

Agency Budget Statements 2016-17

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Overview

Budget Paper No. 3 provides accrual and output-based information for Northern Territory Government agencies and business divisions for 2015-16 and 2016-17, including:

- agency profiles, strategic issues and budget highlights;
- expense and appropriation amounts, including explanations of material variations;
- full-time equivalent staffing information based on the March quarter average 2016;
- output statements for agencies and business line statements for government business divisions (GBDs), including key performance indicators;
- financial statements (Operating Statement, Balance Sheet and Cash Flow Statement) and revenue statements; and
- a summary of community service obligation payments to GBDs and government owned corporations.

The 2016-17 Budget is prepared in accordance with the Territory's financial management legislation and framework, which is summarised below.

Financial Management Legislation

The Territory's financial management framework, including accountability requirements, is established by the:

- *Fiscal Integrity and Transparency Act* (FITA), which prescribes whole of government financial reporting requirements; and
- *Financial Management Act* (FMA), which sets out agency and GBD financial accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides the legal authority for the Government's funding decisions.

Fiscal Integrity and Transparency Act

The FITA requires the reporting of the budget and forward estimates in accordance with external reporting standards. The reporting standard used in the Territory is the Uniform Presentation Framework, agreed by state, territory and Commonwealth governments. This is based on AASB 1049 Whole of Government and General Government Sector Financial Reporting.

Financial Management Act

The FMA provides a financial framework within which Territory Government agencies and GBDs operate and manage resources. Budget Paper No. 3 covers agencies and GBDs subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules for budget monitoring and management for each agency and GBD, including accountability processes for budget variations arising from unforeseen circumstances or where government functions are redistributed between agencies.

The FMA also specifies agency and GBD internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

Government owned corporations, such as the Power and Water Corporation, Jacana Energy and Territory Generation, are not included in *Budget Paper No. 3* as they are subject to the *Government Owned Corporations Act*.

Financial Management Framework

The Territory's financial management framework utilises an accrual output-based methodology for budgeting, accounting and reporting, with performance reporting a central tenet. Such a framework ensures the Territory's financial management processes are contemporary and consistent with the frameworks of other jurisdictions across Australia.

Agencies – Outputs and Key Performance Indicators

The framework provides a consistent basis for the 2016-17 Budget, including output structures and key performance indicators for each agency. Agency annual reports record actual performance and provide explanations of significant variations.

Agency corporate costs are separately identified in a corporate and governance output to increase accountability by making corporate costs more transparent. Costs within the output are reported according to each agency's core corporate and governance needs. In addition, costs associated with shared corporate services functions are reported in both the agency providing the services and the agency receiving the services.

Where material functional transfers between agencies have occurred during 2015-16, the FMA requires the 2015-16 Budget and 2015-16 Estimate to be backcast to 1 July 2015. However, no such transfers have occurred since the 2015-16 Budget.

Where agencies have restructured their outputs to align with Government's strategic priorities, the 2015-16 Budget has been backcast for comparability purposes.

Government Businesses – Business Lines and Performance

GBDs are expected to operate on a commercial basis and recover costs through user charges. However, GBDs remain subject to the financial framework and accountabilities contained in the FMA, with the Chief Executive Officer of a GBD accountable to the responsible Minister for financial performance.

Commercial practices implemented for GBDs include:

- a requirement to fully attribute costs and be subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses;
- adoption of efficient pricing methods that account for costs;
- a requirement to be compensated through community service obligation payments for undertaking non-commercial activities at the direction of Government; and
- performance monitoring.

GBDs are required to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A performance statement is provided for each GBD, summarising expected financial performance in the Budget year, relative to the current year. Key performance indicators for each business line are also included, with actual performance and financial outcomes presented in annual reports.

GBDs are required to comply with competitive neutrality principles to minimise any commercial advantages over private sector businesses resulting from government ownership. The Territory Government has a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs, which is managed by the Department of Treasury and Finance.

As reported in the 2015-16 Mid-Year Report, financial completion of the lease of the Port of Darwin to the private sector was reached on 16 November 2015. As the Port of Darwin is no longer government owned and the Darwin Port Corporation has been wound up, it does not appear in the 2016-17 Budget Papers. As part of the transaction, assets subject to the leasing arrangement were transferred to the Department of Lands, Planning and the Environment, which also holds the 99-year lease on behalf of government.

Accruals

Under an accrual framework, income (revenue and gains) and expenses are recorded in the period in which they occur, regardless of whether cash has been received or paid. Accrual accounting includes transactions where no cash is exchanged, such as transactions involving the creation of obligations to pay or rights to receive cash in the future. Accrual accounting also records transactions relating to the cost of using assets in the production of outputs, which is known as depreciation expense and is a non-cash cost.

Appropriation Arrangements

The Territory has a cash appropriation framework. Appropriation is provided to fund agencies and is generally the main income and cash source for agencies. Three types of appropriation are recognised, output appropriation, capital appropriation and Commonwealth appropriation. All three appropriation types are designated in the *Appropriation Act* as 'Purposes' as they reflect a purpose for providing funds and are shown separately on agency financial statements.

2015-16 Budget

The 2015-16 Budget information presented in Budget Paper No. 3 reflects the information published in the April 2015 Budget, except where backcasting has occurred following material function transfers or realignment with Government's strategic priorities. Such transfers are identified in the relevant agency key variations explanations.

2015-16 Estimate

The 2015-16 Estimate information presented in Budget Paper No. 3 reflects the approved revised 2015-16 Budget, which incorporates the financial consequences of Government policy decisions and changes that have occurred since the April 2015 Budget. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments tabled in the Territory Parliament.

2016-17 Budget

The 2016-17 Budget is based on a forward estimates model, with inflator and deflator factors applied, and additional funding incorporated for initiatives approved through the year and in the budget development process. In relation to the 2016-17 Budget, the parameters applied are:

- consumer price index (CPI), 0.5 per cent in 2016-17, 1.5 per cent in 2017-18 and 2.5 per cent from 2018-19, other than for property management, which receives a higher parameter;
- wages remain unchanged at 3 per cent;
- an additional parameter of 4 per cent is applied to wage and non-wage expenditure for certain health services in recognition of the increased demand for hospital and primary health services; and
- an efficiency dividend, 2 per cent in 2016-17, 3 per cent in 2017-18 and 2 per cent ongoing from 2018-19.

Budget Paper No. 3 Layout and Presentation

Budget Paper No. 3 presents agencies and GBDs in separate sections in the order set out in the Administrative Arrangements Order as it applied at 15 February 2016.

The layout is consistent with that introduced in the 2015-16 Budget, which was updated to improve the readability of each section and reduce duplication while maintaining the same level of information as that reported in previous years.

The following information describes the elements within the agency and GBD sections.

Expenses and Appropriation Summary

Provides expense information for each output group and output (or business line for GBDs) equating to total operating expenses from the Operating Statement.

Explanations for variations within 2015-16 and between the 2015-16 Estimate and the 2016-17 Budget are provided as footnotes to the summary. Output appropriation, capital appropriation and Commonwealth appropriation, as specified in the 2016-17 *Appropriation Act* is also identified. In addition, 2016-17 full-time equivalent staffing information is included based on the March 2016 quarterly average.

For GBDs, this section describes financial performance, focusing on key variations between the years.

Agency and Business Division Profile

A concise narrative overview of the agency's or GBD's key responsibilities.

Strategic Issues

A summary of the major emerging or strategic management issues for each agency. The issues are organised to align with the Government's Framing the Future strategic plan.

Budget Highlights

An outline of significant policy initiatives, the main features of the agency's budget, important capital projects and strategic issues for 2016-17, and additional funding for new initiatives approved since the previous Budget. Budget highlights are also aligned with the Government's Framing the Future strategic plan.

Outputs, Business Lines and Performance

An outcome is provided for each output group with a description for each output (business line for GBDs).

Key performance indicators are provided with estimates identified for each measure. The indicators are focused on presenting measures that are meaningful, nationally consistent and most relevant to assessing the achievement of the stated outcome.

To enable meaningful comparisons where measures have changed, agencies and GBDs recast key performance indicators for the 2015-16 Estimate to be on a basis consistent with information presented for 2016-17. Where measures have been modified and 2015-16 data is not available, or where measures are commencing in 2016-17, no 2015-16 Estimate is provided.

Financial Statements

A set of financial statements (Operating Statement, Balance Sheet and Cash Flow Statement) is presented on an accrual basis for each agency and GBD for both the 2015-16 Estimate and the 2016-17 Budget.

Operating Statement – presents an agency's expenses, revenues, gains and net result. It excludes payments and receipts of a capital nature, as these only affect the Balance Sheet and Cash Flow Statement. As appropriation only covers cash expenses, most agencies will show a deficit due to non-cash expenses, including depreciation and amortisation, being unfunded. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of timing differences in line with accounting standards. For example, where revenue is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second.

Balance Sheet – presents an agency's expected assets and liabilities, and records the net assets or equity, of the agency at the end of the year. Deficits (as recorded in the Operating Statement) will reduce the equity position over time, while surplus results will increase equity.

Cash Flow Statement – presents the movement of cash into and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency's cash account at the end of the year, which is reported in the Balance Sheet.

Revenue Statement

In addition to the financial statements, a revenue statement is included to provide detailed information on revenue received by each agency, GBD and the Central Holding Authority, including Commonwealth revenue.

All estimates for revenue from the Commonwealth are based on information provided in the Commonwealth's 2016-17 Budget published on 3 May 2016.

A comprehensive discussion of Commonwealth revenue is provided in Budget Paper No. 2.

Community Service Obligations

This section details community service obligation payments made to GBDs and government owned corporations to fund defined Territory Government community or social objectives that would not otherwise be undertaken if left to commercial or market forces, or would be undertaken at higher prices. Community service obligation requirements are reviewed annually.

Ministerial Portfolios

The Hon. A.G. Giles, MLA

Chief Minister

Minister for Police, Fire and Emergency Services

Minister for Tourism

Minister for Northern and Central Australia

Minister for Economic Development and Major Events

Minister for Indigenous Affairs

The Hon. P.D. Styles, MLA

Minister for Business

Minister for Racing, Gaming and Licensing

Minister for Asian Engagement and Trade

Minister for Employment and Training

Minister for Public Employment

Minister for Corporate and Information Services

Minister for Multicultural Affairs

Minister for Defence Industries

Minister for Senior Territorians

The Hon. D.W. Tollner, MLA

Treasurer

Minister for Lands and Planning

Minister for Mines and Energy

The Hon. J.W. Elferink, MLA

Attorney-General and Minister for Justice

Minister for Children and Families

Minister for Health

Minister for Disability Services

Minister for Mental Health Services

Minister for Correctional Services

The Hon. P.G. Chandler, MLA

Minister for Education

Minister for Transport

Minister for Infrastructure

Minister for Essential Services

Minister for Veterans Support

The Hon. G.J. Higgins, MLA

Minister for Primary Industry and Fisheries

Minister for Land Resource Management

Minister for the Environment

Minister for Arts and Museums

The Hon. B.N. Price, MLA

Minister for Local Government and Community Services

Minister for Housing

Minister for Parks and Wildlife

Minister for Men's Policy

Minister for Women's Policy

Minister for Statehood

The Hon. N. Barrett, MLA

Minister Assisting the Treasurer

Minister for Sport and Recreation

Minister for Young Territorians

Part 1

Agencies

Auditor-General's Office

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Audits and Reviews	4 565	4 856	4 250	1
Audits and Reviews	4 565	4 856	4 250	
Corporate and Governance	341	637	635	2
Corporate and Governance	341	637	635	
Total Expenses	4 906	5 493	4 885	
Appropriation				
Output	3 178	3 178	3 152	

2016-17 Staffing: 5

1 The variations primarily reflect increased costs associated with auditing the utilities sector in 2015-16.

2 The increase in 2015-16 reflects a revision in the agency's cost attribution methodology.

Agency Profile

The Northern Territory Auditor-General's Office provides support to the Auditor-General in the discharge of statutory obligations under various Acts of Parliament including the *Audit Act* and the *Public Information Act*.

That support includes:

- the conduct of field work as part of examining financial information prepared by the Treasurer, agencies, statutory bodies and other public sector entities that are controlled by the Territory;
- the conduct of performance management and information system audits;
- the conduct of reviews of public information issued by public authorities; and
- operational support in areas such as human resources, financial, information technology and records management.

Strategic Issues

Prosperous Economy

- Sustaining effective and efficient audit activity to support decisions relating to the allocation of resources and investment.
- Sustaining whole of government audit activity to improve the Legislative Assembly's oversight of public sector programs and financial management.

Budget Highlights

Prosperous Economy

- Effectively and efficiently managing resources to ensure the delivery of a sufficient and qualitative audit and review program.
- Effectively and efficiently delivering an increased number of performance management system audits.

Output Groups and Outcomes

Audits and Reviews

Outcome: The Legislative Assembly is informed of the results of audits and reviews performed throughout the year.

Audits and Reviews

Conduct efficient, effective and economical audits, reviews and referrals resulting in the timely delivery of reports, audit and review opinions and management letters.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide corporate and governance services relating to financial management, human resources, information technology, records management, risk services, secretariat and communications, general services and reporting.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Audits and Reviews			
Statutory audits ¹	131	125	122
Other audits ^{1,2}	18	29	27
Reviews ³	3	4	3
Audit opinions and review recommendations issued within statutory or agreed timeframes	100%	100%	100%
Corporate and Governance			
Timely and accurate management of activities	97%	99%	97%

1 The variations largely reflect the reclassification of a number of compliance audits from statutory to other, unplanned audit activity and changed agency arrangements.

2 Includes audits directed at agencies' performance management systems, data analytic tasks, audits of financial statements prepared to acquit third-party funding and other audit tasks.

3 Includes reviews of referred information under the *Public Information Act* and is dependent on the number of referrals from external bodies.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 178	3 152
Commonwealth		
Sales of goods and services	2 037	1 455
Interest revenue		
Goods and services received free of charge	278	278
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	5 493	4 885
EXPENSES		
Employee expenses	896	955
Administrative expenses		
Purchases of goods and services	4 317	3 650
Repairs and maintenance	2	2
Depreciation and amortisation		
Services free of charge	278	278
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	5 493	4 885
NET SURPLUS (+)/DEFICIT (-)		

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	356	356
Receivables	41	41
Prepayments	1	1
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	398	398
LIABILITIES		
Deposits held		
Creditors and accruals	48	48
Borrowings and advances		
Provisions	80	80
Other liabilities		
TOTAL LIABILITIES	128	128
NET ASSETS	270	270
EQUITY		
Capital		
Opening balance	370	370
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 100	- 100
Current year surplus (+)/deficit (-)		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	270	270

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 178	3 152
Commonwealth		
Other agency receipts from sales of goods and services	2 037	1 455
Interest received		
Total operating receipts	5 215	4 607
Operating payments		
Payments to employees	896	955
Payments for goods and services	4 319	3 652
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	5 215	4 607
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	356	356
CASH AT END OF FINANCIAL YEAR	356	356

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	3 178	3 152	- 26	
Sales of goods and services	2 037	1 455	- 582	
Recovery of audit costs	2 037	1 455	- 582	1
Goods and services received free of charge	278	278		
OPERATING REVENUE	5 493	4 885	- 608	

1 The one-off increase in 2015-16 is associated with additional audit services provided to the utilities sector.

Northern Territory Electoral Commission

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Electoral Services	3 005	3 505	3 338	1
Electoral Services	3 005	3 505	3 338	
Corporate and Governance	180	180	180	
Corporate and Governance	180	180	180	
Total Expenses	3 185	3 685	3 518	
Appropriation				
Output	2 039	2 539	2 372	

2016-17 Staffing: 16

1 The variation in 2015-16 primarily reflects timing adjustments for expenditure related to preparation for the 2016 Legislative Assembly General Election.

Agency Profile

The Northern Territory Electoral Commission provides an independent electoral service to the people of the Northern Territory, the Legislative Assembly, municipal and regional councils and other organisations.

Strategic Issues

Strong Society

- Conducting enrolment stimulation activities, in conjunction with the Australian Electoral Commission, to improve the accuracy of the electoral roll.
- Delivering public awareness activities to inform electors of the change in voting system and electoral boundaries as determined at the 2015 redistribution.
- Undertaking the 2016 Legislative Assembly General Election.
- Preparing the 2016 Legislative Assembly General Election report that will evaluate the services provided and make recommendations to modernise and improve electoral services.
- Preparing and planning for the 2017 Local Government General Election.

Budget Highlights

Strong Society

- \$1 million to conduct the 2016 Legislative Assembly General Election.

Output Groups and Outcomes

Electoral Services

Outcome: An effective electoral service that conducts electoral events and redistributions fairly and lawfully, informs the community on electoral matters and maintains high public confidence and participation in the electoral process.

Electoral Services

Provide a range of electoral services including the conduct of Legislative Assembly, Regional and Municipal Council, and fee-for-service elections, deliver electoral education sessions for schools and community groups, and improve the accuracy of the electoral roll through joint enrolment stimulation activities with the Australian Electoral Commission.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology support, property support and administration, record keeping management, governance and risk management.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Electoral Services			
Electors on the Territory electoral roll ¹	132 000	130 000	136 000
Student participation numbers in electoral education sessions ^{2,3}		2 500	2 200
Statutory advertising and information for elections ³	12	19	10
Client satisfaction ⁴	5	5	5
Public awareness activities relating to communications and media ³	12	20	15
Corporate and Governance			
Payment of invoices within 30 days	100%	98%	100%
Invoicing and reimbursement of election expenditure within agreed timeframes	100%	100%	100%

1 Roll updates occur periodically in accordance with Australian Electoral Commission processes. Roll numbers are also correlated with population movement in and out of the Territory. A higher enrolment number does not necessarily reflect roll accuracy.

2 New measure. Sessions are primarily for school groups, conducted in schools or at Parliament House in conjunction with its education program. Education sessions are also conducted for migrant and other community groups.

3 The variation reflects demand patterns associated with the timing of the Legislative Assembly General Election.

4 Clients include municipal and shire councils and other organisations. Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	15	15
Capital		
Appropriation		
Output	2 539	2 372
Commonwealth		
Sales of goods and services	400	400
Interest revenue		
Goods and services received free of charge	610	610
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	3 564	3 397
EXPENSES		
Employee expenses	1 916	1 794
Administrative expenses		
Purchases of goods and services	1 032	987
Repairs and maintenance	6	6
Depreciation and amortisation	121	121
Services free of charge	610	610
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	3 685	3 518
NET SURPLUS (+)/DEFICIT (-)	- 121	- 121

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	354	354
Receivables	24	24
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	574	453
Other assets		
TOTAL ASSETS	952	831
LIABILITIES		
Deposits held		
Creditors and accruals	94	94
Borrowings and advances		
Provisions	216	216
Other liabilities		
TOTAL LIABILITIES	310	310
NET ASSETS	642	521
EQUITY		
Capital		
Opening balance	1 997	2 057
Equity injections/withdrawals	60	
Reserves		
Accumulated funds		
Opening balance	- 1 294	- 1 415
Current year surplus (+)/deficit (-)	- 121	- 121
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	642	521

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	15	15
Capital		
Appropriation		
Output	2 539	2 372
Commonwealth		
Other agency receipts from sales of goods and services	400	400
Interest received		
Total operating receipts	2 954	2 787
Operating payments		
Payments to employees	1 916	1 794
Payments for goods and services	1 038	993
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	2 954	2 787
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	354	354
CASH AT END OF FINANCIAL YEAR	354	354

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	15	15		
Australian Electoral Commission Grant	15	15		
Output appropriation	2 539	2 372	- 167	
Sales of goods and services	400	400		
Conduct of elections	400	400		
Goods and services received free of charge	610	610		
OPERATING REVENUE	3 564	3 397	- 167	

Ombudsman's Office

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Ombudsman's Office	2 074	2 074	2 060	
Ombudsman Operations	2 074	2 074	2 060	
Corporate and Governance	283	283	280	
Corporate and Governance	283	283	280	
Total Expenses	2 357	2 357	2 340	
Appropriation				
Output	1 933	1 933	1 948	

2016-17 Staffing: 12

Agency Profile

The Ombudsman's role is to receive, investigate and resolve complaints made by members of the public about any administrative action or police conduct to which the *Ombudsman Act* applies and to foster excellence in public sector services.

The Ombudsman is also required to inspect, audit and report on compliance by Northern Territory Police under telecommunications interception, surveillance devices and controlled operations legislation.

Strategic Issues

Prosperous Economy

- Monitoring administrative practices and decision making of public authorities to ensure appropriate service delivery is maintained.

Strong Society

- Contributing to a strong and vibrant democracy by investigating and reporting on complaints of inappropriate administrative actions and police conduct.

Budget Highlights

Strong Society

- Continuing to implement efficient and effective procedures, information and reporting systems to ensure complaints are investigated and resolved in a timely manner.

Output Groups and Outcomes

Ombudsman's Office

Outcome: Improved public administration through the resolution of complaints about public authorities and police conduct and through making relevant recommendations and assisting public authorities to improve their practices and procedures.

Ombudsman Operations

Resolve complaints against Territory Government agencies, police and local government councils, and recommend improvements to public administration.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Undertake a range of corporate and governance functions in support of Ombudsman operations including financial services, human resource management, information and communication technology, governance and risk services, communications and media.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Ombudsman's Office			
Total approaches received	2 500	2 500	2 500
Total approaches finalised	2 500	2 500	2 500
Police approaches finalised within 90 days	80%	90%	90%
Other approaches finalised within 28 days	90%	90%	90%
Recommendations accepted	95%	90%	95%
Statutory audit/inspection and reporting requirements met ¹	100%	100%	100%
Corporate and Governance			
Client satisfaction with services	90%	90%	90%

¹ The Ombudsman is required to undertake certain audit or investigation functions and make reports under telecommunications interception and surveillance devices legislation.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	1 933	1 948
Commonwealth		
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	353	353
Gain (+)/loss (-) on disposal of assets		
Other revenue	32	
TOTAL INCOME	2 318	2 301
EXPENSES		
Employee expenses	1 701	1 719
Administrative expenses		
Purchases of goods and services	260	225
Repairs and maintenance	4	4
Depreciation and amortisation	39	39
Services free of charge	353	353
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	2 357	2 340
NET SURPLUS (+)/DEFICIT (-)	- 39	- 39

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	907	907
Receivables	1	1
Prepayments	5	5
Inventories		
Advances and investments		
Property, plant and equipment	94	55
Other assets		
TOTAL ASSETS	1 007	968
LIABILITIES		
Deposits held		
Creditors and accruals	50	50
Borrowings and advances		
Provisions	212	212
Other liabilities		
TOTAL LIABILITIES	262	262
NET ASSETS	745	706
EQUITY		
Capital		
Opening balance	346	346
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	438	399
Current year surplus (+)/deficit (-)	- 39	- 39
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	745	706

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	1 933	1 948
Commonwealth		
Other agency receipts from sales of goods and services	32	
Interest received		
Total operating receipts	1 965	1 948
Operating payments		
Payments to employees	1 701	1 719
Payments for goods and services	264	229
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	1 965	1 948
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	907	907
CASH AT END OF FINANCIAL YEAR	907	907

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	1 933	1 948	15	
Goods and services received free of charge	353	353		
Other revenue	32		- 32	
Certificate IV course delivery	32		- 32	
OPERATING REVENUE	2 318	2 301	- 17	

Department of the Chief Minister

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Advice and Coordination	59 763	73 289	46 761	1, 2
Strategic Policy Coordination	6 992	5 264	2 991	
Economic Development and Major Infrastructure	28 341	30 963	11 460	
Northern Australia Development Office	3 881	4 553	3 631	
Regional Coordination	5 033	10 472	5 643	
Community Engagement and Support	15 516	22 037	23 036	
Government Business Support	31 251	34 468	31 257	3
Support to Ministers and Leader of the Opposition	17 065	17 409	17 574	
Government Services and Support to the Administrator	14 186	17 059	13 683	
Corporate and Governance	7 680	10 252	10 178	4
Corporate and Governance	7 260	9 832	9 758	
Shared Services Provided	420	420	420	
Total Expenses	98 694	118 009	88 196	
Appropriation				
Output	86 646	101 724	77 978	
Capital	395	100		
Commonwealth	2 755	4 002	1 668	

2016-17 Staffing: 320

- 1 The variation in 2015-16 mainly reflects one-off funding for the Natural Disaster Relief and Recovery Arrangements Cyclone Recovery Fund and additional funding for new NT Major Events Company initiatives.
- 2 The decrease in 2016-17 is mainly due to the finalisation of a number of major projects and one-off funding in 2015-16.
- 3 The variation in 2015-16 is due to one-off funding for a number projects including the Digital Strategy.
- 4 The increase mainly reflects ongoing revenue related adjustments and the transfer of funding from capital to operational to support a number of information communications technology projects.

Agency Profile

The Department of the Chief Minister supports the Chief Minister, Ministers and Cabinet in the delivery of Government's priorities by:

- providing independent, rigorous, timely and evidence-based policy advice to the Chief Minister, Ministers and Cabinet;
- promoting the interests of the Northern Territory at a national and international level;
- initiating, coordinating and leading the delivery of significant and major projects;
- supporting the processes and functions of Executive Government;
- driving performance and outcomes across the Northern Territory Public Sector;
- developing and growing strategic relationships with key stakeholders;
- developing policy, leading and coordinating government marketing and communications to maximise effectiveness and efficiencies, and reduce duplication; and
- inspiring innovation and efficiency through improving public services.

Strategic Issues

Prosperous Economy

- Leading the policy agenda for the development of Northern Australia through the Northern Australia Development Office and the Central Australia Development Office (CADO).
- Facilitating major economic and resource development projects to grow the Territory's economy.
- Developing policy to improve the Territory's economic performance.
- Driving regional economic development and providing coordination across agencies and regional stakeholders.
- Promoting, connecting and developing the Territory's infrastructure and industries to support a growing defence presence.
- Supporting, coordinating and progressing the Council of Australian Governments' (COAG) infrastructure, deregulation, productivity and competitiveness reform agendas.
- Working across government to deliver strategies that address the Framing the Future goal of a prosperous economy.

Strong Society

- Advancing Territory social policy initiatives and policy development across agencies in partnership with the non-government sector.
- Building a safe, secure and resilient Territory that encourages opportunities for participation at all levels of the community.
- Supporting, coordinating and progressing COAG's social services and Indigenous affairs agenda.
- Working across government to deliver strategies that address the Framing the Future goal of a strong society.

Balanced Environment

- Working across government to deliver strategies that address the Framing the Future goal of a balanced environment.

Confident Culture

- Advancing initiatives and celebrating diversity in areas of multicultural, youth affairs and senior Territorians.
- Coordinating the strategic policy development across the areas of multicultural affairs and senior Territorians.
- Working across government to deliver strategies that address the Framing the Future goal of a confident culture.

Budget Highlights

Prosperous Economy

- \$7 million to continue to support the activities of the Office of Major Projects, Infrastructure and Investment to initiate, coordinate and deliver major projects.
- \$9.3 million to continue driving the development of Northern Australia for the benefit of the Territory and engage with key stakeholders and the Territory community in showcasing and marketing Northern Australia. This includes increased regional representation through the Regional Economic Development network that has expanded to include Wadeye and surrounding communities, and enhanced operations in CADO in Alice Springs.

- \$1.5 million to continue driving economic development priorities and initiatives across the Territory through leading and coordinating delivery of the Government's Economic Development Strategy.

Strong Society

- \$1.3 million to continue to coordinate social policy across government and engage with key stakeholder groups across the Territory including support for Framing the Future and aligned policy frameworks, and the development and delivery of initiatives that promote social participation and facilitate the contribution of various community groups to inform government decision making and policy development.
- \$0.7 million towards the Ice Action Plan communications strategy.

Balanced Environment

- \$0.3 million to continue to coordinate environment policy across government and engage with stakeholder groups across the Territory, including the development of the Balanced Environment Strategy, and responding to the recommendations stemming from the Hydraulic Fracturing Inquiry and review of the *Environmental Assessment and Approvals Act*.

Confident Culture

- \$12.6 million to invest in the development of the Territory community including events and initiatives that celebrate the Territory lifestyle.
- \$3.8 million to continue providing support to community organisations and initiatives through the Multicultural, Youth, Seniors and Community Support grant programs.
- \$2.8 million to invest in Territory show societies.
- \$1 million to continue coordination of the redevelopment of communities affected by Cyclone Lam including but not limited to Galiwin'ku. The East Arnhem Regional Office will oversee the development of community master plans, infrastructure design, and support for community participation and engagement.

Output Groups and Outcomes

Advice and Coordination

Outcome: Informed strategic, economic and social policy decisions and effective implementation of priorities across government.

Strategic Policy Coordination

Coordinate, support and progress the Territory's active participation in national forums such as COAG and the Council of the Australian Federation (CAF). Facilitate, negotiate and monitor the Territory's participation and input into national and international agreements, reviews and inquiries. Provide strategic advice across a range of public policy issues to the Chief Minister and Cabinet. Work with relevant agencies and stakeholders to develop, guide and implement priority strategies and initiatives.

Economic Development and Major Infrastructure

Lead the development and implementation of policies, strategies and projects that drive diversity, productivity, development and participation in the Territory economy. Identify, promote and facilitate the delivery of strategic infrastructure and investment to achieve sustained economic development and productivity.

Northern Australia Development Office

Drive the development and implementation of the Northern Australia agenda through the White Paper on Developing Northern Australia. Showcase and market Northern Australia to prospective investors and facilitate a 'one stop shop' for stakeholders.

Regional Coordination

Working across agencies to lead and drive the delivery of strategies and actions to improve coordination and economic development outcomes within the regions.

Community Engagement and Support

Coordinate, monitor and report on government services and programs across the social policy groups within the community including the offices of Multicultural Affairs, Youth and Seniors.

Develop and deliver initiatives that promote participation and facilitate the contribution of various groups within the community to government decision making and policy development.

Government Business Support

Outcome: Efficient and effective support of executive government.

Support to Ministers and Leader of the Opposition

Provide operational advice and administrative support to the Chief Minister, Ministers and Leader of the Opposition.

Government Services and Support to the Administrator

Provide strategic coordination and facilitation, policy advice, and implementation and planning for counter-disaster management and high-level security for the Territory. Provide a streamlined whole of government approach to ensure Government's communication and marketing priorities are effectively and professionally managed across agencies. Provide operational advice, support and hospitality services including protocol matters to the Chief Minister, Ministers, Leader of the Opposition and the Administrator of the Northern Territory. Provide secretariat services to the agency, Cabinet and the Executive Council.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance and risk services.

Shared Services Provided

Provide shared corporate and governance services to the Office of the Commissioner for Public Employment.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Advice and Coordination			
Client satisfaction target	> 85%	> 85%	> 85%
<i>Strategic Policy Coordination</i>			
Advice provided within agreed timeframes	> 85%	> 85%	> 85%
COAG, Senior Officers and CAF meetings	14	14	14
<i>Economic Development and Major Infrastructure</i>			
Advice provided within agreed timeframes	> 85%	> 85%	> 85%
Projects managed within agreed timeframes	> 85%	> 85%	> 85%
<i>Northern Australia Development Office</i>			
Advice provided within agreed timeframes	> 85%	> 85%	> 85%
<i>Regional Coordination</i>			
Grant payments within agreed timeframes	> 90%	> 90%	> 90%
Regional Economic Committee meetings supported	42	42	42
Regional Coordination meetings	44	44	44
<i>Community Engagement and Support</i>			
Grants paid ¹	\$12.2M	\$20.3M	\$16.5M
Grant payments within agreed timeframes	> 90%	> 90%	> 90%
Government Business Support			
Client satisfaction target	> 85%	> 85%	> 85%
<i>Support to Ministers and Leader of the Opposition</i>			
Advice provided within agreed timeframes	> 85%	> 85%	> 85%
<i>Government Services and Support to the Administrator</i>			
Number of internal and external hospitality, ceremonial and statutory events supported	625	625	625
Government House maintenance programs implemented within agreed timeframes	> 80%	> 80%	> 80%
Cabinet, Cabinet Subcommittee and Executive Council meetings supported	50	50	50
Corporate and Governance			
Client satisfaction target	> 85%	> 85%	> 85%

1 The increase reflects additional grant funding provided to the Northern Territory Major Events Company for event development, Territory Day and Festivals NT.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	343	37
Capital		
Appropriation		
Output	101 724	77 978
Commonwealth	4 002	1 668
Sales of goods and services	3 513	2 300
Interest revenue	182	191
Goods and services received free of charge	5 150	5 150
Gain (+)/loss (-) on disposal of assets		
Other revenue	45	45
TOTAL INCOME	114 959	87 369
EXPENSES		
Employee expenses	42 610	41 049
Administrative expenses		
Purchases of goods and services	40 272	18 227
Repairs and maintenance	461	363
Depreciation and amortisation	906	818
Services free of charge	5 150	5 150
Other administrative expenses		
Grants and subsidies expenses		
Current	27 591	19 391
Capital	1 019	3 198
Community service obligations		
Interest expenses		
TOTAL EXPENSES	118 009	88 196
NET SURPLUS (+)/DEFICIT (-)	- 3 050	- 827

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	10 161	8 561
Receivables	1 339	1 339
Prepayments	15	15
Inventories		
Advances and investments	6 716	6 907
Property, plant and equipment	26 354	25 536
Other assets		
TOTAL ASSETS	44 585	42 358
LIABILITIES		
Deposits held		
Creditors and accruals	5 829	5 829
Borrowings and advances		
Provisions	5 704	5 704
Other liabilities	185	185
TOTAL LIABILITIES	11 718	11 718
NET ASSETS	32 867	30 640
EQUITY		
Capital		
Opening balance	60 155	59 304
Equity injections/withdrawals	- 851	- 1 400
Reserves	11 481	11 481
Accumulated funds		
Opening balance	- 34 868	- 37 918
Current year surplus (+)/deficit (-)	- 3 050	- 827
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	32 867	30 640

Cash Flow Statement

	2015-16 Estimate \$000	2016-17 Budget \$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	343	37
Capital		
Appropriation		
Output	101 724	77 978
Commonwealth	4 002	1 668
Other agency receipts from sales of goods and services	3 515	2 345
Interest received	182	191
Total operating receipts	109 766	82 219
Operating payments		
Payments to employees	42 610	41 049
Payments for goods and services	40 635	18 590
Grants and subsidies paid		
Current	27 591	19 391
Capital	1 019	3 198
Community service obligations		
Interest paid		
Total operating payments	111 855	82 228
NET CASH FROM OPERATING ACTIVITIES	- 2 089	- 9
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	100	
Advances and investing payments	3 722	191
Total investing payments	3 822	191
NET CASH FROM INVESTING ACTIVITIES	- 3 822	- 191
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	100	
Commonwealth		
Equity injections	800	8 600
Total financing receipts	900	8 600
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	4 300	10 000
Total financing payments	4 300	10 000
NET CASH FROM FINANCING ACTIVITIES	- 3 400	- 1 400
Net increase (+)/decrease (-) in cash held	- 9 311	- 1 600
Cash at beginning of financial year	19 472	10 161
CASH AT END OF FINANCIAL YEAR	10 161	8 561

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	237	37	- 200	
National Youth Week	37	37		
National Emergency Management Project	120		- 120	
Enhanced Territory capacity in countering violent extremism	80		- 80	
Other grants	106		- 106	
Northern Territory Impact Assessment Model	38		- 38	
Northern Territory Natural Disaster Resilience Program	68		- 68	
Output appropriation	101 724	77 978	- 23 746	1
Commonwealth appropriation				
National Partnership agreements	4 002	1 668	- 2 334	2
Pay equity for the social and community services sector	2 208	1 668	- 540	
Community Safety Implementation Plan	1 794		- 1 794	
Sales of goods and services	3 513	2 300	- 1 213	
Recovery of agency costs	2 659	1 856	- 803	3
Corporate support to the Office of the Commissioner for Public Employment	420	420		
7 th Indigenous Economic Development Forum	400		- 400	
Other	34	24	- 10	
Interest	182	191	9	
Goods and services received free of charge	5 150	5 150		
Other revenue	45	45		
OPERATING REVENUE	114 959	87 369	- 27 590	
Capital appropriation	100		- 100	
CAPITAL RECEIPTS	100		- 100	

1 The decrease mainly reflects the finalisation of a number of major projects and one-off funding in 2015-16. Funding for new projects will be sought for new projects as required.

2 The variations are in line with the relevant Commonwealth agreements.

3 The decrease is due to the one-off recovery of Festivals NT expenses in 2015-16.

Department of the Legislative Assembly

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Parliamentary Services	28 324	28 919	29 053	1
Assembly Services	4 268	4 298	3 639	
Members and Client Services	14 720	15 122	15 893	
Building Management Services	9 336	9 499	9 521	
Corporate and Governance	1 418	1 435	1 454	
Corporate and Governance	1 418	1 435	1 454	
Total Expenses	29 742	30 354	30 507	
Appropriation				
Output	23 395	23 797	24 208	
Capital	41	41	41	

2016-17 Staffing: 95

1 The decrease in the Assembly Services output in 2016-17 mainly reflects the cessation of Statehood funding and one-off grant funding in 2015-16. The increase in the Members and Client Services output is due to additional funding for Members' entitlements under the Remuneration Tribunal Determination.

Agency Profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly Members and other clients, and promotes community understanding of the work of the Legislative Assembly and its committees.

Strategic Issues

Strong Society

- Promoting understanding and awareness in the community of representative parliamentary democracy through the delivery of educational programs and promotional activities.
- Ongoing review of parliamentary procedure and practices to ensure effective operation of the assembly and a timely and efficient legislative process.
- Ongoing improvements to the delivery of services to Members of Parliament to ensure responsive and prompt services that meet their needs.
- Ongoing administrative, research and procedural support to ensure committees are able to operate effectively and fulfil their role in examining and reporting on a range of issues.
- Ongoing asset management planning for the upgrading and maintenance of the Parliament House facility to ensure a consistently high standard of amenity and service.

Budget Highlights

Strong Society

- \$0.8 million to meet Members' entitlements under the Remuneration Tribunal Determination.
- \$0.26 million in additional repairs and maintenance funding.

Output Groups and Outcomes

Parliamentary Services

Outcome: Deliver parliamentary services to facilitate effective representation by Members of the Legislative Assembly, good governance and parliamentary democracy.

Assembly Services

Provide administrative and procedural support and advice to Members, the Parliament and its committees, including:

- producing parliamentary documentation and records, and managing related databases;
- managing Members' participation in the Commonwealth Parliamentary Association and other interparliamentary activities; and
- developing and managing parliamentary information, education and awareness programs.

Members and Client Services

Provide administrative services and support to Members in accordance with the Remuneration Tribunal Determination.

Building Management Services

Provide a secure, safe and well maintained facility and precinct to facilitate the operation of the Parliament and activities for Members and other clients.

Corporate and Governance

Outcome: Compliance with requirements to ensure delivery of the agency's core corporate and governance needs.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Parliamentary Services			
<i>Chamber Support and Advice</i>			
Member satisfaction with Chamber support and advice	95%	97%	95%
Records and transcripts produced within agreed timeframes	95%	97%	95%
<i>Committee Support</i>			
Member satisfaction with committee support	95%	98%	95%
Committees supported	8	9	8
Parliamentary committee reports completed	5	11	5
<i>Information/education Programs</i>			
Clients indicating improved knowledge of parliamentary processes	95%	96%	95%
People attending educational and promotional activities	7 100	8 300	8 000
<i>Building Management Services</i>			
Client satisfaction with building amenity and safety	95%	96%	95%
Contractual obligations are complied with by external contractors	90%	95%	90%
Corporate and Governance			
Speaker and all Members of the Legislative Assembly client satisfaction with services	95%	94%	95%

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	30	
Capital		
Appropriation		
Output	23 797	24 208
Commonwealth		
Sales of goods and services	32	32
Interest revenue		
Goods and services received free of charge	2 102	2 102
Gain (+)/loss (-) on disposal of assets		
Other revenue	5	5
TOTAL INCOME	25 966	26 347
EXPENSES		
Employee expenses	16 523	17 180
Administrative expenses		
Purchases of goods and services	5 341	4 809
Repairs and maintenance	2 217	2 256
Depreciation and amortisation	4 171	4 160
Services free of charge	2 102	2 102
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	30 354	30 507
NET SURPLUS (+)/DEFICIT (-)	- 4 388	- 4 160

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 981	3 981
Receivables	82	82
Prepayments	18	18
Inventories	15	15
Advances and investments		
Property, plant and equipment	260 117	255 998
Other assets		
TOTAL ASSETS	264 213	260 094
LIABILITIES		
Deposits held	1	1
Creditors and accruals	812	812
Borrowings and advances		
Provisions	1 041	1 041
Other liabilities		
TOTAL LIABILITIES	1 854	1 854
NET ASSETS	262 359	258 240
EQUITY		
Capital		
Opening balance	158 813	159 071
Equity injections/withdrawals	258	41
Reserves	140 718	140 718
Accumulated funds		
Opening balance	- 33 042	- 37 430
Current year surplus (+)/deficit (-)	- 4 388	- 4 160
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	262 359	258 240

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	30	
Capital		
Appropriation		
Output	23 797	24 208
Commonwealth		
Other agency receipts from sales of goods and services	37	37
Interest received		
Total operating receipts	23 864	24 245
Operating payments		
Payments to employees	16 523	17 180
Payments for goods and services	7 341	7 065
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	23 864	24 245
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2	2
Repayment of advances		
Sales of investments		
Total investing receipts	2	2
Investing payments		
Purchases of assets	43	43
Advances and investing payments		
Total investing payments	43	43
NET CASH FROM INVESTING ACTIVITIES	- 41	- 41
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	41	41
Commonwealth		
Equity injections		
Total financing receipts	41	41
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	41	41
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	3 981	3 981
CASH AT END OF FINANCIAL YEAR	3 981	3 981

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	30		- 30	1
Portrait of a Senior Territorian	30		- 30	
Output appropriation	23 797	24 208	411	
Sales of goods and services	32	32		
Parliament House venue hire charges	32	32		
Goods and services received free of charge	2 102	2 102		
Other revenue	5	5		
OPERATING REVENUE	25 966	26 347	381	
Capital appropriation	41	41		
CAPITAL RECEIPTS	41	41		

1 One-off goods and services revenue in 2015-16.

Northern Territory Police, Fire and Emergency Services

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Community Safety and Crime Prevention	111 769	113 632	109 828	1
Community Safety and Crime Prevention	111 769	113 632	109 828	
General Policing, Crime Detection, Investigation and Prosecution	203 799	207 197	200 259	1
Response Services	66 618	67 729	65 461	
Investigations	90 920	92 436	89 341	
Services to the Judicial Process	46 261	47 032	45 457	
Road Safety Services	28 702	29 097	28 161	1
Road Safety Services	28 702	29 097	28 161	
Fire Prevention and Response Management	37 405	37 787	38 256	2
Fire Prevention and Response Management	37 405	37 787	38 256	
Emergency Services	4 575	5 425	6 823	3
Emergency Services	4 575	5 425	6 823	
Corporate and Governance	15 566	16 112	16 373	4
Corporate and Governance	15 566	16 112	16 373	
Total Expenses	401 816	409 250	399 700	
Appropriation				
Output	311 626	312 545	329 073	
Capital	11 912	9 212	20 571	
Commonwealth	28 228	25 673	27 283	

2016-17 Staffing: 2 111

- 1 The variation in 2015-16 is mainly due to the carry forward of Commonwealth funding for Cross Border Family Violence Information and Intelligence Model, Northern Territory Remote Aboriginal Investment National Partnership Agreement and Immigration Policing from the prior year. The decrease in 2016-17 relates to the cessation of Commonwealth funding for Immigration Policing.
- 2 The increase in 2016-17 mainly reflects wage parameters.
- 3 The variation in 2015-16 relates to a carry forward of Natural Disaster Resilience program grant funding from the prior year. The increase in 2016-17 mainly reflects new Commonwealth funding for the Natural Disaster Resilience program.
- 4 The variation in 2015-16 and increase in 2016-17 mainly reflects an increase in information communications technology related expenditure.

Agency Profile

Northern Territory Police, Fire and Emergency Services is a tri-service comprising the Northern Territory Police Force, the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service. The Commissioner of Police exercises Chief Executive Officer authority over all three entities.

Strategic Issues

Strong Society

- Working in partnership with key stakeholders, including other government agencies, non-government organisations, the private sector and the community, to enhance public safety.
- Demonstrating strong integrity and accountability across the agency.

- Preventing crime through:
 - delivering highly visible and responsive frontline police services;
 - implementing proactive crime reduction strategies;
 - preventing and reducing the level of re-offending; and
 - targeting drivers of crime, particularly alcohol and drugs.
- Ensuring the effective and efficient allocation and use of resources and progressing innovative solutions to enhance frontline service delivery.
- Improving safety on Territory roads through education and enforcement.
- Providing responsive and professional customer service that enhances community safety and confidence, and meets and exceeds community expectations.
- Responding rapidly and effectively with efficient operational management to incidents.
- Enhancing operational capacity and striving to be a part of the community through community safety activities and interventions and a volunteerism framework that guides decision making, support and resources.
- Providing fire and emergency education programs to enhance community resilience and capability to cope with emergencies.
- Providing effective emergency management planning to minimise the impact of disasters on the community.

Budget Highlights

Strong Society

- \$25.3 million for the first year of the agreement with the Commonwealth for the Northern Territory Remote Aboriginal Investment National Partnership – Community Safety Implementation Plan, including the provision of 18 remote police stations and addressing substance abuse in remote communities.
- \$0.63 million to operate an Emergency Management Training Unit to develop and deliver emergency training across the Territory.
- \$1.83 million for the final year of the upgrade program to the Northern Territory Fire Alarm System Transmission (NTFAST) fire alarm monitoring system.
- \$1.53 million to deploy additional police officers in Wadeye, increasing the total police number to fourteen in this community.
- \$4.1 million over three years, including Commonwealth funding, to expand the police presence on Groote Eylandt including an Aboriginal Community Police Officer, an Aboriginal Liaison Officer and a Community Engagement Police Officer to service the Angurugu area and to establish a dog unit consisting of three police and two dogs to service Angurugu, Alyangula and Umbakumba.
- \$2.6 million over two years for Natural Disaster Resilience Programs to protect the community from adverse events.
- \$9.92 million, including an additional \$1.55 million, for the police, fire and emergency services' built-asset repairs and maintenance program.
- \$12.6 million over three years to upgrade ultra-high frequency (UHF) radio equipment and infrastructure to 400MHz spectrum and technology across government.
- \$2 million to implement body-worn video systems for frontline police officers.
- \$2.9 million over three years, as part of the stabilisation and business system transformation of the Police Real-time Management Information System (PROMIS).

- \$1.9 million over two years, to replace a 37 metre high-rise Bronto aerial fire appliance with a 44 metre pump enabled high-rise aerial appliance.
- \$0.36 million to implement a Territory-wide random drug driver testing regime.
- \$0.57 million for phase two of the Facial Recognition Trial.
- \$0.38 million for an electronic rostering system to streamline frontline services and improve service delivery.
- \$0.2 million for a review into streamlining the provision of second tier policing services across the Territory.

	\$M
2016-17 New Capital Works	
Peter McAulay Centre	
Forensic laboratory extension	0.7
Multipurpose conference and training centre	2.0
Police station upgrades – Alyangula and Angurugu ¹	10.0

1 Commonwealth funding.

Output Groups and Outcomes

Community Safety and Crime Prevention

Outcome: Enhanced community safety and security.

Community Safety and Crime Prevention

Provide a range of services to increase community safety including:

- targeting drivers of crime, particularly alcohol and drugs;
- addressing issues and causes of crime;
- providing highly visible police patrols, and proactive crime prevention and education strategies;
- working in partnership with the community; and
- developing and testing plans to respond to threats and risks, and minimise their impact.

General Policing, Crime Detection, Investigation and Prosecution

Outcome: Effective and efficient response, investigation and prosecution services.

Response Services

Provide the capacity to respond to requests for assistance from the community, including:

- call centre operations;
- response resourcing and incident attendance; and
- search and rescue operations.

Investigations

Undertake policing activities to respond effectively to the crime environment, including:

- proactive strategies aimed at reducing opportunities and conditions for crime to occur;
- effectively using intelligence to assist crime investigations;
- crime scene examination; and
- crime investigation and forensics.

Services to the Judicial Process

Provide and support prosecution services, court case and evidence presentation, bail processing and reporting, support to the Coroner, custody and transport of persons, care and protection of victims and witnesses, and diversion of juveniles from the criminal justice system.

Road Safety Services

Outcome: An environment that encourages road users to behave safely and lawfully.

Road Safety Services

Provide education and enforcement activities to improve road user behaviour, safety and compliance with road laws and reduce road trauma, including responding to motor vehicle accidents, undertaking investigations and reporting to the Coroner and other relevant stakeholders.

Fire Prevention and Response Management

Outcome: The incidence and impact of fires and other emergencies is minimised.

Fire Prevention and Response Management

Provide a range of fire and emergency management activities aimed at:

- prevention and preparedness;
- enhancing response and recovery capability and capacity; and
- building community resilience through community participation and education.

Emergency Services

Outcome: Effective emergency management that minimises the impact of disasters and hazards on Territorians.

Emergency Services

Provide emergency management prevention, preparedness and response activities.

Corporate and Governance

Outcome: Frontline services are supported efficiently and effectively.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance and risk services, communications and media, strategic planning and policy, and organisational improvement.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Community Safety and Crime Prevention			
Proportion of people who felt safe home alone at night	≥ 84%	≥ 85%	≥ 85%
Proportion of people who were satisfied in general with police services	≥ 71%	≥ 72%	≥ 72%
Proportion of people who agreed that police perform their job professionally	≥ 82%	≥ 82%	≥ 82%
General Policing, Crime Detection, Investigation and Prosecution			
<i>Response Services</i>			
Proportion of 000 calls answered within 10 seconds	≥ 90%	≥ 90%	≥ 90%
Proportion of 131 444 calls answered within 20 seconds	≥ 80%	≥ 80%	≥ 80%
<i>Investigations</i>			
Proportion of people who were satisfied with police in their most recent contact	≥ 82%	≥ 83%	≥ 83%
<i>Services to the Judicial Process</i>			
Youth diversions as a proportion of youth offenders	≥ 20%	≥ 20%	≥ 20%
Rate of re-offending after youth justice conferences	≤ 20%	≤ 20%	≤ 20%
Road Safety Services			
Drivers breath tested ¹	≥ 156 000	≥ 156 000	≥ 159 000
Proportion of people who had driven in the previous 6 months when possibly over the alcohol limit ²	≤ 2%	≤ 12%	≤ 12%
Proportion of people who had driven in the previous 6 months more than 10km/h above the speed limit ²	≤ 23%	≤ 64%	≤ 64%
Road deaths per 100 000 registered vehicles ³		≤ 26.4	≤ 26.4
Fire Prevention and Response Management			
Community resilience education and awareness programs delivered ⁴	≥ 400	≥ 500	≥ 500
Average incident response time is within internal benchmarks ²	≥ 80%	≤ 8 mins	≤ 8 mins
Structure fires contained to room or object of origin	≥ 80%	≥ 90%	≥ 90%
Building and fire safety inspections conducted by operational crews ²	750	≥ 350	≥ 350
Emergency Services			
Number of public participating in community education, awareness and prevention programs delivered ⁴	≥ 1 500	≥ 2 000	≥ 2 000
Northern Territory Emergency Services recognised courses delivered to emergency service personnel	≥ 50	≥ 50	≥ 50
Emergency Plans that have undergone an annual review (local, regional and Territory-wide)	100%	100%	100%
Corporate and Governance			
Proportion of invoices processed within the Territory Government's 30-day payment policy	≥ NTG average	≥ NTG average	≥ NTG average
Rate of confirmed complaints against police per 100 sworn staff	≤ 8.5	≤ 6	≤ 6
Operational risks ranked as 'high' that have an approved risk mitigation plan in place ³		≥ 80%	≥ 80%

1 The increase is based on population projections.

2 The 2015-16 Budget figure is not comparable to the 2015-16 Estimate and 2016-17 Budget figures due to a change in calculation methodology.

3 New measure.

4 The targets for these community engagement measures have been increased due to renewed focus in accordance with the strategic direction of the agency.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	20 289	1 573
Capital		
Appropriation		
Output	312 545	329 073
Commonwealth	25 673	27 283
Sales of goods and services	5 207	5 002
Interest revenue		
Goods and services received free of charge	13 282	13 282
Gain (+)/loss (-) on disposal of assets	100	100
Other revenue	924	729
TOTAL INCOME	378 020	377 042
EXPENSES		
Employee expenses	302 427	295 433
Administrative expenses		
Purchases of goods and services	62 368	59 400
Repairs and maintenance	8 567	9 920
Depreciation and amortisation	21 622	20 349
Services free of charge	13 282	13 282
Other administrative expenses		
Grants and subsidies expenses		
Current	984	1 316
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	409 250	399 700
NET SURPLUS (+)/DEFICIT (-)	- 31 230	- 22 658

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	6 000	4 000
Fees from regulatory services	4 350	4 350
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	10 350	8 350

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	17 555	15 146
Receivables	3 457	3 457
Prepayments	157	157
Inventories	1 930	1 930
Advances and investments		
Property, plant and equipment	364 532	364 854
Other assets		
TOTAL ASSETS	387 631	385 544
LIABILITIES		
Deposits held	2 787	2 787
Creditors and accruals	12 783	12 783
Borrowings and advances	4 355	4 355
Provisions	42 958	42 958
Other liabilities		
TOTAL LIABILITIES	62 883	62 883
NET ASSETS	324 748	322 661
EQUITY		
Capital		
Opening balance	393 155	427 903
Equity injections/withdrawals	34 748	20 571
Reserves	106 666	106 666
Accumulated funds		
Opening balance	- 178 591	- 209 821
Current year surplus (+)/deficit (-)	- 31 230	- 22 658
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	324 748	322 661

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	20 289	1 573
Capital		
Appropriation		
Output	312 545	329 073
Commonwealth	25 673	27 283
Other agency receipts from sales of goods and services	6 131	5 731
Interest received		
Total operating receipts	364 638	363 660
Operating payments		
Payments to employees	302 427	295 433
Payments for goods and services	70 741	69 320
Grants and subsidies paid		
Current	984	1 316
Capital		
Community service obligations		
Interest paid		
Total operating payments	374 152	366 069
NET CASH FROM OPERATING ACTIVITIES	- 9 514	- 2 409
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 431	4 692
Repayment of advances		
Sales of investments		
Total investing receipts	4 431	4 692
Investing payments		
Purchases of assets	13 243	25 263
Advances and investing payments		
Total investing payments	13 243	25 263
NET CASH FROM INVESTING ACTIVITIES	- 8 812	- 20 571
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	9 212	20 571
Commonwealth		
Equity injections		
Total financing receipts	9 212	20 571
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	3 787	
Total financing payments	3 787	
NET CASH FROM FINANCING ACTIVITIES	5 425	20 571
Net increase (+)/decrease (-) in cash held	- 12 901	- 2 409
Cash at beginning of financial year	30 456	17 555
CASH AT END OF FINANCIAL YEAR	17 555	15 146

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth own purpose	18 852	1 309	- 17 543	
Department of Immigration and Border Protection Agreement	18 182		- 18 182	1
Community engagement police officers	500	500		
Mobile CCTV Project	10		- 10	
Australian and New Zealand Counter Terrorism Council	160		- 160	
Groote Eylandt police		809	809	
Other grants	1 437	264	- 1 173	
Support Link	905		- 905	
2015 and 2016 Training Contract – Department of Business	94		- 94	
Family Safety Network	438	264	- 174	
Output appropriation	312 545	329 073	16 528	2
Commonwealth appropriation				
National Partnership Agreements	25 673	27 283	1 610	3
Northern Territory Remote Aboriginal Investment – Community Safety and Justice	24 040	22 983	- 1 057	
Provision of Fire Services for Commonwealth properties	1 633	1 690	57	
Natural Disaster Resilience		2 610	2 610	4
Sales of goods and services	5 207	5 002	- 205	
Safe NT	2 865	2 865		
Security for United States naval vessels	500	500		
Ayers Rock Resort Corporation	420	420		
Nhulubuy Corporation receipts	367	367		
Crown Land fire reduction burns	205		- 205	
Other	850	850		
Goods and services received free of charge	13 282	13 282		
Gain on disposal of assets	100	100		
Other revenue	924	729	- 195	
Seconded staff arrangements	316	316		
Other	608	413	- 195	
OPERATING REVENUE	378 020	377 042	- 978	
Capital appropriation	9 212	20 571	11 359	5
CAPITAL RECEIPTS	9 212	20 571	11 359	

1 The decrease reflects the cessation of the agreement in 2015-16.

2 The increase mainly reflects additional funding for the 400MHz spectrum and technology refresh project, repairs and maintenance and police resources.

3 The variation is in line with the relevant Commonwealth agreement.

4 The increase is due to additional National Partnership funding for Natural Disaster Resilience.

5 The increase mainly reflects additional funding for the implementation and coordination of the 400MHz spectrum and technology refresh project across government and replacement of 37 metre high-rise Bronto aerial fire appliance.

Tourism NT

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Tourism NT	48 248	47 021	48 495	
Marketing	48 248	47 021	48 495	
Corporate and Governance	2 201	2 562	2 640	1
Corporate and Governance	2 201	2 562	2 640	
Total Expenses	50 449	49 583	51 135	
Appropriation				
Output	47 515	46 232	47 815	
Commonwealth	775	775	775	

2016-17 Staffing: 85

1 The variation mainly reflects a realignment of property management expenditure.

Agency Profile

Tourism NT is a statutory authority established under the *Tourism NT Act* that markets the Northern Territory as a desirable visitor destination and encourages and facilitates the sustainable growth of the tourism industry in the Territory.

Strategic Issues

Prosperous Economy

- Growing the volume and market share of Chinese leisure visitors.
- Building the Territory's tourism destination strengths such as military, pioneering and Chinese heritage, outback, nature and Indigenous culture.
- Responding to the shift in the Territory economy towards tourism.
- Promoting individual, customised itineraries to drive increased sales of Territory tourism products through new trends in digital media and increased consumer profiling capability.
- Encouraging international travellers who are not currently aware of the Territory to include it as part of their Australian holiday through consumer direct activity, focussing on visitors who will enter through major gateways on a multi-destination trip.
- Partnering with airlines for cooperative marketing campaigns to build sustainable aviation services to the Territory focussing on both point-to-point and network travel.
- Responding to increased competition from other Australian jurisdictions in attracting interstate and overseas visitors.
- Increasing efforts to target backpackers and international youth travellers recognising their importance as visitors, a labour source and contributors to the diverse Territory culture.
- Continuing to focus on tourism investment attraction and infrastructure development to build supply-side capabilities. This includes administering the Commonwealth's Tourism Demand-Driver Infrastructure program in the Territory.
- Building on the industry-led strategic direction to achieving Tourism Vision 2020 through close engagement with tourism operators, the broader business community, government and other stakeholders.

Confident Culture

- Maximising returns from business events and promoting the range of festivals and major events held across the Territory that are increasingly triggering travel and driving incremental visitor growth.

Budget Highlights

Prosperous Economy

- \$29 million to market the Territory as a holiday destination internationally and interstate including cooperative activity with airlines, travel trade and other partners, public relations, trade training and consumer activity. This also includes:
 - \$1.5 million for ongoing sponsorships with key sporting and consumer brands;
 - \$1 million for marketing activity targeting youth and working holiday makers;
 - \$0.5 million for a new whole-of-destination website, northernterritory.com;
 - \$0.5 million to continue the Million Dollar Fish campaign for a further year; and
 - \$0.25 million to take tourism operators to key trade events domestically and overseas such as the Internationale Tourismus Börse (ITB Berlin), Australian Tourism Exchange, NT Muster, Conventions Walkabout, Asia-Pacific Incentives and Meetings Expo (AIME), and caravan and camping shows, such as Backpack the Outback.
- \$5 million as part of the Territory Government's Boosting our Economy package to supplement the Tourism Infrastructure Development Fund.
- \$2 million to Regional Tourist Organisations and Visitor Information Centres to continue the provision of regional marketing and visitor information services across the Territory.
- \$1 million for strategic product initiatives that build on the Territory's tourism destination strengths and contribute to achieving Tourism Vision 2020 outcomes.
- \$2 million for business events with a focus on conferences, corporate incentive marketing and a branding campaign for Darwin and Alice Springs.
- \$0.78 million as part of the Commonwealth's Tourism Demand-Driver Infrastructure program.
- \$0.5 million towards expanding a tourism Wi-Fi network across key locations utilised by visitors, building on sites established in 2014-15 and 2015-16.
- \$0.15 million to develop and implement an Indigenous internship program within Tourism NT.

Output Groups and Outcomes

Tourism NT

Outcome: Tourism's contribution to the Territory economy and support for regional development is increased.

Marketing

Position the Territory and its tourism products in key target markets to stimulate interest in and desire to travel to the Territory through consumer activity and partnerships with travel and trade distribution partners.

Corporate and Governance

Outcome: Improved organisation performance through strategic and governance leadership and the provision of core corporate services functions.

Corporate and Governance

Provide strategic and governance leadership to guide the direction and focus of Tourism NT and undertake primary corporate functions that support agency outcomes including secretariat, corporate communications, financial management, human resource management, information management, risk mitigation, audit and general office services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Tourism NT			
Holiday visitor expenditure:			
– domestic	\$580M	\$596M	\$626M
– international	\$357M	\$357M	\$362M
Holiday visitors:			
– domestic	447 000	551 000	579 000
– international	257 000	257 000	277 000
Holiday visitors to regions:			
– Central Australia	349 000	431 000	453 000
– Top End	426 000	476 000	500 000
Proportion of holiday visitors outside the peak season ¹	67%	67%	67%
Number of successful business tourism event bids ²	72	72	72
Corporate and Governance			
Client satisfaction with services	80%	80%	80%
Staff satisfaction with leadership and direction	80%	80%	80%

1 The peak tourism season in the Territory is the September quarter.

2 Business tourism is travel undertaken for the purpose of attending or participating in a convention, meeting, exhibition or incentive.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	46 232	47 815
Commonwealth	775	775
Sales of goods and services	400	495
Interest revenue		
Goods and services received free of charge	2 100	1 973
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	49 507	51 058
EXPENSES		
Employee expenses	9 238	8 601
Administrative expenses		
Purchases of goods and services	30 365	31 709
Repairs and maintenance	12	12
Depreciation and amortisation	76	77
Services free of charge	2 100	1 973
Other administrative expenses		
Grants and subsidies expenses		
Current	7 792	3 763
Capital		5 000
Community service obligations		
Interest expenses		
TOTAL EXPENSES	49 583	51 135
NET SURPLUS (+)/DEFICIT (-)	- 76	- 77

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 687	3 687
Receivables	543	543
Prepayments	306	306
Inventories		
Advances and investments		
Property, plant and equipment	602	525
Other assets		
TOTAL ASSETS	5 138	5 061
LIABILITIES		
Deposits held		
Creditors and accruals	1 000	1 000
Borrowings and advances		
Provisions	1 371	1 371
Other liabilities		
TOTAL LIABILITIES	2 371	2 371
NET ASSETS	2 767	2 690
EQUITY		
Capital		
Opening balance	3 909	3 909
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 1 066	- 1 142
Current year surplus (+)/deficit (-)	- 76	- 77
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	2 767	2 690

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	46 232	47 815
Commonwealth	775	775
Other agency receipts from sales of goods and services	400	495
Interest received		
Total operating receipts	47 407	49 085
Operating payments		
Payments to employees	9 238	8 601
Payments for goods and services	30 377	31 721
Grants and subsidies paid		
Current	7 792	3 763
Capital		5 000
Community service obligations		
Interest paid		
Total operating payments	47 407	49 085
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	3 687	3 687
CASH AT END OF FINANCIAL YEAR	3 687	3 687

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	46 232	47 815	1 583	1
Commonwealth appropriation				
National Partnership Agreements	775	775		
Delivery of Tourism Demand-Driver Infrastructure	775	775		
Sales of goods and services	400	495	95	
Business events	78	160	82	
Northern Territory Brolga Awards	40	40		
Northern Territory Muster	50	60	10	
Northern Territory Round Up	13	13		
Tourism Australia International Media Hosting program visits	70	160	90	
Other	149	62	- 87	
Goods and services received free of charge	2 100	1 973	- 127	
Department of Corporate and Information Services free of charge	1 739	1 807	68	
Agency free of charge (airline contras)	361	166	- 195	
OPERATING REVENUE	49 507	51 058	1 551	

1 The increase in 2016-17 reflects one-off funding under the Boosting our Economy package to support the Tourism Infrastructure Development Fund, partially offset by a reduction in other grant funding.

Land Development Corporation

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	26 673	26 238	18 941	1
Residential Development	7 787	10 789	5 682	
Industrial Development	18 886	15 449	13 259	
Expenses	19 673	23 030	15 538	1, 2
Residential Development	8 228	9 442	4 661	
Industrial Development	11 445	13 588	10 877	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	7 000	3 208	3 403	
Residential Development	- 441	1 347	1 021	
Industrial Development	7 441	1 861	2 382	

2016-17 Staffing: 19

1 The decrease in 2016-17 reflects softening market conditions for residential and industrial development.

2 The variation in 2015-16 is mainly due to additional expenditure to progress projects including the Marine Industry Park and Tiwi Islands development projects.

Business Division Profile

The Land Development Corporation underpins economic development through the provision of strategic industrial land and marine infrastructure at a number of industrial precincts including the Transport Industry Precinct, Middle Arm Industrial Precinct and East Arm Logistics Precinct incorporating the Marine Industry Park.

When required by Government, the Corporation also facilitates the delivery of innovative residential and mixed-use developments, with emphasis on affordability and regional economic development, largely through partnership arrangements with the private sector.

Strategic Issues

Prosperous Economy

- Investing in long-term growth through the ongoing developments at the Middle Arm Industrial Precinct, Transport Industry Precinct and East Arm Logistics Precinct incorporating the Marine Industry Park.
- Supporting investment and infrastructure by investigating land delivery models and facilitating initiatives at industrial precincts at the Middle Arm Industrial Precinct, Transport Industry Precinct, Darwin Business Park and East Arm Logistics Precinct incorporating the Marine Industry Park.
- Improving Darwin's capability to service major projects, logistics and defence activities through the delivery of common-user facilities including the Multi-User Barge Ramp at East Arm.
- Investing in the economic development of the Tiwi Islands through attracting and facilitating land development on the islands.
- Growing local industry through partnership opportunities and strategic alliances within government, the private sector and other stakeholders.
- Delivering industrial development that benefits the transport industry's servicing requirements and encourages competitive fuel pricing.

Strong Society

- Continuing to develop affordable residential land at the new Alice Springs suburb of Kilgariff.
- Developing residential land through further land releases in the Palmerston suburb of Zuccoli.

Budget Highlights

Prosperous Economy

- Construction of the Multi-User Barge Ramp facility at East Arm, which will provide the Department of Defence with logistics support and a strategic interface between land and sea.
- Continuing the development of Truck Central and supporting the relocation of the Motor Vehicle Registry test shed facilities to the site.
- Continuing to invest in the Marine Industry Park to develop marine maintenance, logistics and service industries to cater for increasing offshore oil and gas, defence and other marine activities in the northern region.
- Continuing to increase the supply of affordable housing by developing residential land at the new Alice Springs suburb of Kilgariff and continuing with the Zuccoli land development.
- Commencing the first stage of the Middle Arm Industrial Precinct to support downstream gas and the gas-related industry.
- Continuing to invest in the economic development of the Tiwi Islands including identifying opportunities to lease land for commercial development.
- Investigating servicing and development options for the Katherine Business Park to support economic development.

Performance

The Corporation's performance is expected to continue to moderate in 2016-17, largely reflecting softening land sales due to market conditions.

Business Line

Residential Development

Provide affordable and appropriate housing solutions through the development and delivery of a range of residential projects.

Industrial Development

Ensure the availability, development and management of strategic industrial land at the Middle Arm Industrial Precinct, Transport Industry Precinct, Darwin Business Park and East Arm Logistics Precinct incorporating the Marine Industry Park.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Residential Development			
Residential projects managed	3	3	3
Industrial Development			
Industrial land sales ¹	5	1	3
Industrial tenancies managed	9	9	9
Rents collected on time	95%	95%	95%

1 The variation mainly reflects softer conditions for commercial and industrial development.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	1 900	3 005
Sales of goods and services	21 302	12 900
Interest revenue	650	650
Rent and dividends	2 386	2 386
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	26 238	18 941
EXPENSES		
Employee expenses	3 600	3 600
Administrative expenses		
Purchases of goods and services	17 091	9 703
Repairs and maintenance	855	855
Depreciation and amortisation	351	351
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	1 133	1 029
TOTAL EXPENSES	23 030	15 538
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	3 208	3 403
Income tax expense	962	1 021
NET SURPLUS (+)/DEFICIT (-)	2 246	2 382

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	43 826	38 841
Receivables		
Prepayments		
Inventories	130 654	137 298
Advances and investments		
Property, plant and equipment	6 762	6 411
Other assets		
TOTAL ASSETS	181 242	182 550
LIABILITIES		
Deposits held	426	426
Creditors and accruals	1 684	1 675
Borrowings and advances	20 000	20 000
Provisions	2 434	2 560
Other liabilities	16 755	16 755
TOTAL LIABILITIES	41 299	41 416
NET ASSETS	139 943	141 134
EQUITY		
Capital		
Opening balance	54 095	54 090
Equity injections/withdrawals	- 5	
Reserves	1 864	1 864
Accumulated funds		
Opening balance	82 866	83 989
Current year surplus (+)/deficit (-)	2 246	2 382
Dividends paid/payable	- 1 123	- 1 191
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	139 943	141 134

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	1 900	3 005
Receipts from sales of goods and services	22 872	15 286
Interest received	650	650
Total operating receipts	25 422	18 941
Operating payments		
Payments to employees	3 600	3 600
Payments for goods and services	16 505	17 202
Grants and subsidies paid		
Current		
Capital		
Interest paid	1 149	1 039
Income tax paid	2 953	962
Total operating payments	24 207	22 803
NET CASH FROM OPERATING ACTIVITIES	1 215	- 3 862
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections	8 000	
Total financing receipts	8 000	
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	3 445	1 123
Equity withdrawals		
Total financing payments	3 445	1 123
NET CASH FROM FINANCING ACTIVITIES	4 555	- 1 123
Net increase (+)/decrease (-) in cash held	5 770	- 4 985
Cash at beginning of financial year	38 056	43 826
CASH AT END OF FINANCIAL YEAR	43 826	38 841

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Community service obligations	1 900	3 005	1 105	1
Sales of goods and services	21 302	12 900	- 8 402	
Sale of land	21 302	12 900	- 8 402	2
Interest	650	650		
Interest	650	650		
Rent and dividends	2 386	2 386		
Rent	2 386	2 386		
OPERATING REVENUE	26 238	18 941	- 7 297	

- 1 The increase is due to additional funding to progress the Marine Industry Park, Katherine Business Park and Tiwi Island development projects.
- 2 The decrease in 2016-17 reflects an expected moderation in land sales due to market conditions.

Department of Business

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Business and Industry Development and Support	34 366	36 236	54 888	1, 2
Business NT	24 123	20 410	39 544	
Strategic Policy	1 865	1 795	1 696	
Red Tape Abolition Squad	1 000	1 106	862	
Procurement NT	3 839	4 370	4 001	
Asian Engagement, Trade and Investment	3 539	8 555	7 811	
Office of the Chief Scientist			974	
Training	98 588	102 854	99 675	3
Training NT	98 588	102 854	99 675	
Policy and Regulatory Support	52 024	53 482	53 696	3
Licencing NT	43 625	44 870	45 038	
NT Worksafe	8 399	8 612	8 658	
Corporate and Governance	5 803	6 848	6 853	4
Corporate and Governance	5 803	6 848	6 853	
Total Expenses	190 781	199 420	215 112	
Appropriation				
Output	145 208	145 912	160 918	
Capital			964	
Commonwealth	23 095	26 687	29 779	

2016-17 Staffing: 355

- 1 The variation in 2015-16 is mainly due to a functional realignment between the Business NT and Asian Engagement, Trade and Investment outputs and funding carried forward from the prior year.
- 2 The increase in 2016-17 is mostly due to additional funding for the Home Improvement Scheme. The agency's output structure has been revised to reflect this change.
- 3 The variation in 2015-16 mainly reflects funding carried forward from the prior year.
- 4 The increase is mainly due to a functional realignment for ICT expenses and an increase in non-cash items including services received free of charge.

Agency Profile

With a vision for the Territory to be the best place to work and do business, the Department of Business is driving the right environment for business, industry and workers by:

- supporting businesses to establish, operate and grow;
- developing industry and attracting investment;
- simplifying doing business and working in the Territory; and
- building and growing our capability.

The agency delivers a wide range of programs and services to business, industry and workers across divisions including:

- Office of Asian Engagement, Trade and Investment (incorporating Migration NT and the Industry Development and Innovation Group);
- Business NT;
- Training NT;
- NT WorkSafe;

- Licensing NT;
- Procurement NT;
- Red Tape Abolition Squad; and
- Strategic Services.

Strategic Issues

Prosperous Economy

- Delivering services and events to support businesses and industries.
- Identifying economic opportunities for business growth and expanding the Territory's industry base.
- Implementing a voucher program for Territory home owner-occupiers to undertake home improvements using Territory small businesses.
- Reducing regulatory and administrative red tape, including reviewing the *Work Health and Safety Act* to reduce unnecessary red tape for workers and employers.
- Implementing procurement reforms, including the Buy Local Plan to improve efficiency and effectiveness.
- Growing Indigenous businesses and continuing to improve Indigenous employment outcomes.
- Modernising the Territory's vocational education and training system.
- Implementing the *Return to Work Act*.
- Supporting employers and workers to have safe workplaces.
- Modernising and streamlining licensing for liquor, racing, occupations and other licenses.
- Strengthening the Territory Innovation agenda to increase business competitiveness.
- Implementing the Asian Engagement, Trade and Investment Strategic Plan to increase trade and investment.
- Strengthening relationships with international partners.

Strong Society

- Implementing community and industry-led alcohol harm minimisation initiatives.

Budget Highlights

Prosperous Economy

- \$20 million for the Home Improvement Scheme, a voucher program for Territory home owner-occupiers to do minor improvements and/or repairs and maintenance on their homes in 2016-17, using Territory small businesses.
- \$1 million to establish the independent Office of the Chief Scientist to drive innovation in priority industry sectors by providing high-level independent advice, underpinned by research.
- \$1 million for the Knowledge Territory Study Voucher program to assist eligible apprentices and trainees with the cost of workwear and other necessities in their first year.
- \$0.6 million for Knowledge Territory Higher Education Scholarships.
- \$0.42 million for the Knowledge Territory Cadetship program to support paid work experience with private sector employers for students during vacation breaks.
- \$53.4 million, including Commonwealth funding, to registered training organisations to deliver skills training to Territorians.
- \$22.4 million to registered training organisations to support training for apprentices and trainees.

- \$3.98 million to employers to support employment of apprentices and trainees.
- \$7.4 million to support Territory employers and workers to have safe workplaces and to manage the Territory's workers compensation and rehabilitation system.
- \$2 million to implement workforce attraction programs.
- \$6.2 million for support services for apprentices, trainees and employers.
- \$4.6 million for business development to enhance the capacity and capability of local businesses.
- \$2 million to support Territory business centres across the Territory for the delivery of frontline customer services to businesses and workers.
- \$3.7 million to promote and facilitate international trade, Asian engagement and investment opportunities in the Territory.
- \$1.47 million to support businesses, including a network of business development officers to support individual businesses and non-government organisations.
- \$3.5 million for Indigenous Territorians to access training and increase workforce participation.
- \$2 million to grow opportunities for Indigenous Territorians and support Indigenous businesses and organisations.
- \$1.5 million to support and contribute to industry development plans and actions for priority industry sectors.
- \$0.75 million to continue red tape abolition to make doing business and working in the Territory easier.
- \$0.43 million for October Business Month in 2016 and Open Territory in 2017.
- \$0.5 million to continue procurement system improvements, including implementing the Buy Local Plan to increase opportunities for local business.
- \$0.4 million for crocodile farming business enterprises in East Arnhem.

Strong Society

- \$0.26 million for Baptist Care NT to deliver its food service program Foodbank NT.
- \$0.14 million for food rescue services across the Territory.
- \$11 million for the Community Benefit Fund to provide community grants and continue gambling amelioration and research programs.
- \$9.47 million, in partnership with the Commonwealth, for alcohol harm minimisation.

Output Groups and Outputs

Business and Industry Development and Support

Outcome: A diversified and competitive Territory business community.

Business NT

Foster increased competitiveness and productivity within Territory businesses and priority industry sectors through targeted grants programs, upskilling, building capability, business services and advice and Indigenous enterprise development.

Strategic Policy

Coordinate whole of agency policy responses regarding local, national and international issues affecting business growth, including labour market and economic analysis.

Red Tape Abolition Squad

Implement a Red Tape Reduction Strategy across government.

Procurement NT

Provide strategic procurement governance advice and services across the Territory public sector including liaison with private sector suppliers to ensure government opportunities are optimised.

Asian Engagement, Trade and Investment

Promote and secure international trade and investment opportunities in the Territory by building strong relationships in the Asian region to the mutual benefit of local businesses and investment partners. Assist Territory businesses through workforce growth and skilled migration initiatives, and major project implementation. Foster industry development, and support innovation and science.

Office of the Chief Scientist

Provide high level independent advice to the Chief Minister, Ministers and Executive Officers of government agencies on matters relating to all aspects of science and innovation.

Training

Outcome: A capable workforce that meets the Territory's current and future needs.

Training NT

Administer the vocational education and training system to ensure programs are responsive and aligned to the needs of Territory businesses, industries and workers, and meet the Territory's emerging skills shortages.

Policy and Regulatory Support

Outcome: A balanced policy and regulatory framework that supports industry, business and community needs.

Licencing NT

Lead the development and coordination of alcohol policy and strategy across government to reduce alcohol-related harm.

Improve safety outcomes for individuals and communities through liquor licensing compliance, consultation activities and funding support for gambling-related research and amelioration programs as well as for general community development and improvement projects.

Administer the Territory's licensing regimes for a range of gaming, liquor, racing, consumer and trading activities.

NT Worksafe

Provide advice, education and information to business, industry and workers to assist them to comply with their obligations to provide a safe work environment under the relevant legislation.

Corporate and Governance

Outcome: Improved organisation performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide strategic and governance leadership to guide the direction and focus of the agency and undertake a range of supporting corporate functions.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Business and Industry Development and Support			
<i>Business NT</i>			
Contacts with Territory business centres for licence and business services ¹	120 000	140 000	140 000
October Business Month participation ²	7 000	9 332	7 000
October Business Month participant satisfaction	94%	95%	95%
Upskills workshop participation ³	700	520	500
Upskills workshop participant satisfaction	96%	95%	95%
Businesses assisted through the Business Growth program	200	237	200
Value of grants and sponsorships to support business and industry development ⁴	\$6.6M	\$7.2M	\$6.6M
Indigenous Workforce participation program:			
– additional people in jobs ⁵	260	300	350
– supported businesses and organisations ⁵	40	65	75
<i>Strategic Policy</i>			
Labour market and economic fact sheets issued	40	46	40
<i>Red Tape Reduction Abolition Squad</i>			
Reduction in annual licence and permit renewals ⁶	10%	10%	8%
Reduction in reporting requirements ⁶	10%	10%	8%
Increase in online transactions	10%	10%	10%
<i>Procurement NT</i>			
Level of business and industry satisfaction with procurement reform program	80%	80%	80%
Quality of service and advice provided to client agencies	80%	80%	80%
<i>Asian Engagement, Trade and Investment</i>			
Subcontract commitments benefiting local business from the Ichthys liquefied natural gas project ⁷	500	750	400
Business and skilled migration visas for nominations and sponsorships assessed ⁸		1 600	1 800
NT Designated Area Migration Agreement endorsements ⁸		25	25
Stakeholder satisfaction with facilitation of trade and investment opportunities for Territory companies	85%	85%	85%
Number of visits to international priority markets ⁸		15	12
Stakeholder satisfaction with Trade Support Scheme	85%	75%	85%
<i>Office of the Chief Scientist</i>			
Stakeholder satisfaction with advice on science and innovation policy ⁸			80%
Training			
Apprenticeship and Traineeship commencements ⁹	2 800	2 182	2 200
Apprenticeship and Traineeship completions ⁹	1 200	1 109	1 000
Training participation rate ¹⁰	10%	12%	10%
Successful training completions	80%	83%	80%
Proportion of graduates in employment or further study	90%	91%	90%
Proportion of graduates satisfied with overall quality of their training	85%	89%	85%

(continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Policy and Regulatory Support			
<i>Licencing NT</i>			
Alcohol management plans with community sign off	29	29	35
Alcohol action initiatives underway or completed ⁸			40
Value of Community Benefit Funds (CBF) grants ¹¹	\$11.9M	\$10.5M	\$11.04M
Licences and authorities administered ¹²	24 000	24 000	25 500
Operational visits undertaken ¹³	1 000	500	600
Race meetings conducted in the Territory	126	126	126
Grant funding to Thoroughbred Racing NT ¹⁴	\$14.7M	\$14.7M	\$14.7M
Grant funding to Darwin Greyhounds Association	\$0.6M	\$0.6M	\$0.8M
Building practitioners registered ¹⁵	3 500	3 000	3 000
<i>NT Worksafe</i>			
Completed workplace visits	6 000	6 000	6 000
Workers compensation mediations completed ¹⁶	300	400	300
Information session/education campaigns conducted ¹⁷	50	200	200
Licences issued	9 000	9 500	9 500
Enquiries ¹⁸	30 000	28 000	28 000
Corporate and Governance			
Client satisfaction with services	80%	80%	80%
Staff satisfaction with leadership and direction	80%	80%	80%

1 The increase reflects additional demand associated with the INPEX project.

2 The increase reflects additional funding for the 21st anniversary of the October Business month event.

3 The Upskills contract went to tender in 2015-16 and the subsequent increase in cost per workshop resulted in fewer workshops being delivered.

4 The variation in 2015-16 reflects additional commitments carried forward from the prior year.

5 The increase reflects the success of labour coordination projects facilitated by the agency in 2015-16.

6 The scope for further reduction is anticipated to decline over time as reforms are implemented.

7 The variations reflects the timing of the finalisation of the construction phase.

8 New measure.

9 Commencement numbers have been declining since a peak in 2010, which is in line with broader national trends.

10 Participation (age 15-64) in all publicly funded VET and fee-for-service activity by public providers.

11 The variations are in line with expected CBF levy revenue.

12 The increase in 2016-17 reflects electrician licenses required for the INPEX project.

13 The variation in 2015-16 reflects recruitment delays for licencing staff.

14 The 2016-17 Budget figure is subject to ongoing negotiation at the time of publication.

15 The decrease in 2015-16 reflects a modernisation in construction activity.

16 The variation is due to an increase in the number of disputed claims.

17 The 2015-16 Budget figure is not comparable with the 2015-16 Estimate and the 2016-17 Budget figures due to a change in measurement methodology.

18 The implementation of work health and safety legislation has settled resulting in less enquires.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue	10 515	11 041
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	145 912	160 918
Commonwealth	26 687	29 779
Sales of goods and services	2 409	2 121
Interest revenue	2	2
Goods and services received free of charge	5 543	5 634
Gain (+)/loss (-) on disposal of assets		
Other revenue	363	363
TOTAL INCOME	191 431	209 858
EXPENSES		
Employee expenses	39 434	40 419
Administrative expenses		
Purchases of goods and services	17 270	13 830
Repairs and maintenance	778	774
Depreciation and amortisation	1 784	1 784
Services free of charge	5 543	5 634
Other administrative expenses		
Grants and subsidies expenses		
Current	131 314	149 297
Capital	3 297	3 374
Community service obligations		
Interest expenses		
TOTAL EXPENSES	199 420	215 112
NET SURPLUS (+)/DEFICIT (-)	- 7 989	- 5 254

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	10 431	1 731
Interest revenue		
Royalties and rents		
Other revenue	608	608
TOTAL INCOME	11 039	2 339

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	8 294	4 824
Receivables	3 498	3 498
Prepayments	614	614
Inventories		
Advances and investments	43	43
Property, plant and equipment	34 575	33 755
Other assets		
TOTAL ASSETS	47 024	42 734
LIABILITIES		
Deposits held	1 473	1 473
Creditors and accruals	2 127	2 127
Borrowings and advances	593	593
Provisions	5 196	5 196
Other liabilities		
TOTAL LIABILITIES	9 389	9 389
NET ASSETS	37 635	33 345
EQUITY		
Capital		
Opening balance	53 988	53 992
Equity injections/withdrawals	4	964
Reserves		
Accumulated funds		
Opening balance	- 8 368	- 16 357
Current year surplus (+)/deficit (-)	- 7 989	- 5 254
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	37 635	33 345

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	10 515	11 041
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	145 912	160 918
Commonwealth	26 687	29 779
Other agency receipts from sales of goods and services	2 772	2 484
Interest received	2	2
Total operating receipts	185 888	204 224
Operating payments		
Payments to employees	39 434	40 419
Payments for goods and services	18 044	14 604
Grants and subsidies paid		
Current	131 314	149 297
Capital	3 297	3 374
Community service obligations		
Interest paid		
Total operating payments	192 089	207 694
NET CASH FROM OPERATING ACTIVITIES	- 6 201	- 3 470
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	900	964
Advances and investing payments		
Total investing payments	900	964
NET CASH FROM INVESTING ACTIVITIES	- 900	- 964
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		964
Commonwealth		
Equity injections		
Total financing receipts		964
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		964
Net increase (+)/decrease (-) in cash held	- 7 101	- 3 470
Cash at beginning of financial year	15 395	8 294
CASH AT END OF FINANCIAL YEAR	8 294	4 824

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	10 515	11 041	526	
Community Benefit Fund levy	10 515	11 041	526	
Output appropriation	145 912	160 918	15 006	1
Commonwealth appropriation				
Specific Purpose Payments	14 847	14 974	127	
National Skills and Workforce Development	14 847	14 974	127	
National Partnership Agreements	11 840	14 805	2 965	2
Skills reform	3 903	5 339	1 436	
Northern Territory Remote Aboriginal Investment – Community Safety Alcohol Implementation Plan	7 865	9 466	1 601	
Other	72		- 72	
Sales of goods and services	2 409	2 121	- 288	
Insurer license fees	270	270		
Insurer contributions to rehabilitation activities	900	900		
Work Health Court recovery costs	500	500		
Desert Knowledge Precinct	123	123		
Regional training centres	288		- 288	
Northern Territory training awards	82	82		
October Business Month	75	75		
Trade Support Scheme	60	60		
Association registration and lodgements	40	40		
Other	71	71		
Interest	2	2		
Natural Disaster Relief Arrangement loans	2	2		
Goods and services received free of charge	5 543	5 634	91	
Other revenue	363	363		
Property agents licensing	363	363		
OPERATING REVENUE	191 431	209 858	18 427	
Capital appropriation		964	964	3
CAPITAL RECEIPTS		964	964	

1 The increase mainly reflects additional funding for the Home Improvement Scheme, partially offset by savings associated with the totalisator agreement.

2 The variation is in-line with relevant Commonwealth agreements.

3 The increase is due to an internal transfer of funding from operational to capital funding for the implementation and rollout of the Licenced Occupations and Registrations Information System (LORIS) for NT Worksafe and occupational licences.

Office of the Commissioner for Public Employment

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Employment Services	5 766	6 205	6 609	1
Employee and Industrial Relations	2 492	2 349	2 358	
Workforce Planning and Development	2 621	3 148	3 489	
Public Sector Appeals and Grievance Reviews	653	708	762	
Corporate and Governance	990	982	984	
Corporate and Governance	570	562	564	
Shared Services Received	420	420	420	
Total Expenses	6 756	7 187	7 593	
Appropriation				
Output	5 296	5 443	5 862	

2016-17 Staffing: 31

1 The increase in the Workforce Planning and Development output mainly relates to additional funding for the Indigenous Employment and Career Development Strategy 2015-20.

Agency Profile

The Office of the Commissioner for Public Employment is responsible for public sector workforce management and development, and industrial relations.

The office supports the Commissioner for Public Employment's statutory employer role as defined in the *Public Sector Employment and Management Act* (PSEMA). The Commissioner is also required to provide strategic and policy advice to support the Minister for Public Employment in undertaking duties under PSEMA.

Strategic Issues

Prosperous Economy

- Negotiating and implementing Northern Territory Public Sector (NTPS) enterprise agreements in line with the NTPS Wages Policy.
- Implementing the NTPS Indigenous Employment and Career Development Strategy 2015-20.
- Undertaking the 2016 NTPS People Matter staff survey.
- Promoting the implementation of Special Measures for Aboriginal and Torres Strait Islander recruitment plans for all vacancies across all NTPS agencies, including the provision of advice, assistance, education and a review function.

Strong Society

- Promoting and supporting uniform NTPS recruitment and selection policy and procedures, including the provision of training and education on merit selection.
- Promoting and supporting workforce performance monitoring and workforce planning across the NTPS.
- Facilitating and promoting professional development opportunities to build capability across the NTPS, with a focus on leadership development, public sector governance and managing performance and productivity.
- Promoting and supporting best practice employment governance.

Budget Highlights

Prosperous Economy

- \$0.9 million to further develop and implement programs and initiatives outlined in the NTPS Indigenous Employment and Career Development Strategy 2015-20.

Output Groups and Outcomes

Employment Services

Outcome: A skilled, fair and creative public sector that provides the highest quality service to the Government and Territorians.

Employee and Industrial Relations

Develop and manage employment policies and provide employment services that ensure NTPS employees have appropriate remuneration and conditions of service and that merit, equity, fairness and all legislative requirements are applied to the management of NTPS staff. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act* and *Public Holiday Act*.

Workforce Planning and Development

Build workforce capability and capacity within the NTPS through development and implementation of workforce planning and development strategies and initiatives, including leadership development, and the promotion of equity and diversity throughout the NTPS. Develop and promote initiatives and professional development, and support agencies to increase Indigenous employment at all levels across the NTPS.

Public Sector Appeals and Grievance Reviews

Conduct promotion, disciplinary and inability appeals pursuant to the PSEMA. Provide employees with an independent review of agency actions and decisions through the grievance review process. Provide agencies with strategic advice, assistance, education and a review function in relation to Special Measures recruitment. Develop and implement uniform NTPS recruitment and selection policy and procedures, including the provision of strategic advice, training and education on merit selection.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions.

Shared Services Received

Shared corporate and governance services received from the Department of the Chief Minister.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Employment Services			
<i>Employee and Industrial Relations</i>			
Services provided to the satisfaction of the Minister, agency chief executives and other stakeholders	> 95%	> 95%	> 95%
Services provided in a timeframe satisfactory to the Minister, agency chief executives and other stakeholders	> 95%	> 95%	> 95%
<i>Workforce Planning and Development</i>			
Percentage of NTPS employees who identify as:			
– Indigenous	10.8%	10.8%	10.8%
– having a disability	1.5%	1.1%	1.5%
Number of NTPS employees completing OCPE ¹ leadership and capability development programs ²	190	190	300
Participant rating of satisfied or higher with OCPE ¹ professional development events	> 95%	> 95%	> 95%
Services provided to the satisfaction of the Minister, agency chief executives and other stakeholders	> 95%	> 95%	> 95%
<i>Public Sector Appeals and Grievance Reviews</i>			
Services provided to the satisfaction of the Minister, agency chief executives and other stakeholders	> 85%	> 85%	> 85%
Grievance reviews finalised within 3 months	> 90%	> 90%	> 90%
Promotion appeals finalised within 6 weeks	> 90%	> 90%	> 90%
Disciplinary and inability appeals finalised within 3 months ³		> 90%	> 90%
Special Measures reviews of unsuitable findings finalised within 5 days ³		> 98%	> 98%
Corporate and Governance			
Client satisfaction with services	> 85%	> 85%	> 85%

1 Office of the Commissioner for Public Employment.

2 The increase in 2016-17 reflects a greater focus on capability gaps in core corporate skills. These programs operate on a cost recovery basis.

3 New measure.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	5 443	5 862
Commonwealth		
Sales of goods and services	910	855
Interest revenue		
Goods and services received free of charge	824	873
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	7 177	7 590
EXPENSES		
Employee expenses	4 453	4 534
Administrative expenses		
Purchases of goods and services	1 882	2 165
Repairs and maintenance	10	10
Depreciation and amortisation	10	3
Services free of charge	824	873
Other administrative expenses		
Grants and subsidies expenses		
Current	8	8
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	7 187	7 593
NET SURPLUS (+)/DEFICIT (-)	- 10	- 3

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 545	2 545
Receivables	43	43
Prepayments	63	63
Inventories		
Advances and investments		
Property, plant and equipment	10	7
Other assets		
TOTAL ASSETS	2 661	2 658
LIABILITIES		
Deposits held		
Creditors and accruals	256	256
Borrowings and advances		
Provisions	674	674
Other liabilities		
TOTAL LIABILITIES	930	930
NET ASSETS	1 731	1 728
EQUITY		
Capital		
Opening balance	- 1 199	- 1 199
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 940	2 930
Current year surplus (+)/deficit (-)	- 10	- 3
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 731	1 728

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	5 443	5 862
Commonwealth		
Other agency receipts from sales of goods and services	910	855
Interest received		
Total operating receipts	6 353	6 717
Operating payments		
Payments to employees	4 453	4 534
Payments for goods and services	1 892	2 175
Grants and subsidies paid		
Current	8	8
Capital		
Community service obligations		
Interest paid		
Total operating payments	6 353	6 717
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	2 545	2 545
CASH AT END OF FINANCIAL YEAR	2 545	2 545

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	5 443	5 862	419	1
Sales of goods and services	910	855	- 55	
Indigenous Employment and Career Development Program	75		- 75	
Professional Development Program	835	855	20	
Goods and services received free of charge	824	873	49	
OPERATING REVENUE	7 177	7 590	413	

1 The increase is largely due to additional funding for the Indigenous Employment and Career Development Strategy 2015-20.

Department of Corporate and Information Services

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Shared Services	180 749	187 326	203 861	1, 2
Finance Services	16 519	16 705	16 712	
Human Resource Services	31 282	32 073	31 303	
Procurement Services	2 963	3 866	3 150	
Information and Communications Technology Services	33 876	36 302	36 359	
Property Leasing Services	83 880	87 046	90 175	
Asset Services	12 229	7 117	19 162	
Project Services		4 217	7 000	
Corporate and Governance	5 440	5 671	5 959	
Corporate and Governance	4 473	4 691	4 979	
Shared Services Provided	967	980	980	
Total Expenses	186 189	192 997	209 820	
Appropriation				
Output	132 761	136 496	145 407	
Capital	179	2 429	53 418	

2016-17 Staffing: 506

- 1 The variation in 2015-16 mainly reflects additional funding under the new Project Services output for project management of the Core Clinical Systems Renewal Program, additional funding for telecommunications to remote communities and increased property management costs.
- 2 The increase in 2016-17 mainly reflects the timing of funding for the Asset Systems Nexus (ASNEX) project and additional funding under the new Project Services output for project management of the Core Clinical Systems Renewal Program.

Agency Profile

The Department of Corporate and Information Services provides shared corporate services for government agencies including financial and human resource administration, procurement services, information communications technology (ICT) services, property leasing services and project services. The agency also has an across government ICT governance and digital policy role.

Strategic Issues

Prosperous Economy

- Strengthening strategic ICT investment decisions and governance of major ICT initiatives across government.
- Delivering an identity management solution to ensure robust security of government's ICT systems and data.
- Providing professional ICT project management services to support agencies with complex requirements to deliver successful project outcomes.
- Applying creative technology solutions and innovative practices to improve service delivery and reduce red tape.
- Exploring opportunities to improve corporate service quality.
- Adding value to agencies through business reforms and professional advice.

- Delivering improved technology solutions to support key government functions, including management of infrastructure assets, grants and records.
- Enhancing the reliability and resilience of ICT services to agencies.
- Continuing the focus on meeting the long-term leased accommodation needs of agencies.

Strong Society

- Collaborating with industry to deliver improved telecommunications to remote locations that will benefit Territory communities.

Budget Highlights

Prosperous Economy

- \$56.2 million in capital and operational funding to support the Department of Health through project management of the \$185.9 million, five year Core Clinical Systems Renewal Program.
- \$4.8 million as part of a \$12.5 million project to develop a technology solution to support the management of government's infrastructure assets.
- \$5.9 million over three years for an identity management solution to ensure the security of government's ICT environment.
- \$1.1 million over three years for an all-of-government grants management system to reduce red tape and improve outcomes for grant applicants and government.

Strong Society

- \$5 million to continue the \$15 million three-year joint Telstra and Territory Government co-investment program to further expand telecommunications services across remote Territory communities.
- \$0.37 million through a four-year grant program to the Centre for Appropriate Technology to install and maintain 22 mobile hotspots in Central Australia.

Output Groups and Outcomes

Shared Services

Outcome: Reliable and efficient shared services that support government and enable agencies to focus on core business.

Finance Services

Provide finance services to all agencies through processes, systems, projects and reports that support agencies in effectively managing their financial resources.

Human Resource Services

Provide human resource services to all agencies through processes, systems, projects and reports that support agencies in effectively managing their human resources.

Procurement Services

Provide procurement services to all agencies through processes, systems, projects and reports that support agencies in effectively managing their procurement activity and deliver value and efficiencies through across-government contracts.

Information and Communications Technology Services

Provide across-government ICT governance, policy and services to all agencies through processes, systems, projects, contract management and reports that support agencies in effectively managing their ICT resources.

Property Leasing Services

Provide property leasing advice and services to support the accommodation requirements of agencies.

Asset Services

Provide asset services through processes, systems, projects and reports that support agencies in effectively managing their infrastructure assets.

Project Services

Provide project management services on behalf of agencies that effectively deliver project outcomes.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide effective corporate and governance services to support the department's functions.

Shared Services Provided

Provide corporate and governance services to support functions and divisions assisted by the agency, primarily NT Fleet and Data Centre Services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Shared Services			
<i>Finance Services</i>			
Payments processed	520 000	500 000	500 000
Debts processed	40 000	41 000	42 000
Processing accuracy	100%	100%	100%
Invoices paid within 30 days	90%	90%	90%
Average number of days to collect debts	55	55	55
<i>Human Resource Services</i>			
Payroll transactions processed	1.1M	1.2M	1.2M
Commencements and terminations processed	14 000	14 500	14 500
Client queries resolved on first contact	85%	80%	85%
Vacancies published	4 500	4 500	4 500
<i>Procurement Services</i>			
Tenders released to market ¹	800	1 000	900
Tender responses processed ¹	4 100	4 600	4 500
Proportion of responses lodged electronically	100%	100%	100%
Contracts awarded ¹	1 000	1 200	1 100
Number of across-government contracts	24	26	27
<i>Information and Communications Technology Services</i>			
Laptops/workstations ²	16 800	18 000	18 000
ICT services provided within agreed service levels	100%	100%	100%
Severe desktop faults restored within service level agreement	100%	100%	100%
Major projects overseen by the ICT Governance Board ³	17	20	25
<i>Property Leasing Services</i>			
Property leases	185	190	190
Area leased (000 square metres)	195	200	200
Average cost per square metre	\$426	\$421	\$430
<i>Asset Services</i>			
Work orders processed	117 000	117 000	117 000
Reports available	220	235	240
Help desk jobs completed within service standards	100%	100%	100%
<i>Project Services⁴</i>			
Major ICT programs managed on behalf of agencies		1	1
Projects managed on behalf of agencies		3	5
Stage gate reviews undertaken ³		3	7
Projects completed		2	2
Corporate and Governance			
Accounts paid within 30 days	100%	100%	100%
Staff performance management plans agreed	100%	100%	100%
Tenders issued	14	12	15
Business continuity plans in place for key services	100%	100%	100%

1 The variations are mainly due to an increase in multi-supplier panel contracts and tenders for the economic stimulus program.

2 The increase in laptops/workstations reflects a revised calculation methodology and increased use of computing devices.

3 The increase reflects additional agency projects identified through the annual agency survey.

4 New output and measures.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	136 496	145 407
Commonwealth		
Sales of goods and services	56 614	56 558
Interest revenue		
Goods and services received free of charge		
Gain (+)/loss (-) on disposal of assets		
Other revenue	70	70
TOTAL INCOME	193 180	202 035
EXPENSES		
Employee expenses	50 678	52 982
Administrative expenses		
Purchases of goods and services	131 715	145 471
Repairs and maintenance	330	330
Depreciation and amortisation	5 117	5 805
Services free of charge		
Other administrative expenses		
Grants and subsidies expenses		
Current	71	73
Capital	5 086	5 159
Community service obligations		
Interest expenses		
TOTAL EXPENSES	192 997	209 820
NET SURPLUS (+)/DEFICIT (-)	183	- 7 785

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	30 492	24 352
Receivables	5 523	5 523
Prepayments	7 693	7 693
Inventories		
Advances and investments		
Property, plant and equipment	33 418	85 191
Other assets		
TOTAL ASSETS	77 126	122 759
LIABILITIES		
Deposits held	20 902	20 902
Creditors and accruals	5 539	5 539
Borrowings and advances		
Provisions	8 063	8 063
Other liabilities		
TOTAL LIABILITIES	34 504	34 504
NET ASSETS	42 622	88 255
EQUITY		
Capital		
Opening balance	35 012	52 141
Equity injections/withdrawals	17 129	53 418
Reserves		
Accumulated funds		
Opening balance	- 9 702	- 9 519
Current year surplus (+)/deficit (-)	183	- 7 785
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	42 622	88 255

Cash Flow Statement

	2015-16 Estimate \$000	2016-17 Budget \$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	136 496	145 407
Commonwealth		
Other agency receipts from sales of goods and services	56 684	56 628
Interest received		
Total operating receipts	193 180	202 035
Operating payments		
Payments to employees	50 678	52 982
Payments for goods and services	132 045	145 801
Grants and subsidies paid		
Current	71	73
Capital	5 086	5 159
Community service obligations		
Interest paid		
Total operating payments	187 880	204 015
NET CASH FROM OPERATING ACTIVITIES	5 300	- 1 980
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	8 169	57 578
Advances and investing payments		
Total investing payments	8 169	57 578
NET CASH FROM INVESTING ACTIVITIES	- 8 169	- 57 578
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	2 429	53 418
Commonwealth		
Equity injections		
Total financing receipts	2 429	53 418
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	2 429	53 418
Net increase (+)/decrease (-) in cash held	- 440	- 6 140
Cash at beginning of financial year	30 932	30 492
CASH AT END OF FINANCIAL YEAR	30 492	24 352

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	136 496	145 407	8 911	1
Sales of goods and services	56 614	56 558	- 56	
Information and Communications Technology Infrastructure Program	25 379	26 299	920	
Shared Services corporate management charges	19 195	18 762	- 433	
Rent recovery	7 647	6 829	- 818	
Salary sacrifice administrative fee	733	1 008	275	
ICT identity and coordination services	3 660	3 660		
Other revenue	70	70		
OPERATING REVENUE	193 180	202 035	8 855	
Capital appropriation	2 429	53 418	50 989	1
CAPITAL RECEIPTS	2 429	53 418	50 989	

1 The increase mainly reflects additional funding for the Core Clinical Systems Renewal Program.

NT Fleet

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	43 116	41 779	42 414	
Vehicle Fleet Services	43 116	41 779	42 414	
Expenses	31 355	31 742	32 406	
Vehicle Fleet Services	31 355	31 742	32 406	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	11 761	10 037	10 008	
2016-17 Staffing: 29				

Business Division Profile

NT Fleet manages the Northern Territory Government vehicle fleet with the exception of Northern Territory Police, Fire and Emergency Services vehicles.

Strategic Issues

Prosperous Economy

- Delivering a low-cost and fit-for-purpose passenger and light commercial vehicle fleet.
- Supporting agencies to achieve cost-effective utilisation of government vehicles, including four-wheel-drive vehicles, across the fleet.
- Working closely with contracted auctioneers to maximise sale returns while maintaining industry competitiveness.

Budget Highlights

Prosperous Economy

- Ensuring that the passenger and light commercial vehicle fleet continues to be low-cost and fit for purpose.
- Advising and assisting agencies to achieve cost-effective vehicle operations.

Performance

The performance in 2016-17 is expected to be consistent with 2015-16.

Business Line

Vehicle Fleet Services

Provide low-cost, fit-for-purpose vehicles that support agencies' business requirements.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Vehicle Fleet Services			
Light vehicles managed	2 800	2 800	2 800
Light vehicles disposed	780	720	720
Heavy vehicles managed	800	810	810
Light vehicles meeting fuel and safety standards	100%	100%	100%
Light vehicles managed within vehicle life standards	85%	85%	90%

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	38 119	39 344
Interest revenue	520	430
Rent and dividends		
Gain (+)/loss (-) on disposal of assets	3 000	2 500
Other revenue	140	140
TOTAL INCOME	41 779	42 414
EXPENSES		
Employee expenses	2 985	2 985
Administrative expenses		
Purchases of goods and services	12 321	12 421
Repairs and maintenance		
Depreciation and amortisation	16 436	17 000
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	31 742	32 406
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	10 037	10 008
Income tax expense	3 011	3 002
NET SURPLUS (+)/DEFICIT (-)	7 026	7 006

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	23 863	22 847
Receivables	2 131	2 131
Prepayments	137	137
Inventories		
Advances and investments		
Property, plant and equipment	97 069	101 569
Other assets		
TOTAL ASSETS	123 200	126 684
LIABILITIES		
Deposits held		
Creditors and accruals	3 158	3 158
Borrowings and advances		
Provisions	7 040	7 021
Other liabilities	295	295
TOTAL LIABILITIES	10 493	10 474
NET ASSETS	112 707	116 210
EQUITY		
Capital		
Opening balance	522	536
Equity injections/withdrawals	14	
Reserves		
Accumulated funds		
Opening balance	108 658	112 171
Current year surplus (+)/deficit (-)	7 026	7 006
Dividends paid/payable	- 3 513	- 3 503
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	112 707	116 210

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	38 259	39 484
Interest received	520	430
Total operating receipts	38 779	39 914
Operating payments		
Payments to employees	2 985	2 985
Payments for goods and services	12 321	12 421
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	3 328	3 011
Total operating payments	18 634	18 417
NET CASH FROM OPERATING ACTIVITIES	20 145	21 497
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	16 000	16 000
Repayment of advances		
Sales of investments		
Total investing receipts	16 000	16 000
Investing payments		
Purchases of assets	36 000	35 000
Advances and investing payments		
Total investing payments	36 000	35 000
NET CASH FROM INVESTING ACTIVITIES	- 20 000	- 19 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	3 883	3 513
Equity withdrawals		
Total financing payments	3 883	3 513
NET CASH FROM FINANCING ACTIVITIES	- 3 883	- 3 513
Net increase (+)/decrease (-) in cash held	- 3 738	- 1 016
Cash at beginning of financial year	27 601	23 863
CASH AT END OF FINANCIAL YEAR	23 863	22 847

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	38 119	39 344	1 225	1
Vehicle lease revenue	38 119	39 344	1 225	
Interest	520	430	- 90	
Gain on disposal of assets	3 000	2 500	- 500	
Other revenue	140	140		
OPERATING REVENUE	41 779	42 414	635	

1 The increase reflects higher lease rates to cover increased vehicle costs.

Data Centre Services

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	24 949	24 892	24 941	
Data Centre Management	24 949	24 892	24 941	
Expenses	21 140	21 103	21 604	
Data Centre Management	21 140	21 103	21 604	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	3 809	3 789	3 337	
2016-17 Staffing: 64				

Business Division Profile

Data Centre Services delivers core information and communications technology (ICT) infrastructure and related services to Northern Territory Government agencies.

Strategic Issues

Prosperous Economy

- Continuing to establish a second data centre facility to improve resilience and provide disaster recovery capability for critical ICT services.
- Supporting agencies in modernising core business systems to enhance the user experience, supplement functionality and enable more online services to reduce red tape.
- Improving the efficiency of data exchange and facilitating business process improvements.
- Optimising the performance of government's computing infrastructure to improve efficiency and deliver value for money.

Budget Highlights

Prosperous Economy

- Continuing to expand Data Centre Services' capability through upgrading computing infrastructure including:
 - \$3.3 million for capital equipment to support computing capability at a second facility to strengthen resiliency of ICT services across government; and
 - \$1.1 million to continue upgrading the central storage environment.

Performance

Data Centre Services performance in 2016-17 is expected to be largely consistent with 2015-16.

Business Line

Data Centre Management

Ensure government's critical business systems operate in a computing environment that is flexible, reliable and secure, with high levels of performance and availability.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Data Centre Management			
Monthly cost per million instructions per second (MIPS)	\$1 050	\$1 060	\$1 070
Mainframe computing availability	100%	100%	100%
Virtual server computing availability	100%	100%	100%
Physical servers hosted in data centre ¹	540	425	400
Fully managed servers ¹	1 100	1 200	1 300
Data storage area network (terabytes)	2 400	2 400	2 900

¹ The variations reflect the continued transition from physical to virtual servers.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	24 592	24 641
Interest revenue	300	300
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	24 892	24 941
EXPENSES		
Employee expenses	6 931	7 159
Administrative expenses		
Purchases of goods and services	11 939	12 075
Repairs and maintenance		
Depreciation and amortisation	2 233	2 370
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	21 103	21 604
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	3 789	3 337
Income tax expense	1 137	1 001
NET SURPLUS (+)/DEFICIT (-)	2 652	2 336

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	13 170	11 854
Receivables	2 877	2 877
Prepayments	3 962	3 962
Inventories		
Advances and investments		
Property, plant and equipment	6 015	8 205
Other assets		
TOTAL ASSETS	26 024	26 898
LIABILITIES		
Deposits held		
Creditors and accruals	884	884
Borrowings and advances		
Provisions	3 793	3 499
Other liabilities	42	42
TOTAL LIABILITIES	4 719	4 425
NET ASSETS	21 305	22 473
EQUITY		
Capital		
Opening balance	1 266	1 366
Equity injections/withdrawals	100	
Reserves		
Accumulated funds		
Opening balance	18 613	19 939
Current year surplus (+)/deficit (-)	2 652	2 336
Dividends paid/payable	- 1 326	- 1 168
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	21 305	22 473

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	24 592	24 641
Interest received	300	300
Total operating receipts	24 892	24 941
Operating payments		
Payments to employees	6 931	7 159
Payments for goods and services	11 939	12 075
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	1 851	1 137
Total operating payments	20 721	20 371
NET CASH FROM OPERATING ACTIVITIES	4 171	4 570
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	3 800	4 560
Advances and investing payments		
Total investing payments	3 800	4 560
NET CASH FROM INVESTING ACTIVITIES	- 3 800	- 4 560
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid	2 160	1 326
Equity withdrawals		
Total financing payments	2 160	1 326
NET CASH FROM FINANCING ACTIVITIES	- 2 160	- 1 326
Net increase (+)/decrease (-) in cash held	- 1 789	- 1 316
Cash at beginning of financial year	14 959	13 170
CASH AT END OF FINANCIAL YEAR	13 170	11 854

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	24 592	24 641	49	
Data Centre Management	24 592	24 641	49	
Interest	300	300		
OPERATING REVENUE	24 892	24 941	49	

Department of Treasury and Finance

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Financial Management	5 351	5 399	5 663	
Financial Management	5 351	5 399	5 663	
Economic	78 662	133 505	119 978	1
Economic Services	5 743	6 786	8 335	
Payments of Behalf of Government	72 919	126 719	111 643	
Territory Revenue	12 814	17 765	17 472	2
Territory Revenue	7 205	7 265	6 972	
Tax-Related Subsidies	5 609	10 500	10 500	
Superannuation	3 801	3 839	2 990	
Superannuation	3 801	3 839	2 990	
Economic Regulation	1 343	1 347	1 018	
Utilities Commission	1 343	1 347	1 018	
Corporate and Governance	5 318	5 364	5 233	
Corporate and Governance	4 949	4 995	4 864	
Shared Corporate Services	369	369	369	
Total Expenses	107 289	167 219	152 354	

Appropriation

Output	104 436	163 092	148 040
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2016-17 Staffing: 144

- 1 The variations mainly reflect the payment of a one-off capital grant to Territory Generation in 2015-16 and an increase in community service obligation funding to Jacana Energy and the Power and Water Corporation in 2016-17.
- 2 The variation reflects increased demand for the First Home Owner Grant.

Agency Profile

The primary role of the Department of Treasury and Finance is to ensure the effective allocation and management of public sector resources within the fiscal strategies and targets identified by Government. The agency achieves this by providing specialist fiscal, economic and commercial policy advice to the Government, focusing on sustainable government finances, strategic positioning and effective risk management.

Strategic Issues

Prosperous Economy

- Assisting government agencies to maximise key fiscal strategies to improve the government's financial position.
- Engaging with state and Commonwealth governments to ensure that intergovernmental financial arrangements provide long-term financial security and sustainability for the Territory.
- Working with stakeholders to ensure the Territory's own-source revenue effort provides a balance between efficiency and competitiveness.
- Continuing to develop economic frameworks for reliable, secure, cost-effective and sustainable services.
- Promoting a collaborative culture across government that ensures sound fiscal, economic and commercial policy practices.

- Review of the Territory's own-source revenue policies to promote efficiency and equity, having regard to issues that may arise in the development of Commonwealth taxation reform matters.
- Improvement and streamlining of the Northern Territory Public Sector superannuation arrangements.
- Enhancement of Treasury's capacity to analyse, present and forecast key economic and fiscal indicators to provide an informed overview of the economy for the community and decision makers.
- Continuing the development of the Territory's regulatory framework for utilities and government-owned businesses to encourage the adoption of good industry practice.
- Providing graduate, trainee and Indigenous employment programs to enhance financial and economic management within the Northern Territory Public Sector

Budget Highlights

Prosperous Economy

- \$50 million capital contribution to support the upgrade of Owen Springs and Tennant Creek power stations.
- \$4.9 million to meet increased demand for the First Home Owner Grant for new homes.
- Introduction of the First Home Owner Discount, providing up to \$10 000 for a first home owner purchasing an established property from 24 May 2016, at a cost to the Budget of \$5.5 million.

Output Groups and Outcomes

Financial Management

Outcome: Effective financial management analysis, reporting and strategic policy advice to the Government regarding whole of government resource issues and major government priorities.

Financial Management

Provide financial management analysis, reporting and strategic policy advice to inform government decision-making on:

- whole of government resource issues, including financial management frameworks, fiscal policy and strategy, budget development and infrastructure investment; and
- major government priorities with resource implications, including advice and management of the Central Holding Authority.

Economic

Outcome: Accurate and timely analysis of policy advice relevant to economic, commercial, demographic and intergovernmental financial issues affecting the Territory and payments made on behalf of government as a result of formal agreements or legislative requirements.

Economic Services

Provide analysis of policy advice regarding commercial, economic, demographic and intergovernmental financial issues affecting the Territory.

Payments on Behalf of Government

Manage and provide advice on payments made on behalf of government as a result of formal agreements or legislative requirements.

Territory Revenue

Outcome: Fair, efficient and timely Territory own-source revenue management services and advice that is responsive and transparent.

Territory Revenue

Provide advice and manage issues affecting the Territory's own-source revenue.

Tax-Related Subsidies

Manage and provide advice on tax-related subsidies.

Superannuation

Outcome: Accurate and timely provision of superannuation services and advice that meet the expectations of scheme members and government.

Superannuation

Deliver superannuation services and advice to scheme members and government.

Economic Regulation

Outcome: An economic regulatory framework that promotes and safeguards competition and fair and efficient market conduct, or in the absence of a competitive market, that promotes the simulation of competitive market conduct and the prevention of the misuse of monopoly power.

Utilities Commission

Regulate prices charged by government and other businesses that provide monopoly services in regulated industries, develop and enforce standards of service and codes of conduct, licence industry participants, investigate complaints relating to licensed entities, and provide information and advice to industry participants, consumers and other stakeholders.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency.

Shared Corporate Services

Provide corporate and governance services to support the Northern Territory Treasury Corporation and the Utilities Commission.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Financial Management			
Treasurer satisfaction with fiscal and strategic policy advice and timeliness ¹	≥ 5	≥ 5	≥ 5
Economic			
Treasurer satisfaction with economic, commercial and federal financial relations analysis and advice ¹	≥ 5	≥ 5	≥ 5
Territory Revenue			
Territory revenue collected ^{2,3}	\$865.71M	\$885.77M	\$779.71M
Subsidy and grant payments ⁴	\$5.61M	\$10.5M	\$10.5M
Stakeholder satisfaction ¹ :			
– taxpayers	≥ 5	≥ 5	≥ 5
– Treasurer	≥ 5	≥ 5	≥ 5
Superannuation			
Seminars and information sessions held	10	8	8
Member satisfaction ¹	≥ 5	≥ 5	≥ 5
Economic Regulation			
Determinations and approvals issued within statutory timeframes ⁵	100%	100%	100%
Stakeholder satisfaction ^{1, 6}		≥ 5	≥ 5
Corporate and Governance			
Stakeholder satisfaction ¹	≥ 5	≥ 5	≥ 5

1 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

2 Includes taxes, gambling revenue and mining royalties.

3 The decrease in 2016-17 largely reflects reduced stamp duty revenue due to lower transaction volumes and lower mining royalties due to a significant decrease in the value of key commodities mined by the Territory's miners.

4 The variations reflect increased demand for first home owner grants for new homes.

5 Determinations and approvals within timeframes specified in relevant legislation. Covers determinations and approvals on monopoly pricing, minimum service standards and other activities as provided for under the *Utilities Commission Act* and other relevant legislation.

6 New Measure.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	28	28
Capital		
Appropriation		
Output	163 092	148 040
Commonwealth		
Sales of goods and services	439	439
Interest revenue		
Goods and services received free of charge	2 729	2 925
Gain (+)/loss (-) on disposal of assets		
Other revenue	50	50
TOTAL INCOME	166 338	151 482
EXPENSES		
Employee expenses	19 266	19 449
Administrative expenses		
Purchases of goods and services	7 883	7 379
Repairs and maintenance	19	19
Depreciation and amortisation	12	3
Services free of charge	2 729	2 925
Other administrative expenses	7 095	7 095
Grants and subsidies expenses		
Current	14 375	12 920
Capital	50 000	
Community service obligations	65 831	102 555
Interest expenses	9	9
TOTAL EXPENSES	167 219	152 354
NET SURPLUS (+)/DEFICIT (-)	- 881	- 872

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue	692 089	648 079
Commonwealth revenue		
GST revenue	3 274 000	3 263 000
Specific purpose payments	341 398	377 448
National partnership agreements	685 572	577 861
Current grants	4 094	32 803
Capital grants		
Fees from regulatory services	438	438
Interest revenue		
Royalties and rents	193 679	131 634
Other revenue	300	300
TOTAL INCOME	5 191 570	5 031 563

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	18 155	17 286
Receivables	75	75
Prepayments	1	1
Inventories		
Advances and investments	423	423
Property, plant and equipment	56	53
Other assets		
TOTAL ASSETS	18 710	17 838
LIABILITIES		
Deposits held		
Creditors and accruals	1 666	1 666
Borrowings and advances		
Provisions	2 698	2 698
Other liabilities		
TOTAL LIABILITIES	4 364	4 364
NET ASSETS	14 346	13 474
EQUITY		
Capital		
Opening balance	- 21 470	- 21 470
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	36 697	35 816
Current year surplus (+)/deficit (-)	- 881	- 872
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	14 346	13 474

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable	66 346	49 366
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	32 419	32 419
TOTAL ASSETS	98 765	81 785
LIABILITIES		
Central Holding Authority income payable	67 375	50 395
Unearned Central Holding Authority income	31 390	31 390
TOTAL LIABILITIES	98 765	81 785
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	28	28
Capital		
Appropriation		
Output	163 092	148 040
Commonwealth		
Other agency receipts from sales of goods and services	489	489
Interest received		
Total operating receipts	163 609	148 557
Operating payments		
Payments to employees	19 266	19 449
Payments for goods and services	14 997	14 493
Grants and subsidies paid		
Current	14 375	12 920
Capital	50 000	
Community service obligations	65 831	102 555
Interest paid	9	9
Total operating payments	164 478	149 426
NET CASH FROM OPERATING ACTIVITIES	- 869	- 869
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 869	- 869
Cash at beginning of financial year	19 024	18 155
CASH AT END OF FINANCIAL YEAR	18 155	17 286

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	28	28		
National Indigenous Cadetship Support	28	28		
Output appropriation	163 092	148 040	- 15 052	1
Sales of goods and services	439	439		
Fees and charges	439	439		
Goods and services received free of charge	2 729	2 925	196	
Other revenue	50	50		
OPERATING REVENUE	166 338	151 482	- 14 856	

1 The reduction reflects a one-off capital grant to Territory Generation in 2015-16, partially offset by additional funding in 2016-17 for community service obligations to Jacana Energy and the Power and Water Corporation.

Central Holding Authority

Overview

The Central Holding Authority (CHA) records, on behalf of the Territory:

- assets, which are not assigned to agencies, such as the Territory's investment portfolio;
- liabilities, where it is not practical or effective to assign them to individual agencies. The CHA holds two major liabilities, Territory borrowings and unfunded employee liabilities. Territory borrowings comprise the stock of general government debt used to fund major infrastructure in the Territory since Self-Government. Unfunded employee liabilities are those accrued but are not yet due to be paid, such as superannuation and long service leave;
- revenue classified as Territory revenue. The main categories are taxation, royalties, fines revenue, untied grants (predominantly GST revenue) and National Partnership (NP) payments and Specific Purpose Payments (SPPs) from the Commonwealth; and
- expenses, limited to those managed on behalf of the Territory. The main expense is appropriation to agencies. Other expenses are interest on Territory borrowings, interest on the cash balances of government businesses and superannuation, and long service leave costs.

Appropriations from the Central Holding Authority

The *Appropriation Act* provides CHA with the authority to pay appropriations for specific purposes. The main appropriation purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide. Capital appropriation is the payment for capital investment. Capital works for most general government agencies are centrally managed by the Department of Infrastructure, which receives capital appropriation for the capital works managed on behalf of other agencies. General government agencies also receive capital appropriation for capital items and payments of advances.

Commonwealth appropriation relates to SPP and NP funding received by the Territory. The Commonwealth Treasury makes payments received by the Territory's Department of Treasury and Finance on behalf of CHA that are then on-passed to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements (such as superannuation and long service leave), interest, taxes, other administrative payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in the CHA Operating Statement including GST revenue, SPPs, NPs and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for operational or capital purposes. Output appropriation is recorded in the Operating and the Cash Flow statements, whereas capital appropriation is recorded only in the Cash Flow Statement.

Performance

The reduction in the operating surplus from \$780 million in 2015-16 to \$654 million in 2016-17 is mainly the result of a significant decrease of \$225 million in revenue, partially offset by a decline in operating expenses of around \$100 million.

The \$225 million reduction in total revenue from 2015-16 to 2016-17 is mostly due to:

- lower forecasts for mining royalties based on royalty payer estimates and moderating mining activity;
- lower commonwealth-tied funding as a result of a number of one-off agreements in 2015-16, the most significant of which is the cessation of ongoing funding for the delivery of municipal and essential services for which an upfront payment was received; and
- a decline in taxation revenue from 2015-16 that reflects several one-off commercial transactions that increased receipts in 2015-16, combined with lower stamp duty conveyance forecasts for 2016-17, including the offset of the first home owner discount, of up to \$10 000 on established dwellings.

The reduction of around \$100 million in expenditure between years predominantly results from a decrease in Territory-funded appropriations to agencies, largely related to a number of one-off decisions in 2015-16, combined with a decrease in interest expenses as a result of current market conditions.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue	739 374	696 647
Commonwealth revenue		
GST revenue	3 274 000	3 263 000
Specific purpose payments	341 398	377 448
National partnerships agreements	685 572	577 861
Current grants	4 094	32 803
Capital grants	26 251	19 496
Fees from regulatory services	37 753	29 055
Interest revenue	66 313	54 963
Royalties, rents and dividends	263 603	179 769
Superannuation contributions	40 658	40 772
Other revenue	49 209	31 289
TOTAL INCOME	5 528 225	5 303 103
EXPENSES		
Long service leave expense	49 267	44 155
Superannuation expense	25 848	32 674
Other salary expenses	6 125	5 633
Administrative expenses	835	835
Interest expense	156 915	136 857
Appropriation expenses	4 509 532	4 428 803
TOTAL EXPENSES	4 748 522	4 648 957
NET SURPLUS (+)/DEFICIT (-)	779 703	654 146

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	630 747	261 605
Receivables	113 475	92 700
Prepayments	1 093	1 093
Advances and investments	1 467 401	1 199 354
Equity investments	9 861 064	10 804 417
Other assets		
TOTAL ASSETS	12 073 780	12 359 169
LIABILITIES		
Deposits held	1 156 009	945 171
Creditors and accruals	5 031	4 959
Borrowings and advances	2 409 995	2 407 148
Superannuation liability	3 678 113	3 519 113
Provision for long service leave	301 495	305 495
Provision for workers' compensation	136 678	136 678
Other Liabilities	36 480	36 480
TOTAL LIABILITIES	7 723 801	7 355 044
NET ASSETS	4 349 979	5 004 125
EQUITY		
Capital		
Reserves		
Accumulated funds		
Opening balance	3 570 276	4 349 979
Current year surplus (+)/deficit (-)	779 703	654 146
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	4 349 979	5 004 125

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	745 829	713 165
Commonwealth revenue received		
GST receipts	3 274 000	3 263 000
Specific purpose payments	341 398	377 448
National partnership agreements	685 572	577 861
Current grants	4 094	32 803
Capital grants	26 251	19 496
Receipts from regulatory services	37 753	29 055
Interest received	66 313	54 963
Royalties, rents and dividends received	259 299	183 564
Superannuation contributions	40 658	40 772
Other receipts	17 191	16 670
Total operating receipts	5 498 358	5 308 797
Operating payments		
Long service leave payments	38 569	40 155
Superannuation benefits paid	184 849	191 674
Other salary payments	5 633	5 633
Payments for goods and services	820	820
Interest paid	157 029	136 929
Appropriation payments	4 509 532	4 428 803
Total operating payments	4 896 432	4 804 014
NET CASH FROM OPERATING ACTIVITIES	601 926	504 783
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Repayment of advances		
Equity withdrawals from agencies	683 254	30 000
Total investing receipts	683 254	30 000
Investing payments		
Advance payments	- 213 431	- 283 113
Appropriation payments	764 241	905 053
Equity injections to agencies	217 836	68 300
Total investing payments	768 646	690 240
NET CASH FROM INVESTING ACTIVITIES	- 85 392	- 660 240
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	12 000	
Deposits received	205 447	- 210 838
Total financing receipts	217 447	- 210 838
Financing payments		
Repayment of borrowings	652 536	2 847
Total financing payments	652 536	2 847
NET CASH FROM FINANCING ACTIVITIES	- 435 089	- 213 685
Net increase (+)/decrease (-) in cash held	81 445	- 369 142
Cash at beginning of financial year	549 302	630 747
CASH AT END OF FINANCIAL YEAR	630 747	261 605

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	739 374	696 647	- 42 727	
Payroll tax	383 105	387 598	4 493	
Stamp duty	200 885	168 037	- 32 848	1
Lotteries, gaming and wagering tax	63 441	65 169	1 728	
Light vehicle registration	27 122	27 800	678	
Heavy vehicle registration	20 163	20 768	605	
Income tax equivalents				
Data Centre Services	1 137	1 001	- 136	
NT Fleet	3 011	3 002	- 9	
Land Development Corporation	962	1 021	59	
Territory Generation	26 684	5 087	- 21 597	2
Jacana Energy	3 852	516	- 3 336	
Power and Water Corporation	2 476	12 682	10 206	3
Northern Territory Treasury Corporation	6 074	3 504	- 2 570	
Other	462	462		
Commonwealth revenue	4 331 315	4 270 608	- 60 707	
GST revenue	3 274 000	3 263 000	- 11 000	4
Specific Purpose Payments	341 398	377 448	36 050	5
National Partnership Agreements	685 572	577 861	- 107 711	5
Other	30 345	52 299	21 954	5
Fees from regulatory services	37 753	29 055	- 8 698	
Interest revenue	66 313	54 963	- 11 350	
Interest	29 744	18 076	- 11 668	6
Conditions of Service Reserve	21 526	24 441	2 915	
Medium-term investments	7 992	7 123	- 869	
Infrastructure Development Fund	7 051	5 323	- 1 728	
Royalties, rents and dividends	263 603	179 769	- 83 834	
Mining and petroleum royalties	193 679	131 634	- 62 045	7
Land rents	8 848	8 848		
Mining and petroleum rents	4 000	4 000		
Dividends				
Northern Territory Treasury Corporation	14 172	8 175	- 5 997	
Territory Generation	31 479	6 701	- 24 778	2
Jacana Energy	2 574	1 225	- 1 349	
Power and Water Corporation	2 889	13 324	10 435	3
Land Development Corporation	1 123	1 191	68	
Data Centre Services	1 326	1 168	- 158	
NT Fleet	3 513	3 503	- 10	
Superannuation contributions	40 658	40 772	114	
Other revenue	49 209	31 289	- 17 920	8
OPERATING REVENUE	5 528 225	5 303 103	- 225 122	

- 1 The decrease is a result of one-off commercial transactions in 2015-16, a moderation in the property market in 2016-17 and the introduction of the First Home Owner Discount from 24 May 2016.
- 2 The decrease reflects higher profits in 2015-16 due to a one-off \$50 million contribution from government towards upgrades of the Owen Springs and Tennant Creek power stations.
- 3 The increase reflects greater profitability due to the introduction of a gas-related community service obligation and efficiency measures.
- 4 The decrease reflects a lower relative share of GST revenue as a result of the Commonwealth Grants Commission 2016 Update.
- 5 Variations in line with funding agreements.
- 6 The decrease reflects current market conditions.
- 7 Reduction based on forecasts from royalty payers.
- 8 2015-16 includes a one-off amount relating to the long-term lease of the Port of Darwin.

Northern Territory Treasury Corporation

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	262 617	239 718	219 371	1
Government Loans and Investments	262 617	239 718	219 371	
Expenses	226 804	219 472	207 692	2
Government Loans and Investments	226 804	219 472	207 692	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	35 813	20 246	11 679	

2016-17 Staffing: 8

- 1 The decrease in income is mainly due to lower interest revenue resulting from a reduction in loans and refinancing of maturing loans at lower interest rates.
- 2 The reduction in expenses reflects a reduced borrowing program and refinancing of maturing debt at lower interest rates.

Business Division Profile

The Northern Territory Treasury Corporation is the central financing authority for the Northern Territory Government. The corporation undertakes borrowing and investment activities on behalf of the Territory Government and provides cost-efficient loans to its public sector clients.

Strategic Issues

Prosperous Economy

- Managing the Territory Government's pool of investments efficiently within defined risk management frameworks.
- Securing attractive term funding arrangements in the most cost-effective manner in order to refinance maturing debt and provide flexible and efficient financing options to clients.
- Continuing developing the corporations business continuity plan and corporate governance framework.

Budget Highlights

Prosperous Economy

- A borrowing program (including refinancing) of around \$621 million.

Performance

The financial market outlook for interest rates and investor demand for semi-government securities are the two key variables that affect the corporation's financial performance. While the semi-government bond sector has been well supported throughout 2015-16, any deterioration in domestic and or global credit markets will place further pressure on the corporation's borrowing margins.

The corporation's cost of borrowing for 2015-16 is expected to be 3 per cent, a significant improvement on the budget forecast of 5 per cent. Despite forecasts of interest rates remaining low for some time, and given the recent central bank actions and current global and domestic economic backdrop, funding conditions are anticipated to remain challenging throughout 2016-17. As a result, the corporation's cost of borrowing is estimated to increase to 4 per cent in 2016-17.

Relative to its peers, the corporation's borrowing program is small and perceived to be less liquid by wholesale investors, and therefore pays a slightly higher yield. The corporation has maintained six major bond series since the last bond maturity of \$500 million in October 2015 with a total outstanding value of about \$3.45 billion. These issues have been established to meet investor demand for liquidity and promote greater market awareness.

The borrowing program for 2016-17 will be about \$621 million, comprising refinancing of maturing debt and financing of additional borrowings. The corporation will continue to focus on domestic sources, including institutional and retail investors, for its borrowing program.

Business Line

Government Loans and Investments

Fund loans to government using appropriate borrowing strategies and risk management principles. Invest government's surplus cash balances, on behalf of the Central Holding Authority, with the aim of optimising returns within approved guidelines and cash flow requirements.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Government Loans and Investments			
Weighted average cost of borrowings during the year ¹	5.00%	3.00%	4.00%
Borrowing rate margin compared to industry peers	≤ 0.25%	≤ 0.25%	≤ 0.25%
Investment portfolio return above benchmark ²	≥ indices	≥ indices	≥ indices
Volatility of investment portfolio return against benchmark ²	± 0.25%	± 0.25%	± 0.25%
Stakeholder satisfaction ³	≥ 5	≥ 5	≥ 5

1 Borrowing cost forecasts are based on prevailing financial market expectations for interest rates.

2 The benchmark is measured against weighted relevant Bloomberg AUSBond indices.

3 Measures range from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	822	822
Interest revenue	238 896	218 549
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	239 718	219 371
EXPENSES		
Employee expenses	953	953
Administrative expenses		
Purchases of goods and services	1 597	1 654
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expense	216 922	205 085
TOTAL EXPENSES	219 472	207 692
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	20 246	11 679
Income tax expense	6 074	3 504
NET SURPLUS (+)/DEFICIT (-)	14 172	8 175

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	177 274	171 708
Receivables	2 074	2 058
Prepayments	53	53
Inventories		
Advances and investments	4 009 947	4 089 517
Property, plant and equipment		
Other assets		
TOTAL ASSETS	4 189 348	4 263 336
LIABILITIES		
Deposits held	470	470
Creditors and accruals	47 446	46 905
Borrowings and advances	4 099 369	4 182 465
Provisions	20 432	11 865
Other liabilities		
TOTAL LIABILITIES	4 167 717	4 241 705
NET ASSETS	21 631	21 631
EQUITY		
Capital		
Opening balance	18 714	18 714
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 917	2 917
Current year surplus (+)/deficit (-)	14 172	8 175
Dividends paid/payable	- 14 172	- 8 175
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	21 631	21 631

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	822	822
Interest received	243 187	218 365
Total operating receipts	244 009	219 187
Operating payments		
Payments to employees	953	953
Payments for goods and services	1 597	1 654
Grants and subsidies paid		
Current		
Capital		
Interest paid	224 712	207 226
Income tax paid	10 839	6 074
Total operating payments	238 101	215 907
NET CASH FROM OPERATING ACTIVITIES	5 908	3 280
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	773 030	28 430
Sales of investments		
Total investing receipts	773 030	28 430
Investing payments		
Purchases of assets		
Advances and investing payments	161 005	108 000
Total investing payments	161 005	108 000
NET CASH FROM INVESTING ACTIVITIES	612 025	- 79 570
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	558 845	621 350
Deposits received		
Equity injections		
Total financing receipts	558 845	621 350
Financing payments		
Repayment of borrowings	993 650	536 454
Finance lease payments		
Dividends paid	25 290	14 172
Equity withdrawals		
Total financing payments	1 018 940	550 626
NET CASH FROM FINANCING ACTIVITIES	- 460 095	70 724
Net increase (+)/decrease (-) in cash held	157 838	- 5 566
Cash at beginning of financial year	19 436	177 274
CASH AT END OF FINANCIAL YEAR	177 274	171 708

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	822	822		
Investment management fees	820	820		
Other	2	2		
Interest	238 896	218 549	- 20 347	
Interest from general government	172 227	151 297	- 20 930	1
Interest from public non financial corporations	66 469	67 052	583	2
Gain on Territory Bonds	200	200		
OPERATING REVENUE	239 718	219 371	- 20 347	

1 The reduction is due to an increase in loans repaid and refinancing of maturing loans at lower interest rates.

2 The variation reflects an increase in new loans and changes in interest rate assumptions.

Department of Lands, Planning and the Environment

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Planning and Development	35 641	81 606	36 968	1, 2
Land Development	11 103	13 032	8 917	
Development Assessment Services	4 230	4 020	4 019	
Crown Land Estate Management	16 204	60 617	20 101	
Aboriginal Land	1 385	1 324	1 307	
Lands Planning	2 719	2 613	2 624	
Land Services	16 478	15 794	16 085	1
Building Advisory Services	3 649	3 404	3 952	
Land Information	10 353	9 967	9 701	
Heritage Conservation	2 476	2 423	2 432	
Environment	7 400	7 111	7 133	1
Environmental Management and Policy	7 400	7 111	7 133	
Statutory Bodies	21 682	21 647	22 109	1
Northern Territory Environment Protection Authority	537	537	557	
Northern Territory Planning Commission	624	589	591	
Darwin Waterfront Corporation	20 521	20 521	20 961	
Corporate and Governance	10 747	10 231	9 584	1
Corporate and Governance	5 978	6 049	5 610	
Shared Services Provided	4 769	4 182	3 974	
Total Expenses	91 948	136 389	91 879	
Appropriation				
Output	72 497	89 393	69 941	
Capital	729	729	329	

2016-17 Staffing: 293

- 1 The newly created outputs of Land Development, Crown Land Estate and Environmental Management and Policy have been backcast, including a revised attribution methodology across other outputs, to enable comparability between years.
- 2 The variations in 2015-16 mainly reflect one-off additional funding provided for flood mitigation works as part of the Building our Economy stimulus package, the finalisation of the long term lease of Darwin Port and the non-cash gifting of assets to the Power and Water Corporation in line with usual development practices.

Agency Profile

The Department of Lands, Planning and the Environment leads land development for the Northern Territory by providing strategic plans and policies to meet current and emerging needs for land and infrastructure, while ensuring development and regulatory control.

The agency plays a central role in managing the Territory's Crown estate and natural and cultural heritage assets, and develops, disseminates and maintains spatial information used to support long-term planning and land release. The agency balances decision making relating to environmentally sustainable development assessment with facilitating the continued economic development of the Territory.

The agency provides support to the Planning Commission, the Northern Territory Environment Protection Authority, and provides corporate services and support to other statutory bodies and agencies, including the Darwin Waterfront Corporation, Land Development Corporation and the Department of Transport.

Strategic Issues

Prosperous Economy

- Delivering greenfield and infill land across all Territory centres to meet residential, commercial and industrial demand.
- Designing and developing headworks and trunk infrastructure services to support future land and economic development.
- Streamlining development approval processes to meet the needs of a robust economy.
- Progressing online delivery of building files to reduce administrative burden, and save time and costs for industry and the private sector.
- Implementing alternative pathways for the certification of built structures.
- Reviewing the *Swimming Pool Safety Act* to support industry needs and community expectations.
- Developing common minimum standards for subdivision infrastructure and bonding arrangements to enable early titling and financially viable development.
- Reviewing and revising the *Valuation of Land Act*.
- Refining the new survey plan lodgement regime to deliver a service integrated with the planning approval process while providing efficiency and transparency.
- Reviewing the *Licensing Surveyors Act* to reduce the administrative burden on surveying businesses and reflect modern surveying practices.
- Consolidating delivery of, and access to, government spatial information systems, data and services.
- Continuing to refine the Northern Territory Planning Scheme to allow more permitted uses.
- Leading work on Community Living Area reform.

Strong Society

- Continuing the turn-off of serviced lots to market for general, social and affordable housing through the release of residential land.
- Developing and implementing flood mitigation strategies for Darwin, Katherine and Alice Springs.
- Continuing to manage the Crown Land Estate including the provision of land through direct sales and community grants.
- Reviewing the Building Regulatory Framework to support the achievement of economic, social and environmental policy objectives.

Balanced Environment

- Supporting the Planning Commission to finalise land use plans for the major urban centres to accommodate growth across the Territory.
- Improving the Territory's environmental assessment and approval process, and delivering a leading practice regulatory framework.
- Supporting the functions of the Northern Territory Environment Protection Authority.
- Supporting the Northern Territory Environment Protection Authority in the release of the Waste Management Strategy for the Territory.

Confident Culture

- Reviewing the *Heritage Act* to ensure it meets operational and community requirements.
- Progressing resolution of Aboriginal land claims and native title across the Territory.

Budget Highlights

Prosperous Economy

- \$3 million via community service obligation funding to the Land Development Corporation to progress the Marine Industry Park, Katherine Business Park and Tiwi Island development projects.
- \$1.34 million to cover operational costs, and revitalisation and recreation activities as part of managing Stokes Hill Wharf.
- \$1.38 million, including an additional \$0.65 million, to manage the Francis Bay Marine Facility.
- \$0.6 million for the development of a scope of works for the Frances Bay Mooring Basin infrastructure.
- \$0.53 million to facilitate the Building Amendment (Occupancy Certification) Bill 2016 to amend the *Building Act* to provide alternative pathways for building certification.

Confident Culture

- \$0.68 million to continue the conservation program for government-owned heritage assets.

Balanced Environment

- \$0.2 million to continue to support flood mitigation initiatives.
- \$0.78 million to support appropriate governance for the Environment Division, provide Government with advice on environmental issues and deliver Government's environmental reform agenda.
- \$1.5 million to continue to manage fire and weeds on Crown land across the Territory.
- \$1.1 million to continue the Environment Grants program.

	\$M
2016-17 New Capital Works	
Berrimah North – headworks	3.0
Darwin Waterfront redevelopment	2.0
Subdivision works in Ti Tree	4.0

Output Groups and Outcomes

Planning and Development

Outcome: Land is released and managed to support economic development in the Territory.

Land Development

Plan for, and provide infrastructure to support land development across the Territory.

Development Assessment Services

Provide development assessment and control processes under the *Planning Act*.

Crown Land Estate Management

Manage the Crown estate including provision of land to support economic development and provide advice and related administrative activities on land.

Aboriginal Land

Progress, resolve and provide advice on Aboriginal land claims, native title claims, community living area applications and other Indigenous land matters relating to the Crown Estate.

Lands Planning

Provide strategic and long-term integrated planning that supports community needs, sustainable economic development and the future growth of the Territory.

Land Services

Outcome: Land and land-related information is available, managed and used to support sustainable economic development in the Territory.

Building Advisory Services

Manage the regulatory framework to ensure structures within proclaimed building areas achieve structural, fire, safety, health and amenity standards. Ensure that residential swimming pool safety barriers are to specified standards. Provide support for statutory boards.

Land Information

Provide a land-related regulatory function and a consistent framework of spatial information, policy, standards and distribution networks to service government, business and the community.

Heritage Conservation

Protect and conserve the Territory's heritage and cultural assets.

Environment

Outcome: The environment is protected through identification, management and mitigation of risks from human activities.

Environmental Management and Policy

Provide services that support the Northern Territory Environment Protection Agency and advise Government in relation to Northern Territory Environment Protection Agency assessment reports. Manage the regulatory framework to reduce the impacts of waste and pollution on the Territory's environment. Develop and implement strategic policy to ensure environmentally sustainable practices and behaviour.

Statutory Bodies

Outcome: The agency's statutory bodies are efficiently and effectively supported.

Statutory Bodies

Provide support to the agency's statutory bodies.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Shared Services Provided

Provide shared corporate and governance services to the Department of Transport and associated government business divisions and statutory bodies.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Planning and Development			
<i>Land Development¹</i>			
Major infrastructure program ^{2,3}		\$62.6M	\$7M
<i>Crown Land Estate Management¹</i>			
Crown land parcels across the Territory managed for public safety and to meet statutory requirements	3 560	3 624	3 624
Crown leases managed to ensure compliance with conditions	700	698	698
Release infill/greenfield sites for residential development	10	9	9
Release infill/greenfield sites for community purpose, commercial and industrial development	6	6	5
<i>Aboriginal Land</i>			
Native title, land claim and Indigenous land issues progressed or resolved	20	21	23
<i>Lands Planning</i>			
Number of New Planning Scheme amendments received ²		16	15
Major land use and urban planning projects undertaken to cater for future growth	13	15	14
<i>Development Assessment Services</i>			
Applications processed under the <i>Planning Act</i> ⁴	1 100	1 100	1 100
Average processing time for development applications (no. of days)	52	57	57
Land Services			
Client satisfaction ⁵	90%	90%	90%
<i>Building Advisory Services</i>			
Building practitioners audited ⁶	50	26	50
Investigated complaints finalised ⁷	50	50	100
Swimming pool safety barrier inspections undertaken ²		850	850
Swimming pool safety barrier inspections undertaken within three weeks	90%	90%	90%
Total building permits lodged ⁸	8 000	9 800	9 000
Percentage of permits lodged online ²		80%	80%
<i>Land Information</i>			
Availability of access to the Northern Territory Land Information Systems (NTLIS) environment meets defined standard	99%	99%	99%
Survey plans approved in six working days	90%	85%	90%
Aerial photography and mapping projects acquired in accordance with established refresh cycle	95%	95%	95%
<i>Heritage Conservation</i>			
Assessment reports to Heritage Council	12	11	12
Assistance to privately owned heritage places	\$0.3M	\$0.3M	\$0.3M
Investment to maintain publicly owned heritage places	\$0.68M	\$0.68M	\$0.68M

(Continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Environment			
<i>Environmental Management and Policy</i> ¹			
Environmental assessment reports provided to the Minister ²		2	5
Environment protection approvals and licences issued ²		35	30
Corporate and Governance			
Minister satisfaction with strategic policy advice ⁹	≥ 4	≥ 4	≥ 4
Client satisfaction with services	90%	90%	90%

1 New output.

2 New measure.

3 Reduction in the major infrastructure program reflects one-off capital works funding for Holtze and flood mitigation.

4 Excludes planning scheme amendments.

5 Relates to all outputs within the group.

6 In the second half of 2015-16, finalisation of outstanding audits was prioritised pending the lifting of the Building Moratorium on 30 June 2016.

7 Temporary increase in 2016-17 due to additional funding approved by Cabinet for audits and investigations staff to progress the existing 222 compliance matters to be reactivated once the Building Moratorium is lifted in June 2016.

8 Includes building permits, occupancy permits and plumbing-only certifications. Measure introduced in 2015-16 Budget with permit numbers exceeding internal forecasts.

9 Rating of 1 = extremely dissatisfied through to 5 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	68	68
Capital		
Appropriation		
Output	89 393	69 941
Commonwealth		
Sales of goods and services	7 884	7 701
Interest revenue	57	61
Goods and services received free of charge	4 724	4 724
Gain (+)/loss (-) on disposal of assets		
Other revenue	3 592	477
TOTAL INCOME	105 718	82 972
EXPENSES		
Employee expenses	31 635	32 268
Administrative expenses		
Purchases of goods and services	29 013	13 733
Repairs and maintenance	16 959	6 828
Depreciation and amortisation	4 313	4 677
Services free of charge	4 724	4 724
Other administrative expenses	24 918	
Grants and subsidies expenses		
Current	20 356	20 934
Capital	2 571	5 710
Community service obligations	1 900	3 005
Interest expenses		
TOTAL EXPENSES	136 389	91 879
NET SURPLUS (+)/DEFICIT (-)	- 30 671	- 8 907

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	1 754	1 754
Interest revenue		
Royalties and rents	2 920	2 920
Other revenue		
TOTAL INCOME	4 674	4 674

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	21 569	27 183
Receivables	2 263	2 263
Prepayments	8	8
Inventories		
Advances and investments	943	1 022
Property, plant and equipment	942 928	908 657
Other assets		
TOTAL ASSETS	967 711	939 133
LIABILITIES		
Deposits held	2 628	2 628
Creditors and accruals	3 364	3 364
Borrowings and advances		
Provisions	4 344	4 344
Other liabilities		
TOTAL LIABILITIES	10 336	10 336
NET ASSETS	957 375	928 797
EQUITY		
Capital		
Opening balance	362 944	166 684
Equity injections/withdrawals	- 196 260	- 19 671
Reserves	746 124	746 124
Accumulated funds		
Opening balance	- 14 928	44 567
Current year surplus (+)/deficit (-)	- 30 671	- 8 907
Transfers to/from reserves	90 166	
Accounting policy changes and corrections		
TOTAL EQUITY	957 375	928 797

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	333	333
Other receivables	6	6
TOTAL ASSETS	339	339
LIABILITIES		
Central Holding Authority income payable	339	339
Unearned Central Holding Authority income		
TOTAL LIABILITIES	339	339
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	68	68
Capital		
Appropriation		
Output	89 393	69 941
Commonwealth		
Other agency receipts from sales of goods and services	11 476	8 178
Interest received	57	61
Total operating receipts	100 994	78 248
Operating payments		
Payments to employees	31 635	32 268
Payments for goods and services	41 651	20 561
Grants and subsidies paid		
Current	20 356	20 934
Capital	2 571	5 710
Community service obligations	1 900	3 005
Interest paid		
Total operating payments	98 113	82 478
NET CASH FROM OPERATING ACTIVITIES	2 881	- 4 230
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	34 974	32 951
Repayment of advances		
Sales of investments	390 642	
Total investing receipts	425 616	32 951
Investing payments		
Purchases of assets	3 757	3 357
Advances and investing payments	73	79
Total investing payments	3 830	3 436
NET CASH FROM INVESTING ACTIVITIES	421 786	29 515
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	729	329
Commonwealth		
Equity injections		
Total financing receipts	729	329
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	425 642	20 000
Total financing payments	425 642	20 000
NET CASH FROM FINANCING ACTIVITIES	- 424 913	- 19 671
Net increase (+)/decrease (-) in cash held	- 246	5 614
Cash at beginning of financial year	21 815	21 569
CASH AT END OF FINANCIAL YEAR	21 569	27 183

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	68	68		
National Pollutant Inventory	18	18		
Historic Shipwrecks Program	50	50		
Output appropriation	89 393	69 941	- 19 452	1
Sales of goods and services	7 884	7 701	- 183	
Development assessment application fees	1 607	1 607		
Sale of products, maps and valuations	1 732	1 497	- 235	
Francis Bay Marine Facility	1 069	1 069		
Darwin Waterfront Corporation	153	153		
Land Development Corporation	217	217		
Business division support charges	3 106	3 158	52	
Interest	57	61	4	
Goods and services received free of charge	4 724	4 724		
Other revenue	3 592	477	- 3 115	
Wharf Precinct electricity costs reimbursement	459	459		
Australian Taxation Office rulings	3 117		- 3 117	2
Other	16	18	2	
OPERATING REVENUE	105 718	82 972	- 22 746	
Capital appropriation	729	329	- 400	
CAPITAL RECEIPTS	729	329	- 400	

1 The variation reflects one-off funding in 2015-16 for the finalisation of the long-term lease of the Darwin Port and flood mitigation works.

2 One-off funding as a result of an Australian Taxation Office private GST ruling relating to the subdivision of land.

Department of Mines and Energy

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Industry Development	12 421	12 459	12 269	
Industry Reporting	1 817	1 840	1 824	
Geoscience and Industry Development Services	10 604	10 619	10 445	
Mining Services	15 366	17 801	21 098	1
Mineral Titles Management	2 977	2 982	3 068	
Mining Operations Management	6 499	6 727	6 391	
Legacy Mines	5 890	8 092	11 639	
Energy Services	2 596	2 642	3 039	2
Energy Management	2 596	2 642	3 039	
Corporate and Governance	4 420	4 791	4 468	3
Corporate and Governance	2 368	2 782	2 459	
Shared Services Received	2 052	2 009	2 009	
Total Expenses	34 803	37 693	40 874	
Appropriation				
Output	26 001	26 281	26 265	
Commonwealth	4 295	4 295	10 048	

2016-17 Staffing: 164

- 1 The variations are mainly due to a carryover of funding for the Rum Jungle rehabilitation project into 2015-16, timing adjustments relating to the independent monitor of the McArthur River mine and additional Commonwealth funding for the rehabilitation of the Rum Jungle mine site.
- 2 The increase in 2016-17 is due to one-off funding for a research study into a small scale gas-to-liquids diesel refining facility.
- 3 The variation in 2015-16 mainly reflects one-off funding for the Business System Modernisation project, and the cessation of the Communications and Community Engagement Program.

Agency Profile

The Department of Mines and Energy is responsible for implementing the Northern Territory Government's priorities for mineral and energy resources regulation, development and management including:

- delivering geoscience and prospectivity assessments to industry to attract and support exploration investment;
- delivering environmentally responsible regulation of the minerals and petroleum industries including exploration, operation and remediation; and
- engaging with stakeholders and the wider community to explain the agency's role in the delivery of ecologically sustainable development.

Strategic Issues

Prosperous Economy

- Promoting local and international business investment in Territory projects, including case management through contemporary and innovative practices.
- Leading the development and implementation of a contemporary energy regulatory framework.

- Facilitating planning for critical infrastructure investment that will support project development and improve access to regional areas.
- Granting and administering tenure, and facilitating land access for mining, petroleum and geothermal exploration and production.
- Capturing and disseminating geological information to promote and encourage the responsible development of the Territory's mineral and petroleum resources.

Strong Society

- Encouraging industry to support local skills development and employment.
- Evaluating mining and energy activities to ensure that operations are conducted within a rigorous regulatory framework to minimise environmental risks and maximise the safety of the community.

Balanced Environment

- Ensuring mineral and petroleum exploration and development occurs within an ecologically sustainable environmental framework.
- Delivering a program to assess the risks of legacy mine sites and undertaking works to reduce their environmental impacts.
- Balancing environmental, social and economic factors in implementing policies for exploration and production of minerals and energy products.

Confident Culture

- Working with industry to unlock economic development opportunities in remote locations with consequent benefits for regional communities.

Budget Highlights

Prosperous Economy

- \$3.95 million to continue the Creating Opportunities for Resource Exploration (CORE) initiative to acquire new precompetitive geoscience information, provide industry grants for greenfields exploration, and promote the Territory as an exploration investment destination.
- \$2 million to continue an accelerated collaborative program to assess the Territory's shale gas potential and resources.
- \$1.1 million to improve mining approval timeframes and water monitoring assessments of higher risk sites under the *Mining Management Act*.
- \$1 million to continue to support the mining remediation team.
- \$0.35 million to continue to reduce approval times for administration of mineral titles.
- \$0.3 million to continue to administer the mining securities levy.

Balanced Environment

- \$10 million in Commonwealth funding under the National Partnership Agreement for the management of the former Rum Jungle mine site.
- \$0.5 million for a research study into substituting imported diesel fuel with domestic production of diesel from natural gas using small scale gas-to-liquids technology.
- \$2 million to be held in a Mining Remediation Contingency Fund for legacy mine sites.
- \$0.45 million to continue environmental regulation of mining activity.

Output Groups and Outcomes

Industry Development

Outcome: Provision of quality information and advice to national and international stakeholders to support exploration and development of the Territory's mineral and energy resources.

Industry Reporting

Support industry development through the management of statutory industry reporting of exploration and production, and provision of access to reports and drillcore samples.

Geoscience and Industry Development Services

Acquire, manage and deliver geoscience information to industry, promote investment opportunities and facilitate development to increase the Territory's competitiveness in growing the mineral and petroleum industries.

Mining Services

Outcome: Project development is facilitated through efficient and effective administration of laws regulating mineral titles and activities associated with mineral exploration, mining and production of mineral products.

Mineral Titles Management

Administer the framework for granting and regulating mineral titles that authorise exploration, extraction and processing of minerals and extractive minerals.

Mining Operations Management

Advance the development of the Territory's mineral resources in accordance with leading practice environmental standards. Administer rehabilitation securities and the Legacy Mine Fund.

Legacy Mines

Optimise the use of a limited resource base to address the real and potential impacts of legacy mine sites while maximising sustainable economic development opportunities for regional and Indigenous communities.

Energy Services

Outcome: Project development is facilitated through efficient administration of petroleum titles and assessment of petroleum exploration applications.

Energy Management

Advance the Territory's economic development and energy security through administration of exploration licences, including land access issues and geothermal and petroleum interest. Monitor petroleum exploration activities to ensure regulatory compliance is met and enhance community understanding of the regulatory framework.

Corporate and Governance

Outcome: The agency is supported through executive reporting and secretariat services.

Corporate and Governance

Provide a range of executive and secretariat services to support the agency's functions.

Shared Services Received

Corporate and governance services provided by the Department of Primary Industry and Fisheries through a shared services arrangement, including financial services, human resource management, information and communication technology, governance and risk.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Industry Development			
<i>Industry Reporting</i>			
Statutory industry report and sample submissions processed ¹	2 500	2 500	2 300
<i>Geoscience and Industry Development Services</i>			
Geoscientific data products developed or updated	85	125	125
Industry delegates at Annual Geoscience Exploration Seminar ¹	165	123	130
Target rating for geological database FIAS ²	10 th	10 th	10 th
Information and product request responses within five days	90%	90%	90%
International investment attraction events	6	6	6
Mining Services			
<i>Mineral Titles Management</i>			
Mineral exploration licences granted ³	1 300	880	880
Applications for mineral exploration licences outstanding	900	700	700
<i>Mining Operations Management</i>			
Mine planning documents assessed ³	360	310	310
Environmental management system audits conducted	7	12	12
General inspections conducted ⁴	150	196	188
Sites monitored by environmental monitoring unit for surface and ground water quality	35	35	35
Total rehabilitation securities held ⁵	\$750M	\$1 334M	\$1 334M
Authorisations granted ⁶	100	50	50
Number of authorised sites	360	360	360
<i>Legacy Mines</i>			
Number of projects commenced ⁷	3	8	3
Energy Services			
Petroleum exploration permits granted	60	55	55
Applications for petroleum exploration permits outstanding ⁸	135	135	165
Corporate and Governance			
Client satisfaction with services	95%	95%	95%

1 The decrease is largely due to a moderation in exploration activity.

2 The Fraser Institute Annual Survey (FIAS) is an annual global survey of mining companies that ranked the attractiveness of 109 jurisdictions for exploration and mining investment in 2015.

3 The decrease is largely due to a moderation in mining activity and streamlining of licensing requirements.

4 An inspection is any visit to the site by a mining officer (excludes audits).

5 Many of the Territory's major mines are in advanced stages of development resulting in a significant increase in the estimated cost of rehabilitation.

6 The total number of authorisation documents issued including new sites and variations to existing site authorisations.

7 The increase reflects the number of additional legacy mine projects identified in 2015-16.

8 The increase is due to a number of permits that have been placed in areas of non-consent.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	26 281	26 265
Commonwealth	4 295	10 048
Sales of goods and services	1 256	1 183
Interest revenue		
Goods and services received free of charge	2 020	2 020
Gain (+)/loss (-) on disposal of assets	7	
Other revenue	663	398
TOTAL INCOME	34 522	39 914
EXPENSES		
Employee expenses	17 914	18 562
Administrative expenses		
Purchases of goods and services	15 829	18 410
Repairs and maintenance	220	176
Depreciation and amortisation	960	960
Services free of charge	2 020	2 020
Other administrative expenses		
Grants and subsidies expenses		
Current	750	746
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	37 693	40 874
NET SURPLUS (+)/DEFICIT (-)	- 3 171	- 960

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	11 000	11 000
Interest revenue		
Royalties and rents	4 000	4 000
Other revenue	65	65
TOTAL INCOME	15 065	15 065

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	18 404	19 404
Receivables	573	573
Prepayments	199	199
Inventories		
Advances and investments		
Property, plant and equipment	9 090	8 130
Other assets		
TOTAL ASSETS	28 266	28 306
LIABILITIES		
Deposits held	23 573	23 573
Creditors and accruals	1 558	1 558
Borrowings and advances		
Provisions	2 192	2 192
Other liabilities	3	3
TOTAL LIABILITIES	27 326	27 326
NET ASSETS	940	980
EQUITY		
Capital		
Opening balance	8 299	8 433
Equity injections/withdrawals	134	1 000
Reserves	1 655	1 655
Accumulated funds		
Opening balance	- 5 977	- 9 148
Current year surplus (+)/deficit (-)	- 3 171	- 960
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	940	980

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	98	98
Other receivables	3 853	3 853
TOTAL ASSETS	3 951	3 951
LIABILITIES		
Central Holding Authority income payable	104	104
Unearned Central Holding Authority income	3 847	3 847
TOTAL LIABILITIES	3 951	3 951
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	26 281	26 265
Commonwealth	4 295	10 048
Other agency receipts from sales of goods and services	1 926	1 581
Interest received		
Total operating receipts	32 502	37 894
Operating payments		
Payments to employees	17 914	18 562
Payments for goods and services	16 049	18 586
Grants and subsidies paid		
Current	750	746
Capital		
Community service obligations		
Interest paid		
Total operating payments	34 713	37 894
NET CASH FROM OPERATING ACTIVITIES	- 2 211	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		1 000
Total financing receipts		1 000
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		1 000
Net increase (+)/decrease (-) in cash held	- 2 211	1 000
Cash at beginning of financial year	20 615	18 404
CASH AT END OF FINANCIAL YEAR	18 404	19 404

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	26 281	26 265	- 16	
Commonwealth appropriation				
National Partnership Agreements	4 295	10 048	5 753	
Management of the former Rum Jungle mine site	4 295	10 048	5 753	1
Sales of goods and services	1 256	1 183	- 73	
Application, advertising and dealing fees (licences/titles)	1 149	1 103	- 46	
Annual Geoscience Exploration seminar	107	80	- 27	
Goods and services received free of charge	2 020	2 020		
Gain on disposal of assets	7		- 7	
Other revenue	663	398	- 265	
Independent monitoring mining resource management	660	398	- 262	
Other	3		- 3	
OPERATING REVENUE	34 522	39 914	5 392	

1 The increase relates to a new funding agreement.

Department of the Attorney-General and Justice

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Legal Services	28 284	34 820	37 787	1, 2
Solicitor for the Northern Territory	12 038	11 727	11 775	
Crime Victims Services Unit	5 474	5 880	5 353	
Legal Policy	10 772	16 464	19 910	
Criminal Justice Research and Statistics Unit		749	749	
Court Support Services	41 763	44 457	46 140	3
Higher Courts	12 583	12 751	12 495	
Lower Courts and Tribunals	22 082	23 894	25 833	
Fines Recovery Unit	2 352	2 960	2 991	
Integrated Justice Information System	4 746	4 852	4 821	
Director of Public Prosecutions	12 981	13 016	12 694	
Director of Public Prosecutions	12 981	13 016	12 694	
Independent Offices	13 412	14 681	13 636	4
Consumer Affairs	2 441	2 390	2 089	
Anti-Discrimination Commission	1 677	2 142	2 133	
Information and Public Interest Disclosures Commission	1 161	1 137	1 145	
Registrar-General	2 235	3 046	2 247	
Public Trustee	1 008	1 003	1 013	
Health and Community Services Complaints Commission	1 196	1 171	1 164	
Children's Commissioner	1 475	1 445	1 452	
Office of Parliamentary Counsel	2 219	2 347	2 393	
Domestic Violence Directorate	7 192	7 991	7 351	5
Domestic Violence Directorate	7 192	7 991	7 351	
Corporate and Governance	8 896	9 078	8 874	
Corporate and Governance	8 896	9 078	8 874	
TOTAL EXPENSES	112 528	124 043	126 482	
Appropriation				
Output	80 617	82 300	89 377	
Commonwealth		4 316	7 204	

2016-17 Staffing: 492

- 1 The new Criminal Justice Research and Statistics Unit output was previously distributed across other outputs.
- 2 The increase for Legal Policy is due to the carry forward and revision of Commonwealth funding for legal assistance services.
- 3 The variation in 2015-16 for Lower Courts and Tribunals relates to one-off funding for relieving Judges of the Local Court. The increase in 2016-17 is due to additional funding for increased courts activity and repairs and maintenance.
- 4 The variation in 2015-16 for the Registrar-General relates to information and communications technology funding carried forward from the previous year.
- 5 The variation in the Domestic Violence Directorate is due to Commonwealth funding transfers between years.

Agency Profile

The Department of the Attorney-General and Justice provides strategic law and legal policy services to government, and prosecutions, advocacy, mediation, complaint resolution and registration services and support to courts and tribunals.

Strategic Issues

Strong Society

- Providing expert legal and strategic advice and services to Government.
- Supporting government's legislative reform agenda including domestic violence, criminal procedure, vulnerable witnesses, victims of crime, sex offenders and organised crime.
- Ensuring equitable access to financial assistance and support for victims of crime.
- Integrating new jurisdictions into the Northern Territory Civil and Administrative Tribunal (NTCAT).
- Enhancing services and support for all courts and related functions across the Territory, including improving infrastructure and facilities for courts and increasing efforts to recover unpaid fines.
- Driving reform of the Integrated Justice Information System (IJIS).
- Coordinating quality criminal justice research, statistical information and analysis to support Government's legislative agenda and crime reduction program.
- Coordinating government's integrated approach to addressing domestic and family violence through focusing on the rights of victims and changing the behaviour of offenders.
- Providing advocacy, awareness training and advice to stakeholders on issues that affect the rights of the vulnerable and disadvantaged across the range of justice services.
- Providing systems to support the protection of people's rights.
- Providing support to ensure criminal matters are dealt with efficiently throughout the criminal justice process.
- Providing an independent, professional and effective criminal prosecution service.
- Providing access to Bills being debated before the Legislative Assembly, as well as primary and delegated legislation after it is made.

Budget Highlights

Strong Society

- \$6.77 million for the whole-of-government Northern Territory Domestic and Family Violence Reduction Strategy.
- \$13.33 million, including Commonwealth funding of \$7.2 million, for the Northern Territory Legal Aid Commission and Community Legal Centres under a National Partnership Agreement to improve access to justice and resolve legal problems for the most disadvantaged people in Australia.
- \$2.5 million to continue to support NTCAT.
- \$1.66 million to meet increased demand for court support services.
- \$0.61 million for the Fines Recovery Unit to continue to support the increased focus on the recovery of outstanding fines and penalties.
- \$0.45 million over three years to undertake a council by-laws project between the Office of Parliamentary Counsel and the Local Government Association of the Northern Territory.

Output Groups and Outcomes

Legal Services

Outcome: Quality legal advice, representation and policy development to government.

Solicitor for the Northern Territory

Provide government with quality legal advice and representation.

Crime Victims Services Unit

Assist the rehabilitation of victims of violent crime through the provision of financial assistance, management of the Victims' Register and other services including crisis counselling and support services and assistance to victims and potential victims of residential property crime.

Legal Policy

Develop, review and implement legislative change, and advise the Attorney-General and the government on law and justice measures.

Criminal Justice Research and Statistics Unit

Provide statistics and research to support the development, monitoring and review of criminal justice policies and practices.

Court Support Services

Outcome: Judicial support and penalty recovery services that effectively enable the delivery of justice to the Territory community by courts and tribunals.

Higher Courts

Provide processing and appropriate case-flow management for the higher courts, including the Supreme Court and courts of appeal.

Lower Courts and Tribunals

Provide processing and appropriate case-flow management for the lower courts, tribunals and other statutory offices.

Fines Recovery Unit

Process and collect court fines and infringement penalties.

Integrated Justice Information System

Support and assist reporting on justice business processes associated with police apprehension, prosecution, courts, correctional services and fines recovery.

Director of Public Prosecutions

Outcome: Independent public prosecution services.

Director of Public Prosecutions

Provide an independent public prosecution service to the Territory and witness and victim support services during the criminal justice process.

Independent Offices

Outcome: An equitable society in which a person's legal rights and property interests are protected and written laws are available to the public.

Consumer Affairs

Provide a regulatory framework where the community is informed of consumer rights and responsibilities. Promote responsible business conduct.

Anti-Discrimination Commission

Provide anti-discrimination education, training and public awareness to the private sector, government and the general community. Accept, investigate and conciliate complaints, and conduct public hearings in respect of anti-discrimination matters. Provide complaint and advocacy services for people receiving treatment under the *Mental Health and Related Services Act* through the Community Visitor Program, and the *Disability Services Act*.

Information and Public Interest Disclosures Commission

Provide advice and promote knowledge about freedom of information (FOI) and privacy rights within government and the community. Investigate and resolve complaints about FOI and privacy matters and related applications. Investigate public interest disclosures and ensure that any improper conduct is appropriately dealt with. Protect persons who make public interest disclosures from acts of reprisal.

Registrar-General

Register dealings with land and other property, powers of attorney, births, deaths, marriages and changes of name and sex.

Public Trustee

Provide will-making and registry, trustee and estate administration services. Manage restrained and forfeited property under the *Criminal Property Forfeiture Act*.

Health and Community Services Complaints Commission

Resolve complaints between users and providers of health and community services in the Territory, recommend improvements in the standard and quality of service delivery, and encourage an awareness of the rights and responsibilities of users and providers of health services and community services.

Children's Commissioner

Deal with complaints related to the *Children's Commissioner Act 2013*. Monitor the administration of the *Care and Protection of Children Act 2007*. Promote an understanding of the rights, interests and wellbeing of vulnerable children.

Office of Parliamentary Counsel

Provide legislative drafting services and advice about Bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments for government and members of the Legislative Assembly. Participate in the Australian Parliamentary Counsel's Committee in relation to national uniform legislation, manage the publication of legislation and contribute to the publication of Government Gazettes, to meet government and community needs.

Domestic Violence Directorate

Outcome: Improved support and referral services for victims of domestic and family violence.

Domestic Violence Directorate

Work collaboratively across government agencies and non-government organisations to address the negative impact of service fragmentation for vulnerable people.

Corporate and Governance

Outcome: Effective, efficient and compliant corporate and governance activities.

Corporate and Governance

Provide a range of corporate and governance functions to support the agency's operations, including secretariat, financial, human resource management, information and communication technology, governance and risk services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Legal Services			
Bills introduced to Parliament	20	15	18
Number of legal files/matters ¹	4 363	4 095	4 363
<i>Victims of Crime Assistance Act</i> applications received	480	500	500
Number of requests, briefings and reports delivered by the Criminal Justice Research and Statistics Unit ²		125	125
Court Support Services			
Sitting days – higher courts	1 200	1 320	1 200
Sitting days – lower courts	2 700	2 500	2 700
Sitting days – circuit courts	390	390	390
Fines Recovery Unit – enforcements processed ³	42 000	48 000	48 000
NTCAT – cases lodged ⁴	2 600	925	4 500
IJS – modernisation projects planned ⁵	5	1	3
Director of Public Prosecutions			
Number of new matters	9 400	9 400	9 400
Independent Offices			
Consumer Affairs enquiries, complaints and compliance actions ⁶	23 000	21 250	21 250
Anti-Discrimination Commission complaints conciliated	40%	60%	40%
Community Visitor Program inspections (panels and visitors)	210	289	260
FOI and privacy complaints handled ^{7, 8}		54	26
Public interest disclosures handled	60	60	60
Land Title and Birth, Deaths and Marriages registrations ⁹	32 000	28 000	28 000
Estates and Trusts finalised ¹⁰	240	200	220
Health and Community Services complaints	550	580	550
Commission – enquiries and complaints received			
Office of the Children's Commissioner – enquiries and complaints received ⁷		240	240
Office of the Parliamentary Counsel – pages of legislation drafted and pages reprinted	7 000	7 000	7 000
Community education and awareness delivered	114	135	120
Domestic Violence Directorate			
Number of non-government organisations engaged in integrated service delivery	30	30	30
Corporate and Governance			
Turnover of department staff	15%	15%	15%
Department accounts paid within 30 days	80%	80%	80%
Internal audits conducted	20	20	20

1 Incorporates Legal Policy files.

2 New measure.

3 Increase is attributed to progress on new enforcement strategies.

4 Cases lodged in 2015-16 are below target as NTCAT has not received full referral of jurisdictions. The projected increase is due to high volume jurisdictions being transferred to NTCAT and commencing operation in 2016-17.

5 Following the development of the Project VERITAS business case, projects have been consolidated into a program of work for delivery over the next three to four years.

6 Reduction is directly attributable to the transfer of residential tenancy enquiries to the NTCAT.

7 Revised measure.

8 An unusually high number of complaints were received from a single complainant in 2015-16. Activity is not expected to continue at this level.

9 The decrease reflects lower demand for Land Title registrations, searches and related business.

10 The decrease in 2015-16 is largely attributed to a reduction in the number of deceased estates being administered by the Public Trustee.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 137	
Capital		
Appropriation		
Output	82 300	89 377
Commonwealth	4 316	7 204
Sales of goods and services	10 645	10 645
Interest revenue		
Goods and services received free of charge	7 190	7 190
Gain (+)/loss (-) on disposal of assets		
Other revenue	5 144	5 199
TOTAL INCOME	110 732	119 615
EXPENSES		
Employee expenses	64 276	65 446
Administrative expenses		
Purchases of goods and services	24 165	24 118
Repairs and maintenance	2 891	2 792
Depreciation and amortisation	6 048	6 220
Services free of charge	7 190	7 190
Other administrative expenses		
Grants and subsidies expenses		
Current	19 473	20 716
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	124 043	126 482
NET SURPLUS (+)/DEFICIT (-)	- 13 311	- 6 867

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services		
Interest revenue		
Royalties and rents		
Other revenue	14 195	13 638
TOTAL INCOME	14 195	13 638

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 373	1 726
Receivables	1 168	1 168
Prepayments	593	593
Inventories		
Advances and investments		
Property, plant and equipment	224 503	218 283
Other assets		
TOTAL ASSETS	228 637	221 770
LIABILITIES		
Deposits held	922	922
Creditors and accruals	3 124	3 124
Borrowings and advances		
Provisions	7 315	7 315
Other liabilities		
TOTAL LIABILITIES	11 361	11 361
NET ASSETS	217 276	210 409
EQUITY		
Capital		
Opening balance	63 698	67 311
Equity injections/withdrawals	3 613	
Reserves	172 806	172 806
Accumulated funds		
Opening balance	- 9 530	- 22 841
Current year surplus (+)/deficit (-)	- 13 311	- 6 867
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	217 276	210 409

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 137	
Capital		
Appropriation		
Output	82 300	89 377
Commonwealth	4 316	7 204
Other agency receipts from sales of goods and services	15 789	15 844
Interest received		
Total operating receipts	103 542	112 425
Operating payments		
Payments to employees	64 276	65 446
Payments for goods and services	26 528	26 910
Grants and subsidies paid		
Current	19 473	20 716
Capital		
Community service obligations		
Interest paid		
Total operating payments	110 277	113 072
NET CASH FROM OPERATING ACTIVITIES	- 6 735	- 647
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 6 735	- 647
Cash at beginning of financial year	9 108	2 373
CASH AT END OF FINANCIAL YEAR	2 373	1 726

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	1 137		- 1 137	
Alice Springs Transformation Plan	1 137		- 1 137	1
Output appropriation	82 300	89 377	7 077	2
Commonwealth appropriation				
National Partnership Agreements	4 316	7 204	2 888	
Legal Assistance Services	4 316	7 204	2 888	3
Sales of goods and services	10 645	10 645		
Births, Deaths and Marriages – fees and levies	1 035	1 035		
Supreme Court – fees	255	255		
Civil Court – fees	596	596		
Criminal Court – fees	402	402		
Enforcement – fees	2 501	2 501		
Land Titles Office – fees and levies	4 378	4 378		
Public Trustee – commissions, fees and levies	1 296	1 296		
Other	182	182		
Goods and services received free of charge	7 190	7 190		
Other revenue	5 144	5 199	55	
Solicitor for the Northern Territory – outposted lawyers	257	266	9	
Police Prosecution services	303		- 303	
Policy Coordination – outposted services	138	138		
Crime Victims Assistance Levy	2 910	2 910		
Commissioner of Tenancies	310	350	40	
NTCAT		495	495	
Other	1 226	1 040	- 186	
OPERATING REVENUE	110 732	119 615	8 883	

1 The decrease reflects the cessation of Commonwealth funding for the Alice Springs Transformation Plan. A number of services previously provided through the plan are now funded through Territory Government initiatives.

2 The increase relates to additional funding for the Domestic and Family Violence Reduction Strategy, court support services, Northern Territory Legal Aid Commission and NTCAT.

3 The funding variation is in line with the National Partnership Agreement.

Department of Children and Families

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Children and Families	162 699	168 225	167 995	1, 2
Child Protection Services	33 678	27 351	24 092	
Out of Home Care Services	88 624	99 683	101 786	
Family and Parent Support Services	40 397	41 191	42 117	
Corporate and Governance	9 652	12 544	12 700	3
Corporate and Governance	7 843	10 735	10 839	
Shared Services Received	1 809	1 809	1 861	
Total Expenses	172 351	180 769	180 695	
Appropriation				
Output	147 020	156 251	158 886	
Commonwealth	16 147	18 451	16 910	

2016-17 Staffing: 620

- 1 The variations in the Child Protection Services output are mainly due to Commonwealth funding adjustments associated with the transition from the Stronger Futures National Partnership Agreement (NPA) to the Northern Territory Remote Aboriginal Investment NPA, one-off items in 2015-16 and a revised attribution methodology to better reflect case work for out of home care and family and parent support services and resources invested in corporate and governance systems.
- 2 The variation in 2015-16 and increase in 2016-17 for the Out of Home Care Services output is mostly due to additional ongoing funding to meet demand for out of home care.
- 3 The increase in the Corporate and Governance output in 2015-16 mostly relates to a revised attribution methodology for systems control and governance functions.

Agency Profile

The Department of Children and Families partners with families and communities to keep children safe, strong and connected by providing a range of child protection, family support and out of home care services.

Strategic Issues

Strong Society

- Responding to increased demand for child protection services by implementing revised family support assistance aimed at family preservation and the successful reunification of children in out of home care.
- Addressing inequities in child protection responses by ensuring remote Indigenous families receive increased support through the implementation of the Remote Family Support Service.
- Improving outcomes for children in out of home care through:
 - increasing the availability and quality of home-based placements;
 - implementing a therapeutic residential care model of practice; and
 - strengthening the agency's management frameworks to achieve value for money purchased placements.
- Enabling front-line child protection staff through new technology and tools to improve service delivery effectiveness.

Budget Highlights

Strong Society

- \$10 million ongoing additional funding for out of home care services to address increased demand.
- \$9.4 million to establish a Remote Family Support Service, with funding provided through the Commonwealth's National Partnership on Northern Territory Remote Aboriginal Investment.
- \$4.5 million for delivery of an Intensive Family Preservation Service to support families, allowing children to remain at home safely.
- \$1.3 million to establish an additional long-term care team in the Darwin region to address demand for services.
- \$0.3 million to continue a campaign to attract and recruit additional carers.
- \$0.2 million to continue training and support for carers to improve retention.

Output Groups and Outcomes

Children and Families

Outcome: Children remain safe and families are strong with connection to their community.

Child Protection Services

Protect children from harm by responding to notifications about risks to their wellbeing, including undertaking investigations, child safety planning, family assistance and taking children into care.

Out of Home Care Services

Optimise outcomes for children in care of the agency's Chief Executive Officer including placement, case management and the recruitment and support of carers.

Family and Parent Support Services

Partner with families, community and agencies to prevent vulnerable children and their families from entering the child protection system.

Corporate and Governance

Outcome: The agency's capability is supported, contemporary practice and improvement is enabled, and legislative and statutory responsibilities are fulfilled.

Corporate and Governance

Provide corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance, risk services, and communications.

Shared Services Received

Corporate and governance services received from the Department of Health.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Children and Families			
<i>Child Protection Services</i>			
Child protection notifications received ¹	18 000	19 500	21 000
Child protection cases opened ²		7 500	7 500
Child protection investigations commenced within their allocated priority response time:			
– priority 1 – within 24 hours	100%	95%	100%
– priority 2 – within 3 days	80%	85%	80%
– priority 3 – within 5 days	80%	85%	80%
– priority 4 – within 10 days	70%	85%	80%
Child protection investigations finalised ¹	5 500	7 500	7 500
Child protection investigations substantiated ²		2 000	2 000
<i>Out of Home Care Services</i>			
Children on a care and protection order ^{2,3}		1 120	1 200
Children in out of home care ³	1 100	1 000	1 100
Children admitted to out of home care	360	300	350
Children exiting out of home care ²		250	300
Foster places of care ^{2,3}		230	270
Kinship places of care ^{2,3}		210	250
<i>Family and Parent Support Services</i>			
Number of children whose families are receiving ongoing casework ^{2,3}		1 000	1 100
Clients accessing crisis support services:			
– non-government organisation providers ⁴	1 800	5 000	5 000
– Remote Women's Safe Places ⁵	390	450	450
Corporate and Governance			
Invoices paid within 30 days ²		80%	90%
Ministerial responses within timeframe ²		90%	90%
Scheduled audits completed ²		90%	90%
Recommendations of the Office of the Children's Commissioner investigations accepted ²		100%	100%

1 The increase reflects additional demand for child protection services.

2 New measure.

3 As at 30 June.

4 The 2015-16 Budget figure reflects clients seeking crisis accommodation for domestic violence only. The 2015-16 Estimate and 2016-17 Budget figures include demand for all crisis support services.

5 The increase reflects additional demand for safe house services.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	443	
Capital		
Appropriation		
Output	156 251	158 886
Commonwealth	18 451	16 910
Sales of goods and services	34	34
Interest revenue		
Goods and services received free of charge	6 464	6 464
Gain (+)/loss (-) on disposal of assets		
Other revenue	34	34
TOTAL INCOME	181 677	182 328
EXPENSES		
Employee expenses	73 746	72 310
Administrative expenses		
Purchases of goods and services	14 940	15 154
Repairs and maintenance	448	467
Depreciation and amortisation	999	1 123
Services free of charge	6 464	6 464
Other administrative expenses	932	
Grants and subsidies expenses		
Current	83 240	85 177
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	180 769	180 695
NET SURPLUS (+)/DEFICIT (-)	908	1 633

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	8 964	15 220
Receivables	1 065	1 065
Prepayments	164	164
Inventories		
Advances and investments		
Property, plant and equipment	10 615	9 492
Other assets		
TOTAL ASSETS	20 808	25 941
LIABILITIES		
Deposits held		
Creditors and accruals	7 188	7 188
Borrowings and advances		
Provisions	7 324	7 324
Other liabilities		
TOTAL LIABILITIES	14 512	14 512
NET ASSETS	6 296	11 429
EQUITY		
Capital		
Opening balance	28 938	27 079
Equity injections/withdrawals	- 1 859	3 500
Reserves	468	468
Accumulated funds		
Opening balance	- 22 159	- 21 251
Current year surplus (+)/deficit (-)	908	1 633
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	6 296	11 429

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	443	
Capital		
Appropriation		
Output	156 251	158 886
Commonwealth	18 451	16 910
Other agency receipts from sales of goods and services	68	68
Interest received		
Total operating receipts	175 213	175 864
Operating payments		
Payments to employees	73 746	72 310
Payments for goods and services	15 349	15 621
Grants and subsidies paid		
Current	83 240	85 177
Capital		
Community service obligations		
Interest paid		
Total operating payments	172 335	173 108
NET CASH FROM OPERATING ACTIVITIES	2 878	2 756
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		3 500
Total financing receipts		3 500
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		3 500
Net increase (+)/decrease (-) in cash held	2 878	6 256
Cash at beginning of financial year	6 086	8 964
CASH AT END OF FINANCIAL YEAR	8 964	15 220

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	443		- 443	
Alice Springs Transformation Plan	443		- 443	
Output appropriation	156 251	158 886	2 635	
Commonwealth appropriation				
National Partnership Agreements	18 451	16 910	- 1 541	1
Stronger Futures in the Northern Territory	8 098		- 8 098	
Remote Aboriginal Investment – Community Safety				
Women's Safe Houses	3 597	5 130	1 533	
Remote Family Support Service	6 756	11 780	5 024	
Sales of goods and services	34	34		
Fees and charges	34	34		
Goods and services received free of charge	6 464	6 464		
Other revenue	34	34		
OPERATING REVENUE	181 677	182 328	651	

1 The variations are due to the transition from the Stronger Futures NPA to the Northern Territory Remote Aboriginal Investment NPA.

Department of Health

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Territory-Wide Primary Health Care	64 929	48 559	32 868	1
Territory-Wide Primary Health Care	64 929	48 559	32 868	
Pensioner Concessions	28 841	28 838	29 530	
Pensioner Concessions	28 841	28 838	29 530	
Disease Prevention and Health Protection	26 586	24 344	21 446	2
Environmental Health	5 547	5 104	4 675	
Disease Control	21 039	19 240	16 771	
Community Treatment and Extended Care	168 660	144 723	134 074	3
Alcohol and Other Drugs	71 460	40 854	41 134	
Disability Services	88 133	95 627	85 636	
Mental Health	9 067	8 242	7 304	
Corporate and Governance	86 292	103 947	95 381	4
Corporate and Governance	43 506	61 161	51 330	
Shared Services Provided	42 786	42 786	44 051	
National Critical Care and Trauma Response	10 579	10 813	10 262	
National Critical Care and Trauma Response	10 579	10 813	10 262	
Health Services	942 684	1 034 983	1 102 357	5
Top End and Central Australia Health Services	942 684	1 034 983	1 102 357	
Total Expenses	1 328 571	1 396 207	1 425 918	
Appropriation				
Output	1 010 764	1 020 500	1 054 350	
Capital	6 292	509	31 679	
Commonwealth	44 218	57 937	54 720	

2016-17 Staffing: 1 051

- 1 The decrease relates to the transfer of primary health care grants and oral, hearing and cancer screening service delivery functions to the Health Services, partially offset by the timing of additional Commonwealth and external funding.
- 2 The decrease mainly reflects a reduction in Commonwealth and external funding as well as efficiencies.
- 3 The decrease is due to the transfer of the Alcohol and Other Drugs program to the Health Services, partially offset in 2015-16 by one-off funding for a disability services hub.
- 4 The increase is mainly due to additional Commonwealth and external funding, partially offset in 2016-17 by a cross agency transfer to reflect project management arrangements for the Core Clinic Systems Renewal Program.
- 5 The increase is due to additional Commonwealth and demand growth funding and the transfer of functions to the Health Services.

Agency Profile

The role of the Department of Health is to promote, protect and improve the health and wellbeing of all Territorians. The agency strives to achieve this by:

- ensuring the delivery of quality hospital and primary health services to all Territorians through effective purchasing and performance arrangements with the Top End and Central Australia Health Services;
- ensuring the delivery of comprehensive Territory-wide services through effective public provision and purchasing in the areas of disease surveillance, prevention and management, health protection, community treatment and disability services;
- working with health organisations, the non-government sector and other Territory and national partners in planning, resourcing, developing, delivering and evaluating health services to ensure equity of access, integrated care and an effective and appropriate mix of services across the Northern Territory;
- maintaining and enhancing capacity to respond to local and national trauma response events;
- providing system-wide leadership in health policy and planning, service frameworks, clinical governance, stakeholder engagement and Indigenous policy that ensures quality, consistency and equity; and
- delivering system-wide governance, including financial, performance and corporate services.

Strategic Issues

Strong Society

- Delivering a strong health system through:
 - improving the governance structure, monitoring and managing service delivery agreements with the Top End and Central Australia Health Services, driving safety, quality and financial sustainability;
 - ensuring effective financial management of services and financial sustainability using activity-based funding of hospital services, as appropriate;
 - developing strategic and sustainable system-wide responses to continuing growth in service demand and cost, that meet local needs; and
 - driving a systematic, evidence-based approach to maintaining and improving the quality and safety of patient care implemented within effective clinical and corporate governance structures.
- Supporting appropriate clinical and service infrastructure by:
 - finalising procurement and models of care definition processes for the Palmerston Regional Hospital to expand health capacity and improve access to services;
 - implementing a Territory-wide Core Clinical Systems Renewal Program to provide information systems for patient-centred care; and
 - integrating planning and service provision to improve patient care pathways and consistency in health standards and delivery.
- Supporting Territorians whose health is most at risk by:
 - continuing to expand the Indigenous workforce within the agency and across Territory health services, building local capacity through strategic recruitment, development and retention;
 - continuing to support the transition to full implementation of the National Disability Insurance Scheme (NDIS) in the Territory;

- establishing emergency and elective cardiothoracic and neurosurgical services in the Territory;
- developing a comprehensive implementation plan for the Northern Territory Mental Health Strategic Plan 2015-2021;
- creating a medium to long-term renal services investment strategy for the Territory;
- encouraging the adoption of healthy behaviours, controlling the spread of disease, preventing harm and injury and working across sectors to influence the social determinants of health;
- assisting with closing the gap in health and wellbeing between Indigenous and non-Indigenous Australians;
- improving health outcomes for people and populations who are vulnerable using a holistic, person-centred approach across the life span;
- delivering the agency's response and implementation of the Whole of Government Domestic and Family Violence Reduction Strategy;
- reducing alcohol-related harm through the Alcohol Mandatory Treatment program and other strategies supported by the Government; and
- coordinating and monitoring the implementation of the health system actions identified in the Territory Government's response to the impact ice is having on our community – Tackling Ice in the Northern Territory.

Budget Highlights

Strong Society

- \$36 million, over two years, to support the commissioning of the Palmerston Regional Hospital, including purchasing furniture, fittings and equipment and information and communications technology (ICT), to ensure the provision of safe, quality clinical services on the opening of the hospital.
- \$10 million through the Boosting our Economy stimulus package, for the development of the Carpentaria Disability Services Hub.
- \$5 million for Menzies School of Health Research, to fund research into delivering strong economic and health returns for the Territory.
- \$0.98 million to support pay equity in the social and community services sector.
- \$0.3 million for specialist support and forensic disability services in the Territory.
- \$0.92 million over four years for the development and roll-out of the Territory-wide implementation plan for the National Disability Insurance Scheme.

Output Groups and Outcomes

Territory-Wide Primary Health Care

Outcome: Strengthened capability of Territorians to maintain and improve health.

Territory-Wide Primary Health Care

Provide support for an integrated Territory-wide primary health care service including reporting, policy, planning, grant management and legislative support.

Pensioner Concessions

Outcome: Eligible Territorians are assisted to maintain their financial independence.

Pensioner Concessions

Administer subsidies to Territory residents who are classified as eligible persons.

Disease Prevention and Health Protection

Outcome: The capacity of individuals, families and communities is strengthened to improve and protect their health through promotion and prevention strategies, and appropriate interventions that minimise harm from disease and the environment.

Environmental Health

Provide education, statutory surveillance and monitoring, and complaint resolution relating to physical, chemical, biological and radiological agents in the environment. Manage environmental health standards, environmental health impact assessment, sanitation and waste management, water quality, food safety, radiation protection and poisons control.

Disease Control

Deliver disease prevention and early intervention services, immunisation, disease surveillance and management, screening services, contact tracing for mycobacterial diseases, HIV/AIDS and sexually transmitted infections, and environmental management of mosquito-borne diseases.

Community Treatment and Extended Care

Outcome: The capacity of individuals, families and communities is strengthened to improve and protect their health and wellbeing through community-based strategies and appropriate interventions that minimise harm.

Alcohol and Other Drugs

Provide support for an integrated Territory-wide service to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs, including reporting, policy, planning, grant management and legislative support.

Disability Services

Deliver community and professional support services to people with a disability, including community care and support, in-home support, community access, full-time accommodation and respite care.

Mental Health

Provide support for an integrated Territory-wide mental health service including reporting, policy, planning, grant management and legislative support.

Corporate and Governance

Outcome: Effective and efficient performance of the health system.

Corporate and Governance

Provide leadership and strategic management that ensures the health system meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide strategy, policies and plans to ensure an equitable and integrated system. Ensure fair, evidence-based and sustainable purchase-of-service agreements with healthcare providers and systems to deliver appropriate services to Territorians.

Shared Services Provided

Provide quality client-focussed shared services to the Health Services and the System Manager including finance, human resource, ICT, infrastructure, procurement and performance reporting, to contribute to the efficient delivery of health outcomes.

National Critical Care and Trauma Response

Outcome: High-quality and efficient emergency medical response services to the north Australian and South East Asian regions.

National Critical Care and Trauma Response

Provide emergency medical response across the north of Australia and within the South East Asian region including training and research services.

Health Services

Outcome: The best possible health of Territorians in the Top End and Central Australia is achieved and maintained through high quality, safe and efficient services.

Top End and Central Australia Health Services

Provide the range of acute to primary health care services in hospitals, health centres and in the home.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Territory-Wide Primary Health Care			
Percentage of non-government organisation grant recipients' satisfaction with grant management ¹			80%
Pensioner Concessions			
Pensioner Concession recipients	26 083	24 800	24 800
Disease Prevention and Health Protection			
<i>Environmental Health</i>			
Authorities issued	4 000	4 031	4 050
Environmental health complaints investigations initiated within one working day of notification	98%	98%	98%
<i>Disease Control</i>			
Notification of HIV	26	20	20
Occasions of service at Clinic 34 in Darwin and Alice Springs	10 500	10 500	10 500
Proportion of notified cases of exotic mosquito-borne diseases for which the place of infection was ascertained within two days	100%	100%	100%
Children fully immunised:			
– at age 12 months	90%	92%	93%
– at age 2 years ²	93%	88%	88%
People completing treatment for tuberculosis	95%	100%	100%
Units of sterile injecting equipment distributed through the Needle and Syringe Program ¹		480 000	480 000
People living with HIV who receive Anti-Retroviral Therapy	90%	90%	90%

continued

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Community Treatment and Extended Care			
<i>Alcohol and Other Drugs</i>			
Average daily bed usage at Sobering Up Shelters ³	60%	51%	50%
Closed episodes in non-government treatment services ^{4,5}	3 200	3 460	3 546
Completed closed episodes in non-government treatment services ^{4,5}	1 770	2 005	1 910
<i>Disability Services</i>			
Clients accessing full-time accommodation services	195	198	198
Clients accessing community support services	2 775	2 800	2 800
Clients accessing professional support services ⁶	6 400	6 100	6 000
Occasions clients access professional support services ⁷	58 800	59 000	55 000
Corporate and Governance			
<i>Corporate and Governance</i>			
Corporate risks ranked as 'extreme' that have a risk mitigation plan in place within 30 days of the initial risk assessment ⁸	100%	100%	100%
Delivery of health literacy and cultural security training program for staff	50	50	50
<i>Shared Services Provided</i>			
Availability of major enterprise clinical information systems to Health Services	99.5%	99.5%	99.5%
Percentage of signed service standards with Health Services ¹			100%
Health Services satisfaction with corporate support services provided ¹			75%
National Critical Care and Trauma Response			
Training participants ⁹	695	902	695
Response to local, national and international deployment requests ¹		100%	100%
Health Services			
<i>Top End and Central Australia Health Services</i>			
Total weighted activity units (WAU) ¹⁰	129 314	134 279	134 522

1 New measure.

2 The decrease reflects a lag in uptake and reporting practices due to revised definition of 'fully immunised' at two years to include the measles, mumps, rubella, varicella vaccine.

3 The decrease is due to Temporary Beat Locations and Alcohol Protection Orders in Alice Springs, Tennant Creek and Katherine. Service capacity at Sobering Up Shelters has reduced to reflect demand.

4 An episode of alcohol and other drugs treatment is a 'period of contact, with defined dates of commencement and cessation' (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed closed episode is one where there is a valid date of cessation and the reason for cessation is 'treatment completed'.

5 The increase is largely due to a significant increase in remote-based activity by a single agency.

6 Intake aligned with preparations for NDIS.

7 The variations reflect the transition of clients to full scheme NDIS commencing July 2016.

8 Includes only those risks overseen by the Department of Health.

9 The National Critical Care and Trauma Response Centre (NCCTRC) is benchmarked to train 695 participants. Training of extra participants occurred due to increased efficiencies in the NCCTRC, and several training programs (Clinical Team Leader and Surgical Anaesthetics training), some of which received additional funding.

10 The 2015-16 Budget figure has been recalculated using version 15 of the activity-based funding model.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	258 391	250 470
Capital	410	
Appropriation		
Output	1 020 500	1 054 350
Commonwealth	57 687	54 266
Sales of goods and services	45 901	46 263
Interest revenue		
Goods and services received free of charge	14 690	14 690
Gain (+)/loss (-) on disposal of assets		
Other revenue	246	226
TOTAL INCOME	1 397 825	1 420 265
EXPENSES		
Employee expenses	128 095	119 676
Administrative expenses		
Purchases of goods and services	568 596	547 446
Repairs and maintenance	634	684
Depreciation and amortisation	4 613	4 623
Services free of charge	14 690	14 690
Other administrative expenses		
Grants and subsidies expenses		
Current	647 400	714 285
Capital	8 705	336
Community service obligations	23 474	24 178
Interest expenses		
TOTAL EXPENSES	1 396 207	1 425 918
NET SURPLUS (+)/DEFICIT (-)	1 618	- 5 653

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	126	126
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	126	126

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	25 622	24 592
Receivables	2 410	2 410
Prepayments	3 858	3 858
Inventories	127	127
Advances and investments	300	300
Property, plant and equipment	32 101	59 611
Other assets		
TOTAL ASSETS	64 418	90 898
LIABILITIES		
Deposits held		
Creditors and accruals	15 917	15 917
Borrowings and advances		
Provisions	16 788	16 788
Other liabilities		
TOTAL LIABILITIES	32 705	32 705
NET ASSETS	31 713	58 193
EQUITY		
Capital		
Opening balance	264 299	266 757
Equity injections/withdrawals	2 458	32 133
Reserves	1 607	1 607
Accumulated funds		
Opening balance	- 238 269	- 236 651
Current year surplus (+)/deficit (-)	1 618	- 5 653
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	31 713	58 193

Cash Flow Statement

	2015-16 Estimate \$'000	2016-17 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	258 391	250 470
Capital	410	
Appropriation		
Output	1 020 500	1 054 350
Commonwealth	57 687	54 266
Other agency receipts from sales of goods and services	46 147	46 489
Interest received		
Total operating receipts	1 383 135	1 405 575
Operating payments		
Payments to employees	128 095	119 676
Payments for goods and services	569 230	548 130
Grants and subsidies paid		
Current	647 400	714 285
Capital	8 705	336
Community service obligations	23 474	24 178
Interest paid		
Total operating payments	1 376 904	1 406 605
NET CASH FROM OPERATING ACTIVITIES	6 231	- 1 030
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	23	23
Repayment of advances		
Sales of investments		
Total investing receipts	23	23
Investing payments		
Purchases of assets	1 192	32 156
Advances and investing payments		
Total investing payments	1 192	32 156
NET CASH FROM INVESTING ACTIVITIES	- 1 169	- 32 133
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	509	31 679
Commonwealth	250	454
Equity injections	1 500	
Total financing receipts	2 259	32 133
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	2 259	32 133
Net increase (+)/decrease (-) in cash held	7 321	- 1 030
Cash at beginning of financial year	18 301	25 622
CASH AT END OF FINANCIAL YEAR	25 622	24 592

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	251 230	248 329	- 2 901	
National Health Reform	195 188	202 419	7 231	1
Indigenous Australian Health Program – Multi-Schedule Agreement	39 296	40 083	787	
Rural Health Outreach Fund	3 655		- 3 655	2
Public health funding	3 602	3 818	216	
The My eHealth Record transition to the National eHealth Record (M2N) Program	3 181		- 3 181	3
Aged Care Assessment Program	1 536		- 1 536	2
Healthy Ears – Better Hearing, Better Listening Program	1 338	1 339	1	
Organ and Tissue Donation	1 170		- 1 170	2
Other	2 264	670	- 1 594	
Other grants	7 161	2 141	- 5 020	
Clinical Teaching Services Agreement	3 110		- 3 110	4
Pay equity for the social and community services sector	1 486	1 118	- 368	5
Support accommodation services Alice Springs	486		- 486	
Specialist Training Program	340	100	- 240	
Oral health student placement	313		- 313	
Indigenous health training posts	289	248	- 41	
Development of My Health Report system	285	675	390	
Other	852		- 852	
Capital grants	410		- 410	
Oral Health Therapist graduate year program (dental chair)	410		- 410	
Output appropriation	1 020 500	1 054 350	33 850	6
Commonwealth appropriation				
Specific Purpose Payments	14 689	15 084	395	
National Disability Services	14 689	15 084	395	
National Partnership Agreements	42 998	39 182	- 3 816	
National Critical Care and Trauma Response Centre	15 211	15 286	75	
Specialist Disability Services for over 65 year olds	1 832	5 875	4 043	5
Disability Care Australia Fund	845	752	- 93	
Northern Territory Remote Aboriginal Investment	11 579	11 835	256	
Indigenous Teenage Sexual Reproductive Health and Young Parent Support	3 932		- 3 932	7
Essential vaccines	3 035	2 552	- 483	
Adult public dental services	2 864		- 2 864	8
Improving trachoma control services for Indigenous Australians	1 559	1 591	32	
Rheumatic Fever Strategy	893	905	12	
Mental Health Reform (Supporting National Mental Health Reform)	887		- 887	
Other	361	386	25	

(continued)

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	45 901	46 263	362	
Service level agreements – Top End, Central Australia Health Services and Department of Children and Families	44 616	45 881	1 265	
Other fees and charges	1 285	382	- 903	
Goods and services received free of charge	14 690	14 690		
Other revenue	246	226	- 20	
OPERATING REVENUE	1 397 825	1 420 265	22 440	
Capital appropriation	509	31 679	31 170	9
Commonwealth capital appropriation	250	454	204	
National Critical Care and Trauma Response Centre	250	454	204	
CAPITAL RECEIPTS	759	32 133	31 374	

1 Based on activity estimates under the National Health Reform Agreement.

2 The decrease reflects the cessation of the previous agreement. A new agreement had not yet been negotiated at the time of publication.

3 Commonwealth funded program finalised in 2015-16.

4 The agreement ceased in 2015-16.

5 The variation is in line with the Commonwealth agreement.

6 The increase mainly reflects demand growth funding.

7 Revenue received in 2015-16 for an agreement that ceased in 2014-15.

8 One-off funding in 2015-16.

9 One-off funding in 2016-17 for furniture, fittings and equipment, and ICT hardware and systems to support the commissioning of the Palmerston Regional Hospital.

Top End Health Service

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Top End Hospitals	493 844	510 739	527 053	1
Top End Hospitals	493 844	510 739	527 053	
Community Treatment and Extended Care	33 055	44 888	44 363	2
Mental Health	31 074	30 657	30 976	
Aged Care	1 981	2 281	1 370	
Alcohol and Other Drugs		11 950	12 017	
Primary Health Care	70 180	104 133	112 447	3
Remote Primary Health Care	55 851	90 086	80 257	
Urban Primary Health Care	14 329	14 047	14 125	
Top End-Wide Community Services			18 065	
Top End-Wide Support Services	137 972	153 748	169 572	4
Top End-Wide Support Services	137 972	153 748	169 572	
Total Expenses	735 051	813 508	853 435	
Income	715 451	798 195	830 938	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 19 600	- 15 313	- 22 497	

2016-17 Staffing: 3 677

- 1 The variations mainly relate to additional Commonwealth and external funding in 2015-16 and demand growth funding in 2016-17.
- 2 The variations mostly reflect the transfer of the Alcohol and Other Drugs program from the Department of Health from 2015-16, partially offset in 2016-17 by the cessation of the Commonwealth-funded Aged Care Assessment program.
- 3 The variation in 2015-16 mainly relates to additional Commonwealth funding and the transfer of remote primary health care grants from the Department of Health. The increase in 2016-17 is mostly due to the transfer of oral, hearing and cancer screening service delivery functions from the Department of Health, partly offset by the timing of Commonwealth funding.
- 4 The variation in 2015-16 mainly relates to additional ambulance services and Commonwealth funding as well as increased depreciation. The increase in 2016-17 is mostly due to additional Commonwealth funding, additional repairs and maintenance funding, as well as increased depreciation.

Business Division Profile

The Top End Health Service works with key stakeholders to improve health and wellbeing outcomes and deliver stronger communities across the Top End by:

- providing safe and quality healthcare services that are effective and responsive to patient needs;
- providing affordable and efficient healthcare services, demonstrating prudent use of public resources while ensuring high standards of quality and efficiency in service delivery;
- promoting a culture of innovation to enhance an evidence-based approach to health care and build the capacity to meet changing service needs and delivery models;
- fostering a culture that promotes ownership of performance in the delivery of health care by our people with our partners and within our community;
- ensuring there is equitable access to healthcare services across the Top End by maximising the coordination and integration at the local and regional level; and
- building a sustainable and quality workforce, investing in local capacity and making the best use of our people.

Strategic Issues

Strong Society

- Delivering a strong health system and supporting Territorians whose health is most at risk by:
 - adopting a 'one service, multiple campus' approach to service delivery to improve accessibility, effectiveness and efficiency and deliver timely, safe and appropriate care;
 - strengthening our workforce culture and capacity;
 - growing and developing the skills of the Indigenous workforce;
 - establishing emergency and elective cardiothoracic and neurosurgical services in the Territory;
 - enhancing the integration and coordination of outpatient, outreach and telehealth services;
 - integrating maternity services across the Top End;
 - integrating renal services across the Top End;
 - clinical redesign, service development and planning; and
 - implementing a Territory-wide Core Clinical System Renewal Program to provide information systems for patient-centred care.

Budget Highlights

Strong Society

- Implementation of the \$185.9 million Core Clinical System Renewal Program for information communications technology modernisation including the introduction of real-time individual electronic health records.
- \$8.3 million to establish emergency and elective cardiothoracic and neurosurgical services in the Top End.
- \$14.66 million over four years to increase the capabilities of the allied health services across the Top End and provide opportunities to expand the aboriginal workforce.
- \$10.23 million, over two years, for the expansion of dialysis treatment in Top End Health Service through the acquisition of additional dialysis chairs and extended clinic hours.
- \$0.6 million for the Back on Track program, which aims to increase Indigenous representation across the health workforce.
- \$10.48 million, over five years, for emergency road ambulance and medical transportation services.
- \$0.3 million for the Pathways to Community Control program to create a framework that supports Indigenous community control in the planning, development and management of primary health care and community care services.

	\$M
2016-17 New Capital Works	
Gove District Hospital – fire remediation works	3.6
Palmerston Regional Hospital	37.9
Royal Darwin Hospital	
Construct new area for a second CT scanner	3.0
Refurbish existing bathroom facilities	0.8

Business Line

Top End Hospitals

Outcome: Improvement and maintenance of the health and wellbeing of those in the community who require acute or specialist care.

Top End Hospitals

Provide admitted, non-admitted and emergency services.

Community Treatment and Extended Care

Outcome: Strengthened capacity of individuals, families and communities to improve and protect their health through strategies and appropriate interventions that minimise harm.

Mental Health

Provide specialist mental health services including assessment, case management and treatment.

Aged Care

Provide services to support senior Territorians to live in the community, along with hospital care and assessment for residential care.

Alcohol and Other Drugs

Support community development, education and training, intervention, treatment and care options to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs.

Primary Health Care

Outcome: The capability of Territorians to maintain and improve health is strengthened through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services.

Remote Primary Health Care

Provide primary health care services delivered by government health centres located in remote communities.

Urban Primary Health Care

Provide primary health care services delivered by government health services located in urban centres.

Top End-Wide Community Services

Provide community care services through hearing, oral and cancer screening specialists across the Top End.

Top End-Wide Support Services

Outcome: Safe, efficient, effective and accessible public health services to Top End residents.

Top End-Wide Support Services

Support health service delivery, including corporate governance, safety and quality, health service development and planning, human resources, workforce development, finance, infrastructure and project management, and support to the Health Service Board.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Top End Hospitals			
Top End Health Service weighted activity units (WAU) ^{1,2}	81 406	86 989	88 566
Average length of stay ³	5.5	5.4	5.4
Elective surgery wait times ^{4, 5} :			
– category 1: percentage of patients waiting longer than the clinically recommended time		6.6%	0.0%
– category 2: percentage of patients waiting longer than the clinically recommended time		43.5%	2.4%
– category 3: percentage of patients waiting longer than the clinically recommended time		25.9%	2.4%
Emergency department presentations departing within 4 hours ⁵	78%	70.1%	78%
Community Treatment and Extended Care			
<i>Mental Health</i>			
Individuals receiving community-based public mental health services ^{6, 7}	5 500	5 076	5 500
Individuals under 18 receiving community-based public mental health services ⁶	1 100	1 250	1 200
Post-discharge community mental health care ⁸	70%	70%	70%
28-day mental health re-admissions ⁹	10%	13%	10%
<i>Aged Care</i>			
Aged care occasions of service ¹⁰	9 700	11 300	11 300
Aged Care Assessment Program clients receiving timely intervention in accordance with priority at referral	85%	85%	85%
<i>Alcohol and Other Drugs</i>			
Closed episodes in government treatment services ^{11, 12}	960	1 013	1 013
Completed closed episodes in government treatment services ^{11, 12}	421	438	438
Number of referrals to assessment for mandatory treatment ^{11, 13}	396	324	324
Number of Treatment Orders commenced ^{11, 14}	256	180	180
Primary Health Care			
<i>Remote Primary Health Care</i>			
Episodes of health care services in government-managed remote health centres ¹⁵	232 000	232 864	232 864
Aboriginal adult health check coverage	65%	64%	65%
Proportion of screened Indigenous children under 5 years with anaemia	15%	18%	15%
Proportion of screened Indigenous children between 6 months and 5 years of age who have been checked for anaemia ^{4, 5}		69%	87%
Proportion of remote Indigenous women who attended their first antenatal visit in the first trimester of their pregnancy ⁴		55%	50%
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes and or coronary heart disease with a chronic disease management plan ^{4, 5}		82%	68%
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes who have had an HbA1c test ⁴		80%	80%

(continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes whose latest HbA1c measurements are lower than or equal to 7 per cent ⁴		39%	42%
<i>Urban Primary Health Care</i>			
Community health occasions of service – urban ¹⁶	110 000	109 590	110 000
Prison health episodes of care	46 000	46 332	46 000
<i>Top End-Wide Community Services</i>			
Oral health occasions of service ^{11, 17}	32 006	35 500	35 500
Percentage of remote Indigenous children (from total assessed) diagnosed with moderate/severe/profound hearing impairment ¹¹	10%	10%	9.5%
Top End-Wide Support Services			
Complaints to the Health and Community Services Complaints Commissioner responded to within timeframes set	100%	100%	100%
Incident recommendations followed up within timeframes set	100%	100%	100%

- 1 The 2015-16 Budget figure has been recalculated using version 15 of the activity-based funding (ABF) model. The increase reflects growth in ABF activity.
- 2 At the time of publication, the 2016-17 Budget figure remained subject to negotiation. Finalised detail by service stream will be available in the relevant service delivery agreement at the Department of Health website: http://health.nt.gov.au/Publications/Corporate_Publications/index.aspx.
- 3 The average number of days in a hospital for patients who stay at least one night.
- 4 New measure.
- 5 At the time of publication, the 2016-17 figure mirrored the target for the key performance indicator in the 2015-16 Service Level Agreement and was subject to negotiations. Health Services use funding provided to improve the performance to achieve targets.
- 6 Community-based public mental health services include all mental health services provided by government (excluding government-funded non-government organisations) dedicated to the assessment, treatment, rehabilitation or care of non-admitted patients.
- 7 The variation in 2015-16 reflects a decline in the number of referrals to community treatment and extended care services.
- 8 The measure indicates the proportion of separations from mental health service organisations' acute care units for which a community service contact was recorded in the seven days immediately following that separation.
- 9 The measure indicates the percentage of separations from the mental health services' acute mental health inpatient units that results in unplanned re-admission to the same or another public acute mental health inpatient unit within 28 days of discharge.
- 10 The increase reflects a 2015-16 Budget underestimate.
- 11 The 2015-16 Budget figure has been recalculated to reflect transition of the function to the Health Services.
- 12 An episode of alcohol and other drugs treatment is a 'period of contact, with defined dates of commencement and cessation' (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed closed episode is one where there is a valid date of cessation and the reason for cessation is 'treatment completed'.
- 13 The decrease reflects the effect of Temporary Beat Locations in Katherine on reducing access to alcohol.
- 14 The decrease reflects fewer referrals to assessment for mandatory treatment.
- 15 Health care services are defined as client-related occasions of health surveillance, primary treatment, chronic disease management, palliative care and maternal and child health.
- 16 Community health occasions of service in child and family health, general community health, palliative care, school screening service (school-entry age), nutrition services and women's health services as provided by government managed urban-based community health care centres.
- 17 The increase is due to a new National Partnership Agreement on Adult Public Dental Services from 2015-16.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	434 102	474 906
Capital		
Community service obligations		
Sales of goods and services	354 708	355 841
Interest revenue		
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue	9 385	191
TOTAL INCOME	798 195	830 938
EXPENSES		
Employee expenses	440 525	486 247
Administrative expenses		
Purchases of goods and services	296 337	278 858
Repairs and maintenance	19 130	23 000
Depreciation and amortisation	25 702	29 128
Other administrative expenses		
Grants and subsidies expenses		
Current	31 814	36 202
Capital		
Interest expense		
TOTAL EXPENSES	813 508	853 435
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 15 313	- 22 497
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	- 15 313	- 22 497

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	27 645	27 645
Receivables	40 044	40 044
Prepayments	5 622	5 622
Inventories	6 129	6 129
Advances and investments		
Property, plant and equipment	570 949	548 452
Other assets		
TOTAL ASSETS	650 389	627 892
LIABILITIES		
Deposits held	1 737	1 737
Creditors and accruals	65 866	65 866
Borrowings and advances	3 676	3 676
Provisions	51 213	51 213
Other liabilities	2 520	2 520
TOTAL LIABILITIES	125 012	125 012
NET ASSETS	525 377	502 880
EQUITY		
Capital		
Opening balance	304 682	411 751
Equity injections/withdrawals	107 069	
Reserves	151 879	151 879
Accumulated funds		
Opening balance	- 22 940	- 38 253
Current year surplus (+)/deficit (-)	- 15 313	- 22 497
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	525 377	502 880

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	434 102	474 906
Capital		
Community service obligations		
Receipts from sales of goods and services	355 709	356 032
Interest received		
Total operating receipts	789 811	830 938
Operating payments		
Payments to employees	440 525	486 247
Payments for goods and services	315 467	301 858
Grants and subsidies paid		
Current	31 814	36 202
Capital		
Interest paid		
Income tax paid		
Total operating payments	787 806	824 307
NET CASH FROM OPERATING ACTIVITIES	2 005	6 631
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	3 831	6 631
Advances and investing payments		
Total investing payments	3 831	6 631
NET CASH FROM INVESTING ACTIVITIES	- 3 831	- 6 631
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 1 826	
Cash at beginning of financial year	29 471	27 645
CASH AT END OF FINANCIAL YEAR	27 645	27 645

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	58 806	50 109	- 8 697	1
Commonwealth Grants, National Partnership Agreements and agency arrangements on-passed from the Department of Health	50 634	42 367	- 8 267	
Highly specialised drugs	7 000	7 000		
Other	1 172	742	- 430	
Other grants	375 296	424 797	49 501	
Northern Territory Block funding (includes teaching, training and research functions)	369 386	422 542	53 156	2
Other	5 910	2 255	- 3 655	3
Sales of goods and services	354 708	355 841	1 133	
Northern Territory activity-based funding	178 800	178 800		
Commonwealth activity-based funding	114 244	116 864	2 620	4
Hospital patients (private, ineligible, defence, nursing home and other)	15 231	8 930	- 6 301	5
Cross-border charges	8 479	8 479		
Other patient generated income	7 748	15 497	7 749	5
Medicare bulk billing revenue	6 930	6 930		
Compensable patients	6 410	6 410		
Western Australia bed buys	5 435	2 500	- 2 935	5
Pharmaceutical and pharmacy reform	3 031	3 031		
Veterans' Affairs	1 599	1 599		
Salary recoveries	1 548	1 548		
Royal Darwin Hospital – car park	1 460	1 460		
Staff accommodation recoveries	1 178	1 178		
Medical/dental supplies	380	380		
Transitional care – Medicare fees	650	650		
Rental of departmental facilities	628	628		
Rights to private practice facility fee	405	405		
Stock recoveries	238	238		
Electricity recoveries	209	209		
Other recoveries	54	54		
Meals on Wheels	27	27		
Katherine West Health Board – provision of outreach services	24	24		
Other revenue	9 385	191	- 9 194	
Asset transfer from non-government organisation	8 384		- 8 384	6
Alcohol and other drugs remote workers	810		- 810	
Renal vascular nurse	100	100		
Cord Blood Collection Program	80	80		
Other	11	11		
OPERATING REVENUE	798 195	830 938	32 743	

1 The variations are in line with the relevant Commonwealth agreements.

2 The increase reflects additional operational funding to support service delivery (includes restructure transfers and additional programs).

3 The variations are in line with external agreements.

4 The increase is based on activity estimates under the National Health Reform agreement.

5 The variation reflects revised revenue targets to more accurately reflect actual utilisation.

6 The variation reflects a one-off asset transfer from the Menzies School of Health Research.

Central Australia Health Service

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Central Australia Hospitals	229 446	223 031	239 177	1
Central Australia Hospitals	229 446	223 031	239 177	
Community Treatment and Extended Care	17 925	27 822	28 691	2
Mental Health	17 269	17 503	17 589	
Aged Care	656	833	258	
Alcohol and Other Drugs		9 486	10 844	
Primary Health Care	44 042	50 860	50 739	3
Remote Primary Health Care	38 441	44 272	36 702	
Urban Primary Health Care	5 601	6 588	6 714	
Central Australia-Wide Community Services			7 323	
Central Australia-Wide Support Services	54 797	61 556	67 630	4
Central Australia-Wide Support Services	54 797	61 556	67 630	
Total Expenses	346 210	363 269	386 237	
Income	339 042	357 215	377 905	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 7 168	- 6 054	- 8 332	

2016-17 Staffing: 1 626

- 1 The variation in 2015-16 mainly relates to lower than budgeted own-source revenue and the associated reduction in expenses. The increase in 2016-17 mostly reflects additional Commonwealth and repairs and maintenance funding.
- 2 The variation in 2015-16 is due to the transfer of the Alcohol and Other Drugs program from the Department of Health. The increase in 2016-17 mainly relates to additional Commonwealth funding.
- 3 The variation in 2015-16 mainly relates to additional Commonwealth funding and the transfer of remote primary health care grants from the Department of Health. The decrease in 2016-17 is mainly due to the alignment of Commonwealth funding partially offset by the transfer of oral, hearing and cancer screening service delivery functions from the Department of Health.
- 4 The variation in 2015-16 is mostly due to additional cross-border revenue, ambulance services funding and depreciation. The increase in 2016-17 mainly relates to additional funding for repairs and maintenance and increased depreciation.

Business Division Profile

The role of the Central Australia Health Service is to improve the health and wellbeing of Territorians in the Central Australia region of the Northern Territory and importantly, due to the far greater predominance of an Indigenous population within the Central Australia Health Service, reduce the health status gap between the most and least disadvantaged in the Territory by:

- providing high quality, accessible and appropriate admitted, non-admitted and emergency primary health care, mental health, alcohol and other drugs, aged care, population health and other community services;
- ensuring acute care, community health and public health services link seamlessly, particularly for patients with prolonged or chronic medical conditions and complex care needs;
- working with other health providers and local communities in the planning, development, delivery and evaluation of health services to address areas of greatest need;
- promoting the adoption of healthy behaviours; and
- delivering health services in a manner that maximises independence and self-management of health issues to achieve optimal health outcomes.

Strategic Issues

Strong Society

- Delivering a strong health system through:
 - applying the New Service Framework to the Central Australia Health Service in the Territory, aligning with national arrangements and responding to local needs;
 - ensuring robust and transparent processes, overseen by the Health Service Board, that assess the Central Australia Health Service's performance to ensure accountability, responsibility and sustainability;
 - implementing national activity-based funding for hospital services under the National Health Reform Agreement; and
 - developing innovative and strategic service-wide responses that meet health needs and build capacity by using appropriate evidence-based, effective models of care.
- Developing appropriate clinical and service infrastructure to maximise the capacity of the Central Australia Health Service in order to optimise health outcomes through service strategy and practice including:
 - coordinating and integrating health care through clinical redesign, with a focus on achieving national quality standards, improving patient care pathways and the consistency of health service delivery with our colleagues in the Top End;
 - strategically recruiting, developing and retaining a culturally safe and highly skilled workforce, and building local capacity and commitment;
 - developing evidence-based patient-centric models of care that maximise the benefits of integration through health sector relationships for planning and collaboration in delivery of all health services;
 - developing a teaching, training and research hub to enhance relationships with universities to promote continued excellence in clinical care, teaching and training; and
 - implementing a Territory-wide Core Clinical System Renewal Program to provide information systems for patient-centred care.
- Supporting Territorians whose health is most at risk by:
 - delivering timely, safe and appropriate care, including specialist outreach and telehealth consultations;
 - implementing enhanced cardiac services that address outreach and rehabilitation service needs;
 - continuing support for specialised services, including midwifery group practice, Hospital in the Home, sub-acute mental health services, and palliative and transitional care;
 - delivering equitable access to health services;
 - contributing to a reduction in alcohol-related harm; and
 - reducing health risk factors for Territorians by focusing on chronic disease prevention, early identification and management.

Budget Highlights

Strong Society

- Implementation of the \$185.9 million Core Clinical System Renewal Program for information communications technology modernisation including the introduction of real-time individual electronic health records.
- \$6.82 million, over two years, for the expansion of dialysis treatment through the acquisition of additional dialysis chairs and extended clinic hours.
- \$4.49 million, over five years, for emergency road ambulance and medical transportation services.
- \$2.3 million for the expansion of retrieval service capabilities across Central Australia and to address the growing demand in medical services.
- \$0.29 million for the Back on Track program, which aims to increase Indigenous representation across the health workforce.
- \$0.28 million for the Pathways to Community Control program to create a framework that supports Aboriginal community control in the planning, development and management of primary health care and community care services.

Business Line

Central Australia Hospitals

Outcome: Improvement and maintenance of the health and wellbeing of those in the community who require acute or specialist care.

Central Australia Hospitals

Provide admitted, non-admitted and emergency services.

Community Treatment and Extended Care

Outcome: Strengthened capacity of individuals, families and communities to improve and protect their health through strategies and appropriate interventions that minimise harm.

Mental Health

Provide specialist mental health services including assessment, case management and treatment.

Aged Care

Provide services supporting senior Territorians to live in the community, along with hospital care and assessment for residential care.

Alcohol and Other Drugs

Deliver community development, education and training, intervention, treatment and care options to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs.

Primary Health Care

Outcome: Strengthened capability of Territorians to maintain and improve health through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services.

Remote Primary Health Care

Provide primary health care services delivered by government health centres located in remote communities.

Urban Primary Health Care

Provide primary health care services delivered by government health services located in urban centres.

Central Australia-Wide Community Services

Deliver community care services through hearing, oral and cancer-screening specialists across Central Australia.

Central Australia-Wide Support Services

Outcome: Strengthen the capacity of Central Australia Health Service to support patients and clients.

Central Australia-Wide Support Services

Support patient-centred accountable health service delivery, including aeromedical retrievals and ambulance services, and the Health Service Board.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Central Australia Hospitals			
Central Australia Health Service weighted activity units (WAU) ^{1, 2}	47 908	47 290	45 956
Average length of stay ³	4.80	5.23	5.20
Elective surgery wait times ^{4, 5} :			
– category 1: percentage of patients waiting longer than the clinically recommended time		25.2%	0.0%
– category 2: percentage of patients waiting longer than the clinically recommended time		29.7%	2.4%
– category 3: percentage of patients waiting longer than the clinically recommended time		19.1%	2.4%
Emergency department presentations departing within 4 hours ^{5, 6}	78%	64%	78%
Community Treatment and Extended Care			
<i>Mental Health</i>			
Individuals receiving community-based public mental health services ⁷	2 400	2 522	2 538
Individuals under 18 receiving community-based public mental health services ⁷	500	514	518
Post-discharge community mental health care ⁸	70%	76%	70%
28-day mental health re-admissions ⁹	10%	13%	10%
<i>Aged Care</i>			
Aged care occasions of service	3 700	3 545	3 700
Aged Care Assessment Program clients receiving timely intervention in accordance with priority at referral	85%	85%	85%
<i>Alcohol and Other Drugs</i>			
Closed episodes in government treatment services ^{10, 11, 12}	240	257	257
Completed closed episodes in government treatment services ^{10, 11, 12}	119	130	130
Number of referrals to assessment for mandatory treatment ^{11, 13}	204	232	232
Number of Treatment Orders commenced ^{11, 14}	144	110	110
Primary Health Care			
<i>Remote Primary Health Care</i>			
Episodes of health care services in government-managed remote health centres ¹⁵	122 800	119 500	119 500
Aboriginal adult health check coverage	70%	69%	70%
Proportion of screened Indigenous children under 5 years with anaemia	21%	21%	21%
Proportion of screened Indigenous children between 6 months and 5 years of age who have been checked for anaemia ^{4, 5}		65%	87%
Proportion of remote Indigenous women who attended their first antenatal visit in the first trimester of their pregnancy ⁴		50%	50%
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes and or coronary heart disease with a chronic disease management plan ^{4, 5}		82%	68%
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes who have had an HbA1c test ^{4, 5}		77%	68%

(continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Proportion of remote Indigenous clients aged 15 years and over with type II diabetes whose latest HbA1c measurements are lower than or equal to 7 per cent ^{4,5}		28%	35%
<i>Urban Primary Health Care</i>			
Community health occasions of service – urban ^{16,17}	15 000	18 487	17 620
Prison health episodes of care	27 402	27 609	27 609
<i>Central Australia-Wide Community Services</i>			
Oral health occasions of service ^{11,18}	15 764	13 400	13 400
Percentage of remote Indigenous children (from total assessed) diagnosed with moderate/severe/profound hearing impairment ¹¹	10%	10.5%	10%
Central Australia-Wide Support Services			
Complaints to the Health and Community Services Complaints Commissioner responded to within timeframes set	100%	100%	100%
Incident recommendations followed up within timeframes set	100%	100%	100%

- 1 The 2015-16 Budget figure has been recalculated using version 15 of the activity-based funding (ABF) model. The increase reflects growth in ABF activity.
- 2 At the time of publication, the 2016-17 Budget figure remained subject to negotiation. Finalised detail by service stream will be available in the relevant service delivery agreement at the Department of Health website: http://health.nt.gov.au/Publications/Corporate_Publications/index.aspx
- 3 The average number of days in a hospital for patients who stay at least one night.
- 4 New measure.
- 5 At the time of publication, the 2016-17 figure mirrored the target for the key performance indicator in the 2015-16 Service Level Agreement and was subject to negotiations. Health Services use funding provided to improve the performance to achieve targets.
- 6 The variation in 2015-16 reflects the delayed implementation of the short stay Emergency Department at Alice Springs Hospital.
- 7 Community-based public mental health services include all mental health services provided by government (excluding government funded non-government organisations) dedicated to the assessment, treatment, rehabilitation or care of non-admitted patients.
- 8 The measure indicates the proportion of separations from mental health service organisations' acute care units for which a community service contact was recorded in the seven days immediately following that separation.
- 9 The measure indicates the percentage of separations from the mental health services' acute mental health inpatient units that results in unplanned re-admission to the same or another public acute mental health inpatient unit within 28 days of discharge.
- 10 An episode of alcohol and other drugs treatment is a 'period of contact, with defined dates of commencement and cessation' (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed closed episode is one where there is a valid date of cessation and the reason for cessation is 'treatment completed'.
- 11 The 2015-16 Budget figure has been recalculated to reflect the transition of the function to the Health Services.
- 12 An episode of alcohol and other drugs treatment is a 'period of contact, with defined dates of commencement and cessation' (National Health Data Dictionary). A closed episode of treatment is one where there is a valid date of cessation. A completed closed episode is one where there is a valid date of cessation and the reason for cessation is 'treatment completed'.
- 13 The increase is influenced by targeted police operations.
- 14 The decrease is influenced by external factors relating to tribunal processes.
- 15 Health care services are defined as client-related occasions of health surveillance, primary treatment, chronic disease management, palliative care and maternal and child health.
- 16 Community health occasions of service in child and family health, general community health, palliative care, school screening service (school-entry age), nutrition services and women's health services as provided by government-managed urban-based community health care centres.
- 17 The variation is due to increased recruitment and immunisation activity as well as improved reporting.
- 18 The variation from the 2015-16 Budget reflects a more accurate estimate of oral health service demand for Central Australia Health Services following the transition of oral health from the Department of Health.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	140 703	166 630
Capital		
Community service obligations		
Sales of goods and services	213 469	211 245
Interest revenue		
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue	3 043	30
TOTAL INCOME	357 215	377 905
EXPENSES		
Employee expenses	211 080	213 697
Administrative expenses		
Purchases of goods and services	122 555	140 297
Repairs and maintenance	3 880	6 100
Depreciation and amortisation	9 108	10 049
Other administrative expenses		
Grants and subsidies expenses		
Current	16 646	16 094
Capital		
Interest expense		
TOTAL EXPENSES	363 269	386 237
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 6 054	- 8 332
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	- 6 054	- 8 332

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	8 978	8 960
Receivables	39 563	39 563
Prepayments	274	274
Inventories	1 956	1 956
Advances and investments		
Property, plant and equipment	205 671	197 357
Other assets		
TOTAL ASSETS	256 442	248 110
LIABILITIES		
Deposits held	1 001	1 001
Creditors and accruals	43 885	43 885
Borrowings and advances	790	790
Provisions	20 597	20 597
Other liabilities		
TOTAL LIABILITIES	66 273	66 273
NET ASSETS	190 169	181 837
EQUITY		
Capital		
Opening balance	214 578	249 921
Equity injections/withdrawals	35 343	
Reserves	2 189	2 189
Accumulated funds		
Opening balance	- 55 887	- 61 941
Current year surplus (+)/deficit (-)	- 6 054	- 8 332
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	190 169	181 837

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	140 703	166 630
Capital		
Community service obligations		
Receipts from sales of goods and services	216 512	211 275
Interest received		
Total operating receipts	357 215	377 905
Operating payments		
Payments to employees	211 080	213 697
Payments for goods and services	126 435	146 397
Grants and subsidies paid		
Current	16 646	16 094
Capital		
Interest paid		
Income tax paid		
Total operating payments	354 161	376 188
NET CASH FROM OPERATING ACTIVITIES	3 054	1 717
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 044	1 735
Advances and investing payments		
Total investing payments	1 044	1 735
NET CASH FROM INVESTING ACTIVITIES	- 1 044	- 1 735
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	2 010	- 18
Cash at beginning of financial year	6 968	8 978
CASH AT END OF FINANCIAL YEAR	8 978	8 960

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	21 723	22 079	356	
Commonwealth grants, National Partnership Agreements and agency arrangements on-passed from Department of Health	18 754	19 110	356	
Highly specialised drugs	2 969	2 969		
Other grants	118 980	144 551	25 571	
Territory block funding (includes teaching, training and research functions)	116 551	143 353	26 802	1
Other	2 429	1 198	- 1 231	
Sales of goods and services	213 469	211 245	- 2 224	
Territory activity-based funding	115 519	115 519		
Commonwealth activity-based funding	67 272	63 802	- 3 470	2
Cross-border charges	16 083	16 083		
Compensable patients	1 680	1 680		
Staff accommodation recoveries	1 300	1 300		
Medicare bulk billing revenue	3 730	5 178	1 448	
Stock recoveries	1 200	1 200		
Other patient-generated income	1 315	1 315		
Veterans Affairs	568	568		
Hospital patients (private, ineligible, defence, nursing home and other)	2 170	2 170		
Pharmaceutical and pharmacy reform	1 250	1 250		
Rights to private practice facility fee	450	450		
Alice Springs Hospital emergency medicine education and training	252		- 252	
Salary recoveries	400	450	50	
Meals on Wheels	150	150		
Medical/dental supplies	130	130		
Other revenue	3 043	30	- 3 013	
Alcohol and other drugs remote workers	3 013		- 3 013	3
Other	30	30		
OPERATING REVENUE	357 215	377 905	20 690	

1 The increase reflects additional operational funding to support service delivery, including restructure transfers.

2 The decrease is based on activity estimates under the National Health Reform Agreement.

3 The variation is in line with the Commonwealth agreement.

Department of Correctional Services

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Custodial Services	145 831	159 632	156 544	1
Custodial Operations	133 518	149 295	146 475	
Education and Offender Programs	12 313	10 337	10 069	
Correctional Industries and Employment	18 405	22 512	22 072	2
Correctional Industries and Employment	18 405	22 512	22 072	
Community Corrections	21 273	21 585	23 006	3
Community Corrections	20 614	20 920	22 302	
Parole Board	659	665	704	
Youth Justice	18 356	22 039	21 558	4
Grants	3 446	3 492	3 553	
Programs and Services	1 897	2 024	1 221	
Youth Boot Camp Programs	2 229	2 265	2 060	
Youth Detention	10 784	14 258	14 724	
Corporate and Governance	17 143	18 375	18 496	5
Corporate and Governance	17 143	18 375	18 496	
Total Expenses	221 008	244 143	241 676	
Appropriation				
Output	192 449	212 500	209 147	
Capital	3 787	3 787	6 319	
Commonwealth		295	295	

2016-17 Staffing: 994

- 1 The variations mainly relate to one-off funding in 2015-16 and additional funding for increased prisoner numbers and support to Darwin Magistrates Court in 2015-16 and 2016-17.
- 2 The variations mainly relate to additional funding for increased prisoner numbers, medical escorts and home detention services in 2015-16 and 2016-17.
- 3 The increase in 2016-17 is due to additional funding for electronic monitoring.
- 4 The variations mainly reflect additional funding for youth detention services in 2015-16 and 2016-17, partially offset by the transfer of the Family Responsibility Unit to the Department of the Attorney-General and Justice in 2016-17.
- 5 The variation is mostly due to an increase in non-cash expenditure related to services received free of charge as well as an increase in information and communications technology related expenses.

Agency Profile

The Department of Correctional Services contributes to community safety by providing custodial and community-based programs, services and interventions for people who have offended or are at risk of offending, or need assistance to live cooperatively and effectively in the community.

Strategic Issues

Strong Society

- Improving prisoner education, especially literacy and numeracy through access to a range of courses and skills development to support employability and reintegration upon release.
- Improving participation in vocational education and training.
- Increasing participation rates in correctional centre prisoner employment programs.
- Expanding prisoner participation rates in Sentenced to a Job programs.

- Providing well-ordered establishments in which people in the agency's care are treated safely, securely, humanely and lawfully.
- Shaping community safety by:
 - supporting the Youth Justice Framework that provides a coordinated and comprehensive cross-agency and non-government organisation response to young people at risk of entering or in the youth justice system;
 - implementing a detention centre model to align with contemporary practices;
 - reviewing and supporting boot camps, as part of the at-risk-through-care model and the young-offenders-through-care model, to be developed as part of the Youth Justice Framework; and
 - implementing a community-based youth-supervision model to provide alternatives to detention.
- Ensuring that the Darwin Correctional Centre is fully developed and delivers a service in line with best practice models.
- Providing programs and access to services that address underlying substance addiction and reduce a person's alcohol consumption and/or use of illicit drugs.
- Expanding electronic monitoring solutions in the Territory to provide enhanced monitoring and surveillance of offenders in the community.
- Improving the health and wellbeing of people in custody by facilitating primary health care provision and extending their capacity to engage in their own health care and encouraging healthy lifestyles and wellbeing.

Budget Highlights

Strong Society

- Strengthening correctional services across the Territory through:
 - \$4.5 million for increased prisoner numbers;
 - \$2.3 million for medical escorts and home detention;
 - \$2.5 million to meet demands at the Don Dale Youth Detention Centre;
 - \$1.5 million for security for the Darwin Magistrates Court and the new Youth Court; and
 - \$0.35 million to support the new Deputy Commissioner position and associated support positions.
- \$2.2 million for ICT upgrades at Alice Springs Correctional Centre.
- \$4.2 million over two years to continue and expand the electronic monitoring program.

Output Groups and Outcomes

Custodial Services

Outcome: A safe, secure and humane correctional system and rehabilitation service.

Custodial Operations

Provide a safe, secure and humane custodial service including rehabilitation and care of adult prisoners.

Education and Offender Programs

Provide targeted and relevant educational and training opportunities to adult prisoners.

Correctional Industries and Employment

Outcome: Prisoner employability skills are developed through the establishment and growth of prison industries.

Correctional Industries and Employment

Provide targeted and relevant employment opportunities for adult prisoners through the establishment and growth of prison industries.

Community Corrections

Outcome: Community correction orders are successfully completed, enhancing community safety and reducing re-offending rates.

Community Corrections

Provide assessment monitoring and supervision services to community-based adult and youth offenders to ensure compliance with orders issued by the courts and the Parole Board.

Parole Board

Provide secretariat support to the Parole Board of the Northern Territory and undertake all associated administrative duties.

Youth Justice

Outcome: Targeted youth programs and services that contribute to community safety and reduce offending and re-offending by young people.

Grants

Monitor and administer youth diversion and support programs through grants.

Programs and Services

Provide targeted and evidence-based programs and services to meet the criminogenic risk needs of young people who offend and increase community safety.

Youth Boot Camp Programs

Provide the Early Intervention Youth Boot Camp Program to prevent young people from entering the youth justice system and to introduce the Sentenced Youth Boot Camp Program to break the cycle of offending behaviour of young people in the justice system.

Youth Detention

Provide a safe, structured, secure and supportive environment in which young people are given opportunities to address their offending behaviour and positively reintegrate into the community.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide specialist technical advice and strategic support in the areas of information services, policy, research and statistics, finance services, human resources, staff learning and development, professional standards, audit and risk management, major projects and infrastructure, executive and secretariat.

Provide a media and communications hub for the Department of Correctional Services, the Department of the Attorney-General and Justice and associated independent offices.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Custodial Operations			
<i>Custodial Operations</i>			
Daily average number of prisoners ¹	1 794	1 674	1 758
Expected peaks of beds required ¹	1 882	1 774	1 862
<i>Education and Offender Programs</i>			
Eligible prisoners participating in education ²	30%	5%	40%
Eligible prisoners participating in offender programs ²	75%	55%	75%
Correctional Industries and Employment			
Eligible prisoners participating in commercial employment ^{3, 4, 5, 6}		34%	80%
External revenue generated	\$1.9M	\$1.9M	\$2.2M
Eligible prisoners participating in employment programs ^{3, 4}		85%	85%
Eligible prisoners participating in Sentenced to a Job ^{3, 4, 7}		45%	45%
Eligible prisoners participating in volunteer employment ^{3, 4, 8}		15%	15%
Eligible prisoners participating in paid employment ^{3, 4, 9}		30%	30%
Community Corrections			
<i>Community Corrections</i>			
Daily average number of offenders under supervision ¹⁰ :			
– adult	1 350	1 150	1 220
– youth	220	150	175
Order Commencements ¹⁰ :			
– adult	1 720	1 560	1 675
– youth	318	290	360
Proportion of orders completed successfully	67%	67%	68%
Community work hours completed ¹¹	22 000	28 000	28 000
<i>Parole Board</i>			
Scheduled meetings	28	28	28
Parole matters considered	1 100	900	950
Youth Justice			
<i>Grants</i>			
Value of targeted youth grants distributed	\$3.7M	\$3.5M	\$3.4M
Number of communities where youth diversion programs are available	36	36	36
Number of young people assisted through the Register of Appropriate Support Persons ¹²	100	251	300
Number of young people offered a place on a youth diversion program ³		686	733
Number of young people participating on formal youth diversion programs ³		617	700
<i>Programs and Services</i>			
Sentenced youth with case plans ³		95%	100%
Sentenced youth with a reintegration plan ³		95%	95%
Youth in detention required to attend education who attended ³		100%	100%

(Continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
<i>Youth Boot Camp Programs</i>			
Early Intervention Youth Boot Camps (EIYBC):			
– number of young people who were offered a place on an EIYBC program ^{3, 13}		100	120
– number of young people who participated on an EIYBC program ^{3, 13}		75	100
Sentenced Youth Boot Camps:			
– number of young people who were offered a place on Sentenced Youth Boot Camps (alternative to detention) ^{3, 13}		10	30
– number of young people who participated on Sentenced Youth Boot Camps (alternative to detention) ¹⁴			20
<i>Youth Detention</i>			
Youth Detention Centres:			
– daily average number of detainees ^{15, 16} :	50	49	59
– total daily average number of detainees on remand	35	38	48
– total daily average number of detainees sentenced	15	11	11
Average number of youth detained in a holding centre ¹⁴			8
Average number of days youth detained in a holding centre ¹⁴			10
Corporate and Governance			
Client satisfaction with services	80%	62%	80%
Number of audits completed ¹⁷	100	121	121
Ministerials responses submitted within timeframes	85%	90%	90%
Staff retention ³		94%	94%

- 1 Prisoner numbers fluctuate in response to numerous variables that may include police activity, court activity, length of sentences imposed and sentencing options.
- 2 Results are dependent on individual prisoner capabilities. However, participation is expected to increase in 2016-17 in line with additional capacity.
- 3 New measure.
- 4 Eligible prisoners are those who have attained and maintained the appropriate security classification and behaviour and who meet the criteria set for participation in each employment/program type.
- 5 Commercial employment includes paid employment within correctional industries and may be performed within and external to the correctional facilities.
- 6 Participation is expected to increase in 2016-17 due to an increased focus on employment participation programs.
- 7 Sentenced to a Job prisoners are those employed by independent employers, with an award wage and work outside the correctional facilities.
- 8 Volunteer employment includes unpaid work outside of the correctional facilities for experience, skills development or charitable contribution.
- 9 Paid employment are those prisoners who are based in commercial prison industries located within the facility.
- 10 Community Corrections numbers fluctuate due to a range of factors involved in the sentencing process.
- 11 The variation relates to increased hours associated with unpaid fines.
- 12 Increased usage of services due to additional detainees at the early intervention stage.
- 13 The increase is due to additional program capacity and demand.
- 14 New measure. Measurement commencing from 1 July 2016.
- 15 The increase is due to increased capacity and trends.
- 16 The figures represent the aggregate of the Alice Springs and Don Dale youth detention centre figures published in the 2015 Budget.
- 17 The increase is due to additional risk and compliance audits.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	38	
Capital		
Appropriation		
Output	212 500	209 147
Commonwealth	295	295
Sales of goods and services	3 297	4 145
Interest revenue		
Goods and services received free of charge	5 232	5 232
Gain (+)/loss (-) on disposal of assets		
Other revenue	1 352	1 045
TOTAL INCOME	222 714	219 864
EXPENSES		
Employee expenses	109 194	107 641
Administrative expenses		
Purchases of goods and services	48 235	47 095
Repairs and maintenance	2 418	2 307
Depreciation and amortisation	21 271	21 705
Services free of charge	5 232	5 232
Other administrative expenses		
Grants and subsidies expenses		
Current	6 501	6 744
Capital		
Community service obligations		
Interest expenses	51 292	50 952
TOTAL EXPENSES	244 143	241 676
NET SURPLUS (+)/DEFICIT (-)	- 21 429	- 21 812

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	12 146	12 146
Receivables	3 256	3 256
Prepayments	29	29
Inventories	943	943
Advances and investments		
Property, plant and equipment	659 754	640 805
Other assets		
TOTAL ASSETS	676 128	657 179
LIABILITIES		
Deposits held	891	891
Creditors and accruals	19 620	19 727
Borrowings and advances	516 969	513 406
Provisions	19 859	19 859
Other liabilities		
TOTAL LIABILITIES	557 339	553 883
NET ASSETS	118 789	103 296
EQUITY		
Capital		
Opening balance	171 307	202 875
Equity injections/withdrawals	31 568	6 319
Reserves	77 351	77 351
Accumulated funds		
Opening balance	- 140 008	- 161 437
Current year surplus (+)/deficit (-)	- 21 429	- 21 812
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	118 789	103 296

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	38	
Capital		
Appropriation		
Output	212 500	209 147
Commonwealth	295	295
Other agency receipts from sales of goods and services	4 649	5 190
Interest received		
Total operating receipts	217 482	214 632
Operating payments		
Payments to employees	109 194	107 641
Payments for goods and services	50 553	49 207
Grants and subsidies paid		
Current	6 501	6 744
Capital		
Community service obligations		
Interest paid	51 372	51 040
Total operating payments	217 620	214 632
NET CASH FROM OPERATING ACTIVITIES	- 138	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	556	2 756
Advances and investing payments		
Total investing payments	556	2 756
NET CASH FROM INVESTING ACTIVITIES	- 556	- 2 756
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	3 787	6 319
Commonwealth		
Equity injections		
Total financing receipts	3 787	6 319
Financing payments		
Repayment of borrowings		
Finance lease payments	3 231	3 563
Equity withdrawals		
Total financing payments	3 231	3 563
NET CASH FROM FINANCING ACTIVITIES	556	2 756
Net increase (+)/decrease (-) in cash held	- 138	
Cash at beginning of financial year	12 284	12 146
CASH AT END OF FINANCIAL YEAR	12 146	12 146

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	16		- 16	
Indigenous Employment Program	16		- 16	
Other grants	22		- 22	
Indigenous Workforce Participation Program	22		- 22	
Output appropriation	212 500	209 147	- 3 353	1
Commonwealth appropriation				
Specific Purpose Payments	295	295		
Homelessness	295	295		
Sales of goods and services	3 297	4 145	848	
Laundry services	50	50		
Number plate sales	293	293		
Prison industries revenue	1 295	1 960	665	2
Prison canteen	1 659	1 659		
Abatements		183	183	
Goods and services received free of charge	5 232	5 232		
Other revenue	1 352	1 045	- 307	
Prison phone system/outside work wages	489	489		
Cross-border vehicle lease	55	55		
Centrelink Youth Detainee Allowance	73	73		
Prisoner room/board	428	428		
Australian Juvenile Justice Administrator	126		- 126	
Abatements	181		- 181	
OPERATING REVENUE	222 714	219 864	- 2 850	
Capital appropriation	3 787	6 319	2 532	3
CAPITAL RECEIPTS	3 787	6 319	2 532	

1 The variation reflects one-off funding in 2015-16.

2 The variation reflects an expected increase in Prison Industry program participation.

3 The increase relates to one-off funding in 2016-17 for upgrades at the Alice Springs Correctional Centre.

Department of Education

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Government Education	663 301	681 152	697 513	1, 2
Early Years	16 555	19 825	24 085	
Preschool Education	37 763	41 650	43 543	
Primary Education	356 274	356 529	362 885	
Middle Years Education	132 352	134 711	135 438	
Senior Years Education	109 285	116 968	120 098	
International Education	574	1 429	1 429	
Tertiary Education	10 498	10 040	10 035	
Non-Government Education	200 564	219 902	242 006	3, 4
Primary Education	95 518	104 378	119 586	
Middle Years Education	66 155	71 719	74 668	
Senior Years Education	38 891	43 805	47 752	
Corporate and Governance	28 908	30 631	30 638	5
Corporate and Governance	28 908	30 631	30 638	
Total Expenses	892 773	931 685	970 157	
Appropriation				
Output	521 527	539 135	560 604	
Capital	933	933		
Commonwealth	314 735	330 201	340 021	

2016-17 Staffing: 4 060

- 1 The variation in 2015-16 is mainly due to additional funding for the Boosting our Economy stimulus package, increased student numbers and additional Commonwealth funding.
- 2 The increase in 2016-17 is mainly due to additional funding for increased student numbers and additional Commonwealth funding.
- 3 The variation in 2015-16 reflects additional funding for the Boosting our Economy stimulus package and additional Commonwealth funding.
- 4 The increase in 2016-17 is mainly due to additional grant funding to support the construction of a Catholic primary school in Zuccoli and additional Commonwealth funding.
- 5 The variation in 2015-16 is primarily due to ongoing workforce initiatives as part of the Indigenous Education Strategy and support for the School Autonomy program.

Agency Profile

The Department of Education delivers services to children and young people across the Territory to maximise their educational outcomes, safety and wellbeing from their early years through to senior years of schooling.

Strategic Issues

Prosperous Economy

- Implementing the 10-year Northern Territory International Education and Training Strategy that strengthens existing, and grows new, international education and training partnerships between the Territory and Asia.
- Establishing the new Northern Territory Open Education Centre at the Bullocky Point Education Precinct to provide a world-class, contemporary distance education service.

- Working with training providers and industry partners to deliver nationally accredited vocational education and training in regional and urban secondary schools.
- Implementing strategic workforce planning strategies to ensure the employment and retention of skilled and capable people, including growing the agency's Indigenous workforce.

Strong Society

- Implementing the new *Education Act*, which provides a legislative framework for delivering high quality contemporary education to develop students' potential and maximise their educational achievement.
- Implementing A Share in the Future – Indigenous Education Strategy 2015-2024 to provide quality and evidence-based programs and services for Indigenous students and close the educational achievement gap between Indigenous and non-Indigenous students.
- Implementing a whole of government School Attendance Strategy, Every Day Counts, to ensure young people are supported to attend school every day to maximising their learning and achievement opportunities.
- Working with the Commonwealth to align school attendance strategies and with families, businesses, schools and other agencies to address barriers to schooling and engage children and young people in learning.
- Implementing the Early Years Strategic Plan: Great Start Great Future, to enhance the health, wellbeing and learning outcomes of children from birth to eight years of age.
- Providing integrated child and family services at government schools in remote and urban communities that support children's transition to school and strengthen parent engagement in their children's learning.
- Working with families and relevant agencies to identify, monitor and support the learning needs of vulnerable, special needs and disengaged students.
- Delivering high quality teaching, a contemporary curriculum that is contextually relevant and evidence-based learning programs to enable students to be successful learners.
- Providing quality and evidence-based programs and support for students in the middle and senior years of schooling, including employment pathway programs, to enhance the personal and social development, and education and employment outcomes of students.
- Delivering training to enhance the capability of school leaders, educators and other school staff to provide the highest quality teaching and learning programs to maximise outcomes for all students.
- Operating two new schools for special education to maximise learning outcomes and life skills for students with high support special needs.
- Expanding the roll out of the independent public schools model and refining and monitoring global school budgets to provide school principals and their school communities with greater autonomy and local control over decision making and resource allocation.

Balanced Environment

- Delivering education and training that provides students with knowledge and skills for environmental sustainability.

Confident Culture

- Delivering priority Asian languages and cultural studies in schools, with continuity across the stages of schooling to build Asian cultural understanding and language expertise to support greater regional economic collaboration.
- Working in partnership with communities to build Indigenous cultural and language understandings to support local economic development.

Budget Highlights

Prosperous Economy

- \$68.5 million for the Boosting our Economy: Education Works package as part of the Territory Government's broader economic stimulus package, providing various infrastructure upgrades to schools across the Territory, including \$10 million for works in non-government schools.
- \$33.1 million for repairs and maintenance for government schools across the Territory.
- \$21.2 million to support the construction of a Catholic primary school in Zuccoli.
- \$7 million to provide vocational education and training, job skills and employment pathways in schools, including pre-employment programs across the Territory.
- \$5.7 million in 2016 to operate the new Henbury School for secondary students with high support special needs.
- \$5.4 million in 2016 to operate the Northern Territory Open Education Centre in new facilities at the Bullocky Point Education Precinct.
- \$2.1 million additional funding to establish and operate the new Palmerston special school for preschool and primary school high support special needs students.
- \$1 million for the 10-year Northern Territory International Education and Training Strategy to strengthen and grow the Territory's international education and training sector.

Strong Society

- \$388 million for global budgets in government schools in 2016, with a further \$59 million to meet centralised school costs.
- \$242 million in operational and capital subsidies for non-government schools across the Territory, including \$167 million in Commonwealth Students First funding.
- \$43.7 million to implement the Indigenous Education Strategy, including \$34.8 million in Commonwealth funding. Key initiatives include \$11.1 million to continue and expand the Families as First Teachers program, and \$4.9 million to support remote Indigenous students and their families to determine their secondary school pathways through the Transition Support Unit.
- \$19 million for the Early Years Strategic Plan: Great Start Great Future to improve services and outcomes for Territory children, from birth to eight years of age and their families with a strategic approach to integrated service delivery. Key initiatives include \$1 million to expand the Families as First Teachers program (in addition to \$11.1 million also included in the Indigenous Education Strategy), and \$2.2 million to operate six child and family centres including \$0.3 million to operate the new Larapinta centre.
- \$6.7 million to continue the Back to School Payment scheme, which provides \$150 per student each year to assist parents and families with back-to-school expenses.
- \$6 million to continue the early childhood services subsidy for long day care, three-year-old kindergarten and family day care services to offset the cost of child care for parents and families.
- \$5.4 million to continue to provide universal access to 15 hours a week of preschool education in schools, including non-government schools.
- \$2 million to continue to support independent public schools to develop and trial innovative programs that enhance educational outcomes.
- \$1.4 million to establish operations of the new 40-place regional boarding facility at Nhulunbuy High School from January 2017.

- \$1.2 million to implement the key actions outlined in the Work Like the Best: Middle Years Teaching and Learning Strategy 2016-2018 to improve middle years schooling.
- \$1 million for the Centre for School Leadership at Charles Darwin University to work with teachers, principals and aspiring education leaders to deliver quality professional development across the Territory.

	\$M
2016-17 New Capital Works	
Angurugu School – replace fire damaged infrastructure	4.5
Braitling Primary School – stage 2 upgrades	3.1
Centralian Middle School – construct synthetic athletics track	2.0
Ramingining School – new hall/cyclone shelter	4.5
Ross Park Primary School – upgrades	1.0
Taminmin College – science centre and classrooms	10.0
Wagaman Primary School – cooling upgrade of the assembly hall	1.0
Wulagi Primary School – cooling upgrade of the assembly hall	1.0

Output Groups and Outcomes

Government Education

Outcome: Improved education outcomes for students, particularly Indigenous students, in all key learning areas.

Early Years

Provide assistance to and regulate early childhood education and care services, and provision of targeted and integrated early childhood services, family support and capacity-building programs to give children the best possible start in life.

Preschool Education

Provide non-compulsory part or full-time preschool education services for children aged from four years in urban areas and three years in remote areas.

Primary Education

Provide quality and evidence-based learning programs for government primary school students from transition to year 6. Deliver a contemporary curriculum that promotes children's learning and development and prepares them for further schooling.

Middle Years Education

Provide quality and evidence-based learning programs tailored to the specific needs of students in government schools from year 7 to year 9, which promote and enhance educational outcomes, personal and social development and facilitate the transition of students from primary to senior years of education or to employment.

Senior Years Education

Provide part or full-time secondary schooling for students from year 10 to year 12. Deliver quality education, including vocational education and training, and employment pathway programs, to promote and enhance the personal and social development, and education and employment outcomes of senior years students.

International Education

Provide services and advice to strengthen international education partnerships and increase the number of full-fee paying international students studying in the Territory.

Tertiary Education

Provide funding to Charles Darwin University to support the Territory's tertiary education sector.

Non-Government Education

Outcome: Quality choice in education for Territory students.

Primary Education

Provision of Commonwealth and Territory government grants to, and regulation of, non-government primary schools, including registration, monitoring and reviewing compliance.

Middle Years Education

Provide Commonwealth and Territory government grants to, and regulation of, non-government middle schools, including registration, monitoring and reviewing compliance.

Senior Years Education

Provide Commonwealth and Territory government grants to, and regulation of, non-government senior schools, including registration, monitoring and reviewing compliance.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions including financial services, human resource management, performance information and data management, information and communication technology, planning and infrastructure services, strategic policy, intergovernmental relations, governance and risk management services, and corporate communications services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Government Education			
Subsidised early childhood places ¹	5 419	5 419	5 489
Total preschool student enrolments ²	3 167	3 370	3 539
Indigenous preschool student enrolments ²	1 284	1 305	1 349
Preschool attendance rate:			
– non-Indigenous	88%	87%	88%
– Indigenous	61%	60%	61%
Total primary, middle and senior student enrolments ²	29 924	29 359	29 966
Indigenous primary, middle and senior student enrolments ²	13 564	13 241	13 287
Primary, middle and senior attendance rate:			
– non-Indigenous	90%	90%	90%
– Indigenous	71%	68%	71%
Primary, middle and senior students attending at least four days per week or more:			
– non-Indigenous	89%	88%	89%
– Indigenous	42%	36%	43%
NAPLAN – students achieving national minimum standard ³ :			
Reading – non-Indigenous students:			
– year 3	87%	89%	90%
– year 5	93%	89%	90%
– year 7	92%	93%	94%
– year 9	91%	89%	91%
Reading – Indigenous students:			
– year 3	41%	44%	45%
– year 5	38%	48%	50%
– year 7	40%	55%	55%
– year 9	37%	33%	37%
Numeracy – non-Indigenous students:			
– year 3	92%	93%	94%
– year 5	90%	93%	94%
– year 7	92%	94%	95%
– year 9	91%	93%	94%
Numeracy – Indigenous students:			
– Year 3	53%	53%	54%
– Year 5	41%	53%	54%
– Year 7	53%	61%	61%
– Year 9	50%	61%	61%
Students attaining a Northern Territory Certificate of Education and Training (NTCET)	884	837	872
Indigenous students attaining a NTCET	134	132	139
Students who achieved one or more VET competencies ⁴	1 600	1 019	1 030
Students who completed a Certificate I, II or III qualification ⁴	680	540	555
Students who enrolled in school-based apprenticeships or traineeships ⁵	150	87	100

(continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Full fee-paying overseas students (government schools) ⁶	227	47	56
Full fee-paying overseas students (non-government schools)	62	81	97
Operating grant to Charles Darwin University	\$7.2M	\$7.2M	\$7.4M
Charles Darwin University Waterfront grant ⁷		\$2.1M	\$2.1M
Non-Government Education			
Total primary, middle and senior student enrolments ²	11 777	11 662	11 763
Indigenous primary, middle and senior student enrolments ²	3 330	3 353	3 408
Primary, middle and senior attendance rate: ^{7, 8}			
– all students		87%	87%
– Indigenous students		70%	72%
Students attaining a NTCET	431	501	516
Indigenous students attaining a NTCET	51	55	63
Students who achieved one or more VET competencies ⁴	800	678	690
Students who completed a Certificate I, II or III qualification ⁴	260	320	330
Students who enrolled in school-based apprenticeships or traineeships	50	70	75
Corporate and Governance			
Accounts paid within 30 days	≥ 90%	≥ 87%	≥ 90%
Retention rate of teaching staff year to year within their school	≥ 66%	≥ 66%	≥ 67%

1 Approved long day care and family day care places, excluding budget-based remote services funded by the Commonwealth.

2 Enrolment numbers are sourced from the Age Grade Census, which is taken on the same day each year and is not comparable to average attendance data.

3 National Assessment Program – Literacy and Numeracy (NAPLAN) results, year to year, are volatile, due to small cohorts of students. Projections for the 2016-17 Budget are based on trend data.

4 The 2015-16 Budget figure is not comparable to the 2015-16 Estimate and 2016-17 Budget figures as VET data reporting changed in 2015-16 to align with national reporting standards.

5 The decrease may be attributed to the decline in government school enrolments during 2015-16.

6 The 2015-16 Budget figure is not comparable to the 2015-16 Estimate and 2016-17 Budget figures due to a change in calculation methodology.

7 New measure.

8 Average attendance rate across the school year.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	4 659	4 847
Capital		
Appropriation		
Output	539 135	560 604
Commonwealth	330 201	340 021
Sales of goods and services	1 457	1 504
Interest revenue		
Goods and services received free of charge	16 090	16 148
Gain (+)/loss (-) on disposal of assets		
Other revenue	120	100
TOTAL INCOME	891 662	923 224
EXPENSES		
Employee expenses	457 533	478 676
Administrative expenses		
Purchases of goods and services	56 508	59 009
Repairs and maintenance	38 553	33 088
Depreciation and amortisation	32 695	33 567
Services free of charge	16 090	16 148
Other administrative expenses		
Grants and subsidies expenses		
Current	320 006	328 168
Capital	10 000	21 201
Community service obligations		
Interest expenses	300	300
TOTAL EXPENSES	931 685	970 157
NET SURPLUS (+)/DEFICIT (-)	- 40 023	- 46 933

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	2 470	
Fees from regulatory services	514	514
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	2 984	514

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	76 309	64 943
Receivables	5 055	5 055
Prepayments	1 266	1 266
Inventories		
Advances and investments	2 000	
Property, plant and equipment	993 085	959 518
Other assets		
TOTAL ASSETS	1 077 715	1 030 782
LIABILITIES		
Deposits held		
Creditors and accruals	16 881	16 881
Borrowings and advances	7 351	7 351
Provisions	55 395	55 395
Other liabilities		
TOTAL LIABILITIES	79 627	79 627
NET ASSETS	998 088	951 155
EQUITY		
Capital		
Opening balance	1 282 284	1 258 737
Equity injections/withdrawals	- 23 547	
Reserves	79 871	79 871
Accumulated funds		
Opening balance	- 300 497	- 340 520
Current year surplus (+)/deficit (-)	- 40 023	- 46 933
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	998 088	951 155

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	1 650	1 650
TOTAL ASSETS	1 650	1 650
LIABILITIES		
Central Holding Authority income payable	1 650	1 650
Unearned Central Holding Authority income		
TOTAL LIABILITIES	1 650	1 650
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	4 659	4 847
Capital		
Appropriation		
Output	539 135	560 604
Commonwealth	330 201	340 021
Other agency receipts from sales of goods and services	1 577	1 604
Interest received		
Total operating receipts	875 572	907 076
Operating payments		
Payments to employees	457 533	478 676
Payments for goods and services	94 596	92 097
Grants and subsidies paid		
Current	320 006	328 168
Capital	10 000	21 201
Community service obligations		
Interest paid	300	300
Total operating payments	882 435	920 442
NET CASH FROM OPERATING ACTIVITIES	- 6 863	- 13 366
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	2 000	2 000
Sales of investments		
Total investing receipts	2 000	2 000
Investing payments		
Purchases of assets	3 736	
Advances and investing payments		
Total investing payments	3 736	
NET CASH FROM INVESTING ACTIVITIES	- 1 736	2 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	933	
Commonwealth		
Equity injections	1 403	
Total financing receipts	2 336	
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	51 525	
Total financing payments	51 525	
NET CASH FROM FINANCING ACTIVITIES	- 49 189	
Net increase (+)/decrease (-) in cash held	- 57 788	- 11 366
Cash at beginning of financial year	134 097	76 309
CASH AT END OF FINANCIAL YEAR	76 309	64 943

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	4 639	4 827	188	1
Remote School Attendance Strategy (Indigenous Advancement Strategy)	1 402	3 480	2 078	
Education for Immigration Detainee children	1 278		- 1 278	2
Learning on Country Program (Indigenous Advancement Strategy)	775	1 200	425	
Community Support Program - Mobile Families as First Teachers	710		- 710	2
Other	474	147	- 327	
Other grants	20	20		
Other	20	20		
Output appropriation	539 135	560 604	21 469	3
Commonwealth appropriation				
Specific Purpose Payments	278 360	300 675	22 315	1
Students First – non-government schools	154 884	166 507	11 623	
Students First – government schools	123 476	134 168	10 692	
National Partnership Agreements	51 841	39 346	- 12 495	1
Northern Territory Remote Aboriginal Investment	38 099	32 725	- 5 374	
Universal Access to Early Childhood Education	4 975	5 111	136	
Trade Training Centres in Schools	7 058		- 7 058	2
National Quality Agenda for Early Childhood Education and Care	559	315	- 244	
National School Chaplaincy Programme	483	483		
Independent Public Schools Initiative	460	460		
Other	207	252	45	
Sales of goods and services	1 457	1 504	47	
Headleasing	580	580		
Callistemon House – boarder contributions	138	138		
Nhulunbuy regional boarding facility – boarder contributions		200	200	
Building a Bridge into Preschool in remote Territory communities	130	130		
NTPS Project Employment Program (Disability Employment Program)	103		- 103	
Other	506	456	- 50	
Goods and services received free of charge	16 090	16 148	58	
Other revenue	120	100	- 20	
OPERATING REVENUE	891 662	923 224	31 562	
Capital appropriation	933		- 933	
CAPITAL RECEIPTS	933		- 933	

1 The variations are in line with the relevant Commonwealth agreements.

2 The decrease reflects the cessation of Commonwealth funding in 2015-16.

3 The increase predominantly relates to additional funding in 2016-17 to support the construction of a Catholic primary school in Zuccoli and funding for increased student enrolments in 2016 .

Department of Transport

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Transport	243 761	241 067	238 578	1
Passenger Transport	55 850	56 067	56 660	
Registration, Licensing and Road Safety	16 236	16 658	16 257	
Transport Regulation and Compliance	6 246	6 399	6 278	
Transport Infrastructure Planning	145 236	138 759	137 966	
Transport Assets	16 091	17 388	16 278	
Transport Planning, Policy and Reform	4 102	5 796	5 139	
Corporate and Governance	5 249	5 481	5 718	2
Corporate and Governance	2 199	2 431	2 559	
Shared Services Received	3 050	3 050	3 159	
Total Expenses	249 010	246 548	244 296	
Appropriation				
Output	154 603	158 342	148 334	
Capital	113 630	107 810	113 353	
Commonwealth	116 360	161 480	131 103	

2016-17 Staffing: 224

- 1 The variations mainly reflect a decrease in depreciation, partially offset in 2015-16 by funding carried forward from the prior year and one-off funding for a number of capital grants and infrastructure-related items.
- 2 The increase is due to a revised attribution methodology for services received free of charge.

Agency Profile

The Department of Transport provides quality transport infrastructure, services and systems to support growth in the Northern Territory.

The agency plays a central role in the sustainable development of the Territory by forecasting demand and providing:

- roads, transport and infrastructure strategic planning to develop and connect communities across the Territory;
- regulatory and enforcement services covering road transport and marine safety;
- effective and efficient transport services including driver licensing, vehicle registration, road safety and public transport services; and
- policy development and implementation of local and national transport reforms.

Strategic Issues

Prosperous Economy

- Undertaking strategic planning, program development and implementation of the road and transport infrastructure works programs.
- Advocating strongly for further Commonwealth investment in strategic Territory roads through the Northern Australia Road Program, Beef Roads Program and Heavy Vehicle Safety and Productivity Program.
- Managing transport infrastructure demand growth and opportunities, and contributing to the development of transport management plans associated with major private sector infrastructure projects.

- Participating in, and representing the Territory's position on, the national transport reform agenda.
- Unlocking the economic potential of remote northern Australia through prioritising and funding remote transport infrastructure projects.
- Ensuring remote Australia's issues are considered and incorporated into the Council of Australian Governments' reforms, including the National Regulators and the Heavy Vehicle Road Reform.
- Undertaking integrated planning and developing freight, logistics, rail, maritime and shipping industry strategies for the Territory as part of the delivery of Integrated Transport Planning and Investment Roadmap.
- Building more sustainable regional, domestic and international air services in the Territory.
- Providing a strategic approach to the management of the Territory's transport infrastructure assets including the road network, remote aerodromes, barge landings, jetties, rail level crossings, bus stops, shelters and interchanges, and cycling and walking paths.
- Enhancing marine safety by undertaking marine regulatory activities on behalf of the national marine regulator, the Australian Maritime Safety Authority and ports safety regulation through the office of the Regional Harbourmaster.
- Modernising the Motor Vehicle Registry's driver licensing and vehicle registration services, and on-road auditing and enforcement of heavy and commercial passenger vehicles.
- Implementing government's reforms to the commercial passenger vehicle industry, to deliver a modern, safe and innovative industry that meets the demands of consumers and fosters business growth.

Strong Society

- Improving the delivery and safety of public and school bus transport services and special needs student transport.
- Establishing road safety policy and delivering road safety and marine pleasure craft safety education and awareness programs.
- Expanding innovative transport services such as the DriveSafe NT Remote Indigenous Driver Education and Licensing, and remote bus programs.

Budget Highlights

Prosperous Economy

- \$28.18 million to continue providing public transport services, including bus and ferry services, across the Territory.
- \$1 million to support the air service between Darwin, Katherine, Tennant Creek and Alice Springs.
- \$1.49 million to increase the capacity of the Transport Infrastructure Planning Division, ensuring new and high priority projects are managed quickly and effectively.
- \$1 million to carry out transport infrastructure planning work for priority and significant projects, and transport planning consultancies.
- \$1.25 million to continue strategic asset planning studies for the transport network across the Territory.
- \$10 million in grants for the Regional Economic Infrastructure Fund.
- \$2.96 million additional funding for the repairs and maintenance program to a total of \$81.48 million, which increases the longevity of roads while ensuring the safety of road users.

Strong Society

- \$20.71 million to continue providing school transport services, including bus and ferry services, across the Territory.
- \$1.5 million to continue the DriveSafe NT Remote Indigenous Driver Education and Licensing Program.
- \$0.15 million to provide bus services between Bachelor and Taminmin College.
- \$0.41 million to continue the regional bus service on the Tiwi Islands.
- \$0.76 million to continue the regional bus program and trial new intra-town passenger services in priority regional and remote areas.
- \$1.62 million for bus network safety and security.

	\$M
2016-17 New Capital Works	
Arnhem Link Road	5.0
Barneson Boulevard	10.0
Black Spot Program ¹	2.7
Corroboree Billabong access road upgrades	1.0
Cycle paths	0.5
Dredging Cullen Bay	8.0
Fog Bay Road – upgrade Rocky Creek Crossing	4.0
Gunn Point Road upgrades	5.0
Howard Springs to Coolalinga cycle path	1.5
Lajamanu Road – Kalkarindji to Lajamanu	5.0
Maryvale Road	5.0
Northern Territory Roads Package – safety and fatigue management ¹	3.0
Northern Territory Roads Package – strengthening and widening ¹	6.0
Pinelands Industrial Precinct access – McKinnon Road intersection upgrade	6.0
Regional Aviation Access Program	4.3
Road upgrades to support open speed limits	1.0
Roads to Recovery Program ¹	4.6
Roper Highway – upgrade and seal	4.0
Rural arterials – pavement strengthening and widening	5.0
Sandover Highway upgrade – Arlparra to Utopia Health Clinic, stage 1	1.0
Seal the road to Port Melville	27.0
Secondary and local roads strengthening and widening	2.0
Tanami Road upgrade	3.0
Urban arterial roads – pavement strengthening	2.5
Victoria Highway – Little Horse Creek and Big Horse Creek upgrades	34.5
Wadeye barge landing upgrade	2.0

¹ Commonwealth funding.

Output Groups and Outcomes

Transport

Outcome: Safe and effective transport systems and services that meet community and Territory Government needs.

Passenger Transport

Manage the safe and efficient delivery of public and school bus transport services in the Territory and provide commercial passenger vehicle licensing, operator accreditation and regulatory services to the commercial passenger vehicle industry.

Registration, Licensing and Road Safety

Provide driver licensing and vehicle registration services. Deliver community and school-based road safety education.

Transport Regulation and Compliance

Provide marine and vehicle standards regulatory services. Conduct vehicle inspections and on-road auditing of heavy and commercial passenger vehicles. Undertake commercial vessel surveys and assessments for seafarer qualifications, and promote boating safety.

Transport Infrastructure Planning

Develop strategies and programs to manage the Territory's transport infrastructure.

Transport Assets

Develop and manage the Territory's transport assets program.

Transport Planning, Policy and Reform

Undertake strategic transport planning and policy development, develop and implement national and local transport reforms, and oversee transport industry policy in the road, aviation, freight, logistics, maritime, rail and shipping sectors.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Shared Services Received

Shared corporate and governance services received from the Department of Lands, Planning and the Environment.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Transport			
<i>Passenger Transport</i>			
Deliver public bus services in Darwin, rural Darwin and Alice Springs in accordance with contractual requirements ¹	4.8M km	4.8M km	4.8M km
Provide school bus services across the Territory in accordance with contractual requirements ¹	2.4M km	2.4M km	2.4M km
Provide customised transport solutions for students with identified special needs	325	325	325
Registered commercial passenger vehicles in the Territory	1 293	1 275	1 293
<i>Registration, Licensing and Road Safety</i>			
Licensed drivers ²	153 856	154 800	156 400
Registered motor vehicles ³	190 440	191 000	193 000
Customer satisfaction Motor Vehicle Registry (MVR)	95%	95%	95%
Percentage of MVR transactions processed through alternative servicing channels including Australia Post ⁴	37%	49%	51%
Deliver community and school-based road safety education	300	310	300
<i>Transport Regulation and Compliance</i>			
Marine survey and seafarer certificates issued ⁵	1 100	1 027	1 000
Marine certificates issued in accordance with agreed service delivery standards	90%	92%	90%
Number of vehicles checked as part of on-road auditing activity ⁶	23 000	21 000	21 000
<i>Transport Infrastructure Planning</i>			
New contracts awarded (lane kilometres):			
– new sealed roads ⁷	219	284	216
– sealed roads upgraded ⁷	60	58	45
– unsealed roads upgraded ⁸	68	205	126
– network resealed – national network ⁹	130	157	161
– network resealed – Territory roads ¹⁰	300	284	245
User satisfaction index ¹¹	3.86	3.86	3.86
<i>Transport Assets</i>			
Management of government facilities ¹²	923	923	928
<i>Transport Planning, Policy and Reform</i>			
Policy advice measured by stakeholder satisfaction	90%	90%	90%
Corporate and Governance			
Client satisfaction with services	90%	90%	90%

1 Number of service kilometres delivered.

2 All licence categories including commercial passenger vehicle, provisional and learner.

3 All vehicle types including motorcycles, trailers, trucks and commercial passenger vehicles.

4 The increase reflects higher than anticipated consumer utilisation of online servicing channels.

5 Due to ongoing regulatory reform by the Territory and Commonwealth governments, many vessels no longer require annual surveys resulting in a reduction in the number of certificates issued.

6 The decrease reflects moderating activity in the mining sector and the INPEX project progressing from civil works to the assembly phase, resulting in a decrease in heavy vehicle interceptions via weighbridges and mobile patrols.

7 The decrease in 2016-17 mainly reflects uncertainty regarding the outcomes of Commonwealth funding applications yet to be finalised at the time of publication.

8 The variation in 2015-16 is due to additional Commonwealth funding for the Roads to Recovery program.

9 The increase is a result of contract savings being redirected to resealing works.

10 Resealing resources were diverted to the resealing of carparks in 2015-16 and 2016-17, resulting in lower lane kilometres of the road network being resealed.

11 Measure prepared by AustRoads. Represents users' perceptions of the performance of each attribute measured on a performance scale of 1 = very dissatisfied to 5 = very satisfied.

12 Includes bus stops, shelters and interchanges, boat ramps, jetties, pontoons and transport access, remote aerodromes, road safety centres, motor vehicle registries, motorcycle education, training and licensing facilities, and weighbridges.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	140	
Capital		
Appropriation		
Output	158 342	148 334
Commonwealth	18 455	17 292
Sales of goods and services	11 702	11 702
Interest revenue		
Goods and services received free of charge	2 638	2 638
Gain (+)/loss (-) on disposal of assets		
Other revenue	106	54
TOTAL INCOME	191 383	180 020
EXPENSES		
Employee expenses	24 067	23 732
Administrative expenses		
Purchases of goods and services	64 377	63 449
Repairs and maintenance	83 266	83 729
Depreciation and amortisation	53 158	54 381
Services free of charge	2 638	2 638
Other administrative expenses		
Grants and subsidies expenses		
Current	6 217	6 290
Capital	12 825	10 077
Community service obligations		
Interest expenses		
TOTAL EXPENSES	246 548	244 296
NET SURPLUS (+)/DEFICIT (-)	- 55 165	- 64 276

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue	47 285	48 568
Commonwealth revenue		
Current grants		
Capital grants	13 281	15 496
Fees from regulatory services	7 565	7 565
Interest revenue		
Royalties and rents	865	865
Other revenue	3 054	3 090
TOTAL INCOME	72 050	75 584

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	70 616	31 638
Receivables	5 349	5 349
Prepayments	53	53
Inventories		
Advances and investments	396	396
Property, plant and equipment	4 753 430	4 965 296
Other assets		
TOTAL ASSETS	4 829 844	5 002 732
LIABILITIES		
Deposits held	1 781	1 781
Creditors and accruals	7 025	7 025
Borrowings and advances		
Provisions	3 348	3 348
Other liabilities		
TOTAL LIABILITIES	12 154	12 154
NET ASSETS	4 817 690	4 990 578
EQUITY		
Capital		
Opening balance	1 855 309	2 117 601
Equity injections/withdrawals	262 292	237 164
Reserves	3 032 483	3 032 483
Accumulated funds		
Opening balance	- 277 229	- 332 394
Current year surplus (+)/deficit (-)	- 55 165	- 64 276
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	4 817 690	4 990 578

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	829	829
TOTAL ASSETS	829	829
LIABILITIES		
Central Holding Authority income payable	829	829
Unearned Central Holding Authority income		
TOTAL LIABILITIES	829	829
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	140	
Capital		
Appropriation		
Output	158 342	148 334
Commonwealth	18 455	17 292
Other agency receipts from sales of goods and services	11 808	11 756
Interest received		
Total operating receipts	188 745	177 382
Operating payments		
Payments to employees	24 067	23 732
Payments for goods and services	147 586	147 178
Grants and subsidies paid		
Current	6 217	6 290
Capital	12 825	10 077
Community service obligations		
Interest paid		
Total operating payments	190 695	187 277
NET CASH FROM OPERATING ACTIVITIES	- 1 950	- 9 895
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	211 752	266 247
Advances and investing payments		
Total investing payments	211 752	266 247
NET CASH FROM INVESTING ACTIVITIES	- 211 752	- 266 247
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	107 810	113 353
Commonwealth	143 025	113 811
Equity injections		10 000
Total financing receipts	250 835	237 164
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	250 835	237 164
Net increase (+)/decrease (-) in cash held	37 133	- 38 978
Cash at beginning of financial year	33 483	70 616
CASH AT END OF FINANCIAL YEAR	70 616	31 638

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	140		- 140	
National Biometric Matching Pilot	140		- 140	
Output appropriation	158 342	148 334	- 10 008	1
Commonwealth appropriation				
National Partnership Agreements	18 455	17 292	- 1 163	2
National Projects Repairs and Maintenance	16 750	16 937	187	
Asset Recycling Fund projects	900		- 900	
Heavy vehicle funding to industry	450		- 450	
Road Network – Interstate Road Transport	355	355		
Sales of goods and services	11 702	11 702		
Motor Vehicle Registry administration charges	6 640	6 640		
Bus fares and passes	4 583	4 583		
Advertising on public bus network	250	250		
Rents	202	202		
Other	27	27		
Goods and services received free of charge	2 638	2 638		
Other revenue	106	54	- 52	
Application fee for road reserves	54	54		
Heavy vehicle residual funds	42		- 42	
Public Sector Award	10		- 10	
OPERATING REVENUE	191 383	180 020	- 11 363	
Capital appropriation	107 810	113 353	5 543	3
Commonwealth Capital appropriation	143 025	113 811	- 29 214	2
Investment program	80 319	30 500	- 49 819	
Asset Recycling Initiative		15 300	15 300	
Asset Recycling Fund projects – growth package	46 806	34 667	- 12 139	
Northern Australia – improving cattle supply chains		1 108	1 108	
Bridge Renewal Program	85	6 693	6 608	
Northern Australia roads		3 168	3 168	
Black Spot projects		3 270	3 270	
Nation Building Program – Roads to Recovery	13 121	15 121	2 000	
Heavy Vehicle Safety and Productivity Program	2 694	3 984	1 290	
CAPITAL RECEIPTS	250 835	227 164	- 23 671	

1 The decrease reflects revised funding arrangements for the Regional Coordination and Economic Development program in 2016-17.

2 The variations are in line with the relevant Commonwealth agreements.

3 The increase is in line with variations in the Capital Works Program.

Department of Infrastructure

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Infrastructure Services	47 911	48 342	45 456	1
Program Support	3 651	3 895	3 883	
Project Delivery	44 260	44 447	41 573	
Corporate and Governance	18 930	39 239	17 529	2
Corporate and Governance	14 332	14 502	14 333	
Asset Management	4 598	24 737	3 196	
Total Expenses	66 841	87 581	62 985	
Appropriation				
Output	53 017	53 206	48 762	
Capital	228 163	290 366	243 563	
Commonwealth	94 996	87 995	128 197	

2016-17 Staffing: 354

1 The decrease in 2016-17 is due to one-off capital grants in 2015-16.

2 The one-off variation in 2015-16 is due to expenses for Cyclone Lam and Cyclone Nathan rectification works.

Agency Profile

The Department of Infrastructure is the informed purchaser and centralised construction authority responsible for delivery of the Northern Territory Government's infrastructure programs. The agency is responsible for end-to-end asset management, repairs and maintenance, and capital works.

Strategic Issues

Prosperous Economy

- Balancing program delivery to manage the continuity of work across the industry sector.
- Developing initiatives for sustainable growth through proactive engagement with government and industry.

Strong Society

- Engaging with industry to stimulate employment and training opportunities for Indigenous Territorians across infrastructure programs.
- Partnering with Indigenous Business Enterprises to provide employment to skilled Territorians in the delivery of infrastructure programs.
- Planning program delivery and implementing alternative delivery models focused on local content and benefits to build a stronger infrastructure industry in the Territory.

Confident Culture

- Strengthening the agency's role as advisor on remote infrastructure requirements and strategies for future developments.
- Building strong industry relationships for long-term development and maintenance of Territory infrastructure.

Budget Highlights

Prosperous Economy

- Delivering the Territory Government's capital works, minor new works, and repairs and maintenance programs.
- Management and reporting of the infrastructure program on behalf of the Territory Government.

Output Groups and Outcomes

Infrastructure Services

Outcome: Government-built infrastructure is fit for purpose and end-to-end asset management and the Territory's repairs and maintenance, and capital works program are delivered efficiently.

Program Support

Provide strategic and technical advice, and reporting on infrastructure programs.

Project Delivery

Client-focused delivery of construction and maintenance services.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial and office services, human resource management, information and communication technology, governance and risk services, and communications and media.

Asset Management

Manage government-owned assets held by the agency on behalf of other Territory Government agencies.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Infrastructure Services			
<i>Program Support</i>			
Program reports delivered on time and to the required standard	95%	100%	100%
Building assets inspected ¹	30%	23%	30%
Road inspections completed on time ²	90%	75%	90%
Procurement complaints resolved within 28 days	90%	90%	90%
Road reports provided ³	715	660	715
<i>Project Delivery</i>			
Manage the capital works and repairs and maintenance programs for client agencies ⁴	\$1.291B	\$1.472B	\$1.196B
Deliver projects on time	85%	85%	85%
Deliver projects on budget	90%	90%	90%
Corporate and Governance			
Financial reports delivered on time and to the required standard	100%	100%	100%
Internal audits completed	5	5	5

1 The variation in 2015-16 is due to a focus on inspecting larger assets.

2 The variation in 2015-16 is due to the agency transitioning to an out-sourced delivery model.

3 Below average rainfall in 2015-16 compared to previous years decreased the need for flood reports.

4 Excludes programs for Land Development Corporation and the Department of Housing.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	53 206	48 762
Commonwealth		
Sales of goods and services	6 614	6 614
Interest revenue		
Goods and services received free of charge	6 058	6 058
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	65 878	61 434
EXPENSES		
Employee expenses	38 856	38 911
Administrative expenses		
Purchases of goods and services	15 519	15 123
Repairs and maintenance	22 855	1 342
Depreciation and amortisation	1 571	1 551
Services free of charge	6 058	6 058
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital	2 722	
Community service obligations		
Interest expenses		
TOTAL EXPENSES	87 581	62 985
NET SURPLUS (+)/DEFICIT (-)	- 21 703	- 1 551

Income Administered for the Central Holding Authority

INCOME	
Taxation revenue	
Commonwealth revenue	
Current grants	
Capital grants	2 000
Fees from regulatory services	
Interest revenue	
Royalties and rents	
Other revenue	
TOTAL INCOME	2 000

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	136 696	115 935
Receivables	4 890	4 890
Prepayments	115	115
Inventories		
Advances and investments		
Property, plant and equipment	379 106	790 076
Other assets		
TOTAL ASSETS	520 807	911 016
LIABILITIES		
Deposits held	10 809	10 809
Creditors and accruals	6 592	6 592
Borrowings and advances	399	399
Provisions	5 950	5 950
Other liabilities		
TOTAL LIABILITIES	23 750	23 750
NET ASSETS	497 057	887 266
EQUITY		
Capital		
Opening balance	1 018 932	1 106 311
Equity injections/withdrawals	87 379	391 760
Reserves	23 820	23 820
Accumulated funds		
Opening balance	- 611 371	- 633 074
Current year surplus (+)/deficit (-)	- 21 703	- 1 551
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	497 057	887 266

Cash Flow Statement

	2015-16 Estimate \$'000	2016-17 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	53 206	48 762
Commonwealth		
Other agency receipts from sales of goods and services	6 614	6 614
Interest received		
Total operating receipts	59 820	55 376
Operating payments		
Payments to employees	38 856	38 911
Payments for goods and services	18 242	16 465
Grants and subsidies paid		
Current		
Capital	2 722	
Community service obligations		
Interest paid		
Total operating payments	59 820	55 376
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	400 576	412 521
Advances and investing payments		
Total investing payments	400 576	412 521
NET CASH FROM INVESTING ACTIVITIES	- 400 576	- 412 521
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	290 366	243 563
Commonwealth	87 995	128 197
Equity injections	48 852	20 000
Total financing receipts	427 213	391 760
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals	1 403	
Total financing payments	1 403	
NET CASH FROM FINANCING ACTIVITIES	425 810	391 760
Net increase (+)/decrease (-) in cash held	25 234	- 20 761
Cash at beginning of financial year	111 462	136 696
CASH AT END OF FINANCIAL YEAR	136 696	115 935

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	53 206	48 762	- 4 444	1
Sales of goods and services	6 614	6 614		
Rent charged on government-owned buildings	300	300		
Service level agreements	80	80		
Program delivery fees	6 234	6 234		
Goods and services received free of charge	6 058	6 058		
OPERATING REVENUE	65 878	61 434	- 4 444	
Capital appropriation	290 366	243 563	- 46 803	2
Commonwealth capital appropriation				
National Partnership Agreements	60 869	84 727	23 858	3
Alice Springs Hospital Multi-Disciplinary Teaching and Training Facility	2 000	1 185	- 815	
Royal Darwin Hospital refurbish paediatric wards and patient accommodation	6 400	2 900	- 3 500	
Health and Hospital Fund – Palmerston Regional Hospital	35 000	42 000	7 000	
Health and Hospital Fund – Remote Health Clinics	4 000	11 970	7 970	
Health and Hospital Fund – Regional Hospitals		7 754	7 754	
Remote Policing – Construction of Police Complexes	12 178	12 178		
Child and family centres	98		- 98	
Trade training centres	1 193		- 1 193	
Renal Infrastructure in the Territory		1 140	1 140	
Asset Recycling Initiative		5 600	5 600	
Specific Purpose payments	19 996	33 095	13 099	3
National Education Reform	19 996	33 095	13 099	
Other	7 130	10 375	3 245	3
Anula Primary School access works	200		- 200	
Aerodrome priority works		375	375	
Warruwi multipurpose hall	1 900		- 1 900	
Remote morgues	2 500		- 2 500	
Alice Springs netball facilities upgrade	2 000		- 2 000	
Regional Aviation Access Program round 2	160		- 160	
Leanyer Primary School	370		- 370	
Groote Eylandt police infrastructure upgrade		10 000	10 000	
CAPITAL RECEIPTS	378 361	371 760	- 6 601	

1 The decrease in 2016-17 is due to one-off capital grants in 2015-16.

2 The variation reflects higher capital works requirements in 2015-16.

3 The variations are in line with the relevant Commonwealth agreements.

Department of Primary Industry and Fisheries

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Food Industry Development	23 222	25 771	26 783	1, 2
Market and Enterprise Development	9 005	10 118	12 410	
Plant Industries Development	8 763	9 503	9 031	
Livestock Industries Development	4 624	5 077	4 433	
Major Economic Projects	830	1 073	909	
Resource and Product Integrity	26 874	32 317	24 312	3, 4
Biosecurity and Animal Welfare	14 627	19 189	12 184	
Fisheries	12 247	13 128	12 128	
Water Testing Services	2 614	2 251	2 719	5
Water Testing Services	2 614	2 251	2 719	
Corporate and Governance	9 216	9 130	8 933	
Corporate and Governance	7 164	7 121	6 924	
Shared Services Provided	2 052	2 009	2 009	
Total Expenses	61 926	69 469	62 747	
Appropriation				
Output	43 162	42 715	45 803	
Capital	251	771	251	
Commonwealth		9 733	2 876	

2016-17 Staffing: 343

- 1 The increase in 2015-16 mainly reflects additional budget capacity funded through the sale of livestock and produce, the carry forward of funding for the Cucumber Green Mottle Mosaic Virus (CGMMV) Interest Rate Subsidy Scheme and native title negotiations relating to the Ord Development, as well as additional external funding for projects and agreements.
- 2 The increase in 2016-17 relates to additional funding to support research farms, establish a vapour heat treatment plant for the Territory mango industry and undertake a bush tucker industry research and development study.
- 3 The increase in 2015-16 relates to additional external funding for projects and agreements, the carry forward of unspent funding for the Northern Territory Fishing Industry Research Development Fund (NTFIRDF), and additional expenditure capacity for fisheries research sourced from revenue generated through levies on the Demersal and Timor Reef Fisheries.
- 4 The decrease in 2016-17 relates to the wind down of the Banana Freckle Eradication Program, the finalisation of externally funded projects and agreements yet to be renegotiated, and revised estimates and corresponding expenditure for fees and charges.
- 5 The decrease in 2015-16 mainly relates to a decrease in revenue estimates and corresponding expenditure for water testing services.

Agency Profile

The Department of Primary Industry and Fisheries works closely with industry partners to deliver programs and services that support the economic growth and viability of existing and emerging primary industries and fisheries. The agency adopts a strategic approach to food industry development with a focus on growing enterprises, markets and investment.

The agency delivers quality research and monitoring programs to support industry development, while resource and product integrity programs ensure quality assurance, market access and sustainability for industry and stakeholders. The agency also supports Government priorities around regional and Indigenous economic development.

Strategic Issues

Prosperous Economy

- Improving the quantity and quality of production for the Territory's pastoral, horticultural, fishing and aquaculture industries.
- Working with industry stakeholders to expand markets and attract new investment opportunities.
- Supporting industry growth, efficiency and profitability through targeted scientific research and extension services.
- Supporting economic development through increased primary production in regional areas, including Indigenous business development, employment opportunities and capacity building.
- Developing a strategic plan for the future operations of the agency's research farms.

Balanced Environment

- Facilitating strategic and innovative utilisation of land and water resources.
- Developing and promoting efficient and environmentally sound primary production systems.
- Protecting Territory primary industries from exotic pests and diseases to maintain or enhance market access.
- Ensuring the sustainable development of fisheries to benefit all Territorians.
- Delivering contemporary and appropriate regulatory and compliance services across all relevant areas of business.

Budget Highlights

Prosperous Economy

- \$2 million to support the establishment of a vapour heat treatment plant in the Territory for the Territory mango industry.
- \$1.2 million to support research farms, including the development of a strategic plan for future operations.
- \$0.5 million for a bush tucker industry research and development study to establish a national industry hub based in Alice Springs.
- \$2.9 million to continue the Commonwealth, state and territory-funded Banana Freckle Eradication Program.
- \$1.8 million over three years, including Horticulture Innovation Australia funding of \$1.2 million, to develop management options for cucurbit producers to mitigate CGMMV.
- \$1.5 million, including Horticulture Innovation Australia funding of \$0.2 million, to continue to improve on-farm profitability by undertaking initiatives to lengthen the mango production season.
- \$1 million to continue enabling community access to Territory coastal waters.
- \$0.6 million to continue the Strategic Horticultural Development Program to deliver stepwise growth in commercial horticulture as a viable industry in Central Australia.
- \$0.5 million to continue research into the fertility and productivity of crossbred cattle in the Territory and their marketability in South East Asia, and genetic improvement in the Brahman breed.
- \$0.4 million to continue evaluation of intensive cropping production systems to improve agribusiness certainty and ensure sustainability and profitability in pastoral diversification.
- \$0.4 million to continue to support Ord Stage 3 development works to release new agricultural land in the Territory.

- \$0.4 million to continue research into optimal cattle production systems in Central Australia and access to premium beef markets.
- \$0.39 million to continue the CGMMV Interest Rate Subsidy Scheme to support Territory growers affected by the virus.
- \$0.2 million to continue to support the development of precision pastoral management tools that assist producers on large remote cattle stations.

Balanced Environment

- \$0.26 million Commonwealth funding for pest management.
- \$2.7 million to continue the sustainable management of the Territory's aquatic resources.
- \$1.7 million to continue to support the Indigenous Community Marine Ranger Program.
- \$1.3 million, including an additional \$0.2 million for development of Indigenous commercial fishing and aquaculture capacity, to operate an Indigenous marine training program in Nhulunbuy.
- \$0.51 million to continue the sustainable management of the Territory's recreational fishing sector through the implementation of the Recreational Fishing Development Plan.
- \$0.5 million to protect the Territory's waters from aquatic pests and diseases.
- \$0.25 million to continue the fisheries enhancement program including the production and release of fingerlings.

Output Groups and Outcomes

Food Industry Development

Outcome: Support the economic growth and viability of existing and emerging primary industries.

Market and Enterprise Development

In collaboration with industry, support enterprises with information and services that build resilience and enable growth, with a focus on product and market development.

Plant Industries Development

Provide research, targeted extension services and advice to promote development and investment in the Territory's plant industry sector.

Livestock Industries Development

Provide research, targeted extension services and advice to promote development and investment in the Territory's livestock industry sector.

Major Economic Projects

Precinct development and investment attraction, currently focused on the Ord Development.

Resource and Product Integrity

Outcome: Protect the reputation and integrity of the Territory as a producer of quality primary produce.

Biosecurity and Animal Welfare

Research, extension and compliance programs to prevent and manage risks from pests and disease and the use of agricultural and veterinary chemicals, and to ensure the humane treatment and prevention of cruelty to animals.

Fisheries

Sustainably develop the Territory's aquatic resources and fisheries to benefit all Territorians.

Water Testing Services

Outcome: Provision of testing services for Territory water supplies.

Water Testing Services

Provide water testing services for government and private sector clients including drinking, waste and sewerage, environmental, marine, recreational food and medical.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions.

Shared Services Provided

Provide corporate and governance services to the Department of Mines and Energy.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Food Industry Development			
<i>Market and Enterprise Development</i>			
Enterprise and market development projects for the Territory agriculture sectors ¹	11	9	13
Indigenous economic development and producer support programs	2	4	4
<i>Plant Industries Development</i>			
Programs and activities that improve productivity, profitability and sustainability and enhance diversification in targeted precincts ²	31	31	18
Value of plant industries ³	\$181.3M	\$181.3M	\$195M
<i>Livestock Industries Development</i>			
Research, development and extension projects to increase the sustainability of the Territory cattle herd and enhance export status	17	18	17
Research programs to improve buffalo production	3	3	2
Value of livestock industries ³	\$344.8M	\$349M	\$363.2M
<i>Major Economic Projects</i>			
Number of major projects ⁴	1	1	1
Resource and Product Integrity			
<i>Biosecurity and Animal Welfare</i>			
Biosecurity projects and programs that support preparedness, monitoring and responses to pest and disease incursions	18	18	18
Animal welfare projects and programs that support community awareness, engagement and compliance	8	8	8
Chemical services projects and programs to monitor the use of agricultural and veterinary chemicals	8	8	8
<i>Fisheries</i>			
Fishing and aquaculture programs to protect aquatic habitats	17	17	17
Projects that facilitate Indigenous economic development opportunities	8	8	8
Proportion of fisheries with contemporary risk assessments in place to guide management ⁵	62%	62%	75%
Proportion of fish stocks that are assessed as being sustainably fished	82%	82%	82%
Value of commercial fisheries ³	\$63M	\$61M	\$63M
Water Testing Services			
Expenditure on water testing services	\$2.6M	\$2.3M	\$2.7M
Corporate and Governance			
Client satisfaction with services	95%	95%	95%

1 The decrease in 2015-16 relates to the aggregation of a number of similar projects.

2 The decrease in 2016-17 relates to the completion of a number of projects in 2015-16.

3 Represents gross value of production (GVP) for the preceding year.

4 Ord Stage 3 project.

5 The increase reflects assessments currently being developed for two fisheries (mud crab and sharks) which are expected to be completed in 2016-17.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	2 079	1 017
Capital		
Appropriation		
Output	42 715	45 803
Commonwealth	9 733	2 876
Sales of goods and services	7 673	7 142
Interest revenue		
Goods and services received free of charge	1 761	1 761
Gain (+)/loss (-) on disposal of assets	29	
Other revenue	2 449	1 321
TOTAL INCOME	66 439	59 920
EXPENSES		
Employee expenses	34 991	33 738
Administrative expenses		
Purchases of goods and services	23 483	16 052
Repairs and maintenance	3 756	4 138
Depreciation and amortisation	3 253	3 253
Services free of charge	1 761	1 761
Other administrative expenses	4	
Grants and subsidies expenses		
Current	2 221	3 805
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	69 469	62 747
NET SURPLUS (+)/DEFICIT (-)	- 3 030	- 2 827

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	5 297	5 729
Receivables	1 648	1 648
Prepayments	55	55
Inventories		
Advances and investments	1 220	1 220
Property, plant and equipment	72 849	69 841
Other assets		
TOTAL ASSETS	81 069	78 493
LIABILITIES		
Deposits held	246	246
Creditors and accruals	1 886	1 886
Borrowings and advances	1 220	1 220
Provisions	5 491	5 491
Other liabilities	2 113	2 113
TOTAL LIABILITIES	10 956	10 956
NET ASSETS	70 113	67 537
EQUITY		
Capital		
Opening balance	65 549	67 896
Equity injections/withdrawals	2 347	251
Reserves	33 284	33 284
Accumulated funds		
Opening balance	- 28 037	- 31 067
Current year surplus (+)/deficit (-)	- 3 030	- 2 827
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	70 113	67 537

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	2 079	1 017
Capital		
Appropriation		
Output	42 715	45 803
Commonwealth	9 733	2 876
Other agency receipts from sales of goods and services	10 151	8 463
Interest received		
Total operating receipts	64 678	58 159
Operating payments		
Payments to employees	34 991	33 738
Payments for goods and services	27 239	20 190
Grants and subsidies paid		
Current	2 221	3 805
Capital		
Community service obligations		
Interest paid		
Total operating payments	64 451	57 733
NET CASH FROM OPERATING ACTIVITIES	227	426
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	6	6
Repayment of advances		
Sales of investments		
Total investing receipts	6	6
Investing payments		
Purchases of assets	861	251
Advances and investing payments		
Total investing payments	861	251
NET CASH FROM INVESTING ACTIVITIES	- 855	- 245
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	771	251
Commonwealth		
Equity injections		
Total financing receipts	771	251
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	771	251
Net increase (+)/decrease (-) in cash held	143	432
Cash at beginning of financial year	5 154	5 297
CASH AT END OF FINANCIAL YEAR	5 297	5 729

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	2 079	1 017	- 1 062	
Banana Freckle Eradication Program	1 808	967	- 841	1
Indigenous Pastoral Project	150	50	- 100	
Department of Agriculture, Fisheries and Forestry	91		- 91	
Indigenous Fisheries Mentoring Program	30		- 30	
Output appropriation	42 715	45 803	3 088	2
Commonwealth appropriation				
National Partnership Agreements	9 733	2 876	- 6 857	
Banana Freckle Eradication Program	9 344	2 617	- 6 727	1
Established Pest Management	389	259	- 130	
Sales of goods and services	7 673	7 142	- 531	
Water analysis testing	1 940	2 060	120	
Service level agreement – Department of Mines and Energy	2 009	2 009		
Research farms – sale of livestock and produce	1 876	1 519	- 357	
Fisheries licence fees	828	668	- 160	
Biosecurity fees	221	117	- 104	
Darwin Aquaculture Centre revenue	268	271	3	
Livestock export and diagnostic testing	150	120	- 30	
Cadets, Apprentices and Graduates Program	126	140	14	
Other charges	255	238	- 17	
Goods and services received free of charge	1 761	1 761		
Gain on disposal of assets	29		- 29	
Gain/loss on disposal of assets	29		- 29	
Other revenue	2 449	1 321	- 1 128	
Private research and development organisations	2 281	1 226	- 1 055	3
General provisions	168	95	- 73	
OPERATING REVENUE	66 439	59 920	- 6 519	
Capital appropriation	771	251	- 520	
CAPITAL RECEIPTS	771	251	- 520	

1 The decrease reflects the wind down of the Banana Freckle Eradication Program.

2 The increase mainly reflects additional funding to support research farms, establish a vapour heat treatment plant for the mango industry and undertake a bush tucker industry research and development study.

3 The decrease is mainly due to a number of programs being finalised in 2015-16.

Department of Land Resource Management

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Land Resource Management	40 772	44 650	46 094	1
Flora and Fauna	6 826	8 343	7 211	
Rangelands	10 315	10 544	12 551	
Water Resources	15 452	16 446	17 293	
Bushfires	8 179	9 317	9 039	
Corporate and Governance	9 586	9 247	9 536	
Corporate and Governance	4 677	4 175	4 635	
Shared Services Provided	4 909	5 072	4 901	
Total Expenses	50 358	53 897	55 630	
Appropriation				
Output	35 496	35 326	37 559	
Capital	2 450	2 172	974	
Commonwealth	240	552	2 831	

2016-17 Staffing: 270

1 The variation in 2015-16 mainly reflects movements in external funding. The decrease in 2016-17 is due to a reduction in external funding partially offset by additional funding for gamba grass mitigation, repairs and maintenance, and cabomba eradication.

Agency Profile

The Department of Land Resource Management provides natural resource management extension services and advice including the scientific assessment of flora, fauna, land and water assets, and the allocation, management and monitoring of these resources to enable their sustainable and responsible use.

Strategic Issues

Prosperous Economy

- Identifying opportunities for new agricultural investment in the vicinity of Wadeye, Ali Curung and Ngukurr through strategic assessment, identification and compilation of precompetitive data on soil and water.
- Exploring and promoting opportunities for the diversification of land use as a means to promote economic development.
- Finalising an appropriate, sustainable and transparent process for rental of the Territory's estate for pastoral purposes.
- Promoting economic opportunities through the sustainable use of wildlife, particularly saltwater crocodiles.

Balanced Environment

- Developing a water strategy and associated policies to support economic development while preserving healthy water-dependant ecosystems.
- Developing a feral animal strategy for the Territory.
- Monitoring key rivers to support early detection and notification of flood risk to communities and infrastructure assets, and developing mapping to assist communities to manage flood risk.

- Facilitating new land resource development through water allocation planning that is informed by best practice modelling and monitoring, and community consultation.
- Reviewing and reforming the *Weeds Management Act* to address emerging weed incursions impacting the Territory's natural ecosystems.
- Providing developers and users of the Territory's natural resources with consistent scientific advice that promotes economic development without compromising the overall health of the Territory's resources.
- Building community resilience to bushfire through promoting increased community involvement in fire awareness and mitigation programs, and sharing responsibility and improving landholders' compliance with fire prevention and mitigation legislation.
- Progressing a strategic approach to manage increased occurrences of bushfires and bushfire intensity risk in the rural urban interface.
- Providing policy, strategy and management advice relating to conserving the Territory's unique wildlife and ecosystems to support the ongoing sustainable development of the Territory.
- Utilising Indigenous biocultural knowledge and working with Indigenous elders and communities to preserve the Territory's flora and fauna.
- Implementing robust monitoring systems to track the condition of the Territory's rangelands, terrestrial and marine biodiversity, key Top End rivers and Darwin Harbour, and provide advice on adaptive management.
- Increasing our understanding of the Territory's biodiversity assets and assisting landholders and the community to protect threatened species.

Budget Highlights

Prosperous Economy

- \$0.85 million to deliver the Cabomba Eradication Program.
- \$0.5 million to implement gamba grass mitigation activities.
- \$2.4 million for the third year of a four-year program for land and water assessments to determine new agricultural precincts throughout the Territory.
- \$1.3 million to continue rangeland monitoring on the pastoral estate.
- \$0.5 million, for the final year of a two-year program, for an additional land sustainability team to accelerate the investigation of the agricultural potential in regions near Indigenous communities.
- \$0.48 million to continue delivering weed management extension services across regional areas of the Territory to enable pastoralists to control weed incursions and infestations in compliance with the *Weed Management Act*.

Balanced Environment

- \$2.4 million to continue river and groundwater resources monitoring and flood forecasting.
- \$1.4 million to continue repairs and maintenance of existing barrages in the Mary River floodplain to mitigate saltwater intrusion.
- \$1.3 million to continue monitoring and research activities in Darwin Harbour.
- \$0.55 million, for the final year of a two-year program, to support the establishment, enhancement and maintenance of a network of strategic regional firebreaks and improved bushfire suppression operations.

Output Groups and Outcomes

Land Resource Management

Outcome: Sustainable development of the Territory's natural resources, mitigation of threats to these assets, and conservation of native flora and fauna.

Flora and Fauna

Scientific assessment and monitoring of the Territory's native flora and fauna, and delivery of policy advice and support relating to the conservation and sustainable use of wildlife, and management of feral animals.

Rangelands

Scientific assessment and monitoring of the Territory's land and delivery of extension services, policy advice and regulation of use and threats to the land resource.

Water Resources

Scientific assessment and monitoring of the Territory's water resources, allocation of this resource for sustainable use and deliver flood forecasting services.

Bushfires

Support landholders in the management and mitigation of wildfire and assist volunteer brigades in fire management and suppression outside the Territory's urban centres.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide executive leadership and management, and a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Shared Services Provided

Provide shared corporate and governance services to three agencies and a government business division. Undertake a wide range of functions to serve the agencies' core corporate needs, including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Land Resource Management			
<i>Flora and Fauna</i>			
Number of spatial biodiversity records for the Territory	1.87M	1.89M	2.01M
Number of biodiversity information requests met	2 500	2 400	2 400
Number of active inventory, monitoring and applied research programs	34	34	34
Number of management programs in place for sustainable wildlife use	7	6	7
<i>Rangelands</i>			
Percentage of pastoral estate monitored in the year	16%	22%	24%
Land clearing applications assessed	15	20	20
Area of land receiving weed extension services (000 square kilometres)	380	380	400
Land development proposals assessed	900	900	900
Soil profile sites described and tested for land suitability assessment and mapping ¹	280	700	500
<i>Water Resources</i>			
Number of water assessment projects completed	4	4	4
Proportion of water allocation plans covered by annual water monitoring programs	85%	85%	85%
River, coastal regions and communities covered by flood risk mapping	28	39	39
Proportion of groundwater licences covered by current water allocation plans ²	80%	28%	76%
Annual report cards on aquatic health of Darwin published	Yes	Yes	Yes
<i>Bushfires</i>			
Number of wildfire incidents attended by staff and or volunteers	200	340	300
Number of extension visits to properties	100	170	150
Number of stakeholders trained	400	400	400
Number of trained volunteers	540	550	550
Number of enforcement actions relating to the <i>Bushfires Act</i> and associated regulations, including firebreak compliance inspections	5 000	5 000	5 000
Corporate and Governance			
Minister satisfied with strategic policy advice ³	≥ 4	≥ 4	≥ 4
Client satisfaction with services	80%	80%	80%

1 The increase reflects a focus on intensive agricultural land suitability investigations, which requires a higher number of soil profile sites.

2 The variation in 2015-16 is due to unexpected delays.

3 Rating of 1 = extremely dissatisfied through to 5 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	5 166	3 473
Capital		
Appropriation		
Output	35 326	37 559
Commonwealth	552	2 831
Sales of goods and services	7 552	6 775
Interest revenue	30	
Goods and services received free of charge	3 820	3 820
Gain (+)/loss (-) on disposal of assets	18	
Other revenue	20	
TOTAL INCOME	52 484	54 458
EXPENSES		
Employee expenses	29 655	29 921
Administrative expenses		
Purchases of goods and services	15 657	15 098
Repairs and maintenance	1 071	1 871
Depreciation and amortisation	774	726
Services free of charge	3 820	3 820
Other administrative expenses		
Grants and subsidies expenses		
Current	2 890	4 194
Capital		
Community service obligations		
Interest expenses	30	
TOTAL EXPENSES	53 897	55 630
NET SURPLUS (+)/DEFICIT (-)	- 1 413	- 1 172

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services		
Interest revenue		
Royalties and rents	5 063	5 063
Other revenue		
TOTAL INCOME	5 063	5 063

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	6 763	6 317
Receivables	747	747
Prepayments	216	216
Inventories	6	6
Advances and investments		
Property, plant and equipment	16 610	16 858
Other assets		
TOTAL ASSETS	24 342	24 144
LIABILITIES		
Deposits held	1 186	1 186
Creditors and accruals	2 229	2 229
Borrowings and advances		
Provisions	4 889	4 889
Other liabilities	1 322	1 322
TOTAL LIABILITIES	9 626	9 626
NET ASSETS	14 716	14 518
EQUITY		
Capital		
Opening balance	83 052	88 092
Equity injections/withdrawals	5 040	974
Reserves	3 609	3 609
Accumulated funds		
Opening balance	- 75 572	- 76 985
Current year surplus (+)/deficit (-)	- 1 413	- 1 172
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	14 716	14 518

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	190	190
Other receivables		
TOTAL ASSETS	190	190
LIABILITIES		
Central Holding Authority income payable	190	190
Unearned Central Holding Authority income		
TOTAL LIABILITIES	190	190
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	5 166	3 473
Capital		
Appropriation		
Output	35 326	37 559
Commonwealth	552	2 831
Other agency receipts from sales of goods and services	7 572	6 775
Interest received	30	
Total operating receipts	48 646	50 638
Operating payments		
Payments to employees	29 655	29 921
Payments for goods and services	16 728	16 969
Grants and subsidies paid		
Current	2 890	4 194
Capital		
Community service obligations		
Interest paid	30	
Total operating payments	49 303	51 084
NET CASH FROM OPERATING ACTIVITIES	- 657	- 446
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	18	
Repayment of advances		
Sales of investments		
Total investing receipts	18	
Investing payments		
Purchases of assets	2 172	974
Advances and investing payments		
Total investing payments	2 172	974
NET CASH FROM INVESTING ACTIVITIES	- 2 154	- 974
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	2 172	974
Commonwealth		
Equity injections		
Total financing receipts	2 172	974
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	2 172	974
Net increase (+)/decrease (-) in cash held	- 639	- 446
Cash at beginning of financial year	7 402	6 763
CASH AT END OF FINANCIAL YEAR	6 763	6 317

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	879	499	- 380	
Protecting ecosystems – Daly catchment	162	162		
Groote Eylandt biodiversity	141	94	- 47	
Restoring Central Australian waterhole	192	128	- 64	
National Environmental Research Project	110	20	- 90	
West MacDonnell Rangers	132	88	- 44	
Other	142	7	- 135	
Other grants	4 287	2 974	- 1 313	
West Arnhem Fire Management Agreement	1 435	1 200	- 235	
Darwin Harbour Intergrated Marine Monitoring and Research Program	722	746	24	
Habitat mapping for Darwin region	988	889	- 99	
Conservation status of coastal dolphins in the Territory	220	123	- 97	
Long-term monitoring of coastal dolphins and the distribution of dugongs	745		- 745	
Storm Tide Inundation Project	165	16	- 149	
Other	12		- 12	
Output appropriation	35 326	37 559	2 233	1
Commonwealth appropriation				
National Partnership Agreements	552	2 831	2 279	
National Whale Stranding Action Plan	12	32	20	
National Bushfire Mitigation	300	299	- 1	
Water for the Future – National Compliance Framework	240		- 240	
National Water Infrastructure Development Fund		2 500	2 500	2
Sales of goods and services	7 552	6 775	- 777	
Service level agreement – shared services	5 041	4 921	- 120	
Water assessment monitoring services and other charges	643	1 194	- 551	
Vacant Crown Land Strategy	532	426	- 106	
Various drilling programs	320		- 320	
Indigenous Rangers program	307		- 307	
National Aerial Firefighting Centre Agreement	200	200		
Inpex Dolphin Monitoring programs	185		- 185	
Genesee Wyoming Australia	135		- 135	
Other	189	34	- 155	
Interest	30		- 30	
Goods and services received free of charge	3 820	3 820		
Gain on disposal of assets	18		- 18	
Other revenue	20		- 20	
OPERATING REVENUE	52 484	54 458	1 974	
Capital appropriation	2 172	974	- 1 198	3
CAPITAL RECEIPTS	2 172	974	- 1 198	

1 The increase is mainly due to additional funding for gamba grass mitigation, repairs and maintenance, and cabomba eradication.

2 New agreement for feasibility studies for Ord Stage 3.

3 The variation is largely due to the completion of asset replacement for the water resources program.

Department of Arts and Museums

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Arts and Culture	42 081	42 509	49 248	1
Scientific and Cultural Collections	31 650	31 498	37 147	
Arts and Screen Sector	10 431	11 011	12 101	
Corporate and Governance	3 042	3 138	3 146	
Corporate and Governance	1 471	1 528	1 544	
Shared Services Received	1 571	1 610	1 602	
Total Expenses	45 123	45 647	52 394	
Appropriation				
Output	34 292	35 178	43 260	
Capital	45	45	45	
Commonwealth	752			

2016-17 Staffing: 116

1 The variations mainly reflect additional funding for the Museum and Art Gallery of the Northern Territory, the Northern Territory Arts and Cultural Policy, the screen industry, and a planning study for Aboriginal cultural centres.

Agency Profile

The Department of Arts and Museums is responsible for assisting and facilitating Territorians in telling their stories and understanding their history through arts and culture. The agency supports, develops and promotes the creative arts and screen sector and is responsible for protecting and providing access to the Territory's major cultural assets and collections. It also assists the community to care for and make best use of these assets for tourism, research, educational, recreational and commercial opportunities.

Strategic Issues

Confident Culture

- Implementing the Northern Territory Arts and Cultural Policy.
- Reviewing the Arts Grants Program to align with Arts and Cultural Policy directions and support the achievement of policy outcomes.
- Commemorating the 75th anniversary of the Bombing of Darwin to foster increased awareness of Darwin and the Territory's involvement in World War II through The Territory Remembers program.
- Developing a new Public Library Funding Agreement outlining the roles and responsibilities of the Northern Territory Library and local government in the provision of library services to local communities, to continue to support the Territory's public libraries.
- Developing and enhancing the Territory's arts and cultural assets and their exhibitions, events and public programs to increase visitor experiences and promote the Territory.
- Developing a contemporary strategy for the retention, preservation and storage of digital archives (including the Oral History collection) at the Northern Territory Archives Service.
- Supporting the Territory's history and heritage through the development and implementation of the Northern Territory Heritage Enhancement Action Plan.
- Supporting the screen industry to improve capability and to promote the development and production of quality projects that create jobs and grow sustainable businesses in the Territory.

- Continuing to work effectively with related organisations including Tourism NT, Heritage Branch (Department of Lands, Planning and the Environment), Northern Territory Major Events Company and Festivals NT to improve the Territory's festivals, and arts and culture.

Budget Highlights

Confident Culture

- \$1 million for a planning study for Aboriginal cultural centres.
- \$1 million to support Arts Grants funding.
- \$0.5 million to support the development of the screen industry.
- \$0.47 million to continue to provide free public internet access in remote Indigenous communities.
- \$0.25 million to deliver key outcomes from the Northern Territory Arts and Cultural Policy and develop the Territory arts industry.
- \$7.82 million for the Museum and Art Gallery of the Northern Territory (MAGNT) to continue supporting new governance arrangements and fundraising initiatives to attract private, corporate and philanthropic support to further develop MAGNT and its collections.
- \$2.88 million to continue to support historical heritage and cultural site preservation.
- \$1.5 million for the Northern Territory ANZAC Centenary Program initiative 'The Territory Remembers' to commemorate the 75th anniversary of the bombing of Darwin, consisting of a four-part program focusing on community events, memorials, preserving our history and education.
- \$0.5 million to continue supporting the Godinymayin Yijard Rivers Arts and Cultural Centre.
- Continuing to provide funding for projects and activities that support diverse community access and participation in arts and culture in the Territory.

	\$M
2016-17 New Capital Works	
Alcoota Fossil Beds development	4.0
Upgrade and replacement of heating, ventilating and air conditioning system at MAGNT	1.3

Output Groups and Outcomes

Arts and Culture

Outcome: Territorians are assisted and enabled to tell their stories and understand their history through arts and culture. The creative arts and screen sector is supported and developed.

Scientific and Cultural Collections

Protect and provide access to the Territory's scientific and cultural collections and assist the community in caring for and making the best use of them, and to create educational, research, tourism, recreational and commercial opportunities.

Arts and Screen Sector

Support, develop and promote growth of the creative arts and screen sectors for the benefit of the Territory, visitors, the community and the economy through providing advice, supporting and developing partnerships, and providing financial support.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, human resource management, information and communications technology, governance and risk services, and communications and media.

Shared Services Received

Corporate services received from the Department of Land Resource Management under a service level agreement including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Arts and Culture			
<i>Araluen Arts Centre</i>			
Visitors to visual art exhibitions	28 000	28 200	29 000
Visitor satisfaction with visual art exhibitions	95%	95%	95%
Patrons attending cinema and performances	25 000	23 000	25 000
Patrons satisfaction with cinema and performances	95%	95%	95%
Number of visual art exhibitions	18	15	15
Number of cinema screenings and performances	80	80	85
Number of objects in collection	1 795	1 794	1 800
<i>Northern Territory Library</i>			
On-site visits	80 000	80 000	80 000
Website visits	250 000	274 000	250 000
Visitor satisfaction	90%	90%	90%
Territory-funded grants distributed	\$4.2M	\$4M	\$4M
<i>Northern Territory Archives Services</i>			
Visitors ¹	1 100	765	750
Website visits ¹	13 000	11 300	11 000
Archives collections managed (linear metres)	6 500	6 000	6 500
Archives issued to researchers	1 800	1 650	1 650
Research requests satisfied within one month	100%	100%	100%
<i>Arts and Screen Sector</i>			
Territory-funded grants distributed	\$7M	\$7.3M	\$8.95M
Formalised partnerships	4	9	8
Number of grant applications	328	312	303
Number of grants distributed ²	225	184	205
<i>History NT³</i>			
Grants distributed		\$0.5M	\$1.1M
Number of grant applications		10	35
Number of grants distributed		7	20
Number of events/exhibitions		4	6
Corporate and Governance			
Minister satisfied with strategic policy and operational service delivery ⁴	≥ 4	≥ 4	≥ 4

1 The decrease in 2015-16 reflects visitation returning to longer-term average levels.

2 A higher than expected average grant amount in 2015-16 resulted in fewer grants distributed.

3 New measures. Functions transferred from the Department of the Chief Minister.

4 Rating of 1 = extremely dissatisfied through to 5 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	941	115
Capital		
Appropriation		
Output	35 178	43 260
Commonwealth		
Sales of goods and services	1 078	1 078
Interest revenue		
Goods and services received free of charge	4 304	4 304
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	41 501	48 757
EXPENSES		
Employee expenses	8 631	8 715
Administrative expenses		
Purchases of goods and services	6 514	10 872
Repairs and maintenance	2 947	2 847
Depreciation and amortisation	3 637	3 637
Services free of charge	4 304	4 304
Other administrative expenses		
Grants and subsidies expenses		
Current	19 614	22 019
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	45 647	52 394
NET SURPLUS (+)/DEFICIT (-)	- 4 146	- 3 637

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	66	266
Receivables	345	345
Prepayments	170	170
Inventories	25	25
Advances and investments		
Property, plant and equipment	227 474	223 882
Other assets		
TOTAL ASSETS	228 080	224 688
LIABILITIES		
Deposits held	57	57
Creditors and accruals	696	696
Borrowings and advances		
Provisions	1 134	1 134
Other liabilities		
TOTAL LIABILITIES	1 887	1 887
NET ASSETS	226 193	222 801
EQUITY		
Capital		
Opening balance	62 153	63 153
Equity injections/withdrawals	1 000	245
Reserves	178 444	178 444
Accumulated funds		
Opening balance	- 11 258	- 15 404
Current year surplus (+)/deficit (-)	- 4 146	- 3 637
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	226 193	222 801

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	941	115
Capital		
Appropriation		
Output	35 178	43 260
Commonwealth		
Other agency receipts from sales of goods and services	1 078	1 078
Interest received		
Total operating receipts	37 197	44 453
Operating payments		
Payments to employees	8 631	8 715
Payments for goods and services	9 361	13 719
Grants and subsidies paid		
Current	19 614	22 019
Capital		
Community service obligations		
Interest paid		
Total operating payments	37 606	44 453
NET CASH FROM OPERATING ACTIVITIES	- 409	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	45	45
Advances and investing payments		
Total investing payments	45	45
NET CASH FROM INVESTING ACTIVITIES	- 45	- 45
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	45	45
Commonwealth		
Equity injections		200
Total financing receipts	45	245
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	45	245
Net increase (+)/decrease (-) in cash held	- 409	200
Cash at beginning of financial year	475	66
CASH AT END OF FINANCIAL YEAR	66	266

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	381	30	- 351	
Regional Arts funding	287		- 287	
Screen Territory funding for audience development	94	30	- 64	
Other grants	560	85	- 475	
Alice Springs Town Council grant	85	85		
The Litchfield Collection	6		- 6	
Festivals NT – Darwin Festival	320		- 320	
Charles Darwin University – Darwin Literary Awards	9		- 9	
The Territory at War WWII Heritage project	140		- 140	
Output appropriation	35 178	43 260	8 082	1
Sales of goods and services	1 078	1 078		
Araluen Arts Centre charges	1 027	1 027		
Library charges	51	51		
Goods and services received free of charge	4 304	4 304		
OPERATING REVENUE	41 501	48 757	7 256	
Capital appropriation	45	45		
CAPITAL RECEIPTS	45	45		

1 The increase mainly reflects additional funding for the Museum and Art Gallery of the Northern Territory, the Northern Territory Arts and Cultural Policy, the screen industry, and a planning study for Aboriginal cultural centres.

Aboriginal Areas Protection Authority

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Protection of Sacred Sites	3 283	3 758	3 676	1
Protection of Sacred Sites	3 283	3 758	3 676	
Corporate and Governance	1 334	1 253	1 225	
Corporate and Governance	1 334	1 253	1 225	
Total Expenses	4 617	5 011	4 901	
Appropriation				
Output	2 696	2 696	2 716	

2016-17 Staffing: 29

1 The increase in 2015-16 is due to demand for more complex Authority certificates, with demand expected to moderate in 2016-17.

Agency Profile

The Aboriginal Areas Protection Authority's purpose and objectives, contained in the *Northern Territory Aboriginal Sacred Sites Act*, are to protect sacred sites and the traditional interests in sacred sites of Indigenous custodians.

The agency documents and holds a secure record of the traditional information on which legal recognition of these interests depends, and provides authoritative advice so that these interests are incorporated in decisions about land use.

Strategic Issues

Strong Society

- Continuing to maintain high standards of anthropological research to support the identification and protection of Aboriginal sacred sites.
- Enforcing legal and legislative protection for sacred sites.

Balanced Environment

- Identifying Aboriginal sacred sites at risk due to increased development activity.
- Meeting the changing needs of custodians and developers for sacred site protection and related information.
- Engaging in focused and strategic communication with key stakeholders.

Confident Culture

- Increasing awareness of the need for, and the processes of, sacred site protection.
- Balancing the legislative responsibilities of the *Aboriginal Sacred Sites Act* with increased awareness of sacred site protection.

Budget Highlights

Confident Culture

- Continuing to protect Aboriginal sacred sites in accordance with Aboriginal tradition and in the context of development.

Output Groups and Outcomes

Protection of Sacred Sites

Outcome: Enhanced relations between Aboriginal custodians and the wider Territory community by increasing the level of certainty when identifying constraints, if any, on land and sea use proposals from the existence of sacred sites.

Protection of Sacred Sites

Provide statutory services for the protection and registration of sacred sites and the avoidance of sacred sites in the development and use of land.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Undertake a range of functions to serve the agency's core corporate and governance needs, including executive, budget management, policy and governance services, financial services, human resource management, information and communications technology, and library services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Protection of Sacred Sites			
Authority certificates issued	250	260	250
Average time between receiving authority certificate applications and completing service	125 days	125 days	125 days
Register inspections completed	500	530	500
Average time between receiving register inspection requests and completing service	4 days	3.9 days	4 days
Statutory appeals	< 1%	< 1%	< 1%
Corporate and Governance			
Client satisfaction with services	100%	100%	100%

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	2 696	2 716
Commonwealth		
Sales of goods and services	2 300	1 328
Interest revenue		
Goods and services received free of charge	834	851
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	5 830	4 895
EXPENSES		
Employee expenses	2 930	2 848
Administrative expenses		
Purchases of goods and services	1 080	980
Repairs and maintenance	4	8
Depreciation and amortisation	163	214
Services free of charge	834	851
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	5 011	4 901
NET SURPLUS (+)/DEFICIT (-)	819	- 6

Income Administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	50	52
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	50	52

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 752	1 860
Receivables	304	304
Prepayments	2	2
Inventories		
Advances and investments		
Property, plant and equipment	1 043	929
Other assets		
TOTAL ASSETS	3 101	3 095
LIABILITIES		
Deposits held		
Creditors and accruals	183	183
Borrowings and advances		
Provisions	317	317
Other liabilities		
TOTAL LIABILITIES	500	500
NET ASSETS	2 601	2 595
EQUITY		
Capital		
Opening balance	1 621	1 621
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	161	980
Current year surplus (+)/deficit (-)	819	- 6
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	2 601	2 595

Cash Flow Statement

	2015-16 Estimate \$000	2016-17 Budget \$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	2 696	2 716
Commonwealth		
Other agency receipts from sales of goods and services	2 300	1 328
Interest received		
Total operating receipts	4 996	4 044
Operating payments		
Payments to employees	2 930	2 848
Payments for goods and services	1 084	988
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	4 014	3 836
NET CASH FROM OPERATING ACTIVITIES	982	208
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	247	100
Advances and investing payments		
Total investing payments	247	100
NET CASH FROM INVESTING ACTIVITIES	- 247	- 100
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	735	108
Cash at beginning of financial year	1 017	1 752
CASH AT END OF FINANCIAL YEAR	1 752	1 860

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	2 696	2 716	20	
Sales of goods and services	2 300	1 328	- 972	
Fees and charges	2 300	1 328	- 972	1
Goods and services received free of charge	834	851	17	
OPERATING REVENUE	5 830	4 895	- 935	

1 The decrease reflects an expected moderation in demand for Authority certificates in 2016-17.

Department of Local Government and Community Services

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Regional Services	120 610	167 597	169 859	1
Indigenous Essential Services	75 019	98 019	88 935	
Remote Infrastructure Coordination	7 454	23 444	40 872	
Homelands, Outstations and Town Camps	38 137	46 134	40 052	
Language Services	7 947	9 608	8 154	2
Language Services	7 947	9 608	8 154	
Strategy and Community Development	4 833	4 512	4 933	
Community Development	3 520	3 107	3 528	
Strategy	1 313	1 405	1 405	
Local Government and Regions	85 347	89 049	91 800	3
Policy and Legislation	832	831	920	
Sustainability and Compliance	41 726	82 510	86 198	
Strategic Projects and Regions	42 789	5 708	4 682	
Office of Aboriginal Affairs	11 970	15 296	15 187	4
Office of Aboriginal Affairs	2 026	5 102	5 144	
Aboriginal Advancement	2 848	3 098	2 879	
Community Champions	7 096	7 096	7 164	
Corporate and Governance	3 035	3 028	3 046	
Corporate and Governance	3 035	3 028	3 046	
Total Expenses	233 742	289 090	292 979	
Appropriation				
Output	155 544	160 885	184 639	
Commonwealth	24 976	158 525	3 496	

2016-17 Staffing: 236

- 1 The variations relate to Commonwealth funding carried forward into 2015-16 from the prior year, additional funding for Indigenous Essential Services projects and additional Commonwealth funding.
- 2 The variation in 2015-16 is due to funding carried forward from the prior year and additional Commonwealth funding.
- 3 The variations reflect the realignment of grant programs between the Strategic Projects and Regions output and the Sustainability and Compliance output, and additional funding for repairs and maintenance of streetlights.
- 4 The variations are mainly due to funding carried forward from the prior year and additional funding for bakeries in remote communities.

Agency Profile

The primary role of the Department of Local Government and Community Services is to build stronger regions and communities through effective local government, and the delivery and coordination of critical remote essential infrastructure projects and services.

The agency hosts the Office of Aboriginal Affairs, which guides and coordinates Aboriginal affairs through innovative policy development and drives economic reform for Aboriginal communities while supporting the maintenance of stronger connections to their lands, languages and culture.

The agency supports the multicultural society of the Northern Territory by providing meaningful access and support, through the provision of interpreting and translating services.

The agency is also responsible for the promotion of safety, equality and participation of women in the Territory, and improving coordination of policy and services for Territory men.

Strategic Issues

Prosperous Economy

- Maximising regional development through the provision of essential services infrastructure in remote communities, town camps, outstations and homelands.
- Developing community and economic development projects in partnership with identified remote communities to advance the economic and social benefits for local people.
- Leading whole of government coordination for the development and implementation of Aboriginal affairs-related policies as outlined by the Aboriginal Affairs Strategy.
- Collecting, and reporting to Cabinet, whole of government performance in achieving the objectives of the Aboriginal Affairs Strategy against performance indicators and measures in the Aboriginal Affairs Monitoring, Evaluation and Reporting Framework.
- Creating an economic-enabling environment through the Remote Aboriginal Economic Development Fund.
- Improving Territory women's economic opportunities, choices and outcomes through implementation of gender-specific policies and services.
- Leading whole of government coordination of land tenure in remote communities.
- Developing and promoting sustainability, transparency and compliance in the local government sector.

Strong Society

- Improving regional development outcomes through enhancements and upgrades to homelands and outstations infrastructure.
- Increasing access to Aboriginal interpreting to improve two-way communication and understanding through delivery of interpreting and translating services across the Territory.
- Coordinating remote community information across government and non-government entities.
- Supporting men's leadership across the Territory through the provision of the Men's Leadership Grants program.
- Addressing the safety of women in society through continued support of the NO MORE domestic and family violence campaign and adoption of Domestic Violence Action Plans by sporting organisations across the Territory.
- Engaging with communities and supporting regional governance delivered through local authorities.

Balanced Environment

- Encouraging strong and productive working relationships between communities and government.

Confident Culture

- Increasing the confidence of local people in remote areas of the Territory by strengthening governance and local capacity through funding local service providers for the provision of municipal and essential services and home maintenance services to homelands and town camps throughout the Territory.
- Facilitating and monitoring activities with a focus on community safety, health and wellbeing, supporting young men to adulthood, and promoting partnerships and engagement through the Policy Framework for Northern Territory Men.
- Supporting economic development projects and activities that will enable residents of remote communities to retain and enhance their cultural connections.
- Ensuring local voices are heard at the highest level of government.

Budget Highlights

Prosperous Economy

- \$28.3 million over two years for housing and infrastructure investment in Elliott and Arlparra.
- \$36.2 million over two years for capital projects in 13 remote Indigenous communities under the Indigenous Essential Services capital program.
- \$5.25 million over two years, including Commonwealth funding, for bakeries in remote communities.
- \$32.65 million in Commonwealth Financial Assistance Grants for general purpose and local road grants.
- \$75.74 million under the Indigenous Essential Services program to continue providing electricity, water and sewerage services in 72 remote Indigenous communities.
- \$7.9 million to continue Indigenous Jobs Development Funding for regional councils to support core local government service delivery.
- \$26 million to councils from the Northern Territory Operational Subsidy grants pool.
- \$5 million for local authority priority projects.
- \$2.5 million to provide budget assistance grants to the Victoria Daly and West Daly regional councils.
- \$3.25 million Commonwealth funding for remote infrastructure priorities for Indigenous communities in the Territory.
- \$7.15 million Commonwealth funding for land administration, township leasing, Pirlangimpi subdivision and registration and publication of land information in the Territory.

Strong Society

- \$5.35 million to continue providing the Homelands Extra Allowance program to improve existing housing in homelands.
- \$7.3 million to continue the provision of housing maintenance assistance to homeland residents.
- \$7.2 million to continue implementing the Community Champions Program.
- \$2.2 million, as part of a \$5.5 million three-year program, to assist local government councils with streetlight repair and maintenance costs.
- \$3.5 million Commonwealth funding to provide Aboriginal interpreting services under the Northern Territory Remote Aboriginal Investment National Partnership Agreement.
- \$0.8 million for the review of local authorities.
- \$2 million, as part of a \$4 million two-year initiative, for the Remote Aboriginal Economic Development Grant program.
- \$4.77 million, in conjunction with the Commonwealth, to construct and upgrade morgues in remote townships.
- \$1.05 million to continue implementing the First Circles Engagement program to support emerging Indigenous leaders.
- \$1 million to establish a Remote Housing Development Authority to develop and implement housing and asset management policies in remote communities, town camps and homelands.
- \$0.15 million in 2016-17, as part of a \$0.6 million four-year program, to support family violence prevention initiatives.
- \$10 million Commonwealth funding over two years for the establishment of Northern Territory Transitional Accommodation for people exiting prison who have a job on release.

- \$2.74 million Commonwealth funding over two years for the provision of Northern Territory Indigenous Legal Interpreting Services.
- \$0.4 million Commonwealth funding for the provision of cross-border Indigenous Interpreting Services.
- \$0.13 million Commonwealth funding for the implementation of national outcome standards for perpetrator interventions.

Balanced Environment

- \$21.3 million to continue providing municipal and essential services to homelands and outstations.

Output groups and Outcomes

Regional Services

Outcome: Economic development and employment in remote communities and homelands is supported through the consultation and negotiation of secure land tenure arrangements, and the coordination and planning of essential services and infrastructure projects.

Indigenous Essential Services

Coordinate funding and provide strategic planning and policy advice to deliver electricity, water and sewerage services in 72 remote Indigenous communities. Contract Indigenous Essential Services Pty Ltd, a subsidiary of the Power and Water Corporation, to deliver services under a purchaser-provider agreement.

Remote Infrastructure Coordination

Provide whole of government coordination and support for planning and delivery of infrastructure and capital works in remote communities using a place-based approach. Lead whole of government coordination and negotiation of land tenure arrangements to underpin new infrastructure investment, and support economic development and home ownership in remote communities.

Homelands, Outstations and Town Camps

Lead and coordinate the development of a long-term strategic framework to improve service delivery in homelands. Fund local service providers to deliver municipal and essential services, housing maintenance and upgrades to homelands and town camps throughout the Territory.

Language Services

Outcome: Access to appropriate services, for remote Territorians and people who do not speak English as their first language, is improved.

Language Services

Provide interpreter and translator services to overcome language barriers and provide fair and equitable access to government and non-government services.

Strategy and Community Development

Outcome: Improved service delivery, community engagement, economic development opportunities and whole of government coordination of information for remote Aboriginal communities. Improved social, economic and cultural outcomes for women and men through the implementation of gender-specific policies and services.

Community Development

Lead development of systems, such as the Remote Information Coordination System to support the agency's commitment to better coordinate information, policy development, engagement and use of best practice in remote communities as outlined by the Remote Engagement and Coordination Strategy.

Strategy

Provide facilitation, engagement, consultation, policy advice, grants and reporting on issues affecting Territory women and men.

Local Government and Regions

Outcome: A capable and effective local government.

Policy and Legislation

Provide a relevant and effective governance framework for local government.

Sustainability and Compliance

Improve sustainability, transparent use of public money and compliance in the local government sector.

Strategic Projects and Regions

Provide engaged and supported regional governance.

Office of Aboriginal Affairs

Outcome: A coordinated whole of government approach to the delivery of effective economic and social development programs and policies.

Office of Aboriginal Affairs

Drive Aboriginal policy reform and ensure policy issues are prioritised and coordinated across government.

Aboriginal Advancement

Encourage and support the contribution and participation of Aboriginal people in the economic and social development of the Territory.

Community Champions

Implement a new and ongoing approach to remote community engagement.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide a range of corporate and governance services to support the agency's functions.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Regional Services			
<i>Indigenous Essential Services</i>			
Total annual cost of purchasing services for remote localities	\$75.02M	\$75.02M	\$75.74M
Customer satisfaction with services ¹	75%	75%	75%
<i>Remote Infrastructure Coordination</i>			
Remote towns where all Territory Government infrastructure is secured with long-term tenure arrangements ²	73	59	73
Remote Communities where remote public housing leases are in place ³	104	87	104
Minor communities where cadastral surveys have been completed	50	50	50
<i>Homelands, Outstations and Town Camps</i>			
Homelands and town camps where municipal essential services and housing maintenance services are delivered	418	438	438
Proportion of service providers meeting service delivery standards	95%	95%	95%
Municipal and Essential Services grants for homelands and outstations	\$20M	\$20M	\$20M
Municipal and Essential Services grants for town camps	\$2.7M	\$2.7M	\$2.8M
Language Services			
<i>Aboriginal Interpreter Service</i>			
Hours of interpreting ⁴	26 000	30 050	32 000
Interpreters employed ⁴	232	290	290
NAATI-accredited interpreters ⁵	159	159	159
Languages interpreted	86	86	86
<i>Interpreting and Translating Service NT</i>			
Hours of interpreting	4 000	4 345	4 400
Translating assignments completed	800	800	800
Territory interpreters and translators employed	200	195	200
Languages interpreted and translated	123	123	123
Strategy and Community Development			
<i>Community Development</i>			
Monitor Stronger Futures implementation plans ⁶	9	9	4
<i>Strategy</i>			
Number of individuals and organisations assisted with grants	40	46	45
Number of community consultations delivered ⁷	20	17	35
Number of Domestic and Family Violence Action Plans completed	10	16	20
Number of Indigenous Male Advisory Council meetings held	4	2	4
Local Government and Regions			
<i>Policy and Legislation</i>			
Legislation updated according to Government's directions within specified timeframe	100%	100%	100%

(Continued)

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
<i>Sustainability and Compliance</i>			
Percentage of grants and subsidies acquitted to the department	> 80%	> 80%	> 80%
Compliance reviews completed	4	4	4
Sustainability documents produced for the local government sector	6	6	6
<i>Strategic Projects and Regions</i>			
Proportion of Local Authority meetings attended by staff	> 80%	> 80%	> 80%
Local authorities supported as preferred government engagement point ⁸			100%
Stakeholder satisfaction on local government support from the agency	> 80%	> 80%	> 80%
Office of Aboriginal Affairs			
<i>Office of Aboriginal Affairs</i>			
Number of Monitoring, Evaluation and Reporting Framework reports provided to Cabinet on the implementation of the Aboriginal Affairs Strategy and associated programs ⁸			2
<i>Aboriginal Advancement</i>			
Number of First Circles Engagement meetings supported	6	6	6
Indigenous Economic Development grants administered	\$2M	\$2M	\$2M
<i>Community Champions</i>			
Number of community champions	13	13	13
Community champions grants administered	\$3.25M	\$3.25M	\$3.25M
Corporate and Governance			
Client satisfaction with the provision of corporate and governance services ⁹	≥ 5	≥ 5	≥ 5

1 Measured by customer satisfaction surveys in remote Indigenous communities where fair is rated 50 per cent, good 75 per cent and very good 100 per cent.

2 Cumulative total. The 2015-16 Estimate is the number of communities where leases are currently in place with the remaining 14 anticipated for 2016-17.

3 Cumulative total. The 2015-16 Estimate is the number of communities (including individual town camps) where public housing leases are currently in place with the remaining 17 anticipated for 2016-17.

4 The increase is due to growth in the number of non-English speakers and increased awareness among service providers of the need to use interpreters to ensure accurate communication.

5 NAATI – National Accreditation Authority for Translators and Interpreters.

6 From 2016-17, the Stronger Futures Implementation Plans (IPs) will be combined into four IPs.

7 The 2015-16 Estimate is for the Office of Women's Policy only. In 2016-17, it's anticipated the Office of Men's Policy will deliver an additional 15 community consultations.

8 New measure. Commencing from 1 July 2016.

9 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	30 188	43 687
Capital	19 600	
Appropriation		
Output	160 885	184 639
Commonwealth	158 525	3 496
Sales of goods and services	2 871	3 006
Interest revenue		
Goods and services received free of charge	2 692	2 692
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	374 761	237 520
EXPENSES		
Employee expenses	27 590	25 327
Administrative expenses		
Purchases of goods and services	9 179	12 683
Repairs and maintenance	29	469
Depreciation and amortisation		
Services free of charge	2 692	2 692
Other administrative expenses		
Grants and subsidies expenses		
Current	185 464	181 315
Capital	64 136	70 493
Community service obligations		
Interest expenses		
TOTAL EXPENSES	289 090	292 979
NET SURPLUS (+)/DEFICIT (-)	85 671	- 55 459

Income Administered for the Central Holding Authority

INCOME	
Taxation revenue	
Commonwealth revenue	
Current grants	
Capital grants	2 500
Fees from regulatory services	
Interest revenue	
Royalties and rents	
Other revenue	
TOTAL INCOME	2 500

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	122 840	67 381
Receivables	2 969	2 969
Prepayments	49	49
Inventories		
Advances and investments	667	667
Property, plant and equipment	3 611	3 611
Other assets		
TOTAL ASSETS	130 136	74 677
LIABILITIES		
Deposits held	1 703	1 703
Creditors and accruals	749	749
Borrowings and advances		
Provisions	2 507	2 507
Other liabilities		
TOTAL LIABILITIES	4 959	4 959
NET ASSETS	125 177	69 718
EQUITY		
Capital		
Opening balance	35 135	39 435
Equity injections/withdrawals	4 300	
Reserves	1 805	1 805
Accumulated funds		
Opening balance	- 1 734	83 937
Current year surplus (+)/deficit (-)	85 671	- 55 459
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	125 177	69 718

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	30 188	43 687
Capital	19 600	
Appropriation		
Output	160 885	184 639
Commonwealth	158 525	3 496
Other agency receipts from sales of goods and services	2 871	3 006
Interest received		
Total operating receipts	372 069	234 828
Operating payments		
Payments to employees	27 590	25 327
Payments for goods and services	9 208	13 152
Grants and subsidies paid		
Current	185 464	181 315
Capital	64 136	70 493
Community service obligations		
Interest paid		
Total operating payments	286 398	290 287
NET CASH FROM OPERATING ACTIVITIES	85 671	- 55 459
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections	4 300	
Total financing receipts	4 300	
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	4 300	
Net increase (+)/decrease (-) in cash held	89 971	- 55 459
Cash at beginning of financial year	32 869	122 840
CASH AT END OF FINANCIAL YEAR	122 840	67 381

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	18 663	34 457	15 794	
Financial Assistance Grants for Local Government – general purpose assistance	7 670	16 171	8 501	1
Financial Assistance Grants for Local Government – untied local roads grants	7 160	14 846	7 686	1
Financial Assistance and Road Funding	1 632	1 632		
ABC Trials and Aboriginal Interpreter Services activities in South Australia and Western Australia	160		- 160	
Culture and Capability Program				
Northern Territory Indigenous Legal Interpreting Services	1 398	1 368	- 30	
Cross-border Indigenous Interpreting		400	400	
Indigenous Advancement Strategy – Land Administration and Township Leasing Measure	550		- 550	
Implementation of national outcome standards for perpetrator interventions	93	40	- 53	
Other grants	11 525	9 230	- 2 295	
Housing maintenance assistance for homelands	7 300	7 300		
Asbestos Removal Program	4 225	1 930	- 2 295	2
Capital grants and subsidies revenue				
Commonwealth grants	19 600		- 19 600	3
Remote Morgues and Municipal Essential Services projects	3 000		- 3 000	
Indigenous Advancement Strategy – Land Administration and Township Leasing Measure	6 600		- 6 600	
Territory Transitional Accommodation	5 000		- 5 000	
Remote Infrastructure Works	5 000		- 5 000	
Output appropriation	160 885	184 639	23 754	4
Commonwealth appropriation				
National Partnership Agreements	158 525	3 496	- 155 029	
Northern Territory Remote Aboriginal Investment				
Aboriginal Interpreter Service	3 704	3 496	- 208	
Municipal and Essential Services Implementation Plan	154 821		- 154 821	5
Sales of goods and services	2 871	3 006	135	
Aboriginal Interpreter Services	916	916		
Interpreting and translating services	135	135		
Darwin Rates Act revenue	1 820	1 920	100	
Rental income trade training centres		35	35	
Goods and services received free of charge	2 692	2 692		
OPERATING REVENUE	374 761	237 520	- 137 241	

1 The variation is due to timing revisions for Financial Assistance Grants for local government.

2 The variation is due to timing revisions to the funding and delivery of the Asbestos Removal Program.

3 The variation reflects one-off Commonwealth funding for various remote initiatives in 2015-16.

4 The increase in 2016-17 is mainly related to additional funding for essential services and grants to Victoria Daly and West Daly councils.

5 The variation reflects the revised arrangements for the delivery of municipal and essential services.

Department of Housing

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Housing Services	320 625	360 595	315 424	1, 2
Housing Strategic Governance and Supply	42 782	65 060	23 584	
Housing Services Delivery	277 843	295 535	291 840	
Corporate and Governance	10 884	13 163	13 737	3
Corporate and Governance	10 884	13 163	13 737	
Total Expenses	331 509	373 758	329 161	
Appropriation				
Output	76 052	76 032	82 841	
Capital	16 817	31 031	56 304	
Commonwealth	142 516	156 304	223 599	

2016-17 Staffing: 368

- 1 The variation in 2015-16 is mostly due to funding carried forward from the prior year relating to Venture Housing and Commonwealth agreements, partially offset by a revised corporate and governance attribution methodology.
- 2 The decrease in 2016-17 mainly reflects the completion of the Venture Housing program in 2015-16 and variations in Commonwealth funding in line with the relevant agreements, partially offset by additional funding for the Housing Strategy.
- 3 The increase reflects a revised corporate and governance attribution methodology.

Agency Profile

The Department of Housing's role is to provide an affordable and accessible housing system by supporting eligible Territorians with options appropriate to their housing needs. The agency's core business is to:

- deliver social housing services;
- fund tenancy support programs;
- plan strategically for future housing needs;
- enable pathways for Territorians to expand their housing choices;
- provide value-for-money housing options that are fit for purpose;
- optimise lifecycle management of housing assets; and
- foster economic growth through reinforcing value-for-money outcomes.

Strategic Issues

Prosperous Economy

- Applying effective asset management principles in the administration, maintenance and renewal of the public housing portfolio.
- Delivering employment and economic development outcomes for Indigenous people and Indigenous businesses in the Territory through property and tenancy management contracts and delivery of a remote housing capital works program.
- Maintaining strategic partnerships with a range of key government, non-government and industry stakeholders, to optimise and develop innovative ways to supply social and affordable housing across the Territory.

Strong Society

- Supporting diversity of housing choices through providing a range of affordable rental and home ownership opportunities for Territorians on low to medium incomes.
- Providing innovative solutions to expand and redevelop housing assets to ensure more flexible housing options for Territorians.
- Providing client-centric housing and tenancy support programs to vulnerable Territorians, and supporting the non-government sector to deliver housing related programs and services.
- Addressing the housing needs of public housing tenants through the provision of quality dwellings that are durable, functional and fit for purpose.
- Ensuring the safety and security of public housing tenants and their neighbours through effective tenancy management, community engagement and the public housing safety strategy.

Budget Highlights

Strong Society

- \$140.4 million over five years from 2016-17 to implement the Territory Government Housing Strategy, which will refresh the Territory's public housing stock and deliver a sustainable public housing program. The strategy includes \$17.6 million for additional social housing headleased dwellings, \$2 million for a Homelessness and Housing Support Innovation Fund, and \$250 000 to undertake a research study into visitor parks in Greater Darwin and Katherine.
- \$1.5 million for minor new works to rejuvenate housing complexes in Greater Darwin and Alice Springs.
- \$1.2 million to manage and operate Apmere Mwerre Visitor Park in Alice Springs.
- \$1.2 million to manage and operate Stuart Lodge in Alice Springs.
- \$29.3 million, including an additional \$3 million as part of the Housing Strategy to continue repairs and maintenance of existing public and government employee assets across the Territory.
- \$4.5 million over three years from 2014-15, to develop a Remote Indigenous Home Purchase Strategy, including \$1.5 million in 2016-17.
- \$16.3 million, including \$1 million as part of the Housing Strategy, to continue minor new works to upgrade existing public and government employee assets across the Territory.
- \$9.9 million to continue supporting the headlease rental initiative of the Real Housing for Growth Plan, including headleases for both affordable and social housing.
- \$210.9 million under the National Partnership on Remote Housing and the National Partnership on Northern Territory Remote Aboriginal Investment, to construct new housing and upgrade existing housing in remote Indigenous communities in the Territory.
- \$81.7 million to continue providing property and tenancy management for remote Indigenous public housing, including \$62.1 million under the National Partnership Agreement on Remote Housing.
- \$7.9 million in Commonwealth funding over three years from 2014-15, for family-centric accommodation and infrastructure as part of the Project Agreement for Renal Infrastructure in the Territory, including \$2.9 million in 2016-17.

	\$M
2016-17 New Capital Works Program	
Government employee housing	
Additional teacher housing ¹	5.7
Construct additional housing	4.0
Upgrade existing dwellings	2.0
Public housing	
Construct new dwellings in Elliott and Kalkarindji	2.0
Refresh the Territory's public housing stock	20.2
Upgrade urban dwellings across all regions	3.0
Indigenous housing and infrastructure	
Remote Indigenous housing ¹	120.5
Remote Indigenous housing – employment and education housing ¹	10.5

1 Commonwealth funding.

Output Groups and Outcomes

Housing Services

Outcome: An affordable and accessible housing system for eligible Territorians.

Housing Strategic Governance and Supply

Provide strategic planning and evidence based policy advice to support eligible Territorians with options appropriate to their housing needs. Maintain the optimal supply of assets through the application of effective asset management principles. Continue to maintain and enhance the performance monitoring framework to collect data to inform business strategy, policy and operations.

Housing Services Delivery

Provide tenancy and property management services for eligible Territorians and employees for properties managed by the agency. Deliver capital works and maintenance programs for housing assets. Provide public housing safety programs and tenancy support programs that support Territorians to access appropriate housing options.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide a range of enabling functions including executive services, financial services, human resource management, information and communication technology, and communications and media that support the agency and NT Home Ownership to efficiently deliver services.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Housing Services			
New social housing dwellings ¹	74	76	150
New affordable housing dwellings ² :			
– Venture Housing dwellings	48	96	
– Home Buyer Initiative dwellings	30	32	
– Head Leasing Initiative dwellings	160	58	80
New social housing headleased dwellings ³		45	88
Upgrades to remote social housing dwellings	425	425	425
Remote Indigenous employment ³		30%	30%
Net recurrent cost per social housing dwelling ⁴	\$14 641	\$13 614	\$13 907
Urban social housing occupancy rate	96%	94%	96%
Average turnaround time for vacant stock – social housing (number of days)	70	74	70
Rent loss due to vacant dwellings	6%	5%	5%
Rent arrears as a proportion of estimated annual rent to be collected	3%	3%	3%
Urban social housing tenants receiving a rental rebate	95%	91%	95%
Reduction in anti-social behaviour in and around social housing properties:			
– meet complaint response times	92%	91%	92%
– percentage of tenancies associated with substantiated antisocial behaviour incidents ³		11%	10%
Percentage of funding supporting family violence and youth homelessness services ³		25%	25%
Corporate and Governance			
Client satisfaction with corporate communications services	90%	90%	90%
Client satisfaction with information technology and business support services	90%	90%	90%
Client satisfaction with finance services	90%	90%	90%
Client satisfaction with human services	90%	90%	90%

1 The increase in 2016-17 reflects the delivery of programs funded through the Housing Strategy and the National Partnership on Remote Housing.

2 The variations are due to the finalisation of Venture Housing in 2015-16, revised timing of developments and program adjustment to include social housing dwellings.

3 New measure.

4 The variation reflects a shift towards upgrade works (capital expenditure) to extend the lives of ageing stock rather than recurrent expenditure.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 130	550
Capital		
Appropriation		
Output	76 032	82 841
Commonwealth	73 528	89 079
Sales of goods and services	70 716	70 704
Interest revenue		
Goods and services received free of charge	4 748	4 748
Gain (+)/loss (-) on disposal of assets	2 000	2 000
Other revenue	40	30
TOTAL INCOME	228 194	249 952
EXPENSES		
Employee expenses	40 035	42 961
Administrative expenses		
Purchases of goods and services	65 518	70 556
Repairs and maintenance	27 462	29 262
Depreciation and amortisation	80 086	80 086
Services free of charge	4 748	4 748
Other administrative expenses	37 546	
Grants and subsidies expenses		
Current	96 083	88 028
Capital	9 818	1 300
Community service obligations	2 489	2 489
Interest expenses	9 973	9 731
TOTAL EXPENSES	373 758	329 161
NET SURPLUS (+)/DEFICIT (-)	- 145 564	- 79 209

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	63 950	7 825
Receivables	18 350	18 350
Prepayments	1 246	1 246
Inventories		
Advances and investments		
Property, plant and equipment	2 751 585	2 927 320
Other assets		
TOTAL ASSETS	2 835 131	2 954 741
LIABILITIES		
Deposits held	4 467	4 467
Creditors and accruals	9 836	9 835
Borrowings and advances	93 108	91 104
Provisions	5 310	5 310
Other liabilities	4 568	4 568
TOTAL LIABILITIES	117 289	115 284
NET ASSETS	2 717 842	2 839 457
EQUITY		
Capital		
Opening balance	1 617 020	1 731 112
Equity injections/withdrawals	114 092	200 824
Reserves	1 228 595	1 228 595
Accumulated funds		
Opening balance	- 96 301	- 241 865
Current year surplus (+)/deficit (-)	- 145 564	- 79 209
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	2 717 842	2 839 457

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 130	550
Capital		
Appropriation		
Output	76 032	82 841
Commonwealth	73 528	89 079
Other agency receipts from sales of goods and services	70 756	70 734
Interest received		
Total operating receipts	221 446	243 204
Operating payments		
Payments to employees	40 035	42 961
Payments for goods and services	92 980	99 818
Grants and subsidies paid		
Current	96 083	88 028
Capital	9 818	1 300
Community service obligations	2 489	2 489
Interest paid	9 974	9 732
Total operating payments	251 379	244 328
NET CASH FROM OPERATING ACTIVITIES	- 29 933	- 1 124
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	5 400	20 200
Repayment of advances		
Sales of investments		
Total investing receipts	5 400	20 200
Investing payments		
Purchases of assets	143 511	274 021
Advances and investing payments		
Total investing payments	143 511	274 021
NET CASH FROM INVESTING ACTIVITIES	- 138 111	- 253 821
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	31 031	56 304
Commonwealth	82 776	134 520
Equity injections		10 000
Total financing receipts	113 807	200 824
Financing payments		
Repayment of borrowings	1 762	2 004
Finance lease payments		
Equity withdrawals		
Total financing payments	1 762	2 004
NET CASH FROM FINANCING ACTIVITIES	112 045	198 820
Net increase (+)/decrease (-) in cash held	- 55 999	- 56 125
Cash at beginning of financial year	119 949	63 950
CASH AT END OF FINANCIAL YEAR	63 950	7 825

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	722	550	- 172	
Homelessness – Social and Community Services Sector	722	550	- 172	
Other grants	408		- 408	
Milingimbi water trial	408		- 408	
Output appropriation	76 032	82 841	6 809	1
Commonwealth appropriation				
Specific Purpose Payments	13 506	13 620	114	
National Affordable Housing Agreement	13 506	13 620	114	
National Partnership Agreements	60 022	75 459	15 437	2
Remote Housing	45 455	66 045	20 590	
Northern Territory Remote Aboriginal Investment				
Housing	3 317	3 089	- 228	
Asbestos	4 225		- 4 225	3
Homelessness	5 025	5 025		
Renal Infrastructure in the Territory	2 000	1 300	- 700	
Sales of goods and services	70 716	70 704	- 12	
Rent and tenancy charges	70 695	70 683	- 12	
Other	21	21		
Goods and services received free of charge	4 748	4 748		
Gain/loss on disposal of assets	2 000	2 000		
Other revenue	40	30	- 10	
OPERATING REVENUE	228 194	249 952	21 758	
Capital appropriation	31 031	56 304	25 273	4
Commonwealth capital appropriation	82 776	134 520	51 744	2
Remote Housing	21 097	84 909	63 812	
Northern Territory Remote Aboriginal Investment				
Housing	56 432	43 107	- 13 325	
Teacher housing	4 467	5 724	1 257	
Renal Infrastructure in the Territory				
Family centric accommodation and infrastructure	780	780		
CAPITAL RECEIPTS	113 807	190 824	77 017	

1 The increase is mainly due to additional funding for the Housing Strategy.

2 The variations are in line with the relevant Commonwealth agreements.

3 The decrease reflects the cessation of Commonwealth funding.

4 The increase mainly reflects additional infrastructure funding for cyclone recovery works and the Housing Strategy and construction of new public housing in Elliott and Kalkarindji.

NT Home Ownership

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	14 871	13 971	12 723	1
NT Home Ownership	14 871	13 971	12 723	
Expenses	14 368	13 883	12 674	1
NT Home Ownership	14 368	13 883	12 674	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	503	88	49	

2016-17 Staffing: 2

1 The decrease mainly reflects a declining loan portfolio balance, as the value of loans discharged is anticipated to exceed the value of new loans.

Business Division Profile

The NT Home Ownership program provides home loan products and services to assist eligible Territorians to achieve affordable home ownership.

Strategic Issues

Prosperous Economy

- Providing home ownership opportunities through the Territory Government's HomeBuild Access loan products.

Budget Highlights

Strong Society

- Provision of HomeBuild Access loans across the Territory.

Performance

Performance is expected to moderate slightly in 2016-17, reflecting a declining loan portfolio balance, as the value of loans discharged is anticipated to exceed the value of new loans.

Business Line

NT Home Ownership

Provide opportunities for Territorians to own their own home, with a focus on new supply at the affordable end of the housing market.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
NT Home Ownership			
Loan portfolio balance	\$145M	\$164M	\$157M
Loan turnover rate ¹	20%	8%	10%
Loan accounts in arrears greater than 30 days	2%	2.5%	2.5%

1 The variation mainly reflects changing market conditions.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	2 489	2 489
Sales of goods and services		
Interest revenue	10 542	10 234
Rent and dividends		
Gain (+)/loss (-) on disposal of assets	940	
Other revenue		
TOTAL INCOME	13 971	12 723
EXPENSES		
Employee expenses	267	267
Administrative expenses		
Purchases of goods and services	2 195	2 195
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current	243	243
Capital		
Interest expense	11 178	9 969
TOTAL EXPENSES	13 883	12 674
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	88	49
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	88	49

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	30 733	50 212
Receivables	81	81
Prepayments		
Inventories		
Advances and investments	215 296	187 296
Property, plant and equipment		
Other assets		
TOTAL ASSETS	246 110	237 589
LIABILITIES		
Deposits held		
Creditors and accruals	994	1 003
Borrowings and advances	210 793	202 214
Provisions	20	20
Other liabilities		
TOTAL LIABILITIES	211 807	203 237
NET ASSETS	34 303	34 352
EQUITY		
Capital		
Opening balance	22 745	22 745
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	11 470	11 558
Current year surplus (+)/deficit (-)	88	49
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	34 303	34 352

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	2 489	2 489
Receipts from sales of goods and services		
Interest received	10 542	10 234
Total operating receipts	13 031	12 723
Operating payments		
Payments to employees	267	267
Payments for goods and services	2 195	2 195
Grants and subsidies paid		
Current	243	243
Capital		
Interest paid	11 302	9 960
Income tax paid		
Total operating payments	14 007	12 665
NET CASH FROM OPERATING ACTIVITIES	- 976	58
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	36 000	32 000
Sales of investments	11 000	11 000
Total investing receipts	47 000	43 000
Investing payments		
Purchases of assets		
Advances and investing payments	15 000	15 000
Total investing payments	15 000	15 000
NET CASH FROM INVESTING ACTIVITIES	32 000	28 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings	36 186	8 579
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments	36 186	8 579
NET CASH FROM FINANCING ACTIVITIES	- 36 186	- 8 579
Net increase (+)/decrease (-) in cash held	- 5 162	19 479
Cash at beginning of financial year	35 895	30 733
CASH AT END OF FINANCIAL YEAR	30 733	50 212

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Community service obligations	2 489	2 489		
Interest	10 542	10 234	- 308	
Interest on loans	9 944	9 636	- 308	1
Interest on cash balances	598	598		
Gain on disposal of assets	940		- 940	2
OPERATING REVENUE	13 971	12 723	- 1 248	

1 The decrease is due to the value of loans discharged exceeding the value of new loans.

2 The decrease reflects revised market valuations.

Parks and Wildlife Commission of the Northern Territory

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Parks and Wildlife	45 413	47 611	48 042	1, 2
Parks, Wildlife and Visitor Services	45 413	47 611	48 042	
Corporate and Governance	4 364	4 198	4 221	
Corporate and Governance	2 453	2 253	2 306	
Shared Services Received	1 911	1 945	1 915	
Total Expenses	49 777	51 809	52 263	
Appropriation				
Output	43 004	43 004	43 887	
Capital	260	260	260	

2016-17 Staffing: 197

- 1 The variation in 2015-16 relates to an increase in non-cash expenditure including depreciation, services received free of charge and non-capitalised works in progress.
- 2 The increase in 2016-17 is mainly due to additional funding for upgrades to the Telegraph Station and East Side trails, and repairs and maintenance.

Agency Profile

The Parks and Wildlife Commission of the Northern Territory manages and develops the Territory's parks and reserves for the benefit of the community. The agency provides high quality, nature-based tourism, and recreational experiences and opportunities in a manner that protects the intrinsic natural and cultural values of the parks. The agency also administers wildlife management programs and maintains parks facilities and amenities.

Strategic Issues

Prosperous Economy

- Developing tourism opportunities and maintaining infrastructure to promote and enhance the Territory's visitor experiences.
- Increasing employment opportunities for Indigenous Territorians, particularly through jointly managed parks.
- Promoting commercial opportunities in parks and reserves.

Strong Society

- Improving, supporting and protecting community safety by implementing crocodile and snake awareness programs throughout the Territory.

Balanced Environment

- Developing conservation strategies for parks and reserves throughout the Territory.
- Conserving native species and ecosystems from threats posed by fire, weeds and feral animals.
- Promoting environmental preservation and community safety through the management of asbestos in Darwin's urban parks and reserves.

Confident Culture

- Providing community education and engagement programs to augment community value, use and enjoyment of Territory parks and reserves.

Budget Highlights

Prosperous Economy

- \$1.33 million over two years to develop and maintain mountain bike trails in parks.
- \$1.8 million to continue to provide lease payments to Aboriginal Land Trusts for Aboriginal-owned, jointly managed parks.

Balanced Environment

- \$6 million for repairs and maintenance of infrastructure within parks and reserves.
- \$0.2 million for grant funding to the Olive Pink Botanic Gardens.
- \$0.15 million to continue delivering Land for Wildlife programs in the Top End and Central Australia.
- \$0.1 million to continue the 'Be Crocwise' community education program.
- \$50 000 for grant funding to wildlife carer organisations.

Confident Culture

- \$0.2 million to continue delivering community engagement programs, which encourage the community to value, use and enjoy Territory parks.

	\$M
2016-17 New Capital Works	
Skywalk adventure experiences in Territory parks	20.0

Output Groups and Outcomes

Parks and Wildlife

Outcome: The natural, cultural, historical and recreational assets within the parks' estate across the Territory is protected. Recreational and visitor opportunities on parks and reserves throughout the Territory are developed and promoted. Community and business involvement to develop new and unique recreational and tourism experiences on parks and reserves to enhance visitor experiences is increased. Native wildlife throughout the Territory is protected by assisting the community to effectively and sustainably manage native populations of animals and plants.

Parks, Wildlife and Visitor Services

Manage and protect the parks' estate across the Territory against threats posed by fire, feral animals and weeds. Provide new, unique and memorable experiences for visitor enjoyment, satisfaction and education within our parks. Support wildlife management programs across the Territory for public value, sustainability, conservation and public safety.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and Governance

Provide corporate and governance services to directly support the agency's functions.

Shared Services Received

Corporate services received from the Department of Land Resource Management under a service level agreement including financial services, human resources management, information and communication technology, governance and risk services, and communications and media.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Parks and Wildlife			
<i>Parks and Reserves</i>			
Visits to major parks ¹	2.96M	2.86M	2.90M
Visitor satisfaction	90%	90%	90%
Tourism business operating in parks	170	161	165
Parks and reserves covered by statutory management plans	91%	87%	90%
Area of land in care, control and management of the commission (000 square kilometres)	47.2	47.2	47.6
<i>George Brown Darwin Botanic Gardens</i>			
Visitors ²	295 000	383 800	366 000
Visitor satisfaction	95%	99%	97%
Special events	10	11	11
Functions ³	92	137	135
<i>Wildlife Management</i>			
Problem saltwater crocodiles removed from the wild (numbers) ⁴	300	270	270
Corporate and Governance			
Minister satisfied with strategic policy and operational service delivery ⁵	≥ 4	≥ 4	≥ 4

1 The 2015-16 estimate is based on year-to-date visitor numbers.

2 The increase in 2015-16 relates to the commencement of new programs and initiatives in 2015-16.

3 The increase relates to the promotion of the George Brown Botanic Gardens as a function venue and improved service provision.

4 The variation mainly reflects a decrease in the number of problem saltwater crocodiles as a result of weather conditions.

5 Rating of 1 = extremely dissatisfied through to 5 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	186	186
Capital		
Appropriation		
Output	43 004	43 887
Commonwealth		
Sales of goods and services	1 035	1 035
Interest revenue		
Goods and services received free of charge	1 898	1 898
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	46 123	47 006
EXPENSES		
Employee expenses	18 276	18 543
Administrative expenses		
Purchases of goods and services	12 508	12 310
Repairs and maintenance	5 386	6 002
Depreciation and amortisation	5 257	5 257
Services free of charge	1 898	1 898
Other administrative expenses		
Grants and subsidies expenses		
Current	660	429
Capital		
Community service obligations	7 824	7 824
Interest expenses		
TOTAL EXPENSES	51 809	52 263
NET SURPLUS (+)/DEFICIT (-)	- 5 686	- 5 257

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 694	1 694
Receivables	427	427
Prepayments	153	153
Inventories	241	241
Advances and investments		
Property, plant and equipment	195 048	190 051
Other assets		
TOTAL ASSETS	197 563	192 566
LIABILITIES		
Deposits held	549	549
Creditors and accruals	1 275	1 275
Borrowings and advances		
Provisions	2 886	2 886
Other liabilities	100	100
TOTAL LIABILITIES	4 810	4 810
NET ASSETS	192 753	187 756
EQUITY		
Capital		
Opening balance	108 827	113 639
Equity injections/withdrawals	4 812	260
Reserves	105 399	105 399
Accumulated funds		
Opening balance	- 20 599	- 26 285
Current year surplus (+)/deficit (-)	- 5 686	- 5 257
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	192 753	187 756

Assets and Liabilities Administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	1	1
TOTAL ASSETS	1	1
LIABILITIES		
Central Holding Authority income payable	1	1
Unearned Central Holding Authority income		
TOTAL LIABILITIES	1	1
NET ASSETS		

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	186	186
Capital		
Appropriation		
Output	43 004	43 887
Commonwealth		
Other agency receipts from sales of goods and services	1 035	1 035
Interest received		
Total operating receipts	44 225	45 108
Operating payments		
Payments to employees	18 276	18 543
Payments for goods and services	17 512	18 312
Grants and subsidies paid		
Current	660	429
Capital		
Community service obligations	7 824	7 824
Interest paid		
Total operating payments	44 272	45 108
NET CASH FROM OPERATING ACTIVITIES	- 47	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	260	260
Advances and investing payments		
Total investing payments	260	260
NET CASH FROM INVESTING ACTIVITIES	- 260	- 260
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	260	260
Commonwealth		
Equity injections		
Total financing receipts	260	260
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES	260	260
Net increase (+)/decrease (-) in cash held	- 47	
Cash at beginning of financial year	1 741	1 694
CASH AT END OF FINANCIAL YEAR	1 694	1 694

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	186	186		
Red Centre Biodiversity Fund	186	186		
Output appropriation	43 004	43 887	883	1
Sales of goods and services	1 035	1 035		
Parks camping fees and other associated revenue	737	737		
Wildlife management and permits	90	90		
Territory Wildlife Park charges	208	208		
Goods and services received free of charge	1 898	1 898		
OPERATING REVENUE	46 123	47 006	883	
Capital appropriation	260	260		
CAPITAL RECEIPTS	260	260		

1 The increase in 2016-17 is mainly due to additional funding for upgrades to the Telegraph Station and East Side trails, and repairs and maintenance.

Territory Wildlife Parks

Business Line	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Income	10 162	10 462	10 462	
Territory Wildlife Park	4 997	5 208	5 208	
Alice Springs Desert Park	5 165	5 254	5 254	
Expenses	11 943	12 243	12 243	
Territory Wildlife Park	6 269	6 427	6 469	
Alice Springs Desert Park	5 674	5 816	5 774	
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 1 781	- 1 781	- 1 781	
Territory Wildlife Park	- 1 272	- 1 219	- 1 261	
Alice Springs Desert Park	- 509	- 562	- 520	

2016-17 Staffing: 84

Business Division Profile

Territory Wildlife Parks is responsible for managing the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park and supporting the Territory's biodiversity through captive breeding of endangered, rare and threatened species and educating school children on the benefits of the natural environment.

The key purpose of both parks is to showcase the Territory's unique flora and fauna in a natural environment that is educational, interactive and interesting for the visiting public as a tourist attraction and community asset. The parks also enable people to understand, respect and enjoy the Territory's natural environment.

Strategic Issues

Prosperous Economy

- Providing tourism visitor experiences that generate increased visitor numbers to the parks while maintaining visitor satisfaction.
- Developing and maintaining existing infrastructure and facilities in parks to promote and enhance visitor experiences.
- Launching new exhibits and displays to increase visitor attraction and experiences.

Strong Society

- Increasing opportunities for community participation through educational programs.
- Supporting participation in a diverse range of creative and cultural experiences and activities.

Balanced Environment

- Improving the education, conservation and interactive capacity of the parks and measuring the effectiveness of the educational and experiential programs.
- Supporting captive breeding of endangered, rare and threatened species of native fauna, and seed banking of native flora.

Confident Culture

- Increasing community participation opportunities for Territorians through volunteer programs, social events and by hosting events and activities for recreational clubs across the Territory.

Budget Highlights

Balanced Environment

- Providing educational programs, publications, and interpretation and information services that educate and encourage the community to engage in conservation.
- Continuing to work with tertiary institutions and agencies to conduct biodiversity research and endangered species breeding programs.

Performance

The performance in 2016-17 is expected to be consistent with 2015-16.

Business Line

Territory Wildlife Park

Provide high quality educational, interpretive and cultural experiences, including hosting a range of community programs and events to encourage greater exposure to, and understanding of, the Territory's native wildlife.

Alice Springs Desert Park

Provide quality educational and cultural experiences within the Central Australian environment while promoting the park's diverse native plants and animals, cultural interpretation and wildlife encounters. The park also plays a key role in threatened species conservation programs and is a key tourism and visitor attraction in Central Australia.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Territory Wildlife Park			
Visitors ¹	65 900	60 000	60 000
Biodiversity conservation programs	3	4	4
New visitor experiences ²	3	6	6
Visitor satisfaction	95%	95%	95%
Alice Springs Desert Park			
Visitors	59 900	67 200	69 200
New visitor experiences	6	6	5
Threatened species breeding programs	5	5	5
Visitor satisfaction	95%	95%	95%

1 Estimate based on actual visitor numbers to March 2016.

2 New visitor experiences include implementation of the Artists in the Park art exhibition, Wild Encounters interactive experiences, and a new campground.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	7 824	7 824
Sales of goods and services	2 620	2 620
Interest revenue	18	18
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	10 462	10 462
EXPENSES		
Employee expenses	5 677	5 677
Administrative expenses		
Purchases of goods and services	3 960	3 960
Repairs and maintenance	677	677
Depreciation and amortisation	1 918	1 918
Other administrative expenses	11	11
Grants and subsidies expenses		
Current		
Capital		
Interest expense		
TOTAL EXPENSES	12 243	12 243
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 1 781	- 1 781
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	- 1 781	- 1 781

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	208	246
Receivables	244	244
Prepayments	43	43
Inventories	45	45
Advances and investments		
Property, plant and equipment	33 994	32 175
Other assets		
TOTAL ASSETS	34 534	32 753
LIABILITIES		
Deposits held	64	64
Creditors and accruals	460	460
Borrowings and advances		
Provisions	796	796
Other liabilities		
TOTAL LIABILITIES	1 320	1 320
NET ASSETS	33 214	31 433
EQUITY		
Capital		
Opening balance	24 013	24 774
Equity injections/withdrawals	761	
Reserves	31 529	31 529
Accumulated funds		
Opening balance	- 21 308	- 23 089
Current year surplus (+)/deficit (-)	- 1 781	- 1 781
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	33 214	31 433

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	7 824	7 824
Receipts from sales of goods and services	2 609	2 609
Interest received	18	18
Total operating receipts	10 451	10 451
Operating payments		
Payments to employees	5 677	5 677
Payments for goods and services	4 637	4 637
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid		
Total operating payments	10 314	10 314
NET CASH FROM OPERATING ACTIVITIES	137	137
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	99	99
Advances and investing payments		
Total investing payments	99	99
NET CASH FROM INVESTING ACTIVITIES	- 99	- 99
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Dividends paid		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	38	38
Cash at beginning of financial year	170	208
CASH AT END OF FINANCIAL YEAR	208	246

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Community service obligations	7 824	7 824		
Sales of goods and services	2 620	2 620		
Interest	18	18		
OPERATING REVENUE	10 462	10 462		

Department of Sport and Recreation

Output Group/Output	2015-16 Budget	2015-16 Estimate	2016-17 Budget	Note
	\$000	\$000	\$000	
Sport and Recreation Development	50 640	75 918	47 545	1
Northern Territory Institute of Sport	2 966	3 144	3 000	
Sport and Recreation	18 866	21 158	22 040	
Venues and Events	28 808	51 616	22 505	
Corporate and Governance	2 612	2 096	1 973	2
Corporate and Governance	1 475	869	879	
Shared Services Received	1 137	1 227	1 094	
Total Expenses	53 252	78 014	49 518	
Appropriation				
Output	46 604	69 722	41 836	

2016-17 Staffing: 51

- 1 The variations mainly reflect additional funding in 2015-16 for one-off grants under the Boosting our Economy package and support for the Parap pool redevelopment as well as timing revisions regarding the Darwin velodrome and regional tennis centre.
- 2 The variations are mainly due to a realignments of functions within the agency.

Agency Profile

The Department of Sport and Recreation invests in and develops the sport and recreation sectors of the Northern Territory. The agency also represents the Territory's interests in policy and decision-making forums regarding national sporting development and delivery.

Strategic Issues

Confident Culture

- Implementing policy directions arising from the Sport and Active Recreation Master Plan.
- Assisting peak sporting and recreational bodies to address governance, financial sustainability and integrity issues.
- Enhancing the capacity of regional and remote communities to deliver regular, organised sporting competitions.
- Providing programs to better support the development of talented athletes, coaches and officials.
- Assisting the active recreation sector to address capacity, capability and program delivery.
- Maintaining and developing facilities at suitable standards for all levels of competition.
- Maximising community and other benefits from delivering national and international level sporting events.

Budget Highlights

Confident Culture

- \$8 million additional funding to support the construction of an international competition standard regional tennis centre in Darwin, for a total Territory Government contribution of \$16 million to the \$16.7 million project.
- \$3 million for a grant to fund utilities, roads and lighting upgrades at Freds Pass Reserve.
- \$17.6 million for grants to sporting and active recreation organisations including the delivery of the Sport Voucher scheme, peak body funding, active remote communities, active recreation organisations, grass roots development, and facility and equipment grants.
- \$1 million to continue to hold a National Rugby League premiership game in Darwin and pre-season game in Alice Springs.
- \$6.25 million, including \$4.25 million from the Territory Government, \$1.5 million from Alice Springs Town Council and \$0.5 million from a private contributor, for the Alice Springs netball facility redevelopment.
- \$5 million for a capital grant to redevelop the pool at Parap Leisure and Sports Centre.
- \$2 million for a grant to Motorsports Northern Territory to upgrade various facilities across the Territory.
- \$1 million for community football competition development.
- \$2 million for grants to upgrade sporting facilities in regional and remote areas of the Territory.
- \$4 million for sports infrastructure grants as part of the Boosting our Economy package.

	\$M
2016-17 New Capital Works	
Motorsports infrastructure upgrade – water reticulation	9.0
TIO Stadium upgrades	2.3

Output Groups and Outcomes

Sport and Recreation Development

Outcome: Investment in and development of the sport and recreation sectors in the Territory.

Northern Territory Institute of Sport

Lead the delivery of talented athlete, coach and official development programs across the Territory.

Sport and Recreation

Support participation in sport and recreation at all levels across the Territory through investment and provision of advice, education and training programs. Facilitate well governed, financially sound peak bodies. Represent and manage the Territory's interests in national policy and service provision through strong relationships with the relevant state and national agencies.

Venues and Events

Manage and lease Territory-owned sporting facilities such as Marrara Indoor Stadium, Hidden Valley Motorsports Complex and TIO Stadium. Negotiate and contract the scheduling and delivery of national and international sporting competitions in the Territory.

Corporate and Governance

Outcome: Improved organisational performance through strategic and governance leadership and the provision of corporate service functions.

Corporate and Governance

Provide executive and governance services to directly support the agency's functions.

Shared Services Received

Corporate services received from the Department of Land Resource Management under a service level agreement including financial services, human resource management, information and communication technology, governance and risk services, and communications and media.

Key Performance Indicators

	2015-16 Budget	2015-16 Estimate	2016-17 Budget
Sport and Recreation Development			
<i>Northern Territory Institute of Sport</i>			
Number of Northern Territory Institute of Sport athlete, coach and official development services	10	10	10
<i>Sport and Recreation</i>			
Territory peak bodies supported	60	59	59
Regional community sport and active recreation programs delivered	20	25	20
Clubs directly assisted with grass roots support ¹	38	53	40
Number of national policy committees with Territory representation ²	8	13	13
Number of eligible organisations registered for sport vouchers ³	300	354	350
<i>Venues and Events</i>			
Venues leased to sporting bodies	12	15	15
Venues directly managed	2	2	2
National level sporting events delivered	9	12	10
Number of events/exhibitions held at Marrara Indoor Stadium	24	20	20
Number of regular scheduled competitions at Marrara Indoor Stadium	9	10	10
Number of events held at Hidden Valley Motorsports Complex	11	11	11
Number of regular scheduled competitions at Hidden Valley Motorsports Complex	17	16	16
Corporate and Governance			
Minister satisfied with strategic policy and operational service delivery ⁴	≥ 4	≥ 4	≥ 4

1 A lower than expected average grant amount in 2015-16 enabled more clubs to be assisted.

2 The increase reflects the Territory's participation in a number of newly formed national policy committees.

3 The increase in 2015-16 is mainly due to new requirements for remote providers to be registered.

4 Rating of 1 = extremely dissatisfied through to 5 = extremely satisfied.

Operating Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	290	270
Capital		
Appropriation		
Output	69 722	41 836
Commonwealth		
Sales of goods and services	732	518
Interest revenue		
Goods and services received free of charge	1 002	1 002
Gain (+)/loss (-) on disposal of assets		
Other revenue	25	25
TOTAL INCOME	71 771	43 651
EXPENSES		
Employee expenses	6 483	6 545
Administrative expenses		
Purchases of goods and services	10 234	10 279
Repairs and maintenance	3 181	1 974
Depreciation and amortisation	5 293	5 269
Services free of charge	1 002	1 002
Other administrative expenses		
Grants and subsidies expenses		
Current	22 341	19 450
Capital	29 480	4 999
Community service obligations		
Interest expenses		
TOTAL EXPENSES	78 014	49 518
NET SURPLUS (+)/DEFICIT (-)	- 6 243	- 5 867

Balance Sheet

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
ASSETS		
Cash and deposits	2 037	1 439
Receivables	1 200	1 200
Prepayments	248	248
Inventories		
Advances and investments		
Property, plant and equipment	168 627	163 358
Other assets		
TOTAL ASSETS	172 112	166 245
LIABILITIES		
Deposits held		
Creditors and accruals	819	819
Borrowings and advances		
Provisions	906	906
Other liabilities	1	1
TOTAL LIABILITIES	1 726	1 726
NET ASSETS	170 386	164 519
EQUITY		
Capital		
Opening balance	139 969	146 138
Equity injections/withdrawals	6 169	
Reserves	40 318	40 318
Accumulated funds		
Opening balance	- 9 827	- 16 070
Current year surplus (+)/deficit (-)	- 6 243	- 5 867
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	170 386	164 519

Cash Flow Statement

	2015-16 Estimate	2016-17 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	290	270
Capital		
Appropriation		
Output	69 722	41 836
Commonwealth		
Other agency receipts from sales of goods and services	757	543
Interest received		
Total operating receipts	70 769	42 649
Operating payments		
Payments to employees	6 483	6 545
Payments for goods and services	13 208	12 253
Grants and subsidies paid		
Current	22 341	19 450
Capital	29 480	4 999
Community service obligations		
Interest paid		
Total operating payments	71 512	43 247
NET CASH FROM OPERATING ACTIVITIES	- 743	- 598
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Finance lease payments		
Equity withdrawals		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 743	- 598
Cash at beginning of financial year	2 780	2 037
CASH AT END OF FINANCIAL YEAR	2 037	1 439

Revenue Statement

	2015-16 Estimate	2016-17 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	290	270	- 20	
Other event contributions	290	270	- 20	
Output appropriation	69 722	41 836	- 27 886	1
Sales of goods and services	732	518	- 214	
Sport and recreation charges	732	518	- 214	
Goods and services received free of charge	1 002	1 002		
Other revenue	25	25		
OPERATING REVENUE	71 771	43 651	- 28 120	

1 The decrease is primarily due to one-off grants under the Boosting our Economy package and support for the Parap pool redevelopment as well as timing revisions regarding the Darwin velodrome and regional tennis centre.

Part 2

Community Service Obligations

Community Service Obligations

This section details community service obligation (CSO) payments to the Northern Territory's government business divisions and government owned corporations.

CSOs allow the Government to achieve defined community or social objectives that would not otherwise be undertaken or would only be undertaken at higher prices if left to commercial or market forces. Where Government specifically requires a government business division or government owned corporation to carry out such activities, compensation is provided in the form of CSO payments to ensure that their financial performance is not adversely affected.

The provision of CSOs is an important feature of the Territory's competitive neutrality policy for government owned businesses. The CSO framework encourages a commercial culture, provides an opportunity for regular review of activities funded as CSOs and ensures transparent budget funding and reporting to demonstrate to competitors that CSOs are not being used to support commercial operations at their expense.

Territory Government CSO payments for 2015-16 and 2016-17 are listed by each purchasing agency and presented in the following table, with a subsequent discussion on individual CSOs and their key components.

Community Service Obligations

PURCHASING AGENCY/Provider/Description	2015-16 Estimate	2016-17 Budget
	\$000	\$000
DEPARTMENT OF TREASURY AND FINANCE	65 831	102 555
Electricity Retailers (including Jacana Energy)		
Regulated Retail Electricity Tariffs	59 281	77 910
Power and Water Corporation		
Regulated Retail Water and Sewerage Tariffs	6 550	6 645
Gas Supply Agreement		18 000
DEPARTMENT OF HEALTH	23 474	24 178
Power and Water Corporation		
Pensioner Concession Scheme	7 550	7 855
Jacana Energy		
Pensioner Concession Scheme	15 924	16 323
DEPARTMENT OF LANDS, PLANNING AND THE ENVIRONMENT	1 900	3 005
Land Development Corporation		
Strategic Projects	1 900	3 005
PARKS AND WILDLIFE COMMISSION OF THE NORTHERN TERRITORY	7 824	7 824
Territory Wildlife Parks		
Territory Wildlife Park	3 877	3 877
Alice Springs Desert Park	3 947	3 947
DEPARTMENT OF HOUSING	2 489	2 489
NT Home Ownership		
Home Ownership Incentives	2 489	2 489
TOTAL	101 518	140 051

The Department of Treasury and Finance provides CSO funding to the Power and Water Corporation and other electricity retailers in accordance with Government policy regarding the provision of services in urban areas for:

- electricity supply to households and small business customers across the Territory at uniform tariffs;
- electricity supply to customers in Alice Springs and Tennant Creek using between 750 MWh and 2 GWh per annum (primarily medium-sized businesses and other organisations) at a subsidised retail tariff; and
- water and sewerage services to all customers at uniform tariffs.

As foreshadowed in the 2015 Budget, a comprehensive review of CSOs was undertaken to ensure the framework is consistent with the Territory Government's intent to promote greater efficiency and competition in the Territory's electricity supply industry.

As a result, the CSO payment associated with the provision of regulated electricity retail tariffs under the Uniform Tariff Policy Pricing Order (for customers using below 750 MWh per annum) is available to all electricity retailers in the Territory from 1 January 2016, in order to remove barriers to competition in the Territory's retail electricity market.

The CSO will apply to the domestic and commercial customer classes under the Uniform Tariff Policy Pricing Order and the Territory's three regulated power systems (Darwin-Katherine, Alice Springs and Tennant Creek), with the Department of Treasury and Finance administering the arrangement.

The review also resulted in the identification of legacy contracts previously entered into by the vertically integrated Power and Water Corporation that, following structural separation, were deemed to be non-commercial and require CSO funding. This includes long-term contractual commitments for the supply and transport of the Territory's ENI gas and the provision of electricity at Yulara.

In addition to the CSO provided in urban areas, the Territory subsidises utilities services in remote areas through the Indigenous Essential Services (IES) grant paid by the Department of Local Government and Community Services. In 2016-17, the IES grant is budgeted to be \$88.9 million.

Power and Water Corporation and Jacana Energy also receive CSO payments from the Department of Health to fund subsidised electricity, water and sewerage tariffs for pensioners and seniors under the Northern Territory Pensioner and Carer Concession Scheme (\$24.2 million in 2016-17).

The Department of Lands Planning and the Environment provides CSO funding to the Land Development Corporation for a number of non-commercial activities related to government's strategic economic development objectives, including support to progress the Marine Industry Park, Katherine Business Park and Tiwi development projects. It is estimated that \$3 million will be provided in CSO funding for these projects in 2016-17.

The Parks and Wildlife Commission of the Northern Territory provides CSO funding (\$7.8 million in 2016-17) for four non-commercial functions carried out by Territory Wildlife Parks, including:

- maintaining the parks' assets to a high standard to assist the growth and development of the Territory's tourism industry;
- supporting the Territory's biodiversity through captive breeding of endangered, rare and threatened species;
- enhancing the education of school children through teaching the benefits of the natural environment; and
- management of the Botanic Gardens at the Alice Springs Desert Park.

The Department of Housing provides CSO funding to the NT Home Ownership government business division, which provides incentives for people with low to medium incomes to purchase their own home, thereby increasing home ownership in the Territory. It is estimated that a total of \$2.5 million in CSO funding will be paid for this service in 2016-17.

Appendix

Glossary

Accrual Accounting

Accrual accounting is the accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.

Agency

A unit of government administration, office or statutory corporation, nominated in an Administrative Arrangements Order for the purposes of the *Financial Management Act* and including, where the case requires, a part or division (by whatever name called) of an agency.

Business Line

Goods and services produced by government business divisions that are sold to the community and agencies on a fee-for-service basis, similar to a commercial enterprise.

Capital Appropriation

Capital appropriation represents an increase in the Government's investment in an agency for asset purchases and capital works projects. A capital appropriation is provided to agencies by the Central Holding Authority.

Capital Grants

Capital grants are provided to fund the construction or upgrade of significant assets that are owned by entities outside the budget sector (grant recipients). Works may either be managed by the grant recipient (to which the grant is provided directly), or by the Department of Infrastructure, in which case grant funds are held by the agency that is providing the grant and the asset is handed over to the grant recipient on completion of construction.

Capital Works

Capital works are defined as building and engineering works that create an asset, as well as constructing or installing facilities and fixtures associated with, and forming an integral part of, those works. This definition focuses on capital projects where construction activity is required in order to create an asset. Capital works projects would typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads. A further breakdown is provided with a split between major and minor new works (refer to Budget Paper No. 4).

Carry Forward

Funding that has not been fully expended within a financial year and is carried over into the following year to be utilised.

Community Service Obligation

A community service obligation (CSO) arises when the Government requires a government business division or government owned corporation to carry out activities that it would not choose to do on a commercial basis or would only do so at higher commercial prices. CSOs allow the Government to achieve identifiable community or social objectives that would not be achieved if left to commercial considerations.

Commonwealth Appropriation

Commonwealth appropriation is a form of appropriation that commenced in 2008-09 as a result of the Intergovernmental Agreement on Federal Financial Relations agreed by the Council of Australian Governments in late 2008 and effective from 1 January 2009. The arrangements result in Specific Purpose and National Partnership payments from the Commonwealth being received by the Department of Treasury and Finance, on behalf of the Central Holding Authority. In order to pass these on to relevant agencies, a new form of appropriation, Commonwealth appropriation, was required.

Consumer Price Index

A general comparative indicator of the prices paid by household consumers for a specific basket of goods and services in one period relative to the cost of the same basket in a base period.

General Government Agency

An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services, which are provided free of charge or at nominal charges.

Goods and Services Received Free of Charge

Resources received by an agency from another entity without charge. Revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and goods and services would have been purchased if they had not been provided free of charge.

Government Business Divisions

Government business divisions (GBDs) are Territory-controlled trading entities that follow commercial practices and are required to comply with competitive neutrality principles.

Government Owned Corporations

An entity whose objectives are to operate at least as efficiently as any corporate business and maximise sustainable return to government. The *Government Owned Corporations Act* adopts the shareholder model of corporate governance. The Territory has three government owned corporations, namely Power and Water Corporation, Territory Generation and Jacana Energy.

Headworks

Provision of infrastructure to the boundary of a property relating to services such as power, water, sewerage and access roads.

Key Performance Indicators

An indicator or measure of the main activity or achievements that contribute to a particular output. Performance indicators may include measures of quantity, quality, timeliness and cost-effectiveness where these are relevant to production of the output.

Minor New Works

Minor new works are construction projects that relate to improvements or construction of a new Territory Government asset with an estimated value of \$0.5 million or less.

National Agreements

National agreements are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures that guide service delivery across a particular sector. There are currently six national agreements: Education; Skills and Workforce Development; Healthcare; Affordable Housing; Disability; and Indigenous Reform, but only three associated Specific Purpose Payments (SPPs), as the National Healthcare SPP was replaced by National Health Reform funding from 1 July 2012, the National Schools SPP was replaced by funding under the Students First program from 1 January 2014, and the Indigenous Reform National Agreement is intended to receive funding through each of the three service delivery SPPs.

National Partnership Agreements

National Partnership agreements are agreements between the Commonwealth, states and territories with defined objectives, outcomes, outputs and performance measures related to the delivery of projects of national significance or to facilitate reforms.

National Partnership Payments

National Partnership payments are tied Commonwealth grants provided to states and territories to enable them to achieve the outcomes and outputs of a National Partnership agreement.

Outcome

Outcomes are expressions of the intended results, impacts or consequences on the Territory community of outputs provided by agencies. Outcomes represent the objectives that the Government is seeking to achieve.

Output

Outputs are the services provided or the goods produced by an agency for users external to the agency. The Government purchases outputs in order to achieve policy objectives or outcomes.

Output Appropriation

Output appropriation is provided to fund the delivery of outputs and is determined at the whole of agency level. Output appropriation provides the Government's funding for agency operations after taking into account funding from agency revenue. Although output appropriation is based on accrual costs, it does not encompass non-cash accrual costs, such as depreciation. This will result in deficits generally being reported by agencies.

Output Group

An output group is an aggregate of similar or related agency outputs and is applied primarily for reporting purposes.

Parameters

Parameters are also referred to as inflators and deflators. They are used to develop forward estimate projections. Parameters used to adjust estimates are the consumer price index, wage increases and efficiency dividend.

Purpose

The *Appropriation Act* provides the Central Holding Authority with the authority to pay appropriations for Purposes. Purposes are appropriations for output, capital, Commonwealth appropriation, employee entitlements, interest, taxes, other administrative payments and Treasurer's Advance.

Repairs and Maintenance

Repairs and maintenance works are undertaken to maintain existing assets in working condition. Repairs and maintenance keep an asset functioning at its current capacity and do not enhance the asset significantly or extend its useful life. This is in contrast to capital works on existing assets, which will substantially change or improve the asset through expansion or upgrade.

Repairs and maintenance are recorded as operational expenses by agencies. Repairs and maintenance grants may also be provided to non-government entities to enable them to maintain their assets.

Specific Purpose Payments

SPPs are grants tied to a government service delivery sector from the Commonwealth to support states and territories' efforts in delivering services. The Commonwealth currently makes payment under four national SPPs: Schools, Skills and Workforce Development, Disability and Affordable Housing.

Tax Equivalents

The mechanism to ensure that GBDs and government owned corporations incur tax liabilities similar to privately owned organisations to ensure that greater parity exists between the cost structures of government-controlled trading entities and the private sector, aiding in the achievement of competitive neutrality.

Treasurer's Advance

An appropriation purpose of that name, as specified in an *Appropriation Act*, which provides a pool of funds specifically set aside in each Budget to meet operational contingencies that arise during the year.

User Charges

A charge applied to end users of a service provided by a government agency or business division, calculated on a cost-recovery basis.