Current year surplus (+)/deficit (-)	4 626	4 932
Dividends paid/payable	- 2 313	- 2 466
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	126 675	129 141

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	34 798	34 636
Interest received	76	76
Total operating receipts	34 874	34 712
Operating payments		
Payments to employees	2 100	2 000
Payments for goods and services	12 940	12 944
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	1 452	1 982
Total operating payments	16 492	16 926
NET CASH FROM OPERATING ACTIVITIES	18 382	17 786
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	13 500	14 500
Repayment of advances		
Sales of investments		
Total investing receipts	13 500	14 500
Investing payments		
Purchases of assets	25 000	26 000
Advances and investing payments		
Total investing payments	25 000	26 000
NET CASH FROM INVESTING ACTIVITIES	- 11 500	- 11 500
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments	24	20
Dividends paid	1 694	2 313
Equity withdrawals		
Total financing payments	1 718	2 333
NET CASH FROM FINANCING ACTIVITIES	- 1 718	- 2 333
Net increase (+)/decrease (-) in cash held	5 164	3 953
Cash at beginning of financial year	34 759	39 923
CASH AT END OF FINANCIAL YEAR	39 923	43 876

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	34 658	34 496	- 162	1
Vehicle lease revenue	34 658	34 496	- 162	
Interest revenue	76	76		
Gain (+)/loss (-) on disposal of assets	4 000	4 500	500	2
Other revenue	140	140		
OPERATING REVENUE	38 874	39 212	338	

1 The decrease is due to reduced demand by agencies.

2 The increase reflects higher anticipated vehicle sales volumes and prices.

Data Centre Services

Business line	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Income	28 520	28 571	28 571	
Data centre management	28 520	28 571	28 571	
Expenses	24 507	24 138	23 933	
Data centre management	24 507	24 138	23 933	
Surplus (+)/deficit (-) before income tax	4 013	4 433	4 638	

2021-22 staffing: 49 FTE

Business division profile

Data Centre Services delivers core ICT infrastructure and support services to Territory Government agencies.

Performance

Performance in 2021-22 is expected to improve moderately following transition to the new government data centre and backup data centre during 2020-21.

Business line

Data centre management

Government's critical digital business systems operate in a computing environment that is reliable, adaptable and secure, with high levels of performance and availability.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Data centre management			
Mainframe computing availability	100%	100%	100%
Virtual server computing availability	100%	100%	100%
Fully managed servers ¹	1 400	1 450	1 500
Data storage area network (terabytes) ²	4 500	3 500	4 000

1 The increases are due to additional server requirements for the major ICT system replacement projects progressing over 2020-21 and 2021-22.

2 The variations are due to a consolidation of data storage in 2020-21 and additional resilience measures being applied in 2021-22.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	28 561	28 561
Interest revenue	10	10
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	28 571	28 571
EXPENSES		
Employee expenses	6 800	6 798
Administrative expenses		
Purchases of goods and services	13 130	12 974
Repairs and maintenance		
Depreciation and amortisation	3 934	3 915
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	274	246
TOTAL EXPENSES	24 138	23 933
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	4 433	4 638
Income tax expense	1 330	1 391
NET SURPLUS (+)/DEFICIT (-)	3 103	3 247

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	12 990	16 656
Receivables	2 314	2 314
Prepayments	5 245	5 245
Inventories		
Advances and investments		
Property, plant and equipment	25 920	23 081
Other assets	782	476
TOTAL ASSETS	47 251	47 772
LIABILITIES		
Deposits held		
Creditors and accruals	541	541
Borrowings and advances	14 508	13 273
Provisions	4 397	4 530
Other liabilities	1 634	1 634
TOTAL LIABILITIES	21 080	19 978
NET ASSETS	26 171	27 794
EQUITY		
Capital		
Opening balance	4 563	4 563
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	20 057	21 608
Current year surplus (+)/deficit (-)	3 103	3 247
Dividends paid/payable	- 1 552	- 1 624
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	26 171	27 794

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	28 561	28 561
Interest received	10	10
Total operating receipts	28 571	28 571
Operating payments		
Payments to employees	6 800	6 798
Payments for goods and services	13 130	12 974
Grants and subsidies paid		
Current		
Capital		
Interest paid	274	246
Income tax paid	978	1 330
Total operating payments	21 182	21 348
NET CASH FROM OPERATING ACTIVITIES	7 389	7 223
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	2 460	770
Advances and investing payments		
Total investing payments	2 460	770
NET CASH FROM INVESTING ACTIVITIES	- 2 460	- 770
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments	1 313	1 235
Dividends paid	1 141	1 552
Equity withdrawals		
Total financing payments	2 454	2 787
NET CASH FROM FINANCING ACTIVITIES	- 2 454	- 2 787
Net increase (+)/decrease (-) in cash held	2 475	3 666
Cash at beginning of financial year	10 515	12 990
CASH AT END OF FINANCIAL YEAR	12 990	16 656

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	28 561	28 561		
Data centre management	28 561	28 561		
Interest revenue	10	10		
OPERATING REVENUE	28 571	28 571		

Aboriginal Areas Protection Authority

Output group/Output	2020-21 Budget	2020-21 Revised	2021-22 Budget	Note
	\$000	\$000	\$000	
Protection of sacred sites	4 391	4 920	4 150	1, 2
Protection of sacred sites	4 391	4 920	4 150	
Corporate and shared services	1 837	1 837	1 814	
Corporate and governance	1 060	1 060	1 037	
Shared services received	777	777	777	
Total expenses	6 228	6 757	5 964	
Appropriation				
Output	3 442	3 442	3 289	

2021-22 staffing: 30 FTE

- 1 The variation in 2020-21 reflects a one-off increase in external funding for authority certificates related to sacred site protection.
- 2 The decrease in 2021-22 mainly reflects an expected moderation in external funding for authority certificates related to sacred site protection and a variation in the funding for implementation of the recommendations from the Scientific Inquiry into Hydraulic Fracturing in the Northern Territory.

Agency profile

The Aboriginal Areas Protection Authority's purpose and objectives, as contained in the *Northern Territory Aboriginal Sacred Sites Act 1989*, are to protect sacred sites and the traditional interests of Aboriginal custodians in sacred sites.

The authority documents and stores a secure record of the traditional information on which legal recognition of these interests depends and provides authoritative advice so these interests are incorporated in decisions about land use.

Budget highlights

	2020-21 Revised	2021-22 Budget
	\$000	\$000
Key existing initiatives		
Implementation of the recommendations from the Scientific Inquiry into Hydraulic Fracturing in the Northern Territory	720	606

Output groups and outcomes

Protection of sacred sites

Outcome: Enhanced relations between Aboriginal custodians and the wider Territory community by increasing the level of certainty when identifying constraints, if any, on land and sea use proposals from the existence of sacred sites.

Protection of sacred sites

Provide statutory services for the protection and registration of sacred sites and the avoidance of sacred sites in the economic development and use of land.

Corporate and shared services

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Key performance indicators

	2020-21 Budget	2020-21 Estimate	2021-22 Budget
Protection of sacred sites			
Authority certificates issued ¹	100	90	100
Average time between receiving authority certificate applications and completing service (days)	≤ 120	120	≤ 120
Requests for information completed ²	700	870	800
Average time between receiving requests for information and completing service (days) ³	≤ 7	3	≤ 5
Statutory appeals	< 1%	< 1%	< 1%

1 The decrease in 2020-21 reflects the complexity, land size and remoteness of the authority certificates issued.

2 The variation reflects businesses increasingly seeking information to determine potential site risks prior to undertaking works or seeking an authority certificate.

3 The variation reflects increased resources to meet demand.

Operating statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 442	3 289
Commonwealth		
Sales of goods and services	2 499	1 999
Interest revenue		
Goods and services received free of charge	777	777
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	6 718	6 065
EXPENSES		
Employee expenses	4 147	4 029
Administrative expenses		
Purchases of goods and services	1 586	1 051
Repairs and maintenance		
Depreciation and amortisation	247	107
Services free of charge	777	777
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	6 757	5 964
NET SURPLUS (+)/DEFICIT (-)	- 39	101

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	56	56
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	56	56

Balance sheet

	2020-21 Revised	2021-22 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 150	3 358
Receivables	418	418
Prepayments	10	10
Inventories		
Advances and investments		
Property, plant and equipment	40	33
Other assets	144	44
TOTAL ASSETS	3 762	3 863
LIABILITIES		
Deposits held		
Creditors and accruals	73	73
Borrowings and advances		
Provisions	459	459
Other liabilities		
TOTAL LIABILITIES	532	532
NET ASSETS	3 230	3 331
EQUITY		
Capital		
Opening balance	1 621	1 621
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	1 648	1 609
Current year surplus (+)/deficit (-)	- 39	101
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	3 230	3 331

Cash flow statement

	2020-21 Revised	2021-22 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 442	3 289
Commonwealth		
Other agency receipts from sales of goods and services	2 499	1 999
Interest received		
Total operating receipts	5 941	5 288
Operating payments		
Payments to employees	4 147	4 029
Payments for goods and services	1 586	1 051
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	5 733	5 080
NET CASH FROM OPERATING ACTIVITIES	208	208
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	208	208
Cash at beginning of financial year	2 942	3 150
CASH AT END OF FINANCIAL YEAR	3 150	3 358

Revenue statement

	2020-21 Revised	2021-22 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	3 442	3 289	- 153	
Sales of goods and services	2 499	1 999	- 500	1
Fees and charges	2 499	1 999	- 500	
Goods and services received free of charge	777	777		
OPERATING REVENUE	6 718	6 065	- 653	

1 The decrease reflects a one-off increase in demand for services in 2020-21, particularly related to mining and development.

Part 2

Community service obligations and Output appropriation

Community service obligations

This section details CSO payments to the Northern Territory's GBDs and government owned corporations.

CSOs allow government to deliver specific community and social objectives that would not otherwise be undertaken or would only be undertaken at higher prices if left to commercial or market forces. Where government specifically requires a GBD or government owned corporation to carry out such activities, funding is provided in the form of a CSO payment to ensure the entity's financial performance is not adversely affected.

The provision of CSOs is an important feature of the Territory's competitive neutrality policy for government owned businesses. The competitive neutrality framework encourages a commercial culture, provides an opportunity for regular review of activities funded by CSOs and ensures transparent budgeting and reporting to demonstrate to competitors that CSOs are not being used to support commercial operations at their expense.

The following table outlines the Territory Government's CSO payments for 2020-21 and 2021-22 by purchasing agency, with a subsequent commentary on each CSO.

Purchasing agency/Provider/Description	2020-21 Revised	2021-22 Budget
	\$000	\$000
Department of Treasury and Finance	111 361	101 908
Electricity retailers (including Jacana Energy)		
Regulated retail electricity tariffs	79 580	78 802
Business hardship relief	6 781	
Power and Water Corporation		
Regulated retail water and sewerage tariffs	7 400	7 500
Business hardship relief	3 000	
Gas supply agreement	14 600	14 600
Jabiru electricity supply		1 006
Department of Territory Families, Housing and Communities	18 861	18 861
Power and Water Corporation		
Northern Territory Concession Scheme	4 950	4 950
Jacana Energy		
Northern Territory Concession Scheme	10 254	10 254
NT Home Ownership		
Home ownership incentives	3 657	3 657
Department of Environment, Parks and Water Security	7 676	7 692
Territory Wildlife Parks		
Territory Wildlife Park	3 973	3 960
Alice Springs Desert Park	3 703	3 732
Total	137 898	128 461

Department of Treasury and Finance

The Department of Treasury and Finance provides CSO funding to the Power and Water Corporation and electricity retailers in accordance with government policy regarding the provision of services in urban areas for:

- electricity supply to households and small business customers across the Territory at uniform tariffs
- water and sewerage services to all customers at uniform tariffs.

A CSO payment associated with the provision of regulated electricity retail tariffs under the Uniform Tariff Policy Pricing Order (for domestic and commercial customers using below 750 megawatt hours per annum) has been available to all electricity retailers in the Territory since 1 January 2016, in order to remove barriers to competition in the Territory's retail electricity market.

The CSO funding includes provision for legacy contracts entered into by the former vertically integrated Power and Water Corporation that, following structural separation, were deemed to be non-commercial and require CSO funding, including the transport of gas used for power generation.

The business hardship relief CSO reflects support for utility retailers to provide a 50% reduction of regulated utilities tariffs (electricity, water and sewerage) to businesses that are experiencing hardship related to COVID-19.

Overall CSO funding is expected to decline in 2021-22 as COVID-19 related business hardship relief measures expire and regulated electricity network costs decrease. CSO funding for regulated retail water and sewerage tariffs is expected to remain at historical levels. New funding is provided from 2021-22 to support the provision of electricity in Jabiru by the Power and Water Corporation.

CSO funding for the Gas Supply Agreement is expected to continue in 2021-22 at a similar level to previous CSO payments as Power and Water Corporation continues to pursue new gas market opportunities and maximise use of contracted pipeline capacity.

The Territory also subsidises utilities services in remote areas through the Indigenous Essential Services grant paid by the Department of Territory Families, Housing and Communities.

Department of Territory Families, Housing and Communities

Power and Water Corporation and Jacana Energy receive CSO payments from the Department of Territory Families, Housing and Communities to fund subsidised electricity, water and sewerage tariffs for eligible pensioners, seniors and carers under the Northern Territory Concession Scheme.

CSO payments related to the Northern Territory Concession Scheme are expected to remain unchanged in 2021-22.

The Department of Territory Families, Housing and Communities also provides CSO funding to the NT Home Ownership GBD, which provides incentives for eligible Territorians to purchase their own home, thereby increasing home ownership in the Territory.

CSO payments related to NT Home Ownership are expected to remain unchanged in 2021-22.

Department of Environment, Parks and Water Security

The Department of Environment, Parks and Water Security provides CSO funding for four non-commercial functions carried out by Territory Wildlife Parks, including:

- maintaining the parks' assets to a high standard to assist the growth and development of the Territory's tourism industry
- supporting biodiversity through captive breeding of endangered, rare and threatened species
- enhancing education of school children through teaching the benefits of the natural environment
- managing the botanic garden at the Alice Springs Desert Park.

CSO payments related to Territory Wildlife Parks in 2021-22 are expected to remain broadly consistent with the prior year.

Output appropriation

Output appropriation is Territory Government funding provided to agencies to deliver outputs. It excludes capital appropriation (provided to deliver major and minor capital works), Commonwealth appropriation (provided under various agreements) and non-cash accrual costs, such as depreciation.

The following table details total output appropriation by agency over five years from 2020-21 to improve transparency in response to the Territory Government's *A plan to fix the budget*. Variations over the budget and forward estimates period reflect parameter indexation (for example, wages and CPI), efficiency dividends and, where applicable, time-limited funding (for example COVID-19 related stimulus and support) and or savings measures.

	2020-21	2020-21	2021-22	2022-23	2023-24	2024-25
	Budget	Revised	Budget	Forward estimate		
	\$000	\$000	\$000	\$000	\$000	\$000
Department of the Chief Minister and Cabinet	218 364	214 918	176 044	164 768	159 135	160 189
Department of the Legislative Assembly	24 608	25 110	25 105	25 165	25 245	25 354
Auditor-General's Office	3 088	3 088	3 059	3 058	3 063	3 078
Northern Territory Electoral Commission	4 021	4 021	1 507	1 498	1 491	1 486
Office of the Independent Commissioner Against Corruption	6 949	6 949	6 843	5 577	5 022	4 974
Ombudsman's Office	2 516	2 866	2 840	2 816	2 792	2 777
Department of Treasury and Finance	150 662	147 925	138 886	150 450	138 897	137 560
Northern Territory Police, Fire and Emergency Services	391 573	392 202	389 590	389 450	389 293	389 718
Department of Industry, Tourism and Trade	434 371	425 954	285 123	250 160	246 334	237 612
Department of Health	1 103 291	1 127 036	1 098 579	1 100 598	1 118 780	1 137 630
Department of Infrastructure, Planning and Logistics	342 062	323 972	374 639	370 399	370 497	370 101
Department of Environment, Parks and Water Security	97 575	92 848	99 216	82 931	84 565	77 722
Department of Education	526 347	526 232	537 993	542 408	542 164	540 994
Department of Territory Families, Housing and Communities	713 513	699 473	626 816	641 650	653 491	653 395
Department of the Attorney-General and Justice	286 249	306 036	296 170	295 873	292 945	292 203
Department of Corporate and Digital Development	311 953	277 329	298 200	261 738	257 182	259 222
Aboriginal Areas Protection Authority	3 442	3 442	3 289	3 257	3 223	3 199
Total	4 620 584	4 579 401	4 363 899	4 291 796	4 294 119	4 297 214

Abbreviations and acronyms

AEC	Australian Electoral Commission
CBD	central business district
CCTV	closed-circuit television
CHA	Central Holding Authority
CPI	consumer price index
CSO	community service obligation
FITA	<i>Fiscal Integrity and Transparency Act 2001</i>
FMA	<i>Financial Management Act 1995</i>
FOI	freedom of information
FTE	full-time equivalent
GBD	government business division
GST	goods and services tax
HbA1C	glycated haemoglobin
ICT	information and communications technology
MLA	Member of the Legislative Assembly
MVR	Motor Vehicle Registry
NAPLAN	National Assessment Program – Literacy and Numeracy
NDIS	National Disability Insurance Scheme
NGO	non-government organisation
NTCET	Northern Territory Certificate of Education and Training
NTPS	Northern Territory Public Sector
PFAS	per- and polyfluoroalkyl substances
PSEMA	<i>Public Sector Employment and Management Act 1993</i>
VET	vocational education and training

Glossary

Accrual accounting

An accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.

Agency

A unit of government administration, office or statutory corporation, nominated in an administrative arrangements order for the purposes of the *Financial Management Act 1995*.

Appropriation

An authority given by the Legislative Assembly to make payments, now or at some future time, for the purposes stated, up to the limit of the amount in the particular Act.

Australian Accounting Standards Board

Develops, issues and maintains Australian accounting standards and related pronouncements.

Business line

Goods and services produced by government business divisions that are sold to the community and agencies on a fee-for-service basis, similar to a commercial enterprise.

Capital appropriation

Government's investment in an agency for asset purchases and capital works projects.

Capital grants

Transactions in which:

- ownership of an asset (other than cash and inventories) is transferred from one institutional unit to another
- cash is transferred to enable the recipient to acquire another asset
- or funds realised by the disposal of an asset are transferred to the recipient, for which no economic benefits of equal value are receivable or payable in return.

Capital works

Building and engineering works that create an asset, as well as constructing or installing facilities and fixtures associated with and forming an integral part of those works. Capital works projects are generally delivered by the Department of Infrastructure, Logistics and Planning on behalf of client agencies, and typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads. Budget Paper No. 4 provides information on major and minor new works.

Central Holding Authority

Records whole of government income, expenses, assets liabilities and equity.

Commonwealth appropriation

Specific purpose and national partnership funding arrangements with the Commonwealth. Payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority, and are then on-passed to the relevant agencies.

Community service obligation

Arises when government requires a government business division or government owned corporation to carry out activities it would not choose to do on a commercial basis or would only do so at higher commercial prices. Community service obligation funding allows the government to achieve identifiable community or social objectives that would not be achieved if left solely to commercial considerations.

Consumer price index

A general indicator of the prices paid by household consumers for a specific basket of goods and services in one period, relative to the cost of the same basket in a base period.

Efficiency dividend

An annual deflator applied to agencies to improve processes, increase productivity and deliver services more efficiently.

General government agency

An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services, which are provided free of charge or at nominal charge.

Goods and services received free of charge

Resources received by an agency from another entity without charge. Revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and goods and services would have been purchased if they had not been provided free of charge.

Government business division

A Territory Government-controlled trading entity that follows commercial practices and is required to comply with competitive neutrality principles.

Government owned corporation

An entity established under the *Government Owned Corporations Act 2001* with objectives to operate at least as efficiently as any corporate business and maximise sustainable return to government. The *Government Owned Corporations Act 2001* adopts the shareholder model of corporate governance. The Territory has three government owned corporations: Power and Water Corporation, Territory Generation and Jacana Energy.

Key performance indicator

An indicator or measure of the main activities or achievements that contribute to a particular outcome. Performance indicators may include measures of quantity, quality, timeliness and cost-effectiveness where these are relevant to achieving the outcome.

National agreements

Agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures that guide service delivery across a particular sector. National agreements are supported by specific purpose payments, and national partnership and other funding agreements.

National partnership agreements

Agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures related to the delivery of specified projects or to facilitate reforms of national significance.

National partnership payments

Tied Commonwealth grants provided to states and territories to enable them to achieve the outcomes and outputs of a national partnership agreement.

Outcome

An expression of the intended result, impact or consequence on the Territory community of outputs provided by agencies. Outcomes represent objectives that the government is seeking to achieve.

Output

Services provided or the goods produced by an agency for users external to the agency. The government purchases outputs in order to achieve policy objectives and outcomes.

Output appropriation

Provided to fund delivery of outputs, after taking into account funding from other revenue sources, and determined at the whole of agency level. Although output appropriation is based on accrual costs, it does not encompass non-cash items, such as depreciation. This will generally result in operating deficits being reported by agencies.

Output group

An aggregate of agency outputs that contribute to achieving the same outcome. Used primarily for reporting purposes.

Parameters

Used to adjust the budget and forward estimates. Also referred to as inflators and deflators.

Purpose

The *Appropriation (2020-2021) Act 2021* provides the Central Holding Authority with the authority to pay appropriations for a purpose. Purposes are appropriations for output, capital, Commonwealth, employee entitlements, interest, taxes, other administrative payments, and Treasurer's Advance.

Repairs and maintenance

Works undertaken to keep an asset functioning at its current capacity and recorded as an operational expense. Repairs and maintenance grants may also be provided to non-government entities to enable them to maintain their assets.

Specific purpose payments

A Commonwealth financial contribution to support delivery of services in a particular sector. Payments are made from the Commonwealth Treasury to state and territory treasuries and are appropriated to the relevant government agency.

Tax equivalent regime

A mechanism to ensure government business divisions and government owned corporations incur similar tax liabilities to privately owned organisations. This facilitates greater parity between the cost structures of government-controlled trading entities and the private sector, aiding in achieving competitive neutrality.

Treasurer's Advance

An appropriation purpose specified in the *Appropriation Act*, providing a pool of funds specifically set aside in each budget to meet one-off unexpected costs that arise during the year and are substantial enough to warrant additional appropriation.

User charge

A charge applied to end users of a service provided by a government agency or business division, calculated on a cost-recovery basis.